

THE WHITE HOUSE

WASHINGTON

January 20, 2003

NATIONAL SECURITY PRESIDENTIAL DIRECTIVE/NSPD-24

MEMORANDUM FOR THE VICE PRESIDENT
 THE SECRETARY OF STATE
 THE SECRETARY OF TREASURY
 THE SECRETARY OF DEFENSE
 THE ATTORNEY GENERAL
 THE SECRETARY OF COMMERCE
 THE SECRETARY OF AGRICULTURE
 THE SECRETARY OF ENERGY
 THE SECRETARY OF EDUCATION
 DIRECTOR OF THE OFFICE OF MANAGEMENT AND BUDGET
 CHIEF OF STAFF TO THE PRESIDENT
 DIRECTOR OF CENTRAL INTELLIGENCE
 CHAIRMAN OF THE JOINT CHIEFS OF STAFF
 ASSISTANT TO THE PRESIDENT FOR ECONOMIC POLICY
 ASSISTANT TO THE PRESIDENT FOR
 NATIONAL SECURITY AFFAIRS

SUBJECT: Iraq Post War Planning Office ~~(S)~~

If it should become necessary for a U.S.-led military coalition to liberate Iraq, the United States will want to be in a position to help meet the humanitarian, reconstruction, and administration challenges facing the country in the immediate aftermath of the combat operations. The immediate responsibility will fall on U.S. Central Command; overall success, however, will require a national effort. ~~(S)~~

To support this effort, the Department of Defense shall establish a Post-war Planning Office. The Planning Office will be responsible for conducting detailed planning across the spectrum of issues that the United States Government would face with respect to the post-war administration of Iraq, including:

- Assisting with humanitarian relief;
- Dismantling weapons of mass destruction;
- Defeating and exploiting terrorist networks;

- Protecting natural resources and infrastructure;
 - Facilitating the country's reconstruction and protection of its infrastructure and economy;
 - Assisting with the re-establishment of key civilian services, such as food supply, water, electricity, and health care;
 - Reshaping the Iraqi military by establishing a reformed, civilian-controlled armed forces;
 - Reshaping the other internal security institutions; and
 - Supporting the transition to Iraqi-led authority over time.
- (S)

The Planning Office will draw on the interagency work that has already been accomplished in this regard, and will maintain close liaison with the various interagency groups already established to address these issues. It will receive policy guidance and direction from the NSC-chaired interagency Executive Steering Group (ESG), the Deputies Committee (DC) and the Principals Committee (PC), as appropriate. (S)

Beginning immediately, the Planning Office will build links to the specialized U.N. agencies and non-governmental organizations that can play a role in meeting the needs of the Iraqi people, to counterpart planning offices in the governments of coalition countries, and, in coordination with the President's Special Envoy to the Free Iraqis, to Free Iraqi forces. Under the policy guidance of the ESG, DC and/or PC, as appropriate, it will invite representatives of the governments of appropriate coalition countries to participate in its efforts. (S)

In the event a U.S.-led military coalition uses force to bring about Iraqi compliance with U.N. mandates, the Planning Office shall be deployed to Iraq to form the nucleus of the administrative apparatus that will assist in administering Iraq for a limited period of time. This administrative apparatus will seek to involve the Iraqis themselves, initially in an advisory role, and to maximize contributions from other governments, non-government organizations, international organizations, and other members of the international community, as appropriate. When a U.S. Charge d'Affaires is assigned to Baghdad, the Planning Cell and the Charge's office will work out

an arrangement in which neither infringes on the other's authority. ~~(S)~~

To make full use of all the planning that has occurred and is continuing to be done within the United States Government, and to draw on expertise throughout the government for any additional planning efforts, the Planning Office will require the full-time services of employees of a number of federal departments and agencies. ~~(S)~~

Accordingly, the following departments and agencies shall by January 24, 2003 provide the Department of Defense one or more non-reimbursable detailees with expertise in the areas designated below to work full time in the Planning Office, beginning immediately. In consultation with the Assistant to the President for National Security Affairs, the Secretary of Defense may request, as appropriate, departments and agencies to provide additional support to the Planning Office. ~~(S)~~

Agency	Required Expertise
State	International trade; human rights; international organizations; law enforcement and operation of courts.
AID	Humanitarian assistance
Treasury	Banking; central bank operations; international finance.
Energy	Oil and gas production; international oil market.
CIA	International economics; world energy markets; Iraqi government institutions and political system; humanitarian relief operations.
Agriculture	Emergency support to farmers; marketing mechanisms.
Commerce	Supervision of markets; international trade.
Education	Curriculum revision.
Justice	Law enforcement; operation of courts.
OMB	General budgetary expertise.

The detailees will provide substantive expertise and should be sufficiently senior (senior GS-15 or SES level in case of civilian and senior 0-6 to 0-7 in case of military) to coordinate issues throughout their agencies when required. ~~(S)~~

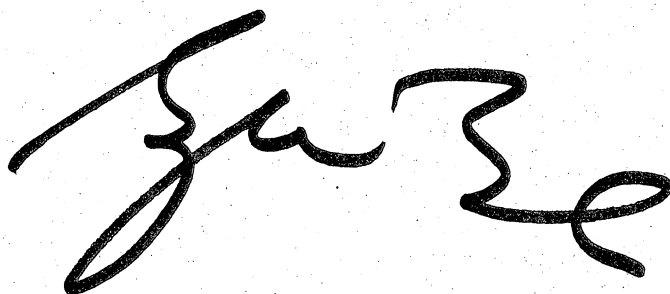
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This effort is of the highest priority and time-sensitivity, and will require the full support of all departments and agencies.

~~(S)~~

A large, stylized handwritten signature in black ink, which appears to be "George W. Bush". The signature is written in a cursive, flowing style with a prominent initial "G" and a long, sweeping underline.

~~SECRET~~

Preservation Copy - George W. Bush Handwriting

~~SECRET~~