MEMORANDUM FOR: John M. Deutch  
Director of Central Intelligence

John P. White  
Deputy Secretary of Defense

FROM: Peter D. Saderholm  
Director, Security Policy Board Staff

SUBJECT: Inordinate Delay in Appointing the Security Policy Advisory Board

1. The Presidential Decision Directive-29 that created the Security Policy Board (Board) was signed by the President on 16 September 1994. The Directive called for the establishment of the Board, the Security Policy Forum, Committees, and working groups as deemed appropriate by the Forum, the Overseas Security Policy Board and the Security Policy Advisory Board. The Advisory Board, which is to be comprised of five distinguished Americans and supported by the Security Policy Board Staff, is to serve as an independent and nongovernmental advisory body on US security policy. They are also to provide a nongovernmental and public interest perspective on security policy initiatives to the Board and the President.

2. All elements called for in the Directive are fully operational with the exception of the Advisory Board. It is our understanding that the Advisory Board nominations to the President have been stalled in the coordination process within the National Security Council (NSC) for several months due to the press of other business. This is causing two problems. The first, concerns the development of security policies which require public coordination before they can go final within the Executive Branch. Such public coordination can be awkward without the Advisory Board to assume the action. Secondly, members of the press and at least one public interest group are beginning to vent their unhappiness about the delay in appointing the Advisory Board. Mr. Bill Gertz of the Washington Times recently published an article which, among other things, cited the fact that the absence of the Advisory Board prevents the public from having a voice in the security process. Mr. Steve Aftergood, American
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Federation of Scientists, is also becoming increasingly vocal.

3. Mr. Gertz is now making Public Affairs inquiries at both the CIA and the NSC. It is likely that the criticism will escalate. Accordingly, I request you make this a matter of discussion during your next meeting with Mr. Lake.

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