Department of Defense

DIRECTIVE

NUMBER 5111.11
December 23, 2009

SUBJECT: Director of Net Assessment

References: (a) DoD Directive 5111.11, “Director of Net Assessment,” August 22, 2001 (hereby canceled)
(b) Title 10, United States Code
(c) DoD Instruction 5025.01, “DoD Directives Program,” October 28, 2007
(d) DoD Instruction 8910.01, “Information Collection and Reporting,” March 6, 2007

1. PURPOSE. This Directive:

   a. Reissues Reference (a) to update the responsibilities and functions, relationships, and authorities of the Director of Net Assessment under the authority vested in the Secretary of Defense by section 113 of Reference (b).

   b. Authorizes the Director of Net Assessment, as a Principal Staff Assistant (PSA) reporting directly to the Secretary of Defense, to promulgate DoD policy in DoD Instructions (DoDIs) within the responsibilities, functions, and authorities assigned herein.

2. APPLICABILITY. This Directive applies to OSD, the Military Departments, the Office of the Chairman of the Joint Chiefs of Staff and the Joint Staff, the Combatant Commands, the Office of the Inspector General of the Department of Defense, the Defense Agencies, the DoD Field Activities, and all other organizational entities within the Department of Defense (hereafter referred to collectively as the “DoD Components”).

3. DEFINITIONS. For the purposes of this Directive, the term “net assessment” is defined as the comparative analysis of military, technological, political, economic, and other factors governing the relative military capability of nations. Its purpose is to identify problems and opportunities that deserve the attention of senior defense officials.
4. **RESPONSIBILITIES AND FUNCTIONS.** The Director of Net Assessment is the PSA and advisor to the Secretary of Defense on net assessment matters. In this capacity, the Director of Net Assessment shall:

   a. Develop and coordinate net assessments of the standing, trends, and future prospects of U.S. military capabilities and military potential in comparison with those of other countries or groups of countries so as to identify emerging or future threats or opportunities for the United States. This shall include, as required, net assessments of:

      (1) Current and projected U.S. and foreign military capabilities by theater, region, function, or mission.

      (2) Specific current and projected U.S. and foreign capabilities, operational tactics, doctrine, and weapons systems.

   b. Develop, advise, and consult on any net assessment portion of the Annual Report of the Secretary of Defense to the President and Congress, congressional testimony, and foreign government discussions; and provide advice for the preparation of net assessments by the Chairman of the Joint Chiefs of Staff.

   c. Provide guidance and staff assistance, and represent the Secretary of Defense in the development of national net assessments by the National Security Council; and act as the primary OSD focal point for joint efforts with the Intelligence Community to produce net assessments.

   d. Provide support for the improvement and development of net assessments within the Department of Defense, including, but not limited to, the maintenance of a library of historical all-source intelligence and friendly force data.

   e. Provide objective analyses of policy, doctrine, strategy, goals, and objectives as requested or determined necessary.

   f. Coordinate with DoD officials, as necessary, to ensure that DoD documents, deliberations, and discussions reflect appropriate, up-to-date assessment information.

   g. Perform such other duties as the Secretary and Deputy Secretary of Defense may prescribe.

5. **RELATIONSHIPS**

   a. In the performance of assigned functions and responsibilities, the Director of Net Assessment shall:

      (1) Report directly to the Secretary and Deputy Secretary of Defense.
(2) Coordinate and exchange information with other OSD officials, Heads of the DoD Components, and other Federal officials having collateral or related functions.

(3) Use existing systems, facilities, and services of the Department of Defense and other Federal agencies, when possible, to avoid duplication and achieve maximum efficiency and economy.

b. Other OSD officials and Heads of DoD Components shall coordinate with the Director of Net Assessment on all matters under their purview related to the authorities, responsibilities, and functions assigned in this Directive.

6. AUTHORITIES. The Director of Net Assessment is hereby delegated authority to:

a. Issue, in DoDIs, DoD policy within the authorities and responsibilities assigned in this Directive, including authority to propose collateral responsibilities of OSD officials and the Heads of the DoD Components. Such DoDIs shall be fully coordinated in accordance with DoDI 5025.01 (Reference (c)). Further, in areas of assigned responsibility and functions, the Director of Net Assessment has authority to issue other DoDIs, DoD Manuals, and one-time Directive-Type Memorandums, consistent with Reference (c), that implement policies approved by the Secretary of Defense. Instructions to the Military Departments shall be issued through the Secretary of the Military Department concerned. Instructions to the Combatant Commands normally shall be communicated through the Chairman of the Joint Chiefs of Staff. These authorities may not be delegated.

b. Obtain reports and information, consistent with DoDI 8910.01 (Reference (d)), as necessary, to carry out assigned responsibilities and functions.

c. Communicate directly with the Heads of the DoD Components, as necessary, to carry out assigned responsibilities and functions, including the transmission of requests for advice and assistance. Communications to the Military Departments shall be through the Secretaries of the Military Departments, their designees, or as otherwise provided in law or directed by the Secretary of Defense in other DoD issuances. Communications to the Commanders of the Combatant Commands normally shall be transmitted through the Chairman of the Joint Chiefs of Staff.

d. Communicate with other Executive Branch officials, representatives of the Legislative Branch, State and local officials, representatives of foreign governments, and members of the public, as appropriate, in carrying out assigned responsibilities and functions. Communications with representatives of the Legislative Branch shall be coordinated with the Assistant Secretary of Defense for Legislative Affairs and the Under Secretary of Defense (Comptroller)/Chief Financial Officer, Department of Defense, as appropriate, and be consistent with the DoD Legislative Program.
7. **RELEASABILITY.** UNLIMITED. This Directive is approved for public release and is available on the Internet from the DoD Issuances Web Site at http://www.dtic.mil/whs/directives.

8. **EFFECTIVE DATE.** This Directive is effective immediately.

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William J. Lynn III  
Deputy Secretary of Defense