OPERATIONAL LAW HANDBOOK  
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All of the faculty who have served before us  
and contributed to the literature in the field of operational law.

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PREFACE

The Operational Law Handbook is a “how to” guide for Judge Advocates practicing operational law. It provides references and describes tactics and techniques for the practice of operational law. It supports the doctrinal concepts and principles of FM 3-0 and FM 27-100. The Operational Law Handbook is not a substitute for official references. Like operational law itself, the Handbook is a focused collection of diverse legal and practical information. The handbook is not intended to provide “the school solution” to a particular problem, but to help judge advocates recognize, analyze, and resolve the problems they will encounter in the operational context. Similarly, the Handbook is not intended to represent official U.S. policy regarding the binding application of varied sources of law, though the Handbook may reference source documents which themselves do so.

The Handbook was designed and written for Judge Advocates practicing operational law. The size and contents of the Handbook are controlled by this focus. Frequently, the authors were forced to strike a balance between the temptation to include more information and the need to retain the Handbook in its current size and configuration. Simply put, the Handbook, is made for the Soldiers, Marines, Airmen, Sailors, and Coast Guardsmen of the service judge advocate general’s corps, who serve alongside their clients in the operational context. Accordingly, the Operational Law Handbook is compatible with current joint and combined doctrine. Unless otherwise stated, masculine pronouns apply to both men and women.

The proponent for this publication is the International and Operational Law Department, The Judge Advocate General’s Legal Center and School (TJAGLCS). Send comments, suggestions, and work product from the field to TJAGLCS, International and Operational Law Department, Attention: MAJ John Rawcliffe, 600 Massie Road, Charlottesville, Virginia 22903-1781. To gain more detailed information or to discuss an issue with the author of a particular chapter or appendix call MAJ Rawcliffe at DSN 521-3383; Commercial (434) 971-3383; or email john.rawcliffe@hqda.army.mil.

In recent years, the Operational Law Handbook has been published in July or August, and dated for the following year. For example, the 2005 edition was first published in August 2004. Beginning with this edition, the date of the Handbook will be the date of actual publication. Accordingly, the 2007 Operational Law Handbook can be expected in August 2007.

The August 2006 Operational Law Handbook is on the Internet at www.jagcnet.army.mil in both the Operational Law and CLAMO databases. The digital copies are particularly valuable research tools because they contain many hypertext links to the various treaties, statutes, DoD Directives/Instructions/Manuals, CJCS Instructions, Joint Publications, Army Regulations, and Field Manuals that are referenced in the text.

To order copies of the August 2006 Operational Law Handbook, please call CLAMO at DSN 521-3339; Commercial (434) 971 3339; or email CLAMO@hqda.army.mil.
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I. INTRODUCTION

There are a variety of internationally-recognized legal bases for use of force in relations between States, found in both customary and conventional law. However, modern *jus ad bellum* (the law of resorting to war) is generally reflected in the United Nations Charter. The Charter provides two bases for the resort to force: Chapter VII enforcement actions under the auspices of the Security Council, and self-defense pursuant to Article 51 (which governs acts of both individual and collective self-defense).

A. Policy and Legal Considerations.

1. Before committing U.S. military force abroad, decision-makers must make a number of fundamental policy determinations. The President and the national civilian leadership must be sensitive to the legal, political, diplomatic and economic factors inherent in a decision to satisfy national objectives through the use of force. The legal underpinnings, both international and domestic, are the primary concern in this determination. Thus, any decision to employ force must rest upon the existence of a viable legal basis in both international law and domestic legal authority (including application of the 1973 War Powers Resolution (WPR), Public Law 93-148, 50 U.S.C. §§ 1541-1548).

2. Though these issues will normally be resolved at the national political level, it is nevertheless essential that the judge advocate (JA) understand the basic concepts involved in a determination to use force. Using the mission statement provided by higher authority, JAs must become familiar with the legal justification for the mission and, in coordination with higher headquarters, be prepared to brief all local commanders on the justification. This will enable commanders to better plan their missions, structure public statements, and conform the conduct of military operations to national policy. It will also assist commanders in drafting and understanding Rules of Engagement (ROE) for the mission, since one of the primary purposes of ROE is to ensure that any use of force is consistent with national security and policy objectives.

3. The JA must also be mindful of the fact that the success of any military mission abroad will likely depend upon the degree of domestic support demonstrated during the initial deployment and sustained operation of U.S. forces. A clear, well-conceived, effective and timely articulation of the legal basis for a particular mission will be essential to sustaining support at home and gaining acceptance abroad.

B. The General Prohibition Against the Use of Force.

1. The UN Charter mandates that all member nations resolve their international disputes peacefully, and requires that they refrain in their international relations from the threat or use of force. An integral aspect of this proscription is the principle of nonintervention, which provides that States must refrain from interference in other States’ internal affairs. Stated in another way, nonintervention stands for the proposition that States must respect one another’s sovereignty.

2. American policy statements have frequently affirmed this principle, and it has been made an integral part of U.S. law through the ratification of the Charters of the UN and the Organization of American States (OAS).

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1 UN Charter, Article 2(3): "All Members shall settle their international disputes by peaceful means in such a manner that international peace and security and justice are not endangered." The UN Charter is reprinted in full in the back of this Handbook.
2 UN Charter, Article 2(4): "All members shall refrain in their international relations from the threat or use of force against the territorial integrity or political independence of any state . . . ."
3 OAS Charter, Article 18: "No State or group of States has the right to intervene, directly or indirectly, for any reason whatever, in the internal or external affairs of any other State. The foregoing principle prohibits not only armed force but also any other form of interference or attempted threat against the personality of the State or against its political, economic and cultural elements." See also *Inter-American Treaty of Reciprocal
as well as other multilateral international agreements which specifically incorporate nonintervention as a basis for mutual cooperation.

II. THE LAWFUL USE OF FORCE

Despite the UN Charter’s broad legal prohibitions against the use of force and other forms of intervention, specific exceptions exist that justify a State’s recourse to the use of force or armed intervention. While States have made numerous claims, utilizing a wide variety of legal bases to justify a use of force, it is generally agreed that only two types of action legitimately fall within the ambit of international law: (1) actions authorized by the UN Security Council under Chapter VII of the UN Charter, and (2) actions that constitute a legitimate act of individual or collective self-defense pursuant to Article 51 of the UN Charter and/or customary international law.

A. UN Enforcement Actions (Chapter VII).

1. Chapter VII of the UN Charter, entitled “Action With Respect to Threats to the Peace, Breaches of the Peace, and Acts of Aggression,” gives the Security Council authority to determine what measures should be employed to address acts of aggression or other threats to international peace and security. The Security Council must first, in accordance with Article 39, determine the existence of a threat to the peace, a breach of the peace or an act of aggression. It then has the power under Article 41 to employ measures short of force, including a wide variety of diplomatic and economic sanctions against the target State, to compel compliance with its decisions. Should those measures prove inadequate (or should the Security Council determine that non-military measures would prove inadequate), the Security Council has the power to authorize member States to employ military force in accordance with Article 42. Some recent examples of UN Security Council actions to restore international peace and security include:

a. Security Council Resolution 678 (1990), which authorized member States cooperating with the Government of Kuwait to use “all necessary means” to enforce previous resolutions. It was passed in response to the 1990 Iraqi invasion of Kuwait, pursuant to the Security Council’s authority under Chapter VII.

b. Security Council Resolution 794 (1992), which authorized member States to use “all necessary means to establish, as soon as possible, a secure environment for humanitarian relief operations in Somalia.”

c. Security Council Resolution 940 (1994), which authorized member States “to form a multinational force under unified command and control and, in this framework, to use all necessary means to facilitate the departure from Haiti of the military leadership, consistent with the Governors Island Agreement, the prompt return of the legitimately elected President and the restoration of the legitimate authorities of the Government of Haiti, and to establish and maintain a secure and stable environment that will permit implementation of the Governors Island Agreement . . . .”

d. Security Council Resolution 1031 (1995), which authorized member States “acting through or in cooperation with the organization [NATO] referred to in Annex 1-A of the Peace Agreement [Dayton Accords] to establish a multinational implementation force (IFOR) under unified command and control [NATO] in order to fulfill the role specified in Annex 1-A and Annex 2 of the Peace Agreement;” and authorized “the Member States . . . to take all necessary measures to effect the implementation of and to ensure compliance with Annex 1-A of the Peace Agreement . . . .”

e. Security Council Resolution 1264 (1999), which authorized “the establishment of a multinational force . . . to restore peace and security in East Timor . . .” and further authorized “the States participating in the multinational force to take all necessary measures to fulfill this mandate . . .”

f. Security Council Resolution 1386 (2001), which authorized the establishment of an International Security Assistance Force (ISAF) to assist the Afghan Interim Authority. Additionally, this Resolution authorized member States participating in the ISAF to “take all necessary measures to fulfill its mandate.”

Assistance (Rio Treaty), Art. I: “. . . Parties formally condemn war and undertake in their international relations not to resort to threat or the use of force in any manner inconsistent with the provisions of the Charter of the United Nations or this Treaty.”

Chapter 1
Legal Basis for the Use of Force
g. Security Council Resolution 1511 (2003), which authorized “a multinational force under unified command to take all necessary measures to contribute to the maintenance of security and stability in Iraq.”

h. Security Council Resolution 1529 (2004), which authorized member States participating in the Multinational Interim Force in Haiti to “take all necessary measures to fulfill its mandate.” Specifically, the Multinational Interim Force was tasked with restoring peace and security in Haiti following the resignation and departure of former President Aristide.

2. OPERATION IRAQI FREEDOM.

a. In the months leading up to the U.S.-led invasion of Iraq in 2003, U.S. diplomats worked to obtain UN Security Council support for a new resolution explicitly authorizing the use of military force. When these diplomatic efforts failed, many critics opined that, as a result, the U.S. lacked a legitimate basis for using force against Iraq. The Bush Administration countered that authority existed in previous Security Council resolutions. Looking back to November 1990, the Security Council had passed Resolution 678, which:

Authorize[d] Member States co-operating with the government of Kuwait, unless Iraq on or before 15 January 1991 fully implements, as set forth in paragraph 1 above, the above-mentioned resolutions, to use all necessary means to uphold and implement resolution 660 (1990) and all subsequent relevant resolutions and to restore international peace and security in the area;

b. Significantly, Resolution 678 authorized the use of force not only to expel Iraqi forces from Kuwait (implementing Resolution 660), but also to restore international peace and security in the area. In an attempt to bring this goal of peace and security in the northern Arabian Gulf region to fruition, the Council passed Resolution 687, which formalized the cease-fire between coalition and Iraqi forces. As a consequence, Resolution 687 placed certain requirements on the government of Iraq, including:

(1) Iraq shall unconditionally accept the destruction, removal, or rendering harmless, under international supervision, of: all chemical and biological weapons and all stocks of agents and all related subsystems and components and all research, development, support and manufacturing facilities related thereto; and

(2) Iraq shall unconditionally agree not to acquire or develop nuclear weapons or nuclear-weapon-useable material or any subsystems or components or any research, development, support or manufacturing facilities related to the above.

c. The U.S. position is that Resolution 687 never terminated the authorization to use force contained in Resolution 678. It merely suspended it with a cease-fire, conditioned upon Iraq’s acceptance of and compliance with the terms contained in the document and discussed above. While the Government of Iraq accepted the terms, compliance was never achieved. The Council recognized this situation in November 2002 with the adoption of Resolution 1441, which stated in part that “Iraq has been and remains in material breach of its obligations under relevant resolutions, including Resolution 687 (1991)…. It was the position of the U.S. Government that, since Iraq remained in material breach of Resolution 687, the cease-fire contained therein was null and void, and the authorization to use “all necessary means” to return peace and stability to the region (from Resolution 687) remained in effect. Under this rationale, a new Security Council resolution again authorizing “all necessary means” was politically advisable, yet legally unnecessary.

B. Regional Organization Enforcement Actions. Chapter VIII of the UN Charter recognizes the existence of State arrangements that deal with matters relating to the maintenance of international peace and security, as are appropriate for regional actions (Article 52). Regional organizations, such as the OAS, the Organization of African Unity and the Arab League, attempt to resolve regional disputes peacefully, prior to the issue being referred to the UN Security Council. Regional organizations do not, however, have the ability to unilaterally authorize the use of force (Article 53). Rather, the Security Council may utilize the regional organization to carry out Security Council enforcement actions.
III. SELF-DEFENSE

A. Generally.

1. The right of all nations to defend themselves was well-established in customary international law prior to adoption of the UN Charter. Article 51 of the Charter provides:

“Nothing in the present Chapter shall impair the inherent right of individual or collective self-defense if an armed attack occurs against a member of the UN until the Security Council has taken measures necessary to maintain international peace and security . . . .”

2. The questions that inevitably arise in conjunction with the “codified” right of self-defense involve the scope of authority found therein. Does this right, as is suggested by the language of Article 51, exist only when a State is responding to an actual “armed attack,” and then only until the Security Council takes effective action? In other words, has the customary right of self-defense been limited in some manner by adoption of the Charter, thus eliminating the customary concept of anticipatory self-defense (see below) and extinguishing a State’s authority to act independently of the Security Council in the exercise of self-defense?

3. Those in the international community who advocate a restrictive approach in the interpretation of the Charter, and in the exercise of self-defense, argue that reliance upon customary concepts of self-defense, to include anticipatory self-defense, is inconsistent with the clear language of Article 51 and counterproductive to the UN goal of peaceful resolution of disputes and protection of international order.

4. In contrast, many States, including the U.S., argue that an expansive interpretation of the Charter is more appropriate, contending that the customary law right of self-defense (including anticipatory self-defense) is an inherent right of a sovereign State that was not “negotiated” away under the Charter. Arguing that contemporary experience has demonstrated the inability of the Security Counsel to deal effectively with acts and threats of aggression, these States argue that, rather than artificially limiting a State’s right of self-defense, it is better to conform to historically accepted criteria for the lawful use of force, including circumstances which exist outside the “four corners” of the Charter.

B. Customary International Law and the UN Charter.

1. It is well-accepted that the UN Charter provides the essential framework of authority for use of force, effectively defining the foundations for a modern jus ad bellum. Inherent in its principles are the requirements for both necessity (the exhaustion or ineffectiveness of peaceful means of resolution; the nature of coercion applied by the aggressor State; objectives of each party; and the likelihood of effective community intervention) and proportionality (limitation of force to the magnitude, scope and duration to that which is reasonably necessary to counter a threat or attack), as well as an element of timeliness (i.e., delay of a response to attack or threat of attack attenuates the immediacy of the threat and the necessity for use of force).

2. Within the bounds of both the UN Charter and customary practice, the inherent right of self-defense has primarily found expression in three recurring areas: 1) protection of nationals and their property located abroad; 2) protection of a nation’s political independence; and 3) protection of a nation’s territorial integrity. JAs must be familiar with these foundational issues, as well as basic concepts of self-defense, as they relate to overseas deployments and operations, such as the Chairman of the Joint Chiefs of Staff (CJCS) Standing ROE and the response to State-sponsored terrorism.

   a. Protection of Nationals.

      (1) Customarily, a State is afforded the right to protect its citizens abroad if their lives are placed in jeopardy and a host State is either unable or unwilling to protect them. This right is cited as the justification for non-combatant evacuation operations, discussed in greater detail in Chapter 20 of this Handbook.
(2) The protection of U.S. nationals was identified as one of the legal bases justifying initial U.S. military intervention in both Grenada and Panama. In each case, however, the United States emphasized that protection of U.S. nationals, standing alone, did not necessarily provide the legal basis for the full range of U.S. activities undertaken in those countries. Thus, while intervention for the purpose of protecting nationals is a valid and essential element in certain uses of force, it cannot serve as an independent basis for continued U.S. military presence in another country after the mission of safeguarding U.S. nationals has been accomplished.

(3) The right to use force to protect citizens abroad also extends to situations in which a host State is an active participant in the activities posing a threat to another State’s citizens (e.g., the government of Iran’s participation in the hostage-taking of U.S. embassy personnel in that country in 1979-81; and Ugandan President Idi Amin’s support of terrorists who kidnapped Israeli nationals and held them at the airport in Entebbe).

b. Protection of Political Independence. A State’s political independence is a direct attribute of sovereignty, and includes the right to select a particular form of government and its officers; the right to enter into treaties; and the right to maintain diplomatic relations with the world community. The rights of sovereignty or political independence also include the freedom to engage in trade and other economic activity. Consistent with the principles of the UN Charter and customary international law, each State has the duty to respect the political independence of every other State. Accordingly, force may be used to protect a State’s political independence when it is threatened and all other avenues of peaceful redress have been exhausted.

c. Protection of Territorial Integrity. States possess an inherent right to protect their national borders, airspace and territorial seas. No nation has the right to violate another nation’s territorial integrity, and force may be used to preserve that integrity consistent with the customary right of self-defense.

C. Collective Self-Defense.

1. To constitute a legitimate act of collective self-defense, all conditions for the exercise of an individual State’s right of self-defense must be met, along with the additional requirement that assistance is requested. There is no recognized right of a third-party State to intervene in internal conflicts where the issue in question is one of a group’s right to self-determination and there is no request by the de jure government for assistance.

a. Collective Defense Treaties and Bilateral Military Assistance Agreements.

(1) Collective defense treaties, such as the North Atlantic Treaty (NATO); the Inter-American Treaty of Reciprocal Assistance (the Rio Treaty); the Security Treaty Between Australia, New Zealand and the United States (ANZUS); and other similar agreements do not provide an international legal basis for the use of U.S. force abroad, per se. These agreements simply establish a commitment among the parties to engage in “collective self-defense” in specified situations, and provide the framework through which such measures are to be taken. From an international law perspective, a legal basis for engaging in measures involving the use of military force abroad must still be established from other sources of international law extrinsic to these collective defense treaties (i.e., collective self-defense).

(2) The United States has entered into bilateral military assistance agreements with numerous countries around the world. These are not defense agreements, and thus impose no commitment on the part of the United States to come to the defense of the other signatory in any given situation. Moreover, such agreements, like collective defense treaties, also provide no intrinsic legal basis for the use of military force.


1. As discussed above, many States embrace an interpretation of the UN Charter that extends beyond the black letter language of Article 51, embracing the customary law principle of “anticipatory self-defense;” that is, justifying use of force to repel not just actual armed attacks, but also “imminent” armed attacks. Under this concept, a State is not required to absorb the “first hit” before it can resort to the use of force in self-defense to repel an imminent attack.
2. Anticipatory self-defense finds its roots in the 1837 *Caroline* case and subsequent correspondence between then-U.S. Secretary of State Daniel Webster and his British Foreign Office counterpart Lord Ashburton. Secretary Webster posited that a State need not suffer an actual armed attack before taking defensive action, but may engage in anticipatory self-defense if the circumstances leading to the use of force are “instantaneous, overwhelming, and leaving no choice of means and no moment for deliberation.” As with any form of self-defense, the principles of necessity and proportionality serve to bind the actions of the offended State.

3. Because the invocation of anticipatory self-defense is fact-specific in nature, and therefore appears to lack defined standards of application, it remains controversial in the international community. Concerns over extension of anticipatory self-defense as a pretext for reprisal or even preventive actions (i.e., use of force before the coalescence of an actual threat) have not been allayed by contemporary use. The United States in particular, in actions such as ELDORADO CANYON (the 1986 strike against Libya) and the 1998 missile attack against certain terrorist elements in Sudan and Afghanistan, has increasingly employed anticipatory self-defense as the underlying rationale for use of force in response to actual or attempted acts of violence against U.S. citizens and interests.

4. It is important to note, however, that anticipatory self-defense serves as a foundational element in the CJCS Standing ROE, as embodied in the concept of “hostile intent,” which makes it clear to commanders that they do not and should not have to absorb the first hit before their right and obligation to exercise self-defense arises.

E. Pre-emptive Uses of Force.

1. In “The National Security Strategy of the United States of America” published in September 2002, the U.S. Government took a step toward what many view as a significant expansion of use of force doctrine from anticipatory self-defense to preemption. This position was reinforced in March 2006 when “The National Security Strategy of the United States of America” and the doctrine of preemptive self-defense were reaffirmed.

   We must be prepared to stop rogue states and their terrorist clients before they are able to threaten or use weapons of mass destruction against the United States and our allies and friends. Our response must take full advantage of strengthened alliances, the establishment of new partnerships with former adversaries, innovation in the use of military forces, modern technologies…

   It has taken almost a decade for us to comprehend the true nature of this new threat. Given the goals of rogue states and terrorists, the United States can no longer solely rely on a reactive posture as we have in the past. The inability to deter a potential attacker, the immediacy of today’s threats, and the magnitude of potential harm that could be caused by our adversaries’ choice of weapons, do not permit that option. We cannot let our enemies strike first.

2. The reason for this change can be seen in the very nature of the terrorist threat.

   For centuries, international law recognized that nations need not suffer an attack before they can lawfully take action to defend themselves against forces that present an imminent danger of attack. Legal scholars and international jurists often conditioned the legitimacy of preemption on the existence of an imminent threat-most often a visible mobilization of armies, navies and air forces preparing to attack.

   We must adapt the concept of imminent threat to the capabilities and objectives of today’s adversaries. Rogue states and terrorists do not seek to attack us using conventional means. They know such attacks would fail. Instead, they rely on acts of terror and potentially, the use of...
weapons of mass destruction—weapons that can be easily concealed, delivered covertly, and used without warning.\footnote{Id. at 15.}

3. For almost two centuries, the right of anticipatory self-defense has been predicated upon knowing, with a reasonable level of certainty, the time and place of an enemy’s forthcoming attack. In this age of terrorism, where warnings may not come in the guise of visible preparations, the President has determined that the United States will not wait. In that regard, the Bush Administration has stated: “The greater the threat, the greater is the risk of inaction—and the more compelling the case for taking action to defend ourselves, even if uncertainty remains as to the time and place of the enemy’s attack.”\footnote{Id. at 15.}

IV. DOMESTIC LAW AND THE USE OF FORCE: THE WAR POWERS RESOLUTION

A. In every situation involving the possible use of U.S. forces abroad, one of the first legal determinations to be made embraces the application of Constitutional principles and the WPR.\footnote{Public Law 93-148, 50 U.S.C. §§ 1541-1548.}

B. The Constitution divides the power to wage war between the Executive and Legislative branches of government. Under Article I, Congress holds the power to declare war; to raise and support armies; to provide and maintain a navy; and to make all laws necessary and proper for carrying out those responsibilities. Balancing that legislative empowerment, Article II vests the Executive power in the President and makes him the Commander-in-Chief of the Armed Forces. This ambiguous delegation of the war powers created an area in which the coordinate political branches of government exercise concurrent authority over decisions relating to the use of Armed Forces overseas as an instrument of U.S. foreign policy.

C. Until 1973, a pattern of Executive initiative, Congressional acquiescence, and Judicial deference combined to give the President primacy in decisions to employ U.S. forces. In order to reverse the creeping expansion of Presidential authority and to reassert its status as a “full partner” in decisions relating to use of U.S. forces overseas, Congress passed, over Presidential veto, the WPR. The stated purpose of the WPR is to ensure the “collective judgment” of both branches in order to commit to the deployment of U.S. forces by requiring consultation of and reports to Congress, in any of the following circumstances:

1. Introduction of troops into actual hostilities.
2. Introduction of troops, equipped for combat, into a foreign country.
3. Greatly enlarging the number of troops, equipped for combat, in a foreign country.

D. The President is required to make such reports within 48 hours of the triggering event, detailing: the circumstances necessitating introduction or enlargement of troops; the Constitutional or legislative authority upon which he bases his action; and the estimated scope and duration of the deployment or combat action.

E. The issuance of such a report, or a demand by Congress for the President to issue such a report, triggers a sixty-day clock. If Congress does not declare war, specifically authorize the deployment/combat action, or authorize an extension of the WPR time limit during that period, the President is required to terminate the triggering action and withdraw deployed forces. The President may extend the deployment for up to thirty days should he find circumstances so require, or for an indeterminate period if Congress has been unable to meet due to an attack upon the United States.

F. Because the WPR was enacted over the President’s veto, one of the original purposes of the act—establishment of a consensual, inter-branch procedure for committing our forces overseas—was undercut. In that regard, no President has conceded the constitutionality of the WPR or technically complied with its mandates. Although the applicability of the WPR to specific operations will not be made at the Corps or Division level, once U.S. forces are committed overseas, a deploying JA must be sensitive to the impact of the WPR on the scope of

\footnote{Id. at 15.}
operations, particularly with respect to the time limitation placed upon deployment under independent Presidential action (i.e., the WPR’s 60-day clock).

G. Procedures have been established which provide for CJCS review of all deployments that may implicate the WPR. The Chairman’s Legal Advisor, upon reviewing a proposed force deployment, is required to provide to the DoD General Counsel his analysis of the WPR’s application. If the DoD General Counsel makes a determination that the situation merits further inter-agency discussion, he or she will consult with both the State Department Legal Advisor and the Attorney General. As a result of these discussions, advice will then be provided to the President concerning the consultation and reporting requirements of the WPR.

H. In the unlikely event that a JA or his or her supported commander is presented with a question regarding the applicability of the WPR, the appropriate response should be that the operation is being conducted at the direction of the National Command Authority, and is therefore presumed to be in accordance with applicable domestic legal limitations and procedures.
CHAPTER 2

THE LAW OF WAR

REFERENCES

1. Hague Convention No. IV, 18 October 1907, Respecting the Laws and Customs of War on Land, T.S. 539, including the regulations thereto [hereinafter H. IV].
16. DoDD 2311.01E, DoD Law of War Program (9 May 2006) (cancelling DoDD 5100.77, DoD Law of War Program (9 December 1998)).

*Treaties not ratified by United States.
I. INTRODUCTION

The Law of War provides rights and assigns responsibilities. This Chapter will summarize key law of war provisions for military personnel and commanders in the conduct of operations in both international and non-international armed conflicts. This chapter will discuss the purposes and basic principles of the Law of War, its application in armed conflict, the legal sources of the law, the conduct of hostilities, treatment of protected persons, military occupation of enemy territory, neutrality, and compliance and enforcement measures. The Appendices to this chapter include a Law of War Teaching Outline and a Troop Information Outline.

II. DEFINITION

The law of war is defined as “that part of international law that regulates the conduct of armed hostilities.” It is often termed “the law of armed conflict.” The law of war encompasses all international law for the conduct of hostilities binding on the United States or its individual citizens, including treaties and international agreements to which the United States is a party, and applicable customary international law (DoDD 2311.01E, 9 May 2006).

III. POLICY

U.S. law of war obligations are national obligations, binding upon every Soldier, Sailor, Airman or Marine. DoD policy is to comply with the law of war “during all armed conflicts, however such conflicts are characterized, and in all other military operations.” (DoDD 2311.01E, para. 4.1).

IV. PURPOSES AND BASIC PRINCIPLES OF THE LAW OF WAR

A. The fundamental purposes of the law of war are humanitarian and functional in nature. The humanitarian purposes include:

1. protecting both combatants and noncombatants from unnecessary suffering;

2. safeguarding persons who fall into the hands of the enemy; and

3. facilitating the restoration of peace.

B. The functional purposes include:

1. ensuring good order and discipline;

2. fighting in a disciplined manner consistent with national values; and

3. maintaining domestic and international public support.

V. THE LAW OF WAR RESTS ON FOUR BASIC PRINCIPLES:

A. Principle of Military Necessity. The principle of *military necessity* is explicitly codified in Article 23, paragraph (g) of the Annex to Hague IV, which forbids a belligerent “to destroy or seize the enemy’s property, unless such destruction or seizure be imperatively demanded by the necessities of war.”

1. The principle of military necessity authorizes that use of force required to accomplish the mission. Military necessity does not authorize acts otherwise prohibited by the law of war. This principle must be applied in conjunction with other law of war principles discussed in this chapter, as well as other, more specific legal constraints set forth in law of war treaties to which the U.S. is a party.

2. **Military necessity not a Criminal Defense.** Military necessity is not a defense for acts expressly prohibited by law.
a. **Protected Persons.** The law of war generally prohibits the intentional targeting of protected persons under any circumstances.

b. **Protected Places - The Rendulic Rule.** Civilian objects are protected from intentional attack or destruction, so long as they are not being used for military purposes, or there is no military necessity for their destruction or seizure. The law of war permits destruction of civilian objects if military circumstances necessitate such destruction. (FM 27-10, para. 56 and 58), or if the civilian object has become a military objective. The circumstances justifying destruction of civilian objects are those of military necessity, based upon information reasonably available to the commander at the time of his decision. See IX Nuremberg Military Tribunals, *Trials of War Criminals Before the Nuremberg Military Tribunals*, 1113 (1950). The Tribunal convicted General Lothar Rendulic of other charges but found him “not guilty” of unlawfully destroying civilian property through employment of a “scorched earth” policy. The court found that “the conditions, as they appeared to the defendant at the time were sufficient upon which he could honestly conclude that urgent military necessity warranted the decision made.” Current norms for protection (and destruction) of civilian property: Civilian objects are protected from intentional attack or damage unless they have become military objectives or “unless demanded by the necessities of war.” (HR, art. 23g.)

c. There may be situations where because of incomplete intelligence or the failure of the enemy to abide by the law of war, civilian casualties occur. Example: Al Firdus Bunker. During the first Persian Gulf War (1991), U.S. military planners identified this Baghdad bunker as an Iraqi military command and control center. Barbed wire surrounded the complex, it was camouflaged, armed sentries guarded its entrance and exit points, and electronic intelligence identified its activation. Unknown to coalition planners, however, some Iraqi civilians may have used upper levels of the facility as nighttime sleeping quarters. The bunker was bombed, allegedly resulting in 300 civilian casualties. Was there a violation of the law of war? No. Based on information gathered by Coalition planners, the commander made an assessment that the target was a military objective. Although the attack may have resulted in unfortunate civilian deaths, there was no law of war violation because the attackers acted in good faith based upon the information reasonably available at the time the decision to attack was made. See DEPARTMENT OF DEFENSE, CONDUCT OF THE PERSIAN GULF WAR, FINAL REPORT TO CONGRESS 615-16 (1992).

**B. Principle of Discrimination or Distinction.** This principle requires that combatants be distinguished from non-combatants, and that military objectives be distinguished from protected property or protected places. Parties to a conflict shall direct their operations only against combatants and military objectives. (AP I, Art. 48)

1. AP I prohibits “indiscriminate attacks.” Under Article 51, paragraph 4, these are attacks that:

   a. are “not directed against a specific military objective,” (e.g., Iraqi SCUD missile attacks on Israeli and Saudi cities during the Persian Gulf War);

   b. “employ a method or means of combat the effects of which cannot be directed at a specified military objective,” (e.g., might prohibit area bombing in certain populous areas, such as a bombardment “which treats as a single military objective a number of clearly separated and distinct military objectives in a city, town, or village...”(AP I, art. 51, para. 5(a))); or

   c. “employ a method or means of combat the effects of which cannot be limited as required” by the Protocol (e.g., release of dangerous forces (AP I, art. 56) or collateral damage excessive in relation to concrete and direct military advantage (AP I, art. 51, para. 5(b)); and

   d. “consequently, in each case are of a nature to strike military objectives and civilians or civilian objects without distinction.”

2. **Distinction** is the customary international law obligation of parties to a conflict to engage only in military operations the effects of which distinguish between the civilian population (or individual civilians not taking a direct part in the hostilities), and combatant forces, directing the application of force solely against the latter. Similarly, military force may be directed only against military objects or objectives, and not against civilian objects. Under the principle of distinction, the civilian population as such, as well as individual civilians, may not be made the object of attack. (Article 51, para. 2, AP I).


C. Principle of Proportionality. The anticipated loss of life and damage to property incidental to attacks must not be excessive in relation to the concrete and direct military advantage expected to be gained. (FM 27-10, para. 41, change 1.) Proportionality is not a separate legal standard as such, but a way in which a military commander may assess his or her obligations as to the law of war principle of distinction, while avoiding actions that are indiscriminate.

1. Incidental Injury and Collateral Damage. Collateral damage consists of unavoidable and unintentional damage to civilian personnel and property incurred while attacking a military objective. Incidental (a/k/a collateral) damage is not a violation of international law. While no law of war treaty defines this concept, its inherent lawfulness is implicit in treaties referencing the concept. As stated above, AP I, Article 51(5) describes indiscriminate attacks as those causing “incidental loss of civilian life . . . excessive . . . to . . . the military advantage anticipated.”

2. That being said, the term, “attacks” is not well defined in the sense of the principle of proportionality, or as to the level at which such decisions are to be made. “Military advantage” is not restricted to tactical gains, but is linked to the full context of war strategy. Balancing between collateral damage to civilians objects and collateral civilian casualties may be done on a target-by-target basis, as frequently was done in the first (1991) and second (2003) Persian Gulf Wars, but also may be weighed in overall terms against campaign objectives. It may involve a variety of considerations, including security of the attacking force. See, for example, DOD Final Report to Congress, Conduct of the Persian Gulf War (April 1992), p. 611. Similarly, at the time of its ratification of Additional Protocol I, the United Kingdom declared that “the military advantage anticipated from an attack” is intended to refer to the advantage anticipated as a whole and not only from isolated or particular parts of the attack.”

D. Principle of Humanity or Unnecessary Suffering. Minimize unnecessary suffering – incidental injury to people and collateral damage to property. “It is especially forbidden . . . to employ arms, projectiles or material calculated to cause unnecessary suffering.” (HR, art. 23e.) This principle applies to the legality of weapons and ammunition. Military personnel may not use arms that are per se calculated to cause unnecessary suffering, sometimes referred to as superfluous injury (e.g., projectiles filled with glass, hollow point or soft-point small caliber ammunition, lances with barbed heads).

1. The prohibition of unnecessary suffering constitutes acknowledgement that necessary suffering to combatants is lawful, and may include severe injury or loss of life. There is no agreed definition for unnecessary suffering. A weapon or munition would be deemed to cause unnecessary suffering only if it inevitably or in its normal use has a particular effect, and the injury caused is considered by governments as disproportionate to the military necessity for it, that is, the military advantage to be gained from its use. This balancing test cannot be conducted in isolation. A weapon's or munition's effects must be weighed in light of comparable, lawful weapons or munitions in use on the modern battlefield.

2. A weapon cannot be declared unlawful merely because it may cause severe suffering or injury. The appropriate determination is whether a weapon's or munition's employment for its normal or expected use would be prohibited under some or all circumstances. The correct criterion is whether the employment of a weapon for its normal or expected use inevitably would cause injury or suffering manifestly disproportionate to its military effectiveness. A State is not required to foresee or anticipate all possible uses or misuses of a weapon, for almost any weapon can be misused in ways that might be prohibited.


VI. APPLICATION OF THE LAW OF WAR

A. The Law of War applies to all cases of declared war or any other armed conflicts that arise between the U.S. and other nations, even if the state of war is not recognized by one of them. This threshold is codified in common article 2 of the Geneva Conventions. Armed conflicts such as the 1982 Falklands War, the Iran-Iraq War of the 1980s, and the first (1991) and second (2003) U.S.-led Coalition wars against Iraq clearly were international armed conflicts to which the Law of War applied. The 1977 Protocol I Additional to the 1949 Geneva Conventions has
expanded this scope of application to include certain wars of “national liberation” for States Parties to that
convention. The U.S. is not a Party to AP I and does not recognize this extension of the Law of War. Further, this
expanded scope has not been applied since its promulgation.

1. In peace operations, such as those in Somalia, Haiti, and Bosnia, the question frequently arises whether
the Law of War applies to those operations. The issue is less applicability of the law of war as such but complete
applicability of particular treaties. Despite the possible inapplicability of the Law of War in military operations short
of international armed conflict, it has been, nonetheless, the position of the U.S., UN, and NATO that their forces
would apply the “principles and spirit” of the Law of War in these operations.10 IAW DoDD 2311.01E,11 U.S. forces
now comply with the law of war during all military operations. However, the directive itself defines the “law of
war,” limiting it to “binding law.” When facing situations which do not meet the traditional threshold of armed
conflict (whether international or of a non-international character), judge advocates are encouraged to used
the technical chain to determine how how best to comply with the law of war, bearing in mind historical U.S. practice.

2. Historically, when applying the DoD policy, allowances have been made for the fact that during these
operations U.S. Forces often do not have the resources to comply with the Law of War to the letter. It has been U.S.
practice to comply with the Law of War to the extent “practicable and feasible” where not directly applicable.
(Memorandum of W. Hays Parks to the Judge Advocate General of the Army, 1 October 1990.) The Soldier’s Rules
provide useful standards for the individual soldier in the conduct of operations across the conflict spectrum. In
military operations short of international armed conflict, law of war treaties provide an invaluable template for
military conduct. It will be the responsibility of the military commander, with the assistance and advice of the judge
advocate, to determine those provisions that best fit the mission and situation.

VII. SOURCES OF THE LAW OF WAR.

A. The Law of The Hague (ref. (1) and (2)). Regulates “methods and means” of warfare—prohibitions
against using certain weapons such as poison; humanitarian concerns such as warning the civilian population before
a bombardment, and the law of belligerent occupation (particularly with respect to property). The rules relating to
the methods and means of warfare are primarily derived from articles 22 through 41 of the Regulations Respecting
the Laws and Customs of War on Land [hereinafter HR] annexed to Hague Convention IV. (HR, art. 22-41.)

B. Geneva Conventions of 1949 (ref. (3) - (6)). The Conventions protect “victims” of war such as wounded
and sick, shipwrecked at sea, prisoners of war, and civilians.

C. 1977 Geneva Protocols (ref. (7)). Although the U.S. has not ratified AP I and II, 155 nations have ratified
AP I. U.S. Commanders must be aware that many allied forces are under a legal obligation to comply with the
Protocols and the U.S. believes some provisions of the Protocol to be customary international law (see 1986
memorandum from Hays Parks in document supplement). This difference in obligation has not proved to be a
hindrance to U.S./allied or coalition operations since promulgation of AP I in 1977.

D. Other Treaties. The following treaties restrict specific aspects of warfare:

1. Chemical Weapons (ref. (8) and (9)). Geneva Protocol of 1925 prohibits use in war of asphyxiating,
poisonous, or other gases (and bacteriological weapons; see below). The U.S. reserved the right to respond with
chemical weapons to a chemical or biological weapons attack by the enemy. This reservation became moot when the
United States ratified the Chemical Weapons Convention (CWC), article I(1), which prohibits production,
acquisition, stockpiling, retention and use (even in retaliation). The U.S. ratified the CWC on 25 April 1997 , with
declarations. The CWC entered into force on 29 April 1997.

2. Cultural Property (ref. (10)). The 1954 Hague Cultural Property Convention prohibits targeting cultural
property, and sets forth conditions when cultural property may be used by a defender or attacked. Although the

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10 DoDD 5100.77, DoD Law of War Program (9 December 1998) (rescinded); CJCSI 5810.01A, Implementation of the DoD Law of War
Program (27 August 1999).

11 DoDD 2311.01E, DoD Law of War Program (9 May 2006).
United States has not ratified the treaty, it regards its provisions as relevant to the targeting process: “United States policy and the conduct of operations are entirely consistent with the Convention’s provisions. In large measure, the practices required by the convention to protect cultural property were based upon the practices of US military forces during World War II.” Message from the President of the United States transmitting the Hague Protocol to the 106th Congress for Advice and Consent, 6 January 1999.

3. Biological Weapons (ref. ((8), (11)). Biological (bacteriological) weapon use was prohibited by the 1925 Geneva Protocol. It does not prohibit development, production and stockpiling. The 1972 Biological Weapons Convention (BWC) extended the prohibition contained in the 1925 Geneva Protocol, prohibiting development, production, stockpiling, acquisition or retention of biological agents or toxins, or weapons, equipment or means of delivery designed to use such toxins for hostile purposes or in armed conflict.

4. Conventional Weapons (ref. (12)). The treaty is often referred to as the UNCCW - United Nations Convention on Certain Conventional Weapons. The 1980 Conventional Weapons Treaty restricts, regulates or prohibits the use of certain otherwise lawful conventional weapons: Protocol I prohibits any weapon the primary effect of which is to injure by fragments which in the human body escape detection by x-ray. Protocol II regulates use of mines, booby-traps and other devices, while prohibiting certain types of anti-personnel mines to increase protection for the civilian population. The original Protocol II was replaced in 1996 by an Amended Mines Protocol, now Amended Protocol II. Protocol III regulates incendiary weapon use to increase protection for the civilian population. Protocol IV prohibits so-called ‘blinding laser weapons’, a non-existent weapon. Protocol V on explosive remnants of war was adopted on 28 November 2003 – the first international agreement to require the parties to an armed conflict, where feasible, to clear or assist the host nation or others in clearance of unexploded ordnance or abandoned explosive ordnance after the cessation of active hostilities. The U.S. ratified the UNCCW and Protocols I and II in 1995, and Amended Mines Protocol in 1999. The Senate has not offered its advice and consent as to Protocols III and IV. Protocol V has not been forwarded to the Senate for its advice and consent as to ratification.

E. Regulations. Implementing LOW guidance for U.S. Armed Forces is found in respective service manuals (FM 27-10 (Army), NWP 1-14M/FMFM 1-10 (Navy and Marine Corps), and AFPD 51-4 (Air Force).)

VIII. THE CONDUCT OF HOSTILITIES

A. Lawful Combatants and Unprivileged Belligerents

1. Combatants. Generally, combatants are military personnel engaging in hostilities in an armed conflict on behalf of a party to the conflict. Combatants are lawful targets unless “out of combat,” that is, wounded, sick or shipwrecked and no longer resisting, or captured.

   a. Lawful Combatants. As defined, a lawful combatant:

      (1) Is entitled to carry out attacks on enemy military personnel and equipment;

      (2) May be the subject of lawful attack by enemy military personnel;

      (3) Bears no criminal responsibility for killing or injuring enemy military personnel or civilians taking an active part in hostilities, or for causing damage or destruction to property, provided his or her acts have been in compliance with the law of war;

      (4) May be tried for breaches of the law of war;

      (5) May only be punished for breaches of the law of war as a result of a fair and regular trial;

      (6) If captured, must be treated humanely; and

      (7) If captured, is entitled to prisoner of war status.
b. **1949 Geneva Conventions criteria** (GPW, art. 4; GWS, art. 13.). Combatants include: the regular armed forces of a State Party to the conflict; militia, volunteer corps, and organized resistance movements belonging to a State Party to the conflict that are under responsible command, wear a fixed distinctive sign recognizable at a distance, carry their arms openly, and abide by the laws of war; and members of armed forces of a government not recognized by a detaining authority or occupying power. This list is a summary, but is not intended to be comprehensive or complete.

**Protocol I Definition.** Article 43 states that members of the armed forces of a party to the conflict, except medical personnel and chaplains, are combatants. Article 44(3) of AP I allows that a belligerent attains combatant status by merely carrying his arms openly during each military engagement, and when visible to an adversary while deploying for an attack. AP I thus drops the requirement for a fixed recognizable sign. The U.S. believes this does not reflect customary international law and diminishes the distinction between combatants and civilians, thus undercutting the effectiveness of the Law of War. Other governments, such as the United Kingdom, through reservations and/or statements of understanding, have narrowly restricted or virtually eliminated application of Article 44, ¶ 3.

c. **Unprivileged belligerents.** Unprivileged belligerents may include spies, saboteurs, or civilians who are participating in the hostilities or who otherwise engage in unauthorized attacks or other combatant acts. Unprivileged belligerents are not entitled to prisoner of war status, and may be prosecuted under the domestic law of the captor.

2. **Forbidden Conduct with Respect to Enemy Combatants and Nationals**

a. It is especially forbidden to declare that no quarter will be given, or to kill or injure enemy personnel who have surrendered. H. IV Reg. Art. 23. It is also forbidden to kill or wound treacherously individuals belonging to the hostile nation or armed forces. H. IV Reg. Art. 23. Belligerents are likewise prohibited to compel nationals of the enemy state to take part in hostilities against their own country. H. IV art. 23.


3. **Civilians and Non-combatants.** The law of war prohibits intentional attacks on civilians and non-combatants. The civilian population as such is protected from direct attack. An individual civilian is protected from direct attack unless and for such time as he or she takes a direct part in hostilities.

a. Non-combatants include, military medical personnel, chaplains, and those out of combat – including prisoners of war and the wounded, sick and shipwrecked.

b. Civilians who accompany the armed forces in the field in time of armed conflict are protected from direct attack unless and for such time as they take a direct part in hostilities. The phrase “direct part in hostilities” is not defined. Civilians who accompany the armed forces in the field may be at risk of injury or death incidental to lawful enemy attacks on military objectives.

**IX. METHODS AND MEANS OF WARFARE/WEAPONS**

A. “The rights of belligerents to adopt means of injuring the enemy is not unlimited.” (HR, art. 22.)

B. **Legal Review.** All U.S. weapons, weapons systems, and munitions must be reviewed by the service TJAG or DoD General Counsel for legality under the law of war. (DoD Directive 5000.1, AR 27-53, AFI 51-402 and SECNAVINST 5000.2c.) A review occurs before the award of the engineering and manufacturing development contract and again before the award of the initial production contract. (DoD Directive 5000.1) Legal review of new weapons is also required under Article 36 of AP I.
1. **The Test.** Is a weapon or munition’s acquisition or use consistent with law of war and arms control treaties to which the United States is a State Party, or customary international law? In determining the legality of a weapon or munition, a balancing must be made between *military necessity* -- that is, the purpose for the weapon or munition -- and the prohibition of weapons or munitions calculated to cause unnecessary suffering.

C. The prohibition of *unnecessary suffering* constitutes acknowledgement that *necessary suffering* to combatants is lawful, and may include severe injury or loss of life. A weapon or munition would be deemed to cause unnecessary suffering only if it inevitably or in its normal use has a particular effect, and the injury caused is considered by governments as disproportionate to the military necessity for it, that is, the military advantage to be gained from its use. This balancing test cannot be conducted in isolation. A weapon or munition's effects must be weighed in light of comparable, lawful weapons or munitions in use on the modern battlefield.

D. A weapon cannot be declared unlawful merely because it *may* cause severe suffering or injury. The appropriate determination is whether a weapon or munition's employment for its normal or expected use would be prohibited under some or all circumstances. The correct criterion is whether the employment of a weapon for its normal or expected use inevitably would cause injury or suffering manifestly disproportionate to its military effectiveness. A State is not required to foresee or anticipate all possible uses or misuses of a weapon, for almost any weapon can be misused in ways that might be prohibited. Illegal use of a weapon does not make the weapon unlawful.

E. **Effect of legal review.** The weapons review process of the United States entitles commanders and all other personnel to assume that any weapon or munition contained in the U.S. military inventory and issued to military personnel is lawful. If there are any doubts, questions may be directed to the International and Operational Law Division (HQDA, DAJA-IO), Office of The Judge Advocate General of the Army.

1. **Weapons may be illegal:**

   a. *Per se.* Those weapons calculated to cause unnecessary suffering, determined by the “usage of states.” Examples: lances with barbed heads or projectiles filled with glass. (FM 27-10, para. 34.)

   b. *Improper use.* Any weapon may be used unlawfully; for example, use of M9 pistol to murder a prisoner of war. Illegal use of a lawful weapon does not make the weapon unlawful.

   c. *By agreement or prohibited by specific treaties.* Example: certain land mines, booby traps, and ‘blinding laser weapons’ are prohibited by Protocols to the UNCCW. None were declared by the States Parties/drafters to cause unnecessary suffering or to be illegal as such. Anti-personnel land mines and booby traps were regulated (and, in some cases, certain types prohibited) in order to provide increased protection for the civilian population.

   (1) **Small Arms Projectiles.** The 1868 Declaration of St. Petersburg prohibits exploding rounds of less than 400 grams. The United States is not a State Party to this declaration, and does not regard it as customary law. State practice since 1868 has limited this prohibition to projectiles weighing less than 400 grams specifically designed to detonate in the human body. Expanding military small arms ammunition – that is, so-called ‘dum-dum’ projectiles, such as soft-nosed (exposed lead core) or hollow point projectiles – are prohibited by the 1899 Hague Declaration Concerning Expanding Bullets. Although the United States is not a party to this declaration, it has followed it in conventional military operations through use of full-metal jacketed ammunition. The prohibition on hollow point/soft nosed military projectiles does not prohibit full-metal jacketed projectiles that yaw or fragment, or “open tip” rifle projectiles containing a tiny aperture to increase accuracy.

   (2) **Hollow point or soft point ammunition.** Hollow point or soft-point ammunition contain projectiles with either a hollow point or exposed lead core that flatten easily in the human body, often with skiving, and are designed to expand dramatically upon impact at all ranges. This ammunition is prohibited for use in international armed conflict against lawful enemy combatants by the 1899 Hague Declaration mentioned above. There are situations, however, outside of international armed conflict, where use of this ammunition is lawful because its use will significantly reduce collateral damage risk to innocent civilians and friendly force personnel, protected property (hostage rescue, aircraft security), or materiel containing hazardous materials. Military law
enforcement personnel may be authorized to use this ammunition for law enforcement missions outside an active theater of operations. Military units or personnel are not entitled to possess or use small arms ammunition not issued to them or expressly authorized. Private acquisition of small arms ammunition for operational use is prohibited. “Matchking” ammunition (or similar rifle projectiles by other manufacturers) has an open tip, with a tiny aperture not designed to cause expansion. The projectile is designed to enhance accuracy only, and does not function like a hollow or soft point. It is lawful for use across the conflict spectrum, but may not be modified by soldiers (such as through opening up the tiny aperture to increase the possibility of expansion).

(3) Land Mines and Booby Traps. The United States regards land mines (anti-personnel and anti-vehicle) as lawful weapons, subject to the restrictions contained in the Amended Protocol II, UNCCW, and national policy. Military doctrine and mine inventory comply with each.

(4) U.S. policy on anti-personnel (APL) and anti-vehicle land mines. Per a February 2004 U.S. Policy, anti-personnel landmines that do not self-destruct or self-neutralize, (sometimes called “dumb” or “persistent” anti-personnel land mines) are only stockpiled for use by the United States in fulfillment of our treaty obligations to the Republic of Korea. Outside Korea, U.S. forces may no longer employ persistent APL and between now and 2010 anti-vehicle landmines that are persistent may only be employed outside the Republic of Korea when authorized by the President. After 2010, the United States will not employ either persistent APL or persistent anti-vehicle land mines. U.S. Land Mine Policy can be found at http://www.state.gov/t/pm/wra/.

(5) Incendiaries. Napalm, flame-throwers, and thermite/thermate type weapons are incendiary weapons. Tracer ammunition and white phosphorous are not incendiary weapons. All are lawful weapons. Protocol III to the UNCCW prohibits the use of incendiaries in certain situations, primarily in concentrations of civilians. The U.S. has not ratified Protocol III.

(6) Lasers. Lasers are lawful. U.S. Policy (SECDEF Memorandum [29 Aug 1995]) prohibits use of blinding lasers weapons specifically designed to cause permanent blindness to unenhanced vision. This policy recognizes that injury, including permanent blindness, may occur incidental to the legitimate military use of lasers (range-finding, targeting, etc.). U.S. policy became the basis for Protocol IV, UNCCW, which prohibits blinding laser weapons that meet the same definition. The Senate has not offered its advice and consent to ratification.

(7) Poison. Poison has been outlawed for thousands of years, and is prohibited by treaty. (HR, art. 23a.)

(8) Chemical weapons. Chemical weapons are governed by the Chemical Weapons Convention.

(a) The CWC was ratified by U.S. and came into force in April 1997.

(b) Provisions (twenty-four articles). Article I. Parties agree to never develop, produce, stockpile, transfer, use, or engage in military preparations to use chemical weapons. Retaliatory use (second use) is not allowed (this is a significant departure from 1925 Geneva Protocol). Requires destruction of chemical stockpiles. Each party agrees not to use Riot Control Agents (RCAs) as a “method of warfare.” Article II. Definitions of chemical weapons, toxic chemical, RCA, and purposes not prohibited by the convention. Article III. Requires parties to declare stocks of chemical weapons and facilities they possess. Articles IV and V. Procedures for destruction and verification, including routine on-site inspections. Article VIII. Establishes the Organization for the Prohibition of Chemical Weapons (OPWC). Article IX. Establishes “challenge inspection,” a short notice inspection in response to another party’s allegation of non-compliance.

(c) Riot Control Agents (RCA). U.S. RCA Policy is found in Executive Order 11850. Applies to use of Riot Control Agents and Herbicides; requires presidential approval before first use in an armed conflict.

(i) Executive Order 11850: Renounces first use in armed conflicts except in defensive military modes to save lives such as: controlling riots in areas under direct and distinct U.S. military control, to include rioting prisoners of war; dispersing civilians where the enemy uses them to mask or screen an attack; rescue
missions for downed pilots/passengers and escaping PWs in remotely isolated areas; and in our rear echelon areas outside the zone of immediate combat to protect convoys from civil disturbances, terrorists and paramilitary organizations.

(ii) The CWC prohibits RCA use as a “method of warfare.” “Method of warfare” is undefined. The Senate’s resolution of advice and consent for ratification to the CWC (S. Exec. Res. 75 - Senate Report, S-3373 of 24 April 1997, section 2- conditions, (26) - riot control agents) required that the President must certify that the U.S. is not restricted by the CWC in its use of riot control agents, including the use against “combatants” in any of the following cases: when the U.S. is not a party to the conflict, in consensual (Chapter VI, UN Charter) peacekeeping operations, and in Chapter VII (UN Charter) peacekeeping operations.

(iii) The implementation section of the Senate resolution requires that the President not modify E.O. 11850. (See S. Exec Res. 75, section 2 (26)(b), S-3378). The President’s certification document of 25 April 1997 states that “the United States is not restricted by the convention in its use of riot control agents in various peacetime and peacekeeping operations. These are situations in which the U.S. is not engaged in the use of force of a scope, duration, and intensity that would trigger the laws of war with respect to U.S. forces.”


(d) Herbicides. E.O. 11850 renounces first use in armed conflicts, except for domestic uses and to control vegetation around defensive areas.


(10) Nuclear Weapons. Not prohibited by international law. On 8 July 1996, the International Court of Justice (ICJ) issued an advisory opinion that “[t]here is in neither customary nor international law any comprehensive and universal prohibition of the threat or use of nuclear weapons.” However, by a split vote, the ICJ also found that “[t]he threat or use of nuclear weapons would generally be contrary to the rules of international law applicable in armed conflict.” The Court stated that it could not definitively conclude whether the threat or use of nuclear weapons would be lawful or unlawful in an extreme circumstance of self-defense, in which the very survival of the state would be at stake. [35 I.L.M. 809 (1996)].

X. BOMBARDMENTS, ASSAULTS, AND PROTECTED AREAS AND PROPERTY

A. Military Objectives. Military objectives are defined in AP I as “[o]bjects that, by their nature, use, location, or purpose, make an effective contribution to military action and whose total or partial destruction, capture or neutralization, in the circumstances ruling at the time, offers a definite military advantage.” AP I. art. 52(2).)

1. State practice has identified the following general categories of military objectives:

   a. Military equipment and personnel, units and bases

   b. Command and control

   c. Economic

      (1) Power

      (2) Industry (war supporting manufacturing/export/import)

      (3) Transportation (equipment/LOC/POL)
d. Geographic

2. Military personnel, equipment, units, and bases are always military objectives. Other objects not expressly military become military objectives when they meet the balance of the above definition.

   a. Explanation. Military objective is a treaty synonym for lawful target. The definition sets forth objective, simple criteria when military necessity exists to consider an object a lawful target that may be seized or attacked.

   b. As will be seen in the list of traditional military objectives, a military objective is not limited to military bases, forces or equipment, but includes other objects that contribute to an opposing state’s ability to wage war. It does not alter the statement contained in Lieber Code that the law of war permits a commander to take “those measures which are indispensable for securing the ends of war” that are not expressly prohibited by the law of war. This may be accomplished through intentional attack of enemy military forces or other military objectives that enable an opposing state and its military forces to wage war.

   c. The term military target is more limited and redundant, and should not be used. In contrast, the term civilian target is an oxymoron, inasmuch as a civilian object is an object that is not a military objective, and therefore is immune from intentional attack. Civilian target is inappropriate and should not be used. If military necessity exists for the seizure or destruction of a civilian object, that is, if its destruction or seizure meets the criteria set forth in the definition contained in subparagraph A., above, the object has ceased to be a civilian object and has become a military objective.

3. Interpretation. The definition of military objective contains various elements that require explanation.

   a. If the objective is not enemy military forces and equipment, the second part of the definition limits the first. Both parts must apply before an object that is normally a civilian object can be considered a military objective.

   b. Attacks on military objectives which may cause collateral damage to civilian objects or collateral injury to civilians not taking a direct part in the hostilities are not prohibited.

   c. Nature refers to the type of object. Examples of enemy military objectives which by their nature make an effective contribution to the military action: combatants, armored fighting vehicles, weapons, fortifications, combat aircraft and helicopters, supply depots of ammunition and petroleum, military transports, command and control centers, or communication stations, etc.

   d. Location includes areas which are militarily important because they must be captured or denied an enemy, or because the enemy must be made to retreat from them. Examples of enemy military objectives which by their location make an effective contribution to the military action: a narrow mountain pass through which the enemy formation must pass, a bridge over which the enemy’s main supply route (MSR) crosses, a key road intersection through which the enemy’s reserve will pass, etc. A town, village or city may become a military objective even if it does not contain military objectives if its seizure is necessary, e.g., to protect a vital line of communications, or for other legitimate military reasons.

   e. Purpose means the future intended or possible use. Examples of enemy military objectives which by their purpose make an effective contribution to the military action: civilian buses or trucks which are being transported to the front to move soldiers from point A to B, a factory which is producing ball bearings for the military, etc. While the criterion of purpose is concerned with the intended, suspected or possible future use of an object, the potential dual use of a civilian object, such as a civilian airport, also may make it a military objective because of its future intended or potential military use.

   f. Use refers to how an object is presently being used. Examples of enemy military objectives which by their use make an effective contribution to the military action: an enemy headquarters located in a school, an enemy supply dump located in a residence, or a hotel which is used as billets for enemy troops.
4. The connection of some objects to an enemy’s war fighting or war-sustaining effort may be direct, indirect or even discrete. A decision as to classification of an object as a military objective and allocation of resources for its attack is dependent upon its value to an enemy nation’s war fighting or war sustaining effort (including its ability to be converted to a more direct connection), and not solely to its overt or present connection or use.

5. The words nature, location and purpose or use allow wide discretion, but are subject to qualifications stated later in the definition of “effective contribution to military action” and the offering of a “definite military advantage” through its seizure or destruction. There does not have to be a geographical connection between “effective contribution” and “military advantage.” Attacks on military objectives in the enemy rear, or diversionary attacks away from the area of military operations as such (the “contact zone”), are lawful.

6. Military action is used in the ordinary sense of the words, and is not intended to encompass a limited or specific military operation.

7. The phrase “in the circumstances ruling at the time” is important. If, for example, enemy military forces have taken up position in buildings that otherwise would be regarded as civilian objects, such as a school, retail store, or museum, the building has become a military objective. The circumstances ruling at the time, that is, the military use of the building, permit its attack if its attack would offer a definite military advantage. If the enemy military forces abandon the building, there has been a change of circumstances that precludes its treatment as a military objective.

B. Warning Requirement (HR, art. 26). The general requirement to warn before a bombardment only applies if civilians are present. Exception: if it is an assault (any attack where surprise is a key element). Warnings need not be specific as to time and location of attack, but can be general and issued through broadcasts or leaflets.

C. Defended Places (FM 27-10, paras. 39 & 40, change 1.) As a general rule, any place the enemy chooses to defend makes it subject to attack. Defended places include: a fort or fortified place; a place occupied by a combatant force or through which a force is passing; and a city or town that is surrounded by defensive positions under circumstances that the city or town is indivisible from the defensive positions.

D. Undefended places. The attack or bombardment of towns or villages, which are undefended, is prohibited. (HR, art. 25.)

1. An inhabited place may be declared an undefended place (and open for occupation) if the following criteria are met:

   a. All combatants and mobile military equipment are removed;

   b. No hostile use made of fixed military installations or establishments;

   c. No acts of hostilities shall be committed by the authorities or by the population; and

   d. No activities in support of military operations shall be undertaken (presence of enemy medical units, enemy sick and wounded, and enemy police forces are allowed). (FM 27-10, art. 39b, change 1.)

2. While HR 25 also includes undefended “habitations or buildings” as protected from attack, the term was used in the context of intentional bombardment. Given the definition (above) of military objective, such structures would be civilian objects and immune from intentional attack unless (a) they were being used by the enemy for military purposes, or (b) their destruction, capture or neutralization, in the circumstances ruling at the time, would offer a definite military advantage. For example, even were a home or other structure undefended, it might be destroyed to collapse it onto a roadway in order to block an enemy advance.

3. To gain protection as an undefended place, a city or town must be open to physical occupation by ground forces of the adverse party.
E. Protected Areas. Hospital or safety zones may be established for the protection of the wounded and sick or civilians. (Art. 23, GWS; Art. 14, GC. Such hospital or safety zones require agreement of the Parties to the conflict. Articles 8 and 11 of the 1954 Hague Cultural Property Convention provide that certain cultural sites may be designated in an “International Register of Cultural Property under Special Protections.” The Vatican has qualified for and been registered as “specially protected.” Special Protection status requires strict adherence to avoidance of any military use of the property or the area in its immediate vicinity, such as the movement of military personnel or materiel, even in transit.

F. Protected Individuals and Property.

1. Civilians. Individual civilians, the civilian population as such, and civilian objects are protected from intentional attack. (FM 27-10, para. 246; AP I, art. 51(2). A presumption of civilian property attaches to objects traditionally associated with civilian use (dwellings, school, etc.) (AP I, art. 52(3)), as contrasted with military objectives. The presence of civilians in a military objective does not alter its status as a military objective.

2. Protection of Medical Units and Establishments - Hospitals. (FM 27-10, paras. 257 and 258; GWS art. 19). Fixed or mobile medical units shall be respected and protected. They shall not be intentionally attacked. Protection shall not cease, unless they are used to commit “acts harmful to the enemy.” A warning is required before attacking a hospital in which individuals are committing “acts harmful to the enemy.” The hospital is given a reasonable time to comply with warning before attack (Article 13, AP I). When receiving fire from a hospital, there is no duty to warn before returning fire in self-defense. Example: Richmond Hills Hospital, Grenada.

3. Captured Medical Facilities and Supplies of the Armed Forces. (FM 27-10, para. 234). Fixed facilities should be used for the care of the wounded and sick, but they may be used by captors for other than medical care, in cases of urgent military necessity, provided proper arrangements are made for the wounded and sick who are present. Mobile facilities - Captors may keep mobile medical facilities, provided they are reserved for care of the wounded and sick. Medical Supplies may not be destroyed.

4. Medical Transport. Transports of the wounded and sick or medical equipment shall not be attacked. (GWS, art. 35). Under GWS, article 36, medical aircraft are protected from direct attack only if they fly in accordance with a previous agreement between the parties as to their route, time, and altitude. AP I contains a new regime for protection of medical aircraft (articles 24 through 31). To date, there is no State practice with respect to implementation of this regime. As the United States is not a State Party to AP I, it continues to apply the criteria for protection contained in Article 36, GWS. The Distinctive Emblem and other devices set forth in the Amended Annex I to AP I are to facilitate identification. They do not establish status as such (Amended Annex I, articles 1 and 2).

5. Cultural Property. Cultural property is protected from intentional attack so long as it is not being used for military purposes, or otherwise may be regarded as a military objective. The 1954 Hague Cultural Property Convention elaborates and slightly amends, but does not expand, the protections accorded cultural property found in other treaties (HR, art. 27). U.S. ratification is awaiting Senate advice and consent. Cultural property includes buildings dedicated to religion, art, and historic monuments. Misuse will subject them to attack. While the enemy has a duty to indicate presence of such buildings with visible and distinctive signs, state adherence to the marking requirement has been limited. U.S. practice has been to rely on its intelligence collection to identify such objects in order to avoid attack or damage to them.

G. Works and Installations Containing Dangerous Forces (AP I, art. 56, and AP II, art. 15). These rules are not U.S. law but should be considered because of the pervasive international acceptance of AP I and II. Under the Protocol, dams, dikes, and nuclear electrical generating stations shall not be attacked - even if they are military objectives - if the attack will cause the release of dangerous forces and cause “severe losses” among the civilian population. Military objectives that are nearby these potentially dangerous forces are also immune from attack if the attack may cause release of the dangerous forces (parties also have a duty to avoid locating military objectives near such locations). Works and installations containing dangerous forces may be attacked only if they provide “significant and direct support” to military operations and attack is the only feasible way to terminate the support.
H. **Objects Indispensable to the Survival of the Civilian Population.** Article 54 of AP I prohibits starvation as a method of warfare. It is prohibited to attack, destroy, remove, or render useless objects indispensable for survival of the civilian population, such as foodstuffs, crops, livestock, water installations, and irrigation works.

I. **Protective Emblems** (FM 27-10, para. 238). Objects and personnel displaying emblems are presumed to be protected under the Conventions. (GWS, art. 38.)

1. **Medical and Religious Emblems.** The recognized emblems are the Red Cross, Red Crescent, and newly added Red Crystal (AP III). The Red Lion and Sun and Red Star of David were proposed as additional emblems not mentioned in the 1949 Geneva Convention, and while not officially recognized were protected as a matter of practice during the brief periods they were used.

2. **Cultural Property Emblems.** “A shield, consisting of a royal blue square, one of the angles of which forms the point of the shield and of a royal blue triangle above the square, the space on either side being taken up by a white triangle.” (1954 Cultural Property Convention, art. 16 and 17).

3. **Works and Installations Containing Dangerous Forces.** Three bright orange circles, of similar size, placed on the same axis, the distance between each circle being one radius. (AP I, annex I, art. 16.)

XI. **Stratagems and Tactics**

A. **Ruses.** (FM 27-10, para. 48). Injuring the enemy by legitimate deception. Examples of ruses:

1. **Land Warfare.** Creation of fictitious units by planting false information, putting up dummy installations, false radio transmissions, using a small force to simulate a large unit, feints, etc. (FM 27-10, para. 51.)

   a. **1991 Gulf War.** Coalition forces, specifically XVIII Airborne Corps and VII Corps, used deception cells to create the impression that they were going to attack near the Kuwaiti boot heel, as opposed to the “left hook” strategy actually implemented. XVIII Airborne Corps set up “Forward Operating Base Weasel” near the boot heel, consisting of a phony network of camps manned by several dozen soldiers. Using portable radio equipment, cued by computers, phony radio messages were passed between fictitious headquarters. In addition, smoke generators and loudspeakers playing tape-recorded tank and truck noises were used, as were inflatable Humvees and helicopters. Rick Atkinson, *Crusade*, 331-33 (1993).

   b. **Use of Enemy Property.** Enemy property may be used to deceive under the following conditions:

      a. **Uniforms.** Combatants may wear enemy uniforms but cannot fight in them with the intent to deceive. An escaping prisoner of war may wear an enemy uniform or civilian clothing to effect his escape (Art. 93, GPW). Military personnel captured in enemy uniform or civilian clothing risk being treated as spies (FM 27-10, para. 54, 74; NWP 1-14M, para. 12.5.3; AFP 110-31, 8-6).

      b. **Colors.** The U.S. position regarding the use of enemy flags is consistent with its practice regarding uniforms, i.e., the U.S. interprets the “improper use” of a national flag (HR, art. 23(f).) to permit the use of national colors and insignia of enemy as a ruse as long as they are not employed during actual combat (FM 27-10, para. 54; NWP 1-14M, para 12.5.). Note the Protocol I position on this issue below.

      c. **Equipment.** Must remove all enemy insignia in order to fight with it. Captured supplies: may seize and use if state property. Private transportation, arms, and ammunition may be seized, but must be restored and compensation fixed when peace is made. (HR, art. 53).

      d. **Protocol I.** AP I, Article 39(2) prohibits the use in international armed conflict of enemy flags, emblems, uniforms, or insignia while engaging in attacks or “to shield, favor, protect or impede military operations.” The U.S. does not consider this article reflective of customary law. This article, however, expressly does not apply to naval warfare (AP I, art 39(3); NWP 1-14M, para. 12.5.1).
B. Psychological Operations. Psychological operations are lawful. In the 1991 Gulf War, U.S. PSYOPS units distributed over 29 million leaflets to Iraqi forces. The themes of the leaflets were the “futility of resistance; inevitability of defeat; surrender; desertion and defection; abandonment of equipment; and blaming the war on Saddam Hussein.” It was estimated that nearly 98% of all Iraqi prisoners acknowledged having seen a leaflet; 88% said they believed the message; and 70% said the leaflets affected their decision to surrender. Adolph, PSYOP: The Gulf War Force Multiplier, Army Magazine 16 (December 1992).

C. Treachery and Perfidy. Prohibited under the law of war. (HR. art. 23b.) Perfidy involves injuring the enemy by his adherence to the law of war (actions are in bad faith). Perfidy degrades the protections and mutual restraints developed in the interest of all Parties, combatants, and civilians. In practice, combatants find it difficult to respect protected persons and objects if experience causes them to believe or suspect that the adversaries are abusing their claim to protection under the LOW to gain a military advantage. (FM 27-10, para. 50.)

1. Feigning and Misuse. Feigning is treachery that results in killing, wounding, or capture of the enemy. Misuse is an act of treachery resulting in some other advantage to the enemy. According to AP I, Article 37(1), the killing, wounding, or capture via “acts inviting the confidence of an adversary to lead him to believe that he is entitled to, or is obliged to accord, protection under the rules of international law applicable in armed conflict, with intent to betray that confidence [are perfidious, thus prohibited acts]” as such. An act is perfidious only where the feigning of civilian status or other act is a proximate cause in the killing of enemy combatants. It was not made a Grave Breach in AP I, and the prohibition applies only in international armed conflict.

2. Other prohibited acts include:

   a. Use of a flag of truce to gain time for retreats or reinforcements. (HR, art 23(f)).

   b. Feigning incapacity by wounds/sickness. (AP I, art. 37(1)(b)).

   c. Feigning surrender or the intent to negotiate under a flag of truce. (AP I, Art 37(1)(a))

   d. Misuse of Red Cross, Red Crescent, Red Crystal and cultural property symbols. Designed to reinforce/reaffirm HR, Article 23f. GWS requires that military wounded and sick, military medical personnel (including chaplains), hospitals, medical vehicles, and in some cases, medical aircraft be respected and protected from intentional attack.

D. Espionage. (FM 27-10, para. 75; AP I, art. 46.) Acting clandestinely (or on false pretenses) to obtain information for transmission back to their side. Gathering intelligence while in uniform is not espionage. Espionage is not a law of war violation; there is no protection, however, under the Geneva Conventions, for acts of espionage. If captured, a spy may be tried under the laws of the capturing nation. E.g., Art. 106, UCMJ. Reaching friendly lines immunizes the spy for past espionage activities; therefore, upon later capture as a lawful combatant, the alleged “spy” cannot be tried for past espionage.

E. Reprisals. Reprisals are conduct which otherwise would be unlawful, resorted to by one belligerent against enemy personnel or property for acts of warfare committed by the other belligerent in violation of the law of war, for the sole purpose of enforcing future compliance with the law of war. (FM 27-10, para. 497). Individual U.S. soldiers and units do not have the authority to conduct a reprisal. That authority is retained at the national level.

F. War Trophies/Souvenirs. The law of war authorizes the confiscation of enemy military property. War trophies or souvenirs taken from enemy military property are legal under the law of war. War trophy personal retention by an individual soldier is restricted under U.S. domestic law. Confiscated enemy military property is property of the U.S. The property becomes a war trophy—and capable of legal retention by an individual soldier as a souvenir — only as authorized by higher authority. Pillage, that is, the unauthorized taking of private or personal property for personal gain or use, is expressly prohibited (Article 47, Annex to Hague IV; Article 15, GWS; Article 18, GWS (Sea); Article 33, GC).
1. **War Trophy Policy.** 10 U.S.C. § 2579 requires that all enemy material captured or found abandoned shall be turned in to “appropriate” personnel. The law, which directs the promulgation of an implementing directive and service regulations, contemplates that members of the armed forces may request enemy items as souvenirs. The request would be reviewed by an officer who shall act on the request “consistent with military customs, traditions, and regulations.” The law authorizes the retention of captured weapons as souvenirs if rendered unserviceable and approved jointly by DoD and the Bureau of Alcohol, Tobacco, and Firearms (BATF). Implementing directives have not been promulgated.

2. **Guidance.** USCENTCOM General Order Number 1 is perhaps the classic example of a war trophy order. These regulations and policies, and relevant UCMJ provisions must be made known to U.S. forces prior to combat. War trophy regulations must be emphasized early and often, for even those who are aware of the regulations may be tempted to disregard them if they see others doing so.

   a. An 11 February 2004, Deputy Secretary of Defense memorandum establishes interim guidance on the collection of war souvenirs for the duration of Operation IRAQI FREEDOM and will remain in effect until an updated DOD Directive is implemented. This memorandum provides the following:

   (1) War souvenirs shall be permitted by this interim guidance only if they are acquired and retained in accordance with the law of war obligations of the United States. Law of war violations should be prevented and, if committed by US persons, promptly reported, thoroughly investigated, and, where appropriate, remedied by corrective action.

   (2) All US military personnel and civilians subject to this policy, operating in the Iraqi theater for operations during OIF shall turn over to officials designated by CDRUSCENTCOM, all captured, found abandoned, or otherwise acquired material, and may not, except in accordance with this interim guidance, take from the Iraqi theater of operations as a souvenir, any item captured, found abandoned, or otherwise acquired.

   (3) An individual who desires to retain as a war souvenir an item acquired in the Iraqi theater of operations shall request to have the item returned to them as a war souvenir at the time it is turned over to persons designated by CDRUSCENTCOM. Such a request shall be writing, identify the item and explain how is acquired.

   (4) War souvenir -- The guidance defines “War Souvenir” as any item of enemy public or private property utilized as war material (i.e., military accouterments) acquired in the Iraqi area of operations during Operation IRAQI FREEDOM (OIF) and authorized to be retained by an individual pursuant to this memorandum. War souvenirs are limited to the following items: (1) helmets and head coverings; (2) uniforms and uniform items such as insignia and patches; (3) canteens, compasses, rucksacks, pouches, and load-bearing equipment; (4) flags (not otherwise prohibited by 10 USC 4714 and 7216); (5) knives or bayonets, other than those defined as weaponry in [paragraph 3] below; (6) military training manuals, books, and pamphlets; (7) posters, placards, and photographs; (8) currency of the former regime; or (9) other similar items that clearly pose no safety or health risk, and are not otherwise prohibited by law or regulation. Under this interim guidance, a war souvenir does not include weaponry.

   (5) Acquired – A war souvenir is acquired if it is captured, found abandoned, or obtained by any other lawful means. “Abandoned” for purposes of this interim guidance means property left behind by the enemy.

   (6) Weaponry – For this guidance, weaponry includes, but is not limited to, weapons; weapons systems; firearms; ammunition; cartridge casings (“brass”); explosives of any type; switchblade knives; knives with an automatic blade opener including knives in which the blade snaps forth from the grip (a) on pressing a button or lever or on releasing a catch with which the blade can be locked (spring knife), (b) by weight or by swinging motion and is locked automatically (gravity knife), or (c) by any operation, alone or in combination, of gravity or spring mechanism and can be locked; club-type hand weapons (for example, blackjacks, brass knuckles, nunchaku); and blades that are (a) particularly equipped to be collapsed, telescoped or shortened, (b) stripped beyond the normal extent required for hunting or sporting, or (c) concealed in other devices (for example, walking sticks, umbrellas, tubes). This definition applies whether an item is, in whole or in part, militarized or demilitarized, standing alone or incorporated into other items (e.g., plaques or frames).
(7) Prohibited Items – For the purposes of this interim guidance, prohibited items include weaponry and personal items belonging to enemy combatants or civilians including, but not limited to, letters, family pictures, identification cards, and “dog tags.”

(8) See also MNC-I General Order #1, contained as an appendix to Chapter 9, Criminal Law.

3. The key to a clear and workable war trophy policy is to publicize it before deployment, work it into all exercises and plans, and train with it! When drafting a war trophy policy, consider the “6 Cs”:

   a. COMMON SENSE—does the policy make sense?

   b. CLARITY—can it be understood at the lowest level?

   c. CI—is the word out through all command information means available? (Post on unit bulletin boards, put in mess facilities, put in post newspaper, put in PSA on radio, etc.)

   d. CONSISTENCY—are we applying the policy across all layers and levels of command? (A policy promulgated for an entire Corps is better than diverse policies within subordinate divisions; a policy that is promulgated by the unified command and applies to all of its components is better still.)

   e. CUSTOMS—prepare for customs inspections, “courtesy” inspections prior to redeployment, and amnesty procedures.

   f. CAUTION—Remember one of the prime purposes of a war trophy policy: to limit soldiers from exposing themselves to danger (in both Panama and the 1991 Persian Gulf War, soldiers were killed or seriously injured by exploding ordnance encountered when they were looking for souvenirs). Consider prohibitions on unauthorized “bunkering,” “souvenir hunting,” “climbing in on enemy vehicles and equipment.” A good maxim for areas where unexploded ordnance or booby-traps are problems: “If you didn’t drop it, don’t pick it up.”

G. **Rules of Engagement.** Defined: Directives issued by competent superior authority that delineate the circumstances and limitations under which U.S. forces will initiate and/or continue engagement with other forces. ROE are drafted in consideration of the Law of War, national policy, public opinion, and military operational constraints. ROE are often more restrictive than what the Law of War would allow.

XII. **PROTECTED PERSONS**

A. **Hors de Combat.** Prohibition against attacking enemy personnel who are “out of combat.”

B. **Prisoners of War.** (GPW, art. 4, HR, art. 23c, d.)

1. **Surrender.** Surrender may be made by any means that communicates the intent to give up. No clear-cut rule as to what constitutes a surrender. However, most agree surrender constitutes a cessation of resistance and placement of one’s self at the discretion of the captor. The onus is on the person or force surrendering to communicate intent to surrender. Captors must respect (not attack) and protect (care for) those who surrender—no reprisals. Civilians captured accompanying the force also receive PW status (GPW, art. 4(a)(4)).

2. **Identification and Status.** The initial combat phase will likely result in the capture of a wide array of individuals. The U.S. applies a broad interpretation to the term “international armed conflict” set forth in common Article 2 of the Conventions. Furthermore, DoD Directive 2311.01E, the DoD Law of War Program, states that U.S. Forces will comply with the LOW regardless of how the conflict is characterized. Judge advocates, therefore, should advise commanders that, regardless of the nature of the conflict, all enemy personnel should initially be

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12 For example, in two days of fighting in Grenada, Army forces captured approximately 450 Cubans and 500 hostile Grenadians. Panama provided large numbers of detainees, both civilian and "PDF" (Panamanian Defense Force/police force) for the Army to sort out. The surrender of almost overwhelming numbers of Iraqi forces in Desert Storm was well publicized.
accorded the protections of the GPW Convention (GPW), at least until their status may be determined. In that regard, recall that “status” is a legal term, while “treatment” is descriptive. When drafting or reviewing guidance to soldiers, ensure that the guidance mandates treatment, not status. For example, a TACSOP should state that persons who have fallen into the power of U.S. Forces will be “treated as PW,” not that such persons “will have the status of PW.” When doubt exists as to whether captured enemy personnel warrant continued PW status, Art. 5 (GPW) Tribunals must be convened. It is important that judge advocates be prepared for such tribunals. During the Vietnam conflict, a theater directive established procedures for the conduct of Art. 5 Tribunals. The combatant commander or Army component commander may promulgate a comparable directive where appropriate.  

3. Treatment. There is a legal obligation to provide adequate food, facilities, and medical aid to all PWs. This obligation poses significant logistical problems in fast-moving tactical situations; thus, judge advocates must be aware of how to meet this obligation while placing a minimum burden on operational assets. PWs must be protected from physical and mental harm. They must be transported from the combat zone as quickly as circumstances permit. Subject to valid security reasons, PWs must be allowed to retain possession of their personal property, protective gear, valuables, and money. These items must not be taken unless properly receipted for and recorded as required by the GPW. In no event can a PW’s rank insignia, decorations, personal effects (other than weapons or other weapons that might facilitate escape), or identification cards be taken. These protections continue through all stages of captivity, including interrogation.  

C. Detainees. Particularly in Military Operations Other Than War (e.g., Somalia, Haiti, Bosnia, as discussed above), persons who commit hostile acts against U.S. forces or serious criminal acts and are captured would not be entitled to prisoner of war protection as provided by the GPW because MOOTW do not involve an international armed conflict to which the U.S. is a Party (Art. 2, GPW). These persons may be termed “detainees” instead of PW. The GPW nonetheless provides a useful template for detainee protection and care. Currently doctrine is being drafted to change the terms related to PWs and detainees to more accurately reflect the status of individuals detained in the GWOT.  

D. Wounded and Sick in the Field and at Sea. (GWS, art. 12; GWS Sea, art. 12.)  

1. The first and second Geneva Conventions deal with protections for military wounded and sick, to include military shipwrecked.  

   a. All military wounded and sick in the hands of the enemy must be respected and protected (See GWS Art 13, and Article 12, GWS (Sea)). “Each belligerent must treat his fallen adversaries as he would the wounded of his own army” (Pictet’s Commentary, GWS, p. 137). The order of treatment is determined solely by
urgent medical reasons (Article 12, GWS). No adverse distinctions in treatment may be established because of
gender, race, nationality, religion, political opinions, or any other similar criteria (GWS, Art 12).

b. If compelled to abandon the wounded and sick to the enemy, commanders must leave medical
personnel and material to assist in their care, “as far as military considerations permit” (GWS, Art 12). At all times,
and particularly after an engagement parties are obligated to search for the wounded and sick - as conditions permit
(GWS, Art 15).

c. Permanent medical personnel “exclusively engaged” in medical duties (GWS, Art 24), chaplains
(GWS, Art 24), personnel of national Red Cross Societies, and other recognized relief organizations (GWS, Art 26),
shall not be intentionally attacked. Upon capture they are “retained personnel,” not PWs; however, at a minimum
they receive PW protections. They are to perform only medical or religious duties. They are to be retained as long
as required to treat the health and spiritual needs of PWs. If not required they are to be repatriated (GWS, Art 28).
Personnel of aid societies of neutral countries cannot be retained, and must be returned as soon as possible.

d. Medical units and establishments may not be attacked intentionally. (GWS, Art 19). However,
incidental damage to medical facilities situated near military objectives is not a violation of the law of war. Medical
units and facilities lose their protection if committing “acts harmful to the enemy,” and, if after a reasonable time,
they fail to heed a warning to desist. No warning is required if taking fire from the medical unit or establishment;
e.g., Richmond Hills Hospital, Grenada (GWS, Art 21, Pictet’s Commentary on GWS, pp. 200-201).

e. Those soldiers who have fallen by reason of sickness or wounds and who cease to fight are to be
respected and protected.

f. Civilian medical care remains the primary responsibility of the civilian authorities. If a civilian is
accepted into a military medical facility, care must be offered solely on the basis of medical priority (Article 12,
GWS).

g. Shipwrecked members of the armed forces at sea are to be respected and protected. (GWS Sea, art.
12, NWP 1-14M, para. 11.6). Shipwrecked includes downed passengers/crews on aircraft, ships in peril, and
castaways.

2. Parachutists and paratroopers (FM 27-10, supra, para. 30). Descending paratroopers are presumed to be
on a military mission and therefore may be targeted. Parachutists are crewmen of a disabled aircraft. They are
presumed to be out of combat and may not be targeted unless it is apparent they are engaged on a hostile mission or
are taking steps to resist or evade capture while descending. Parachutists “shall be given the opportunity to
surrender before being made the object of attack” (Article 42, AP I).

E. Civilians.

1. General Rule. Civilians and civilian property may not be the object of direct (intentional) attack.
Civilians are persons who are not members of the enemy’s armed forces or other enumerated categories of prisoners
of war. A civilian is protected from direct attack unless and for such time as he or she takes a direct part in
hostilities (AP I, art. 50 and 51, ¶ 3). The phrase “direct part in hostilities” has not been universally defined but is
widely agreed not to include general participation or support for a nation’s war effort. Commentators have
suggested that functions that are of critical or high importance to a war effort constitute direct part in hostilities.

2. Indiscriminate Attacks. AP I protects the civilian population from “indiscriminate” attacks.
Indiscriminate attacks include those where the incidental loss of civilian life, or damage to civilian objects, would be
excessive in relation to the concrete and direct military advantage anticipated. (AP I, art. 51(4).)

3. Civilian Medical and Religious Personnel. Civilian medical and religious personnel shall be respected
and protected (Article 15, AP I). They receive the benefits of the provisions of the Geneva Conventions and the
Protocols concerning the protection and identification of medical personnel so long as they do not engage in acts
inconsistent with their protected status.
4. Personnel Engaged in the Protection of Cultural Property. Article 17 of the 1954 Hague Cultural Property Convention established a duty to respect (not directly attack) persons engaged in the protection of cultural property. The regulations attached to the Convention provide for specific positions as cultural protectors and for their identification. As these individuals in all likelihood would be civilians, they are entitled to protection from intentional attack because of their civilian status.

5. Journalists. Protected as “civilians” provided they take no action inconsistent with their status. (Article 79, AP I. Although this provision cannot be said to have attained the status of customary law, it is one the United States has supported historically.) If captured while accompanying military forces in the field, a journalist is entitled to prisoner of war status (Article 4(A)4, GPW).

XIII. MILITARY OCCUPATION

A. The Nature of Military Occupation. Territory is considered occupied when it is actually placed under the authority of the hostile armed forces. The occupation extends only to territory where such authority has been established and can effectively be exercised. H. IV Regs. Art. 42. Thus, occupation is a question of fact based on the invader's ability to render the invaded government incapable of exercising public authority. Simply put, occupation must be both actual and effective. (FM 27-10, para. 352) However, military occupation (also termed belligerent occupation) is not conquest; it does not involve a transfer of sovereignty to the occupying force. Indeed, it is unlawful for a belligerent occupant to annex occupied territory or to create a new state therein while hostilities are still in progress. See GC, art. 47. It is also forbidden to compel the inhabitants of occupied territory to swear allegiance to the hostile occupying power. H IV. Regs. Art. 45. Occupation is thus provisional in nature, and is terminated if the occupying power is driven out.

B. Administration of Occupied Territory. Occupied territory is administered by military government, due to the inability of the legitimate government to exercise its functions, or the undesirability of allowing it to do so. The occupying power therefore bears a legal duty to restore and maintain public order and safety, while respecting, "unless absolutely prevented," the laws of the occupied nation. H. IV. Regs Art. 43. The occupying power may allow the local authorities to exercise some or all of their normal governmental functions, subject to the paramount authority of the occupant. The source of the occupant's authority is its imposition of government by force, and the legality of its actions is determined by the Law of War.

1. In restoring public order and safety, the occupant is required to continue in force the normal civil and criminal laws of the occupied nation, unless they would jeopardize the security of the occupying force or create obstacles to application of the GC. See GC Art. 64. However, the military and civilian personnel of the occupying power remain immune from the jurisdiction of local law enforcement.

2. Articles 46-63 of the GC establish important fundamental protections and benefits for the civilian population in occupied territory. Family honor, life and property, and religious convictions must be respected. Individual or mass forcible deportations of protected persons from the occupied territory to the territory of the occupying power or to a third state are prohibited. GC Art. 49. The occupying power has the duty of ensuring that the population is provided with adequate food, medical supplies and treatment facilities, hygiene, and public health measures. GC Art. 55. In addition, children are subject to special protection and care, particularly with respect to their education, food, medical care, and protection against the effects of war. GC Art. 50.

3. The occupying power is forbidden from destroying or seizing enemy property unless such action is "imperatively demanded by the necessities of war," H. IV. Regs. Art. 23, or "rendered absolutely necessary by military operations." GC Art. 53. Pillage, that is, the unauthorized taking of private or personal property for personal gain or use, is expressly prohibited (Article 47, Annex to Hague IV; Article 15, GWS; Article 18, GWS

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15 Use of Property. (See Elyce Santere, From Confiscation to Contingency Contracting: Property Acquisition on or Near the Battlefield, 124 Mil. L. Rev. 111 (1989). Confiscation - permanent taking without compensation; Seizure - taking with payment or return after the armed conflict; Requisition - appropriation of private property by occupying force with compensation as soon as possible; Contribution - a form of taxation under occupation law.
(Sea); Article 33, GC). However, the occupying power may requisition goods and services from the local populace to sustain the needs of the occupying force, "in proportion to the resources of the country, and of such a nature as not to involve the population in the obligation of taking part in operations of the war against their country." The occupying power is obliged to pay cash for such requisitions or provide a receipt and make payment as soon as possible. Article 52, Annex to Hague IV; FM 27-10, 412.

4. The occupying power may not compel protected persons to serve in its armed forces, nor may it compel them to work unless they are over eighteen years old, and then only on work that: (1) is necessary for the needs of the occupying force; (2) is necessary for public utility services; or (3) for the feeding, sheltering, clothing, transportation or health of the populace of the occupied country. The occupied country's labor laws regarding such matters as wages, hours, and compensation for occupational accidents and diseases remain applicable to the protected persons assigned to work by the occupant. GC Art. 51.

5. The occupying power is specifically prohibited from forcing the inhabitants to take part in military operations against their own country, and this precludes requiring their services in work directly promoting the military efforts of the occupying force, such as construction of fortifications, entrenchments, and military airfields. See GC Art. 51. However, the inhabitants may be employed voluntarily in such activities.

C. Security of the Occupying Force: Penal Law and Procedure

1. The occupant is authorized to demand and enforce the populace's obedience as necessary for the security of the occupying forces, the maintenance of law and order, and the proper administration of the country. The inhabitants are obliged to behave peaceably and take no part in hostilities.

2. If the occupant considers it necessary, as a matter of imperative security needs, it may assign protected persons to specific residences or internment camps. GC Art. 78. Security detainees should not be subjected to "prolonged arbitrary detention." The occupying power may also enact penal law provisions, but these may not come into force until they have been published and otherwise brought to the knowledge of the inhabitants in their own language. Penal provisions shall not have retroactive effect. GC Art. 65.

3. The occupying power's tribunals may not impose sentences for violation of penal laws until after a regular trial. The accused person must be informed in writing in his own language of the charges against him, and is entitled to the assistance of counsel at trial, to present evidence and call witnesses, and to be assisted by an interpreter. The occupying power shall notify the protecting power of all penal proceedings it institutes in occupied territory. Sentences shall be proportionate to the offense committed. The accused, if convicted, shall have a right to appeal under the provisions of the tribunal's procedures or, if no appeal is provided for, he is entitled to petition against his conviction and sentence to the competent authority of the occupying power. GC, Arts. 72, 73.

4. Under the provisions of the GC, the occupying power may impose the death penalty on a protected person only if found guilty of espionage or serious acts of sabotage directed against the occupying power, or of intentional offenses causing the death of one or more persons, provided that such offenses were punishable by death under the law of the occupied territory in force before the occupation began. GC Art. 68. However, the United States has reserved the right to impose the death penalty for such offenses resulting in homicide irrespective of whether such offenses were previously capital offenses under the law of the occupied state. In any case, the death penalty may not be imposed by the occupying power on any protected person who was under the age of eighteen years at the time of the offense. GC Art. 68.

5. The occupying power must promptly notify the protecting power of any sentence of death or imprisonment for two years or more, and no death sentence may be carried out until at least six months after such notification. GC Arts. 74, 75.

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16 In OIF, for example, the cases of security detainees are reviewed by the Combined Review and Release Board periodically and detainees may be referred to the Central Criminal Court of Iraq for prosecution. Periodic status review procedures were also adopted by multi-national forces in Haiti, Bosnia, and Kosovo.
6. The occupying power is prohibited from imposing mass (collective) punishments on the populace for the offenses of individuals. That is, "[n]o general penalty, pecuniary or otherwise, shall be inflicted upon the populations on account of the acts of individuals for which they cannot be regarded as jointly and severally responsible." Art. 50, Annex to Hague IV; Art. 33, GC.

7. In areas occupied by United States forces, military jurisdiction over individuals, other than members of the U.S. armed forces, may be exercised by courts of a military government. Although sometimes designated by other names, these military tribunals are actually military commissions. They preside in and for the occupied territory and thus exercise their jurisdiction on a territorial basis.

XIV. NEUTRALITY

A. Neutrality on the part of a state not a party to an armed conflict consists in refraining from all participation in the conflict, and in preventing, tolerating, and regulating certain acts on its own part, by its nationals, and by the belligerents. In response, it is the duty of the belligerents to respect the territory and rights of neutral states. A primary source of law is Hague Convention V, Respecting the Rights and Duties of Neutral Powers and Persons in Case of War on Land of 18 October 1907. The degree to which traditional “neutrality” has been modified by the Charter of the United Nations is unclear; it is generally accepted that neutrality law still provides some guidance, particularly regarding collective self-defense actions and jus ad bellum analysis. Historically, neutrality rights include the following:

1. The territory of the neutral state is inviolable. H. V. Art. 1. This prohibits any unauthorized entry into the territory of the neutral state, its territorial waters, or the airspace over such areas by troops or instrumentalities of war. Thus, belligerents are also specifically prohibited from moving troops or convoys of war munitions or supplies across the territory of a neutral state. H. V. Art. 2. In consequence, the efforts of the neutral to resist, even by force, attempts to violate its territory cannot be regarded as hostile acts by the offending belligerents. H. V. Art. 10. However, if the neutral is unable, or fails to prevent such violations of its neutrality by the troops of one belligerent, that belligerent's enemy may be justified in attacking those troops in neutral territory.

2. Belligerents are also prohibited from establishing radio communications stations in neutral territory to communicate with their armed forces, or from using such facilities previously established before the outbreak of hostilities for that purpose. H. V. Art. 3. However, a neutral state may permit the use of its own communications facilities to transmit messages on behalf of the belligerents, so long as such usage does not lend assistance to the forces of only one side of the conflict. Indeed, the neutral must ensure that the measure it takes in its status as a neutral state are impartial, as applied to all belligerents. H.V. Art. 9.

3. While a neutral state is under no obligation to allow passage of convoys or aircraft carrying the sick and wounded of belligerents through its territory or airspace, it may do so without forfeiting its neutral status. However, the neutral must exercise necessary control or restrictive measures concerning the convoys or medical aircraft, must ensure that neither personnel nor material other than that necessary for the care of the sick and wounded is carried, and must accord the belligerents impartial treatment. H. V. Art. 14; see GWS Art. 37. In particular, if the wounded and sick or prisoners of war are brought into neutral territory by their captor, they must be detained and interned by the neutral state so as to prevent them from taking part in further hostilities. GWS Art. 37.

4. The nationals of a neutral state are also considered as neutrals. H. V. Art. 16. However, if such neutrals reside in occupied territory during the conflict, they are not entitled to claim different treatment, in general, from that accorded the other inhabitants; the law presumes that they will be treated under the law of nations pertaining to foreign visitors, as long as there is an open and functioning diplomatic presence of their State. See GC Art. 4. They are likewise obliged to refrain from participation in hostilities, and must observe the rules of the occupying power. Moreover, such neutral residents of occupied territory may be punished by the occupying power for penal offenses to the same extent as nationals of the occupied nation.

5. A national of a neutral state forfeits his neutral status if he commits hostile acts against a belligerent, or commits acts in favor of a belligerent, such as enlisting in its armed forces. However, he is not to be more severely treated by the belligerent against whom he has abandoned his neutrality than would be a national of the enemy state for the same acts. H. V. Art. 17.
6. The United States has supplemented the above-described rules of international law concerning neutrality by enacting federal criminal statutes that define offenses and prescribe penalties for violations against U.S. neutrality. Some of these statutes are effective only during a war in which the U.S. is a declared neutral, while others are in full force and effect at all times. See 18 U.S.C. 956-968; 22 U.S.C. 441-457, 461-465.


1. In the event of any threat to or breach of international peace and security, the United Nations Security Council may call for action under Articles 39 through 42 of the UN Charter. In particular, the Security Council may make recommendations, call for employment of measures short of force, or order forcible action to maintain or restore international peace and security.

2. For a nation that is a member of the UN, these provisions of the Charter, if implemented, may qualify that member nation's right to remain neutral in a particular conflict. For example, if a member nation is called on by the Security Council, pursuant to Articles 42 and 43 of the Charter, to join in collective military action against an aggressor state, that member nation loses its right to remain neutral. However, the member nation would actually lose its neutral status only if it complied with the Security Council mandate and took hostile action against the aggressor.

XV. COMPLIANCE WITH THE LAW OF WAR

A. The Role of Protecting Powers and the ICRC

1. The System of Protecting Powers. Common Articles 8 - 11 of the Geneva Conventions of 1949 provide for application of the Conventions in time of international armed conflict "with the cooperation and under the scrutiny of the Protecting Powers whose duty it is to safeguard the interests of the Parties to the conflict." The diplomatic institution of Protecting Powers, which developed over the centuries independent of the Law of War, enables a neutral sovereign state, through its designated diplomatic representatives, to safeguard the interests of a second state in the territory of a third state. Such activities in wartime were first given formal recognition in the Geneva Prisoner of War Convention of 1929.

   a. Such protecting power activities may be of value when belligerent State Parties have severed diplomatic relations. In particular, the Protecting Power attends to the humanitarian interests of those citizens of the second state who are within the territory and under the control of the third state, such as prisoners of war and civilian detainees.

   b. Protecting Power activities reached their zenith during World War II, as the limited number of neutral states acting as protecting powers assumed a role as representatives not merely of particular belligerents, but rather as representatives of the humanitarian interests of the world community. Since that time, the Protecting Power role has been fulfilled by the International Committee of the Red Cross, as authorized by Article 10, GWS, GWS (Sea), and GPW, and Article 11, GC.

B. The Contributions and Role of the International Committee of the Red Cross (ICRC). Founded in 1863, the ICRC is a private, non-governmental organization of Swiss citizens that has played a seminal role in the development and implementation of the law of war relating to the protection of war victims. During World War II, the ICRC supplemented the efforts of the protecting powers, and undertook prodigious efforts on behalf of prisoners of war. Those efforts included the establishment of a Central Prisoner of War Agency with 40 million index cards, the conduct of 11,000 visits to POW camps, and the distribution of 450,000 tons of relief items.

1. The role of the ICRC as an impartial humanitarian organization is formally recognized in common articles 9 – 11 and Articles 125, GPW, and 63, GC, of the Geneva Conventions. Since World War II, the Protecting

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17 Articles 9 - 12 of the GC.
18 Articles 10 - 12 of the GC.
Power system has not been widely used, and the ICRC has stepped into the breach as a substitute for government Protecting Powers in international armed conflicts, subject to the consent of the Parties to the conflict.

2. With respect to non-international conflicts, common Article 3 of the Geneva Conventions recognizes the prerogative of the ICRC or other impartial humanitarian organizations to offer its services to the parties to the conflict.

3. Relations between U.S. Military and the ICRC

a. Subject to essential security needs, mission requirements and other legitimate, practical limitations, the ICRC must be permitted to visit PWs and provide them certain types of relief. Typically, the U.S. will invite the ICRC to observe PW, civilian internee or detainee conditions as soon as circumstances permit. The invitation to the ICRC for its assistance is made by the United States Government (Department of State, in coordination with the Department of Defense), and not by the Combatant Commander. AS a consequence, there is SECDEF guidance on reporting of all ICRC contacts, inspections, or meetings, through operational channels.19

b. Given his professional qualifications and specialized training in the Law of War, the judge advocate should serve as the escort and liaison officer with the ICRC. This role is doctrinal, and stated in FM 71-100-2, INFANTRY DIVISION OPERATIONS TACTICS, TECHNIQUES, AND PROCEDURES, page 6-28. The judge advocate can quickly identify and resolve many Law of War issues before they become a problem for the commander. For those Law of War matters requiring command decision, the judge advocate is best suited to provide advice to the commander and obtain timely responses. These same skills are essential in dealing with ICRC observers. The judge advocate can best serve as the commander's skilled advocate in discussions with the ICRC concerning the Law of War.

c. Both the commander and the judge advocate should recognize that the ICRC, as an impartial humanitarian organization, is not a political adversary, eagerly watching for and reporting Law of War violations. Rather, it is capable of providing assistance in a variety of ways. In recent conflicts, the ICRC assisted in making arrangements for the transportation of the remains of dead enemy combatants and for repatriating PWs and civilian detainees. By maintaining a close working relationship with ICRC representatives, the judge advocate receives a two-fold benefit. He is assisted in identifying Law of War issues before they pose problems to the command, and he has access to additional legal resources that may be used to resolve other Law of War matters.

d. The ICRC is also heavily involved in MOOTW, where it may be present in conjunction with numerous other organizations and agencies. In the former Yugoslavia, Somalia, and Rwanda, for example, many international organizations are or were engaged in “humanitarian relief” activities. Among the most significant is the UN High Commissioner for Refugees (UNHCR). The list of private voluntary organizations (PVOs) and Nongovernmental organizations (NGOs) in the field is large; approximately 350 humanitarian relief agencies are registered with the U.S. Agency for International Development (USAID).

19 Memorandum, Secretary of Defense, SUBJECT: Handling of Reports from the International Committee of the Red Cross (14 July 2004).
20 General Prugh (former TJAG) fulfilled the task of “interfacing” with the ICRC when he was the legal advisor to CDR, MACV in Vietnam. General Prugh relates that during the early stages of Viet Nam, OTJAG concluded that the U.S. was involved in an Art 3, not Art 2, conflict. In June ’65 the situation had changed, and by Aug ’65 a formal announcement was made that Art 2 now applied. Soon, ICRC delegates began to arrive, and it fell upon the judge advocates to meet with the delegates. This role continued in operations in Grenada, Panama, Somalia, Haiti, and during the Gulf War. The development of this liaison role was also apparent in Haiti, particularly in the operation of Joint Detention Facility.
21 It is essential to understand the neutrality principle of the ICRC. One must stay at arm's length from the delegates so not to risk harming their relationships with the enemy. For example, ICRC personnel will meet with prisoners in private.
XVI. REMEDIES FOR VIOLATIONS OF THE LAW OF WAR

A. U.S. Military and Civilian Criminal Jurisdiction

1. The historic practice of the military services is to charge members of the U.S. military who commit offenses regarded as a “war crime” under existing, enumerated articles of the UCMJ. Field Manual 27-10, para. 507.

2. In the case of other persons subject to trial by general courts-martial for violating the laws of war (UCMJ, art. 18), the charge shall be “Violation of the Laws of War” rather than a specific UCMJ article.

3. The War Crimes Act of 1997 (18 U.S.C. § 2441) provides federal courts with jurisdiction to prosecute any person inside or outside the U.S. for war crimes where a U.S. national or member of the armed forces is involved as an accused or as a victim.

4. “War Crimes” are defined in the War Crimes Act as (1) grave breaches as defined in the Geneva Conventions of 1949 and any Protocol thereto to which the U.S. is a party; (2) violations of Articles 23, 25, 27, 28 of the Annex to the Hague Convention IV; (3) violations of Common Article 3 of the Geneva Conventions of 1949 and any Protocol thereto to which the U.S. is a party and deals with a non-international armed conflict; (4) violations of provisions of Protocol on Prohibitions or Restrictions on the Use of Mines, Booby-Traps & Other devices (Protocol II as amended May, 1996) when the U.S. is a party to such Protocol and the violator willfully kills or causes serious injury to civilians.

5. U.S. policy on application of the Law of War is stated in DoD Directive 2311.01E (9 May 2006): “It is DoD policy that … [m]embers of the DoD Components [including U.S. civilians and contractors assigned to or accompanying the armed forces] comply with the law of war during all armed conflicts, however such conflicts are characterized, and in all other military operations.”

B. Command Responsibility.

1. Commanders are legally responsible for war crimes committed by their subordinates when any one of three circumstances applies:

   a. The commander ordered the commission of the act;

   b. The commander knew of the act, either before or during its commission, and did nothing to prevent or stop it; or

   c. The commander should have known, “through reports received by him or through other means, that troops or other persons subject to his control [were] about to commit or [had] committed a war crime and he fail[ed] to take the necessary and reasonable steps to insure compliance with the LOW or to punish violators thereof.” (FM 27-10, para. 501).

2. Judge advocates must keep their commanders informed of their responsibilities concerning the investigation and prosecution of war crimes. The commander must also be aware of his potential responsibility for war crimes committed by his subordinates. CJCSI 5810.01A requires that legal advisers review all operation plans, concept plans, ROE, execute orders, deployment orders, policies and directives to ensure compliance with the instruction, the DoD Law of War Program, “as well as domestic and international law.” The CJCSI also requires integrating the reporting and investigative requirement of the DoD Law of War Program into all appropriate policies, directives, and operation and concept plans.

3. Investigative Assets. Several assets are available to assist commanders investigating suspected violations of the LOW. The primary responsibility for an investigation of a suspected, alleged or possible war crime resides in the U.S. Army Criminal Investigation Command or, for other military services, CID Command’s equivalent offices. For minor offenses, investigations can be conducted with organic assets and legal support, using
AR 15-6 or RCM 303 commander’s inquiry procedures. (Command regulations, drafted IAW DoD Directive 2311.01E, should prescribe the manner and level of unit investigation.) CID has investigative jurisdiction over suspected war crimes in two instances. The first is when the suspected offense is one of the violations of the UCMJ listed in Appendix B to AR 195-2, Criminal Investigation Activities (generally felony-level offenses). The second is when the investigation is directed by HQDA (para. 3-3a(7), AR 195-2).

4. In addition to CID, and organic assets and legal support, a commander may have Reserve Component JAGSO teams available to assist in the investigation of war crimes committed by the enemy against U.S. forces. JAGSO teams perform judge advocate duties related to international law, including the investigation and reporting of violations of the Law of War, the preparation for trials resulting from such investigations, and the provision of legal advice concerning all operational law matters. Other available investigative assets include the military police, counterintelligence personnel, and judge advocates.

C. Reports. WHEN IN DOUBT, REPORT. Report a “reportable incident” by the fastest means possible, through command channels, to the responsible CINC. A “reportable incident” is a possible, suspected, or alleged violation of the law of war. The reporting requirement should be stated not only in a “27 series” regulation or legal appendix to an OPLAN or OPORD, but also in the unit TACSOP or FSOP. Normally, an OPREP-3 report established in Joint Pub 1-03.6, JRS, Event/Incident Reports, will be required. Alleged violations of the law of war, whether committed by or against U.S. or enemy personnel, are to be promptly reported, thoroughly investigated, and, where appropriate, remedied by corrective action.

D. Prevention of War Crimes. Commanders must take steps to ensure that members of their commands do not violate the Law of War. The two principal means of effecting this goal are to recognize the factors which may lead to the commission of war crimes, and to train subordinate commanders and troops to standard concerning compliance with the law of war and proper responses to orders that violate the LOW.

1. Awareness of the factors that have historically led to the commission of war crimes allows the commander to take preventive action. The following is a list of some of the factors that the commander and the judge advocate should monitor in subordinate units.
   a. High friendly losses.
   b. High turnover rate in the chain of command.
   c. Dehumanization of the enemy (derogatory names or epithets).
   d. Poorly trained or inexperienced troops.
   e. The lack of a clearly defined enemy.
   f. Unclear orders.
   g. High frustration level among the troops.

2. Clear, unambiguous orders are a responsibility of good leadership. Soldiers who receive ambiguous orders or who receive orders that clearly violate the LOW must understand how to react to such orders. Accordingly, the judge advocate must ensure that soldiers receive instruction in this area. Troops who receive unclear orders must insist on clarification. Normally, the superior issuing the unclear directive will make it clear, when queried, that it was not his intent to commit a war crime. If the superior insists that his illegal order be obeyed, however, the soldier has an affirmative legal obligation to disobey the order and report the incident to the next superior commander, military police, CID, nearest judge advocate, or local inspector general.
E. International Criminal Tribunals

Violations of the Law of War, as crimes defined by international law, may also be prosecuted under the auspices of international tribunals, such as the Nuremberg, Tokyo, and Manila tribunals established by the Allies to prosecute German and Japanese war criminals after World War II. The formation of the United Nations has also resulted in the exercise of criminal jurisdiction over war crimes by the international community, with the Security Council's creation of the International Tribunal to Adjudicate War Crimes Committed in the Former Yugoslavia.
I. LEGAL FRAMEWORK

A. Customary International Law

B. Hague Conventions

C. Geneva Conventions of 1949

D. Geneva Protocols I and II of 1977

E. Treaties

E. Regulations

II. THE PRINCIPLES

A. Military Necessity: targeting not prohibited by LOW and of a military advantage. Military Objective: persons, places, or objects that make an effective contribution to military action.

B. Discrimination or Distinction: Discriminate or distinguish between combatants and non-combatants; military objectives and protected people/protected places.

C. Proportionality: loss of life and damage to property incidental to attacks must not be excessive in relation to the concrete and direct military advantage expected to be gained.

D. Humanity or Unnecessary Suffering: minimize unnecessary suffering - incidental injury to people and collateral damage to property.

III. TARGETS

A. Persons

1. Combatants

   a. Lawful Combatants: Geneva Convention criteria

      (1) Regular forces are lawful combatants.

      (2) Militia and organized resistance—in order to be lawful combatants:

         (a) Government authority

         (b) Under Responsible Command

         (c) Distinctive Emblem Recognizable at a Distance

         (d) Carry Arms Openly
(e) Abide by the Laws of War

b. Geneva Protocol I, Article 44 - Carry Arms Openly In the Attack

c. Unlawful Combatants

2. Civilians

3. Noncombatants

a. Out of Combat (hors de combat):

(1) Prisoners of War

(2) Wounded, Sick and Shipwrecked

(3) Parachutist (as distinguished from paratrooper)

b. Medical Personnel

(1) Military - Exclusively engaged or auxiliary

(2) Civilian - AP I

(3) Military Chaplains

(4) Red Cross Societies and Recognized Relief Societies

(5) Relief Societies from Neutral Countries

(6) Civilian Medical and Religious Personnel

c. Cultural Property Protectors

d. Journalists

B. Places

1. Defended Places

2. Undefended Places

3. Natural Environment

4. Protected Areas - hospital zones, safety zones, cultural districts

C. Property

1. Military Objectives - Military Equipment, Buildings, Factories, Transportation, Communications

2. Protected Property

a. Civilian Property

b. Medical Establishments - Fixed and Mobile Hospitals
c. Medical Transport
d. Cultural Property - Dedicated to the Arts, Sciences, Religion, Education, History, Charity

3. Works and installations containing dangerous forces
4. Objects indispensable to the survival of civilians

D. Protective Emblems
   1. Geneva
   2. Hague
   3. Works and Installations Containing Dangerous Forces

IV. WEAPONS
   A. Legal Review
   B. Small Arms Projectiles
   C. Fragmentation
   D. Landmines and Booby Traps
   E. Incendiaries
   F. Lasers
   G. Chemical Weapons and Riot Control Agents
   H. Herbicides
   I. Biological
   J. Nuclear

V. TACTICS
   A. Psychological Operations
   B. Ruses - Deception
      1. Naval Tactics
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      3. Use of Enemy Property
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         b. Colors
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APPENDIX B

TROOP INFORMATION

I. REASONS TO COMPLY WITH THE LOW—EVEN IF ENEMY DOES NOT

A. Compliance ends the conflict more quickly. Mistreatment of EPWs may encourage the remaining enemy soldiers to fight harder and resist capture. During Operation DESERT STORM, favorable treatment of Iraqi EPWs by coalition forces helped end the war quickly because reports of such treatment likely encouraged massive surrender by other Iraqi soldiers.

B. Compliance enhances public support of our military mission; violations of the LOW seriously reduce the support that U.S. Soldiers generally receive not only from the U.S. public but also from people in other countries (e.g., reports of misconduct in Vietnam reduced public support of military mission).

C. Compliance encourages reciprocal conduct by enemy soldiers. Mistreatment of EPWs by our Soldiers may encourage enemy soldiers to treat captured U.S. Soldiers in the same manner.

D. Compliance not only accelerates termination of the conflict but it also reduces the waste of our resources in combat and the costs of reconstruction after the conflict ends.

E. Compliance is required by law. LOW arises in large part from treaties that are part of our national law. Violation of the LOW is a serious crime punishable by death in some cases.

II. SOLDIER’S GENERAL RESPONSIBILITIES IN WARTIME

A. Carry out all lawful orders promptly and aggressively.

B. In rare case when an order seems unlawful, don’t carry it out right away but don’t ignore it either; instead, seek immediate clarification of that order.

1. Soldiers may be held criminally responsible for any unlawful acts that they personally commit in time of war. Since there is no “statute of limitations” on the prosecution of war crimes, Soldiers may have to defend themselves many years after the conflict ends.

2. If a Soldier is court-martialed for carrying out an unlawful order, that Soldier cannot normally defend himself by claiming he was “just following orders.” As a result of attending this class and using common sense, Soldiers are expected to be able to recognize an unlawful order and take appropriate action.

C. Know:

1. The Soldier’s Rules.

2. Forbidden targets, tactics, and techniques. (See related material above)

3. Rules regarding captured soldiers.

4. Rules for the protection of civilians and private property. (See related material above)

5. Obligations to prevent and report LOW violations.

III. THE SOLDIER’S RULES
A. Fight only enemy combatants.

B. Do not harm enemies who surrender—disarm them and turn them over to your superior.

C. Do not kill or torture EPW, or other detainees.

D. Collect and care for the wounded, whether friend or foe.

E. Do not attack medical personnel, facilities, or equipment.

F. Destroy no more than the mission requires.

G. Treat all civilians humanely.

H. Do not steal—respect private property and possessions.

I. Do your best to prevent violations of the law of war—report all violations to your superior.

IV. RULES REGARDING CAPTURED SOLDIERS

A. Handling Surrender of Enemy Soldiers.

   1. Be cautious, follow unit procedures in allowing enemy soldiers to approach your position and surrender.

   2. Waiving the white flag may not mean surrender; it may simply mean that the enemy wants a brief cease-fire so they can safely meet with us. The enemy may seek such a meeting to arrange surrender but meeting may also be sought for other reasons (to pass a message from their commander to our headquarters or to arrange removal of wounded from the battlefield).

   3. Enemy soldiers must be allowed to surrender if they wish to do so. Any order not to accept surrender is unlawful.

B. Treatment of Captured Soldiers on Battlefield.

   1. Again, follow established unit procedures for the handling of EPWs (recall the “5 Ss” process).

   2. Recognize that Soldiers have a duty to treat EPWs humanely. The willful killing, torture, or other inhumane treatment of an EPW is a very serious LOW violation—a “grave breach.” Other LOW violations are referred to as “simple breaches.”

   3. Note it is also forbidden to take EPWs’ personal property except to safeguard it pending their release or movement elsewhere.

   4. In addition, Soldiers have certain affirmative duties to protect and otherwise care for EPWs in their custody. Because this is often difficult in combat, must move EPWs to rear as soon as possible.

   5. Certain captured enemy personnel are not technically EPWs but are rather referred to as “retained personnel.” Such retained personnel include medical personnel and chaplains.

C. Your Rights and Responsibilities If Captured.

   1. General. Note Soldiers’ separate training on Code of Conduct, SERE, etc., provides additional information.
2. Rights as a Prisoner of War (POW). As discussed earlier, war prisoners are entitled to certain protection and other care from their captors. Such care includes food, housing, medical care, mail delivery, and retention of most of your personal property you carried when you were captured. Generally, the POW cannot waive such rights.

3. Responsibilities as a POW.
   a. POWs must obey reasonable camp regulations.
   b. Information: if asked, Soldier must provide four items of information (name, rank, service number, and DOB). Explain that such information needed by capturing country to fulfill reporting obligations under international law.
   c. Work. In addition, enlisted POWs may be compelled to work provided the work does not support the enemy’s war effort. Also, POW’s are entitled to payment for their work. Commissioned officer POWs may volunteer to work, but may not be compelled to do so. NCO POWs may be compelled to perform supervisory work.

V. OBLIGATIONS TO PREVENT AND REPORT LOW VIOLATIONS

   A. Prevention. Soldiers not only must avoid committing LOW violations; they must also attempt to prevent violations of the LOW by other U.S. Soldiers.

   B. Reporting Obligation. Soldiers must promptly report any actual or suspected violations of the LOW to their superiors; if that is not feasible, Soldiers report to other appropriate military officers (e.g., IG, JA, or Chaplain). DoDD 2311.01E.
CHAPTER 3
HUMAN RIGHTS

REFERENCES


I. INTRODUCTION

A. To best understand human rights law, it may be useful to think in terms of obligation versus aspiration. This results from the fact that human rights law exists in two forms: treaty law and customary international law. 1 Human rights law established by treaty generally only binds the State in relation to persons under its jurisdiction; human rights law based on customary international law binds all States, in all circumstances.

B. For official U.S. personnel (“State actors” in the language of human rights law) dealing with civilians outside the territory of the United States, it is customary international law that establishes the human rights considered fundamental, and therefore obligatory. Analysis of the content of this customary international law is therefore the logical starting point for this discussion.

II. CUSTOMARY INTERNATIONAL LAW HUMAN RIGHTS: THE OBLIGATION

A. If a specific human right falls within the category of customary international law, it should be considered a “fundamental” human right. As such, it is binding on U.S. forces during all overseas operations. Customary international law is considered part of U.S. law,2 and fundamental human rights law operates to regulate how State actors (in this case the U.S. Armed Forces) treat all humans.3 If a “human right” is considered to have risen to the status of customary international law, then it is likely considered binding on U.S. State actors wherever such actors deal with human beings. According to the Restatement (Third) of Foreign Relations Law of the United States, international law is violated by any State that “practices, encourages, or condones” 4 a violation of human rights considered customary international law. The Restatement makes no qualification as to where the violation might occur, or against whom it may be directed. Therefore, it is the customary international law status of certain human rights that renders respect for such human rights a legal obligation on the part of U.S. forces conducting operations outside the United States, and not the fact that they may be reflected in treaties ratified by the United States. Of course, this is a general rule, and judge advocates (JA) must look to specific treaties, and any subsequent executing

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1 See Restatement (Third) of the Foreign Relations Law of the United States, at § 701.
2 See the Paquete Habana The Lola, 175 U.S. 677 (1900); see also supra note 1, at § 111.
3 Supra note 1, at §701.
4 Supra note 1, at §702.
legislation, to determine if this general rule is inapplicable in a certain circumstance.\(^5\) This is especially the case regarding perhaps the three most pervasive human rights treaties: the Covenant on Civil and Political Rights, the Covenant on Economic, Social and Cultural Rights, and the Refugee Convention and Refugee Protocol.

B. Unfortunately, for the military practitioner there is no definitive “source list” of those human rights considered by the United States to fall within this category of fundamental human rights. The United States has not issued an official view of which rights have risen to the level of customary international law or which rights in any human rights treaties reflect customary international law. As a result, JAs must rely on a variety of sources to answer this question. Among these sources, the most informative is the Restatement (Third) of Foreign Relations Law of the United States. According to the Restatement, the United States accepts the position that certain fundamental human rights fall within the category of customary international law, and a State violates international law when, as a matter of policy, it practices, encourages, or condones any of the following:

1. Genocide.
2. Slavery or slave trade.
3. Murder or causing the disappearance of individuals.
4. Torture or other cruel, inhumane, or degrading treatment or punishment.
5. Prolonged arbitrary detention.
7. A consistent pattern of gross violations of internationally recognized human rights.\(^6\)

C. Although international agreements, declarations and scholarly works suggest that the list of human rights binding under international law is far more expansive than this list, the Restatement’s persuasiveness is reflected by the authority relied upon by the drafters of the Restatement to support their list. Through the Reporters’ Notes, the Restatement details these sources, focusing primarily on U.S. court decisions enunciating the binding nature of certain human rights, and Federal statutes linking international aid to respect by recipient nations for these human rights.\(^7\) These two sources are especially relevant for the military practitioner, who must be more concerned with the official position of the United States than with the suggested conclusions of legal scholars. This list is reinforced when it is combined with the core provisions of the Universal Declaration of Human Rights\(^8\) (one of the most significant statements of human rights law, some portions of which are regarded as customary international law\(^9\)), and Article 3 common to the four Geneva Conventions of 1949 (which, although a component of the law of war, is used as a matter of Defense policy as both a yardstick against which to assess human rights compliance by forces we support\(^10\), and as the guiding source of Soldier conduct across the spectrum of conflict\(^11\)). By “cross-leveling” these sources, it is possible to construct an “amalgamated” list of those human rights that JAs should consider customary international law. These include the prohibition against any State policy that results in the conclusion that the State practices, encourages or condones:

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\(^5\) According to the Restatement, as of 1987, there were 18 treaties falling under the category of “Protection of Persons,” and therefore considered human rights treaties. This does not include the Universal Declaration of Human Rights, or the United Nations Charter, which are considered expressions of principles, and not binding treaties.

\(^6\) Supra note 1, at §702.

\(^7\) Supra note 1, at §702, Reporters’ Notes.

\(^8\) G.A. Res. 217A (III), UN Doc. A/810, at 71 (1948).

\(^9\) RICHARD B. LILlich & FRANK NEwMAN, INTERNATIONAL HuMAN RIGHTS: PROBLEMS OF LAW AND POLICY 65-67 (1979); RICHARD B. LILlich, INTERnATIONAL HuMAN RIGHTS: PROBLEMS OF LAW, POLICY, AND PRACTICE, 117-127 (2d. ed. 1991); Filartiga v. Pena-Irala, 630 F.2d 876, 882-83 (2d Cir. 1980). Other commentators assert that only the primary protections announced within the Declaration represent customary law. These protections include the prohibition of torture, violence to life or limb, arbitrary arrest and detention, and the right to a fair and just trial (fair and public hearing by an impartial tribunal), and right to equal treatment before the law. GERHARD VON GLAHN, LAw AMONG nATIONS 238 (1992) [hereinafter VON GLAHN].

\(^10\) See DEP’T OF the ARMY REG. 12-15, JOINT SECURITY ASSISTANCE TRAINING, para. 13-3.

\(^11\) See DoD Dir. 5100.77; see also CJCS INSTR. 5810.01A.
1. Genocide.

2. Slavery or slave trade.

3. Murder of causing the disappearance of individuals.

4. Torture or other cruel, inhuman or degrading treatment or punishment.

5. All violence to life or limb.

6. Taking of hostages.

7. Punishment without fair and regular trial.

8. Prolonged arbitrary detention.

9. Failure to care for and collect the wounded and sick.\(^1\)

10. Systematic racial discrimination.


D. JAs must also recognize that “State practice” is a key component to a human rights violation. What amounts to State practice is not clearly defined by the law. However, it is relatively clear that acts which directly harm individuals, when committed by State agents, fall within this definition.\(^1\) This results in what may best be understood as a “negative” human rights obligation—to take no action that directly harms individuals. The proposition that U.S. forces must comply with this “negative” obligation is not inconsistent with the training and practice of U.S. forces. For example, few would assert that U.S. forces should be able to implement plans and policies which result in cruel or inhumane treatment of civilians. However, the proposition that the concept of “practicing, encouraging, or condoning” human rights violations results in an affirmative obligation—to take affirmative measures to prevent such violations by host nation forces or allies—is more controversial. How aggressively, if at all, must U.S. forces endeavor to prevent violations of human rights law by third parties in areas where such forces are operating?

E. This is perhaps the most challenging issue related to the intersection of military operations and fundamental human rights: what constitutes “encouraging or condoning” violations of human rights? Stated differently, does the obligation not to encourage or condone violations of fundamental human rights translate into an obligation on the part of U.S. forces to intervene to protect civilians from human rights violations inflicted by third parties when U.S. forces have the means to do so? The answer to this question is probably no, despite plausible arguments to the contrary. For the military practitioner, the undeniable reality is that resolution of the question of the scope of U.S. obligations to actively protect fundamental human rights rests with the National Command Authority, as reflected in the CJCS Standing Rules of Engagement. This resolution will likely depend on a variety of factors, to include the nature of the operation, the expected likelihood of serious violations, and perhaps most importantly, the existence of a viable host nation authority.

F. Potential responses to observed violations of fundamental human rights include reporting through command channels; informing Department of State personnel in the country; increasing training of host nation forces in what human rights are and how to respond to violations; documenting incidents and notifying host nation authorities; and finally, intervening to prevent the violation. The greater the viability of the host nation authorities, the less

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\(^1\) This provision must be understood within the context from which it derives. This is not a component of the Restatement list, but instead comes from Article 3 of the Geneva Conventions. As such, it is a “right” intended to apply to a “conflict” scenario. As such, JAs should recognize that the “essence” of this right is not to care for every sick and wounded person encountered during every military operation, but relates to wounded and sick in the context of some type of conflict. As such, it is legitimate to consider this obligation limited to those individuals whose wound or sickness is directly attributable to U.S. operations. While extending this protection further may be a legitimate policy decision, it should not be regarded as obligatory.

\(^{12}\) See supra note 1, Reporters’ Notes.
likelihood exists for this last option. However, JAs preparing to conduct an operation should recognize that the need to seek guidance (in the form of the mission statement or rules of engagement) on how U.S. forces should react to such situations, is absolutely imperative when intelligence indicates a high likelihood of confronting human rights violations. This imperative increases in direct correlation to the decreasing effectiveness of host nation authority in the area of operations.

III. HUMAN RIGHTS TREATIES: THE ASPIRATION

A. The original focus of human rights law must be re-emphasized. Understanding this original focus is essential to understand why human rights treaties, even when signed and ratified by the United States, fall within the category of “aspiration” instead of “obligation.” That focus was to protect individuals from the harmful acts of their own governments.14 This was the “groundbreaking” aspect of human rights law: that international law could regulate the way a government treated the residents of its own State. Human rights law was not originally intended to protect individuals from the actions of any government agent they encountered. This is partly explained by the fact that, historically, other international law concepts provided for the protection of individuals from the cruel treatment of foreign nations.15

B. It is the original scope of human rights law that is applied as a matter of policy by the United States when analyzing the scope of human rights treaties. In short, the United States interprets human rights treaties to apply to persons living in the territory of the United States, and not to any person with whom agents of our government deal in the international community.16 This theory of treaty interpretation is referred to as “non-extraterritoriality.”17 The result of this theory is that these international agreements do not create treaty-based obligations on U.S. forces when dealing with civilians in another country during the course of a contingency operation. This distinction between the scope of application of fundamental human rights, which have attained customary international law status, versus the scope of application of non-core treaty based human rights, is a critical aspect of human rights law that JAs must grasp.

C. While the non-extraterritorial interpretation of human rights treaties is the primary basis for the conclusion that these treaties do not bind U.S. forces outside the territory of the U.S., JAs must also be familiar with the concept of treaty execution. According to this treaty interpretation doctrine, although treaties entered into by the U.S. become part of the “supreme law of the land,”18 some are not enforceable in U.S. courts absent subsequent legislation or executive order to “execute” the obligations created by such treaties.19

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14 See supra note 1 and accompanying text.
15 See supra note 1 at Part VII, Introductory Note.
16 While the actual language used in the scope provisions of such treaties usually makes such treaties applicable to “all individuals subject to [a state’s] jurisdiction” the United States interprets such scope provisions as referring to the United States and its territories and possessions, and not any area under the functional control of United States Armed Forces. This is consistent with the general interpretation that such treaties do not apply outside the territory of the United States. See supra note 1, at §322(2) and Reporters’ Note 3; see also CLAIBORNE PELL REPORT ON THE INTERNATIONAL COVENANT ON CIVIL AND POLITICAL RIGHTS, S. EXEC. COC. NO. 102-23 (Cost Estimate) (This Congressional Budget Office Report indicated that the Covenant was designed to guarantee rights and protections to people living within the territory of the nations that ratified it).
18 U.S. CONST. art VI. According to the Restatement, “international agreements are law of the United States and supreme over the law of the several states.” Supra note 1, at §111. The Restatement Commentary states the point even more emphatically: “[T]reaties made under the authority of the United States, like the Constitution itself and the laws of the United States, are expressly declared to be ‘supreme Law of the Land’ by Article VI of the Constitution.” Id. at cmt. d.
19 The Restatement Commentary indicates: In the absence of special agreement, it is ordinarily for the United States to decide how it will carry out its international obligations. Accordingly, the intention of the United States determines whether an agreement is to be self-executing in the United States or should await implementation by legislation or appropriate executive or administrative action. If the international agreement is silent as to its self-executing character and the intention of the United States is unclear, account must be taken of any statement by the President in concluding the agreement or in submitting it to the Senate for consent or to the Congress as a whole for approval, and any expression by the Senate or the Congress in dealing with the agreement. After the agreement is concluded, often the President must decide in the first instance whether the
D. This “self-execution” doctrine relates primarily to the ability of a litigant to secure enforcement for a treaty provision in U.S. courts. However, the impact on whether a JA should conclude that a treaty creates a binding obligation on U.S. forces is potentially profound. First, there is an argument that if a treaty is considered non-self-executing, it should not be regarded as creating such an obligation. More significantly, once a treaty is executed, it is the subsequent executing legislation or executive order, and not the treaty provisions, that is given effect by U.S. courts, and therefore defines the scope of U.S. obligations under our law.

E. The U.S. position regarding the human rights treaties discussed above is that “the intention of the United States determines whether an agreement is to be self-executing or should await implementing legislation.” Thus, the position of the United States is that its unilateral statement of intent, made through the vehicle of a declaration during the ratification process, is determinative of the intent of the parties. Accordingly, if the United States adds such a declaration to a treaty, the declaration determines the interpretation the United States will apply to determining the nature of the obligation.

F. The bottom line is that compliance with international law is not a suicide pact nor even unreasonable. Its observance, for example, does not require a military force on a humanitarian mission within the territory of another nation to immediately take on all the burdens of the host nation government. A clear example of this rule is the conduct of U.S. forces during Operation UPHOLD DEMOCRACY in Haiti regarding the arrest and detention of civilian persons. The failure of the Cedras regime to adhere to the minimum human rights associated with the arrest and imprisonment of its nationals served as part of the United Nations’ justification for sanctioning the operation. Accordingly, the United States desired to do the best job it could in correcting this condition, starting by conducting its own detention operations in full compliance with international law. The United States did not, however, step into the shoes of the Haitian government, and did not become a guarantor of all the rights that international law requires a government to provide its own nationals.

G. Along this line, the Joint Task Force (JTF) lawyers first noted that the Universal Declaration of Human Rights does not prohibit detention or arrest, but simply protects civilians from the arbitrary application of these

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20 See supra note 1, at § 111, Reporters Note 5. Second, it translates a doctrine of judicial enforcement into a mechanism whereby U.S. state actors conclude that a valid treaty should not be considered to impose international obligations upon those state actors, a transformation that seems to contradict the general view that failure to enact executing legislation when such legislation is needed constitutes a breach of the relevant treaty obligation. “[A] finding that a treaty is not self-executing (when a court determines there is not executing legislation) is a finding that the United States has been and continues to be in default, and should be avoided.” Id.

21 “[I]t is the implementing legislation, rather than the agreement itself, that is given effect as law in the United States.” Id. Perhaps the best recent example of the primacy of implementing legislation over treaty text in terms of its impact on how U.S. state actors interpret our obligations under a treaty was the conclusion by the Supreme Court of the United States that the determination of refugee status for individuals fleeing Haiti was dictated pursuant to the Refugee Protocol standing alone, but by the implementing legislation for that treaty – the Refugee Act. United States v. Haitian Centers Council, Inc., 113 S.Ct. 2549 (1993).

22 See supra note 1, at § 131.
forms of liberty denial. The JTF could detain civilians who posed a legitimate threat to the force or its mission, or to other Haitian civilians.

H. Once detained, these persons become entitled to a baseline of humanitarian and due process protections. These protections include the provision of a clean and safe holding area; rules and conduct that would prevent any form of physical maltreatment, degrading treatment, or intimidation; and rapid judicial review of their individual detention. The burden associated with fully complying with the letter and spirit of the Universal Declaration of Human Rights permitted the United States to safeguard its force, execute its mission, and reap the benefits of “good press.”

I. Accurate articulation of these doctrines of non-extraterritoriality and non-self-execution is important to ensure consistency between United States policy and practice. However, JAs should bear in mind that this is background information, and that it is the list of human rights considered customary international law that is most significant in terms of policies and practices of U.S. forces. JAs must be prepared to advise commanders and staff that many of the “rights” reflected in human rights treaties and in the Universal Declaration, although not binding as a matter of treaty obligation, are nonetheless binding on U.S. forces as a matter of customary international law.

J. Finally, a number of existing and potential United States allies do not share our view on the restricted application of human rights treaties. Increasingly, States consider their human rights treaty obligations binding in all cases of State action. Expansion of the application of human rights treaties is evident in both United Nations treaties such as the International Covenant on Civil and Political Rights (ICCPR), as well as in regional human rights treaties such as the European Convention on Human Rights and the Inter-American human rights body’s American Convention on Human Rights. Cases interpreting each of these regional treaties have confirmed their application beyond the borders of State parties. JAs should therefore be aware that coalition armed forces may operate under treaty-based restrictions not applicable to United States Armed Forces.

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25 Common article 3 does not contain a prohibition of arbitrary detention. Instead, its limitation regarding liberty deprivation deals only with the prohibition of extrajudicial sentences. Accordingly, JAs involved in Operation UPHOLD DEMOCRACY and other recent operations looked to the customary law and the Universal Declaration of Human Rights as authority in this area. It is contrary to these sources of law and United States policy to arbitrarily detain people. JAs, sophisticated in this area of practice, explained to representatives from the International Committee of the Red Cross (ICRC) the distinction between the international law used as guidance, and the international law that actually bound the members of the Combined Joint Task Force. More specifically, these JAs understood and frequently explained that the third and fourth Geneva Conventions served as procedural guidance, but the Universal Declaration (to the extent it represents customary law) served as binding law.

26 “The newly arrived military forces (into Haiti) had ample international legal authority to detain such persons.” Deployed JAs relied upon Security Council Resolution 940 and article 51 of the United Nations Charter. See CLAMO HAITI REPORT, supra note 17, at 63.

27 The JAs within the 10th Mountain Division found that the extension of these rights and protections served as concrete proof of the establishment of institutional enforcement of basic humanitarian considerations. This garnered “good press” by demonstrating to the Haitian people, “the human rights groups, and the ICRC that the U.S.-led force” was adhering to the Universal Declaration principles. See OPERATION UPHOLD DEMOCRACY, 10TH MOUNTAIN DIVISION, OFFICE OF THE STAFF JUDGE ADVOCATE MULTINATIONAL FORCE HAITI AFTER-ACTION REPORT 7-9 (March 1995) [10TH MOUNTAIN AAR].

28 See e.g., Human Rights Committee, General Comment No. 31, U.N. Doc. HRI/GEN/1/Rev.6 (2004). The United Nations Human Rights Committee stated recently that the rights and obligations of the ICCPR were triggered by either presence on the territory of a State party or conditions establishing such States’ jurisdiction. Id.

CHAPTER 4

THE LAW OF WAR IN MILITARY OPERATIONS OTHER THAN WAR

REFERENCES

I. INTRODUCTION

Military Operations Other Than War (MOOTW)\(^1\) is the doctrinal term used to describe the broad range of military operations that fall outside the traditional definition of “armed conflict.”

II. DOCTRINAL TYPES OF MOOTW


Peace Operations are the most common MOOTWs likely to involve large numbers of military forces, including JAs and Paralegals.

III. PEACE OPERATIONS

FM 3-07, Stability Operations and Support Operations, is the Army’s keystone doctrinal reference on the subject of peace operations. The key concepts of peace operations are: consent, impartiality, transparency, restraint, credibility, freedom of movement, flexibility, civil-military operations, legitimacy and perseverance.\(^2\) These concepts affect every facet of operations and remain fluid throughout any mission. While not a doctrinal source, the Joint Task Force Commander’s Handbook for Peace Operations (16 June 1997) is a widely disseminated source of lessons learned and operational issues. Chapter V of Joint Pub 3-0 is an excellent summary of the operational considerations and principles for Military Operations Other Than War (MOOTW) that apply directly to Peace Operations. The principles for Joint MOOTW are objective, unity of effort, security, restraint, perseverance, and legitimacy. The JA and paralegal can play a significant role in establishing and maintaining these principles.

A. Definition, Generally. There is still no universally accepted definition for many of the terms connected with peace operations and related activities. For example, no single definition of “peacekeeping” is accepted by the international community as a whole. The absence of one specific definition has resulted in the term being used to describe almost any type of behavior intended to obtain what a particular nation regards as peace. There are even slight inconsistencies within U.S. doctrine and other publications that define peacekeeping and related terms.

B. Peace Operations

1. Peace Operations is a new and comprehensive term that covers a wide range of activities. FM 3-07 defines peace operations as: “military operations to support diplomatic efforts to reach a long-term political settlement and categorized as peacekeeping operations (PKO) and peace enforcement operations (PEO).”\(^3\)

2. Whereas peace operations are authorized under both Chapters VI and VII of the United Nations Charter, the doctrinal definition excludes high end enforcement actions where the UN or UN sanctioned forces have become engaged as combatants and a military solution has now become the measure of success. An example of such is Operation Desert Storm. While authorized under Chapter VII,\(^4\) this was international armed conflict and the traditional laws of war applied.

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\(^2\) FM 3-07 at 4-14.

\(^3\) Joint Pub 3-07, p. III-12.

3. These operations can occur either: a) to prevent the outbreak of hostilities, such as Task Force Able Sentry in Macedonia in 1996-98; b) after hostilities to maintain the peace such as Task Force Eagle in Bosnia beginning in 1996; or c) to provide stability in a post-occupation environment such as CJTF-7 in Iraq after 30 June 2004.

C. Peacekeeping

1. FM 3-07 and Joint Pub 3-07.3: Military or paramilitary operations that are undertaken with the consent of all major belligerents, designed to monitor and facilitate implementation of an existing truce agreement and support diplomatic efforts to reach a long-term political settlement.

2. Peacekeeping is conducted under the authority of Chapter VI, UN Charter, and just as the name implies, there must be a peace to keep. It is intended to maintain calm while providing time to negotiate a permanent settlement to the underlying dispute and/or assist in carrying out the terms of a negotiated settlement. Therefore, there must be some degree of stability within the area of operations. Peacekeeping efforts support diplomatic endeavors to achieve or to maintain peace in areas of potential or actual conflict and often involve ambiguous situations requiring the peacekeeping force to deal with extreme tension and violence without becoming a participant.

4. Peacekeeping requires an invitation or, at a minimum, the consent of all the parties to the conflict. Peacekeepers must remain completely impartial towards all the parties involved. Peacekeeping forces may include unarmed observers, lightly armed units, police, and civilian technicians. Typical peacekeeping operations may include: observe, record, supervise, monitor, and occupy a buffer or neutral zone, and report on the implementation of the truce and any violations thereof. Typical peacekeeping missions include:

- Observing and reporting any alleged violation of the peace agreement.
- Handling alleged cease-fire violations and/or alleged border incidents.
- Conducting regular liaison visits to units within their AO.
- Continuously checking forces within their AO and reporting any changes thereto.
- Maintaining up-to-date information on the disposition of forces within their AO.
- Periodically visiting forward positions; report on the disposition of forces.
- Assisting civil authorities in supervision of elections, transfer of authority, partition of territory, & administration of civil functions.

5. Force may only be used in self-defense. Peacekeepers should not prevent violations of a truce or cease-fire agreement by the active use of force, their presence is intended to be sufficient to maintain the peace.


7. Brahimi Report: Peacekeeping is a 50-year plus enterprise that has evolved rapidly in the past decade from a traditional, primarily military model of observing ceasefires and force separations after inter-state wars to one that incorporates a complex model of many elements, military and civilian, working together to build peace in the dangerous aftermath of civil wars. The Brahimi definition of peacekeeping, as well as that of many in the UN and international community, describes both traditional peacekeeping and peace enforcement operations.

D. Peace Enforcement

1. **FM 3-07**: The application of military force, or the threat of its use, normally pursuant to international authorization, to compel compliance with resolutions or sanctions designed to maintain or restore peace and order. *An Agenda for Peace*: Actions taken to compel a recalcitrant belligerent to comply with demands of the Security Council. Employing those **measures provided for in Chapter VII** of the Charter of the United Nations.

2. Peace enforcement is conducted under the authority of Chapter VII, UN Charter, and could include combat, armed intervention, or the physical threat of armed intervention. In contrast to peacekeeping, peace enforcement forces do not require consent of the parties to the conflict and they may not be neutral or impartial. Typical missions include:
   - Protection of humanitarian assistance.
   - Restoration and maintenance of order and stability.
   - Enforcement of sanctions.
   - Guarantee or denial of movement.
   - Establishment and supervision of protected zones.
   - Forcible separation of belligerents.

3. UNSCR 1031 concerning Bosnia is a good example of the Security Council using Chapter VII to enforce the peace, even when based on an agreement.⁶

**E. Peacemaking.**

1. **FM 3-07**: A process of diplomacy, mediation, negotiation, or other forms of peaceful settlement that arranges ends to disputes and resolves issues that led to conflict.

2. **Brahimi Report**: Peacemaking addresses conflicts in progress, attempting to bring them to a halt, using the tools of diplomacy and mediation. Peacemakers may be envoys of governments, groups of states, regional organizations or the United Nations, or they may be unofficial and non-governmental groups, as was the case, for example, in the negotiations leading up to a peace accord for Mozambique. Peacemaking may even be the work of a prominent personality, working independently.

3. Peacemaking is strictly diplomacy. Confusion may still exist in this area because the former U.S. definition of peacemaking was synonymous with the definition of peace enforcement.

**F. Preventative Diplomacy**

1. **FM 3-07**: Diplomatic actions taken in advance of a predictable crisis to prevent or limit violence. **Joint Pub 3-07.3**: Diplomatic actions, taken in advance of a predictable crisis, aimed at resolving disputes before violence breaks out. *An Agenda for Peace*: Action to prevent disputes from arising between parties, to prevent existing disputes from escalating into conflicts and to limit the spread of the latter when they occur.

2. Used by the UN with the deployment of a force to Macedonia, preventive diplomacy is generally of a short-term focus (although Macedonia became a long-term commitment), designed to avert an immediate crisis. It includes confidence building measures and, while it is diplomatic in theory, it could involve a show of force, preventative deployments and in some situations, demilitarized ones.

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3. Whereas peacekeeping and preventative deployments have many of the characteristics (i.e. similar rules of engagement and no or very limited enforcement powers), preventative deployments usually will not have the consent of all the parties to the conflict and do not need an existing truce or peace plan.

G. Peace-Building.

1. FM 3-07: Post-conflict actions, predominately diplomatic and economic, that strengthen and rebuild civil infrastructure and institutions in order to avoid a relapse into conflict.

2. Brahimi Report: Peacebuilding is a term of more recent origin that, as used in the present report, defines activities undertaken on the far side of conflict to reassemble the foundations of peace and provide the tools for building on those foundations something that is more than just the absence of war. Thus, peacebuilding includes but is not limited to reintegrating former combatants into civilian society, strengthening the rule of law (for example, through training and restructuring of local police, and judicial and penal reform); improving respect for human rights through the monitoring, education and investigation of past and existing abuses; providing technical assistance for democratic development (including electoral assistance and support for free media); and promoting conflict solution and reconciliation techniques.

3. Peace-building activities may generate additional tasks for units earlier engaged in peacekeeping or peace enforcement. You will typically find post conflict peace-building taking place to some degree in all Peace Operations. These activities are prime candidates for causing mission creep. You must be sure that such activities are included in the mission and that the proper funds are used.

H. Other Terms. The reality of modern Peace Operations is that a mission will almost never fit neatly into one doctrinal category. The judge advocate should use the doctrinal categories only as a guide to reaching the legal issues that affect each piece of the operation. Most operations are fluid situations, made up of multifaceted and interrelated missions. As evinced by References 4, 6, and 10, doctrine is currently evolving in this area, and various terms may be used to label missions and operations that do not fall neatly into one of the above definitions.

- Second generation peacekeeping
- Protective/humanitarian engagement
- Stability Operations and/or Support Operations (SOSO or SASO)
- Stability and Reconstruction Operations (S&RO)
- Stability, Security, Transition, and Reconstruction (SSTR) Operations

IV. LEGAL AUTHORITY & U.S. ROLES IN PEACE OPERATIONS

A. As stated above, peacekeeping evolved essentially as a compromise out of a necessity to control conflicts without formally presenting the issue to the UN Security Council for Chapter VII action which would likely be doomed by a superpower. The UN Charter does not directly provide for peacekeeping. Due to the limited authority of traditional “peacekeeping” operations (i.e., no enforcement powers), it is accepted that Chapter VI, Pacific Settlement of Disputes, provides the legal authority for UN peacekeeping.

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7 Second generation peacekeeping is a term being used within the UN as a way to characterize peacekeeping efforts designed to respond to international life in the post-cold war era. This includes difficulties being experienced by some regimes in coping with the withdrawal of superpower support, weak institutions, collapsing economies, natural disasters and ethnic strife. As new conflicts take place within nations rather than between them, the UN has become involved with civil wars, secession, partitions, ethnic clashes, tribal struggles, and in some cases, rescuing failed states. The traditional peacekeeping military tasks are being complemented by measures to strengthen institutions, encourage political participation, protect human rights, organize elections, and promote economic and social development. United Nations Peace-keeping, United Nations Department of Public Information DPI/1399-93527-August 1993-35M.

8 Protective/Humanitarian engagement involves the use of military to protect "safe havens" or to effect humanitarian operations. These measures could be authorized under either Chapter VI or VII of the UN Charter. Bosnia and Somalia are possible examples.
B. Enforcement actions are authorized under Chapter VII of the UN Charter. The authorizing Security Council resolution will typically refer to Chapter VII in the text and authorize “all necessary means/measure” (allowing for the force) to accomplish the mission. Recent examples of Chapter VII operations are Somalia (both UNITAF and UNOSOM II), UNPROFOR, Haiti (the initial operation, UNMIH is Chapter VI), Bosnia (IFOR as well as SFOR) and Liberia. The UN must be acting to maintain or restore international peace and security before it may undertake or authorize an enforcement action. As the UN becomes more willing and able to use these Chapter VII enforcement powers to impose its will, many Third World states fear a new kind of colonialism. Although the Charter specifically precludes UN involvement in matters “essentially within the domestic jurisdiction” of states, that general legal norm “does not prejudice the application of enforcement measures under Chapter VII.”

C. As a permanent member of the Security Council, the U.S. has an important political role in the genesis of Peace Operations under a UN mandate. The judge advocate serves an important function in assisting leaders in the translation of vague UN mandates into the specified and implied military tasks on the ground. The mission (and hence the authorized tasks) must be linked to authorized political objectives.

D. As a corollary to normal UN authorization for an operation, international agreements provide legal authorization for some Peace Operations. The Dayton Accords and the MFO are examples of this type of Peace Operation. As a general rule of international law, states cannot procure treaties through coercion or the threat of force. However, the established UN Charter mechanisms for authorizing the use of force by UN Member states define the lawful parameters. In other words, even if parties reach agreement following the use of force (or the threat thereof) or other means of inducement authorized under Chapter VII, the treaty is binding.

E. Therefore: U.S. participation in Peace Operations falls into these discrete categories:

1. Participation in United Nations Chapter VI Operations (UNTSO, UNMIH): This type of operation must comply with the restraints of the United Nations Participation Act (UNPA). § 7 of the UNPA (22 U.S.C. § 287d-1) allows the President to detail armed forces personnel to the United Nations to serve as observers, guards, or in any other noncombat capacity. § 628 of the Foreign Assistance Act (22 U.S.C. § 2388) is another authority which allows the head of any agency of the U.S. government to detail, assign, or otherwise make available any officer to serve with the staff of any international organization or to render any technical, scientific, or professional advice or service to or in cooperation with such organization. This authority cannot be exercised by direct coordination from the organization to the unit. Personnel may only be tasked following DoD approval channels. No more than 1,000 personnel worldwide may be assigned under the authority of § 7 at any one time, while § 628 is not similarly limited.

2. Participation in support of United Nations Peace Operations: These operations are linked to underlying United Nations authority. Examples are the assignment of personnel to serve with the UN Headquarters in New York under § 628 or the provision of DoD personnel or equipment to support International War Crimes Tribunals.

3. Operations supporting enforcement of UN Security Council Resolutions: These operations are generally pursuant to Chapter VII mandates, and are rooted in the President’s constitutional authority as the
Commander in Chief. Operation Joint Endeavor was authorized by S.C. Res. 1031; Joint Guard was authorized by UNSCR 1088. The operations are subject to an almost infinite variety of permutations. For example, Operations Sharp Guard and Deny Flight enforced embargoes based on Chapter VII.

V. JUDGE ADVOCATE LEGAL CONSIDERATIONS:

A. Legal Authority and Mandate

1. UNDERSTAND THE RELATIONSHIP BETWEEN THE MANDATE AND MISSION!! The first concern for the judge advocate is to determine the type of operation (peacekeeping, enforcement, etc.), and the general concept of legal authority for the operation (if UN, Chapter VI or VII). In the context of Operation Restore Hope, one commander commented that the lawyer is the “High Priest of the mission statement.” This will define the parameters of the operation, force composition, ROE, status, governing fiscal authorities, etc. The first place to start is to assemble the various Security Council resolutions that authorize the establishment of the peace operation and form the mandate for the Force. The mandate by nature is political and often imprecise, resulting from diplomatic negotiation and compromise. A mandate of “maintain a secure and stable environment” (as in Haiti) can often pose difficulties when defining tasks and measuring success. The mandate should describe the mission of the Force and the manner in which the Force will operate. The CJCS Execute Order for the Operation is the primary source for defining the mission, but it will usually reflect the underlying UN mandate. The mandate may also:

- Include the tasks of functions to be performed.
- Nominate the force CDR and ask for the Council’s approval.
- State the size and organization of the Force.
- List those states that may provide contingents.
- Outline proposals for the movement and maintenance of the Force, including states that might provide transport aircraft, shipping, and logistical units.
- Set the initial time limit for the operation.
- Set arrangements for financing the operations.

2. Aside from helping commanders define the specified and implied tasks, the mandate outlines the parameters of the authorized mission. Thus, the mandate helps the lawyer and comptroller define the lawful uses of U.S. military O&M funds in accomplishing the mission. In today’s complex contingencies, the UN action may often be supplemented by subsequent agreements between the parties which affect the legal rights and duties of the military forces. For example, UNSCR 1088 applied to SFOR, but referenced the General Framework Agreement for Peace (Dayton Accords) as well as the Peace Implementation Council Agreements, signed in Florence on 14 June 1996.

3. PRESIDENTIAL DECISION Directive 25 (May 1994)14. A former Secretary of State declared that while the UN performs many important functions, “its most conspicuous role—and the primary reason for which it was established—is to help nations preserve the peace.”15 The Clinton Administration defined its policy towards supporting Peace Operations in Presidential Decision Directive 25, “The Clinton Administration’s Policy on Reforming Multilateral Peace Operations (May 1994).” Presumably, this policy remains in effect for the Bush Administration unless revoked or superseded by a subsequent directive.16 PDD-25 is a classified document; the

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16 See Peacekeeping, Reference 14, at 3.
information in this summary is based upon the unclassified public extract. The document reiterated that Multilateral Peace Operations are an important component of the U.S. national military strategy and that U.S. forces will be used in pursuit of U.S. national interests. PDD-25 promulgated six major issues of reform and improvement. Many of the same areas are the subjects of active debate, with Congress discussing methods of placing stricter controls on how the U.S. will support peace operations and how much the U.S. will pay for peace operations. The PDD-25 factors are an aid to the decision-maker. For the judge advocate, they help define the applicable body of law, the scope of the mission statement, and the permissible degree of coalition command and control over U.S. forces. There will seldom be a single document that describes the process of applying the PDD-25 criteria. Nevertheless, the PDD-25 considerations surface in such areas as ROE, the media plan, command and control arrangements, the overall legal arguments for the legitimacy of the operation, the extent of U.S. support for other nations to name a few. The six areas highlighted by PDD-25 follow:

1. Making disciplined and coherent choices about which peace operations to support. (3-Phase Analysis)

   a. The Administration will consider the following factors when deciding whether to vote for a proposed Peace Operation (either Chapter VI or VII):

      1) UN involvement advances U.S. interests and there is a community of interests for dealing with the problem on a multilateral basis (NOTE: may entail multinational chain of command and help define the scope of permissible support to other nations); 2) There is a threat to or breach of international peace and security, defined as one or a combination of the following: international aggression, urgent humanitarian disaster coupled with violence, or sudden interruption of established democracy or gross violation of human rights along with violence or the threat thereof (NOTE: obviously important in defining the mission, helping define the scope of lawful fiscal authority, and preventing mission creep); 3) There are clear objectives and an understanding of whether the mission is defined as neutral peacekeeping or peace enforcement; 4) Does a working cease-fire exist between the parties prior to Chapter VI missions? OR 5) Is there a significant threat to international peace and security for Chapter VII missions?; 6) There are sufficient forces, financing, and mandate to accomplish the mission (NOTE: helps define the funding mechanism, supporting forces, and expected contributions of combined partners); 7) The political, humanitarian, or economic consequences are unacceptable; 8) The operation is linked to clear objectives and a realistic end state (NOTE: helps the commander define the specified and implied tasks along with the priority of tasks).

   b. If the first phase of inquiry results in a U.S. vote for approving the operation, a second set of criteria will determine whether to commit U.S. troops to the UN operation:

      1) Participation advances U.S. interests (NOTE: helps the commander and lawyer sort out the relative priorities among competing facets of the mission, helps guide the promulgation of ROE which comply with the national interest, and helps weight the best allocation of scarce fiscal resources); 2) Personnel, funds, and other resources are available (NOTE: may assist DoD obtain funding from other executive agencies in the interagency planning process); 3) U.S. participation is necessary for the success of the mission; 4) Whether the endstate is definable (NOTE: the political nature of the objective should be as clearly articulated as possible to guide the commander); 5) Domestic and Congressional support for the operation exists; and 6) Command and control arrangements are acceptable (NOTE: within defined legal boundaries).

   c. The last phase of the analysis applies when there is a significant possibility that the operation will commit U.S. forces to combat:

      1) There is a clear determination to commit sufficient forces to achieve the clearly defined objective; 2) The leaders of the operation possess clear intention to achieve the stated objectives; and 3) There is a commitment to reassess and continually adjust the objectives and composition of the force to meet changing security and operational requirements (NOTE: obviously affects the potential for mission creep and the ongoing security of U.S. forces as well as ROE modifications).
2. Reducing U.S. costs for UN peace operations. This is the area of greatest congressional power regarding control of military operations.\textsuperscript{17} Funding limitations have helped to check the Security Council’s ability to intervene in every conflict. In normal Chapter VI operations, member states pay obligatory contributions based on a standard assessment (currently 25% for the U.S.). In Chapter VII peace operations, participating States normally pay their own costs of participation. This is the exception to the normal rule. PDD-25 calls for U.S. contributions to be reduced to 25%. Although the United Nations assessment was generally 5% higher than this amount, the limited its payments to the 25% target for fiscal years 1997 – 2001, based on Section 404 (b)(2), P.L. 103-236.\textsuperscript{18} With the UN General Assembly’s passage of a resolution that limits the UN assessment for the US to the 25% goal set with PDD-25, the President signed P.L. 107-46, which authorizes payment of US arrears to the UN. This brings the actual contribution level of the US to 27.9% for fiscal year 2002.\textsuperscript{19}

3. Policy regarding the command and control of U.S. forces.

a. Command and control of U.S. forces sometimes causes more debate than the questions surrounding U.S. participation. The policy reinforces the fact that U.S. authorities will relinquish only “operational control” of U.S. forces when doing so serves U.S. security interests. The greater the U.S. military role, the less likely we will give control of U.S. forces to UN or foreign command. Any large-scale participation of U.S. forces that is likely to involve combat should ordinarily be conducted under U.S. command and operational control or through competent regional organizations such as NATO or ad hoc coalitions. Operation Joint Endeavor presented an unusual twist in that the Combatant Commander was the supporting commander to a regional alliance (NATO). The command and control issues raised by Operation Joint Endeavor will recur if the UN authorizes regional organizations to execute future Peace Operations.

b. PDD-25 forcefully states that the President will never relinquish command of U.S. forces. However, the President retains the authority to release designated U.S. forces to the Operational Control (OPCON) of a foreign commander for designated missions. When U.S. forces are under the operational control of a UN commander they will always maintain the capability to report separately to higher U.S. military authorities. This particular provision is in direct contravention to UN policy. Under UN policy, soldiers and units under UN control will only report to and seek orders and guidance through the UN command channels. The policy also provides that commanders of U.S. units participating in UN operations will refer to higher U.S. authorities orders that are illegal under U.S. or international law, or are outside the mandate of the mission to which the U.S. agreed with the UN, if they are unable to resolve the matter with the UN commander. As a practical matter, this means that deployed units are restricted to the mission limits prescribed in the CJCS Execute Order for the mission. The U.S. reserves the right to terminate participation at any time and/or take whatever actions necessary to protect U.S. forces.

c. The judge advocate must understand the precise definitions of the various degrees of command in order to help ensure that U.S. commanders do not exceed the lawful authority conveyed by the command and control arrangements of the CJCS execute order.\textsuperscript{20} NOTE \textsuperscript{\textbullet} NATO has its own doctrinal definitions of command relationships which are similar to the U.S. definitions. FM 100-8 summarizes the NATO doctrine as it relates to U.S. doctrinal terms.\textsuperscript{21} The Command and Control lines between foreign commanders and U.S. forces represent legal boundaries that the lawyer should monitor.

\begin{quote}
(1) \textbf{COCOM} is the command authority over assigned forces vested only in the commanders of combatant commands by Title 10, U.S. Code, Section 164, or as directed by the President in the Unified Command Plan (UCP), and cannot be delegated or transferred. COCOM is the authority of a combatant commander to perform
\end{quote}

\begin{footnotes}
\item 17 U.S. CONST. art. 1, sec. 8.
\item 18 United Nations Peacekeeping at 2.
\item 19 Id.
\item 20 The precise definitions of the degrees of command authority are contained in Joint Pub 0-2, UNIFIED ACTION ARMED FORCES (UNAAF)(24 February 1995) and Joint Pub 3-0, DOCTRINE FOR JOINT OPERATIONS (1 February 1995).
\end{footnotes}
those functions of command over assigned forces involving organizing and employing commands and forces, assigning tasks, designating objectives, and giving authoritative direction over all aspects of military operations, joint training (or in the case of USSOCOM, training of assigned forces), and logistics necessary to accomplish the missions assigned to the command.

(2) **OPCON** is inherent in COCOM and is the authority to perform those functions of command over subordinate forces involving organizing and employing commands and forces, assigning tasks, designating objectives, and giving authoritative direction necessary to accomplish the mission. OPCON includes authoritative direction over all aspects of military operations and joint training necessary to accomplish missions assigned to the command. NATO OPCON is more limited than the U.S. doctrinal definition in that it includes only the authority to control the unit in the exact specified task for the limited time, function, and location.

(3) **TACON** is the command authority over assigned or attached forces or commands, or military capability made available for tasking that is limited to the detailed and usually local direction and control of movements or maneuvers necessary to accomplish assigned missions or tasks. TACON may be delegated to and exercised by commanders at any echelon at or below the level of combatant command. TACON is inherent in OPCON and allows the direction and control of movements or maneuvers necessary to accomplish assigned missions or tasks.

(4) **Support is a command authority.** A support relationship is established by a superior commander between subordinate commanders when one organization should aid, protect, complement, or sustain another force. Support may be exercised by commanders at any echelon at or below the level of combatant command. Several categories of support have been defined for use within a combatant command as appropriate to better characterize the support that should be given.

4. **Reforming and Improving the UN Capability to Manage Peace Operations.** The policy recommends 11 steps to strengthen UN management of peace operations.

5. **Improving the U.S. Government Management and Funding of Peace Operations.** The policy assigns responsibilities for the managing and funding of UN peace operations within the U.S. Government to DoD. DoD has the lead management and funding responsibility for those UN operations that involve U.S. combat units and those that are likely to involve combat, whether or not U.S. troops are involved. DoS will retain lead management and funding responsibility for traditional peacekeeping that does not involve U.S. combat units. Regardless of who has the lead, DoS remains responsible for the conduct of diplomacy and instructions to embassies and our UN Mission.

6. **Creating better forms of cooperation between the Executive, the Congress, and the American public on peace operations.** This directive looks to increase the flow between the executive branch and Congress, expressing the President’s belief that U.S. support for participation in UN peace operations can only succeed over the long term with the bipartisan support of Congress and the American people.

**B. Chain of Command Issues**

1. U.S. Commanders may never take oaths of loyalty to the UN or other organization.\(^{22}\)

2. Force Protection is an inherent aspect of command that is nowhere prescribed in Title 10.

3. Limitations under PDD-25: A foreign commander cannot change a mission or deploy U.S. forces outside the area designated in the CJCS deployment order, separate units, administer discipline, or modify the internal organization of U.S. forces.

\(^{22}\) The UN asked MG Kinzer to take such an oath of loyalty during UNMIH, and the judge advocate coordinated with CJCS to prevent the taking of a foreign oath. The same issue has surfaced in the context of NATO operations under the PFP SOFA (with the same result). *See also 22 U.S.C. § 2387.*
4. In a pure Chapter VI Peacekeeping Operation, command originates from the authority of the Security Council to the Secretary-General, and down to the Force Commander. The Secretary-General is responsible to the Security Council for the organization, conduct, and direction of the force, and he alone reports to the Security Council about it. The Secretary-General decides the force’s tasks and is charged with keeping the Security Council fully informed of developments relating to the force. The Secretary-General appoints the force commander, who conducts the day to day operations, all policy matters are referred back to the Secretary-General. In many operations the Secretary-General may also appoint a civilian Special Representative to the Secretary General (SRSG) to coordinate policy matters and may also serve as the “Head of Mission.” The relationship between the special representative and the military force commander depends on the operation, and the force commander may be subordinate to the special representative. In some cases the military force commander may be dual-hatted and also serve as the head of mission. In Haiti, the force commander was subordinate to the SRSG, and equal in rank to the UN Administrative Officer (who controlled the funds) and the Civilian Police Commissioner.

5. In most Chapter VII enforcement operations (e.g. Desert Shield/Storm, Somalia, Haiti, and IFOR/SFOR, to name a few), the Security Council will authorize member states or a regional organization to conduct the enforcement operation. The authorizing Security Council Resolution provides policy direction, but military command and control remains with member states or a regional organization. Under the Dayton Peace Accord, sanctioned by UN Security Council Resolution 1088, SFOR operates under the authority of, and is subject to, the direction and political control of the North Atlantic Council.

C. Mission Creep

1. Ensure that the mission, ROE, and fiscal authority are meshed properly. Mission creep comes in two forms. First, new or shifting guidance or missions that require different military operations than what was initially planned. This kind of mission creep comes from above; you as Judge Advocate, cannot prevent it, you just help control its impact. For instance, do the ROE need to be modified to match the changed mission (i.e., a changed or increased threat level) and are there any status or SOFA concerns. An example might be moving from peacekeeping (monitoring a cease-fire) to peace enforcement (enforcing a cease-fire).

2. The other potential type of mission creep occurs when attempting to do more than what is allowed in the current mandate and mission. This usually comes from a commander wanting to do good things (nation building) in his AO: rebuilding structures, training local nationals, and other activities which may be good for the local population, but outside the mission. This problem typically manifests itself in not having the right kind of money to pay for these types of assistance. In Bosnia, there is no generic authority for humanitarian assistance operations, and Judge Advocates have helped prevent mission expansion that could alter the underlying strategic posture of SFOR as an essentially neutral interpositional force.

D. Status of Forces/Status of Mission Agreement

1. Know the Status of U.S. Forces in the AO & Train Them Accordingly

2. Notify the Combatant Commander and State Department before negotiating or beginning discussions with a foreign government as required by State Department Circular 175.

3. Watch for Varying Degrees of Status for Supporting Units on the Periphery of the AO

4. This is likely the source for determining who is responsible for paying claims.

5. The necessity for a SOFA (termed a SOMA in Chapter VI operations commanded by the UN) depends on the type of operation. Enforcement operations do not depend on, and may not have the consent of the host authorities, and therefore will not normally have a SOFA. Most other operations should have a SOFA/diplomatic note/or other international agreement to gain some protection for military forces from host nation jurisdiction. AGREEMENTS SHOULD INCLUDE LANGUAGE WHICH PROTECTS CIVILIANS WHO ARE EMPLOYED BY OR ACCOMPANY U.S. FORCES.
6. In most instances the SOFA will be a bilateral international agreement between the UN (if UN commanded) or the U.S. and the host nation(s). In UN operations the SOFA will usually be based on the Model Status of Forces Agreement. The SOFA should include the right of a contingent to exercise exclusive criminal jurisdiction over its military personnel; excusal from paying various fees, taxes, and customs levies; and the provision of installations and other required facilities to the Force by the host nation.

7. The SOFA/SOMA may also include:

- The international status of the UN Force and its members.
- Entry and departure permits to and from the HN.
- Identity documents.
- The right to carry arms as well as the authorized type(s) of weapons.
- Freedom of movement in the performance of UN service.
- Freedom of movement of individual members of the force in the HN.
- The utilization of airports, harbors, and road networks in the HN.
- The right to operate its own communications system across the radio spectrum.
- Postal regulations.
- The flying of UN and national flags.
- Uniform regulations.
- Permissions to operate UN vehicles without special registration.
- Military Police.
- General supply and maintenance matters (imports of equipment, commodities, local procurement of provisions and POL.
- Matters of compensation (in respect of the HN’s property).

8. The UN (and the U.S.) entry into a host nation may precede the negotiation and conclusion of a SOFA. Sometimes there may be an exchange of Diplomatic Notes, a verbal agreement by the host authorities to comply with the terms of the model SOFA even though not signed, or just nothing at all.

9. TWO DEFAULT SOURCES OF LEGAL STATUS: (1) “The Convention on the Safety of United Nations and Associated Personnel.” The treaty entered into force on 15 January 1999. The convention requires States to release captured personnel, to treat them in accordance with the 1949 Geneva Convention of Prisoners of War while in custody, and imposes criminal liability on those who attack peacekeepers or other personnel acting in support of UN authorized operations. The Convention will apply in UN operations authorized under Chapter VI or VII. The Convention will not apply in enforcement operations under Chapter VII in which any of the UN personnel are engaged as combatants against organized armed forces and to which the law of international armed conflict applies. (2) The Convention on the Privileges and Immunities of the United Nations, 1946 Article VI § 22 defines

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24 Available at [http://www.un.int/usa/host_p-i.htm](http://www.un.int/usa/host_p-i.htm).
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and explains the legal rights of United Nations personnel as “Experts on Mission.” In particular, Experts on Mission are NOT prisoners of war and therefore cannot lawfully be detained or have their mission interfered with by any party.

E. Laws of War.

1. It is the UN and U.S. position that Chapter VI operations are not international armed conflict (requiring the application of the Geneva Conventions) as between the peacekeepers and any of the belligerent parties. The Geneva Conventions may of course apply between the belligerent parties. In Chapter VII operations, the answer will depend on the situation. Are the UN personnel engaged as combatants against organized armed forces (e.g. Desert Storm)? If the answer is no, then the Geneva Conventions do not apply as between the UN Forces and the belligerent parties. In Somalia, the U.S. position was that the Geneva Conventions did not apply, as it was not international armed conflict and the U.S. was not an occupying force. However, the fourth Geneva Convention (the civilians convention) was used to help guide U.S. obligations to the local nationals. In NATO’s enforcement of the no-fly zone and subsequent bombing campaign over Bosnia, it was the UN, NATO, and U.S. position that it was not armed conflict as between the NATO forces and the belligerents. The aircrew were in an “expert on mission” status and they could not be fired upon or kept prisoner. If taken into custody, they must be immediately released. Whether the Geneva Conventions do or do not legally apply, the minimum humanitarian protections contained within the Geneva Conventions should always apply.

2. As a matter of U.S. policy (DoDD 2311.01E), U.S. forces will comply with the law of war during all armed conflicts, however such conflicts are characterized, and in all other military operations.

3. If participating in a UN operations, Judge Advocates should be aware of “the UN ROE.” Secretary-General Bulletin ST/SGB/1999/13, Observance by United Nations forces of international humanitarian law, 6 August 1999. However, Judge Advocates should be aware that this document was controversial when issued and includes certain law of war obligations to which the U.S. is not a party and are not reflective of customary international law. Further, this document must also be read in light of limitations on multinational ROE contained in the SROE, CJCSI 3121.01B.

F. Rules of Engagement

1. Pure Chapter VI missions: The two principal tenets are the use of force for self-defense only, and total impartiality. The use of deadly force is justified only under situations of extreme necessity (typically in self-defense), and as a last resort when all lesser means have failed to curtail the use of violence by the parties involved. The use of unnecessary or illegal force undermines the credibility and acceptability of a peacekeeping force to the host nations, the participants in the dispute, and within the international community. It may escalate the level of violence in the area and create a situation in which the peacekeeping force becomes part of the local problem. The use of force must be carefully controlled and restricted in its application. Peacekeeping forces normally have no mandate to prevent violations of an agreement by the active use of force. The passive use of force employs physical means that are not intended to harm individuals, installations, or equipment. Examples are the use of vehicles to block the passage of persons or vehicles and the removal of unauthorized persons from peacekeeping force positions. The active use of force employs means that result in physical harm to individuals, installations, or equipment. Examples are the use of batons, rifle butts, and weapons fire.

2. Peace Enforcement: Peace enforcement operations on the other hand, may have varying degrees of expanded ROE and may allow for the use of force to accomplish the mission (i.e. the use of force beyond that of self-defense). In peace enforcement active force may be allowed to accomplish all or portions of the mission. For more information, see the chapter on Rules of Engagement for tips in drafting ROE, training ROE, and sample peace operations ROE, as well as the CLAMO ROE Handbook.25

G. Funding Considerations

25 The current ROE Handbook was published in 2000, and, accordingly, does not reflect the new SROE issued in 2005. However, many of the principles and training methodologies contained in the Handbook continue to be useful.
1. FIND POSITIVE AUTHORITY FOR EACH FISCAL OBLIGATION AND APPROPRIATE FUNDS TO ALLOCATE AGAINST THE STATUTORY AUTHORITY!! Recognize that there is nothing special about MOOTW; all the same rules that apply to the funding of military operations continue to apply.

2. During a Chapter VI, the judge advocate must be familiar with UN purchasing procedures and what support should be supplied by the UN or host nation. The judge advocate should review the Aide-Memoire/Terms of Reference. Aide-Memoire sets out the Mission force structure and requirements in terms of manpower and equipment. It provides the terms of reimbursement from the UN to the Contingents for the provision of personnel and equipment. Exceeding the Aide-Memoire in terms of either manpower or equipment could result in the UN’s refusal to reimburse the excess. Not following proper procedure or purchasing materials that should be provided from other sources may result in the U.S. not being reimbursed by the UN. The UN Field Administration Manual will provide guidance. In general, the unit must receive a formal Letter of Assist (LOA) in order to receive reimbursement under § 7 of the UNPA. The unit can lawfully expend its own O&M funds for mission essential goods or services which the UN refuses to allow (no LOA issued). During Chapter VI or Chapter VII operations, the judge advocate should aggressively weave lawful funding authorities with available funds in pursuit of the needs of the mission.

VI. STRUCTURE FOR ANALYSIS

These diverse operations do not trigger the application of the traditional law of war regimes because of a lack of the legally requisite armed conflict needed to trigger such regimes. This has led judge advocates to resort to other sources of law for the resolution of myriad issues during MOOTW. These sources start with binding customary international law based human rights which must be respected by United States Forces at all times. Other sources include host nation law, conventional law, and law drawn by analogy from various applicable sources. The sources of law that can be relied on in these various types of military operations depend on the nature of the operation.

A. The process of analyzing legal issues and applying various sources of law during a military operation entails four essential steps: 1) define the nature of the issue; 2) ascertain what binding legal obligations, if any, apply; 3) identify any “gaps” remaining in the resolution of the issue after application of binding authority; 4) fill these “gaps” by application of non-binding sources of law as a matter of policy.

B. When attempting to determine what laws apply to U.S. conduct in an area of operations, a specific knowledge of the exact nature of the operation becomes immediately necessary. For example, in the operations within the Former Yugoslavia, the United States led Implementation Force (IFOR) struggled with defining the exact parameters of its mission. In a pure legal sense, the IFOR was required or authorized (maybe this distinction is where the problem lies) to implement Annex 1-A of the Dayton Accord. Yet the Accord seemed to require the following IFOR missions: (1) prevent “interference with the movement of civilian population, refugees, and displaced persons, and respond appropriately to deliberate violence to life and person,” and (2) ensure that the Parties “provide a safe and secure environment for all persons in their respective jurisdictions, by maintaining civilian law enforcement agencies operating in accordance with internationally recognized standards and with respect for internationally recognized human rights and fundamental freedoms.”

26 The “trigger” for the law of war to apply is international armed conflict or conflict “between two or more of the High Contracting Parties to the Geneva Conventions, even if the state of war is not recognized between them.” See Convention (I) for the Amelioration of the Condition of the Wounded and Sick in Armed Forces in the Field, Article 2 opened for signature Aug. 12, 1949, 6 U.S.T. 3114, 75 U.N.T.S. 31, reprinted in DIETRICH SCHINDLER & JIRI TOMAN, THE LAWS OF ARMED CONFLICTS 373, 376 (3d ed. 1988).

27 The importance of clear mandates and missions was pointed out as a “critical” lesson learned from the Somalia operations. “A clear mandate shapes not only the mission (the what) that we perform, but the way we carry it out (the how).” See Kenneth Allard, Institute for National Strategic Studies- Somalia Operations: Lessons Learned (1995), at 22. Determining the authorizing source of the mission is also crucial when determining who is fiscally responsible for different aspects of the mission.

28 See Dayton Accord, at Annex 1A, arts. I and VI. Operation RESTORE HOPE provides another example of the important relationship between the mission statement and the legal obligation owed to the civilian population. The initial mission statement for RESTORE HOPE articulated in United Nations Resolution 794 granted the United States the authority to take “all necessary means” to establish a “secure environment” in which relief efforts could be coordinated. At this point the obligation to local civilians was clear. The mission was not to assume an active role in protecting the civilians, but instead, to provide security for food and supply transfer. Once the mission was handed over to the United Nations, this mission was permitted to mutate and the obligation to civilians became less clear. The U.S. led force referred to as the Unified Task Force (UNITAF) conducted narrowly prescribed relief operations from December 9, 1992 to May 4, 1993. On May 4, 1993, UNITAF terminated
C. In reality, the IFOR, realizing the breadth of a mission with such responsibilities, did not formally acknowledge the obligation to execute either of these mission elements. The result was that the forces on the ground did not have a clear picture of the mission. Fortunately, judge advocates, adept at the difficulty of these type situations, have learned that in the absence of well-defined mission statements, they must gain insight into the nature of the mission by turning to other sources of information.

D. This information might become available by answering several important questions that shed light on the United States’ intent regarding any specific operation. These include: (1) what has the President (or his representative) said to the American People regarding the operation; (2) if the operation is to be executed pursuant to a United Nations mandate, what does this mandate authorize; and (3) if the operation is based upon use of regional organization forces, what statement or directives have been made by that organization?

E. After gaining the best possible understanding of the mission’s objective, the operational lawyer must then go about the business of deciding what bodies of law should be relied upon to respond to various issues. The judge advocate should look to the foregoing considerations and the operational environment and determine what law establishes legally mandated obligations, and then utilize the “law by analogy.” Thereafter, he should move to succeeding tiers and determine their applicability. Finally, after considering the application of the regimes found within each of the four tiers, the judge advocate must realize that as the operation changes, the potential application of the regulation within each of the four tiers must be constantly reassessed.

VIII. SOURCES OF LAW

A. Fundamental Human Rights

1. Fundamental human rights are customary international law based rights, obligatory in nature, and therefore binding on the conduct of state actors at all times. These protections represent the evolution of natural or universal law recognized and commented upon by leaders and scholars for thousands of years. The principle behind this body of law is that these laws are so fundamental in nature that all human beings are entitled to receive recognition and respect of them when in the hands of state actors.

2. Besides applying to all people, the most critical aspect of these rights is that they are said to be non-derogable, that is, they cannot be suspended under any circumstances. As the “minimum yardstick” of protections to which all persons are entitled, this baseline tier of protections never changes. For an extensive discussion of the United States position on the scope and nature of fundamental human rights obligations, see the Human Rights Chapter of this Handbook.

B. Host Nation Law
1. After considering the type of baseline protections represented by fundamental human rights law, the military leader must be advised in regard to the other bodies of law that he should integrate into his planning and execution phases. This leads to consideration of host nation law. Because of the nature of most MOOTW missions, judge advocates must understand the technical and pragmatic significance of host nation law within the area of operations. Although in theory understanding the application of host nation law during military operations is perhaps the simplest component, in practice it is perhaps the most difficult.

2. Judge advocates must recognize the difference between understanding the technical applicability of host nation law, and the application of that law to control the conduct of U.S. forces during the course of operations. In short, the significance of this law declines in proportion to the movement of the operation toward the characterization of “conflict.” Judge advocates should understand that U.S. forces enter other nations with a legal status that exists anywhere along a notional legal spectrum. The right end of that spectrum is represented by invasion followed by occupation. The left end of the spectrum is represented by tourism. So, in a nutshell, our forces enter a nation either as invaders or tourists or somewhere between.

3. When the entrance can be described as invasion, the legal obligations and privileges of the invading force are based upon the list of straightforward rules found within the Law of War. As the analysis moves to the left end of the spectrum and the entrance begins to look more like tourism, host nation law becomes increasingly important, and applies absolutely at the far end of the spectrum. For example, the permissive entry of the 10th Mountain Division into Haiti to execute Operation UPHOLD DEMOCRACY, probably represents the mid-point along the foregoing spectrum. Although the force entered with permission, it was not the welcomed guest of the de facto government. Accordingly, early decisions regarding the type of things that could be done to maintain order had to be analyzed in terms of the coalition force’s legal right to intervene in the matters of a sovereign state, based in part on host nation law.

4. The weapons search and confiscation policy instituted during the course of Operation UPHOLD DEMOCRACY is a clear example of this type of deference to host nation law. The coalition forces adopted an approach that demonstrated great deference for the Haitian Constitution’s guarantee to each Haitian citizen the right to “armed self-defense, within the bounds of his domicile.”

5. It is important to note that Public International Law assumes a default setting. The classical rule provides that “it is well settled that a foreign army permitted to march through a friendly country, or to be stationed in it, by permission of its government or sovereign, is exempt from the civil and criminal jurisdiction of that place.” The modern rule, however, is that in the absence of some type of immunity, forces that find themselves in another nation’s territory must comply with that nation’s law. This makes the circumstances that move military forces

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38 In essence, the category of MOOTW referred to as stability operations frequently place our military forces in a law enforcement type role. Yet, they must execute this role without the immunity from local law that traditional armed conflict grants. In fact, in many cases, their authority may be analogous to the authority of United States law enforcement officers in the territory of another state. When operating within another state’s territory, it is well settled that law enforcement officers of the United States may exercise their functions only (a) with the consent of the other state ... and (b) if in compliance with the laws of the other state.... See Restatement, supra note 8, at §§ 433 and 441.


40 Id. at 77. Task Force lawyers advised the military leadership that since President Aristide (as well as Lieutenant General Cedras - the de facto leader) had consented to the entry, “Haitian law would seem to bear” upon coalition force treatment of Haitian civilians.

41 See Operation Uphold Democracy, 10th Mountain Division, Office of the Staff Judge Advocate Multinational Force Haiti After-Action Report 7-9 (March 1995) at 108 [hereinafter 10th Mountain AAR].


43 Classical commentaries describe the international immunity of armed forces abroad “as recognized by all civilized nations.” Gerhard von Glahn, Law Among Nations 238 (1992) at 225-6 [hereinafter von Glahn]. See also William W. Bishop, Jr. International Law Cases
away from this default setting of extreme importance. Historically, military commentators have stated that U.S. forces are immune from host nation laws in any one of three possible scenarios:

a. Immunity is granted in whole or part by international agreement;

b. United States forces engage in combat with national forces; or

c. United States forces enter under the auspices of a United Nations sanctioned security enforcement mission.

6. The exception represented by the first scenario is well recognized and the least problematic form of immunity. Yet, most status of forces and stationing agreements deal with granting members of the force immunity from host nation criminal and civil jurisdiction. Although this type of immunity is important, it is not the variety of immunity that is the subject of this section. Our discussion revolves around the grant of immunity to the intervention (or sending) force nation itself. This form of immunity benefits the nation directly, providing it with immunity from laws that protect host nation civilians. For example, under what conditions can commanders of U.S. forces, deployed to the territory of another nation, disregard the due process protections afforded by the host nation law to its own citizens?

7. Although not as common as a status of forces agreement, the United States has entered into these types of arrangements. In fact the Carter-Jonassaint Agreement is an example of such an agreement. The agreement demonstrated deference for the Haitian government by conditioning its acceptance upon the government’s approval. It further demonstrated deference by providing that all multi-national force activities would be coordinated with the “Haitian military high command.” This required a number of additional agreements, arrangements, and understandings to define the extent of host nation law application in regard to specific events and activities.

8. The exception represented by the second scenario is probably the most obvious. When engaged in traditional armed conflict with another national power, military forces care little about the domestic law of that nation. For example, during the Persian Gulf War, the coalition invasion force did not bother to stop at Iraqi traffic lights in late February 1991. The domestic law of Iraq did not bind the invasion force. This exception is based on the classical application of the Law of the Flag theory.

9. The Law of the Flag has two prongs. The first prong is referred to as the combat exception, is described above, and is exemplified by the lawful disregard for host nation law exercised during such military operations as DESERT STORM. This prong is still in favor and represents the state of the law. The second prong is referred to as the consent exception, described by the excerpt from the United States Supreme Court in Coleman v. Tennessee quoted above, and is exemplified by situations that range from the consensual stationing of National Treaty Alliance Organization (NATO) forces in Germany to the permissive entry of multi-national forces in Haiti. The entire range

44 As opposed to the indirect benefit a sending nation gains from shielding the members of its force from host nation criminal and civil jurisdiction.
45 The entry agreement for Operation UPHOLD DEMOCRACY, reprinted in CLAMO HAITI REPORT, at 182-83.
46 This rule is modified to a small degree once the invasion phase ends and formal occupation begins. An occupant does have an obligation to apply the laws of the occupied territory to the extent that they do not constitute a threat to its security. See Geneva Convention Relative to the Protection of Civilian Persons in Time of War, 12 August 1949, 6 U.S.T. 3516, arts. 64-78.
47 See L. OPPENHEIM, INTERNATIONAL LAW, VOL. II, DISPUTES, WAR AND NEUTRALITY 520 (7th ed., H. Lauterpacht, 1955)
of operations within the consent prong no longer enjoys universal recognition (but to say it is now in disfavor would be an overstatement).

10. To understand the contemporary status of the Law of the Flag’s consent prong, it is helpful to look at the various types of operations that fall within its traditional range. At the far end of this range are those operations that no longer benefit from the theory’s grant of immunity. For instance, in nations where military forces have entered based upon true invitations, and it is clear that the relationship between nations is both mature and normal, there is no automatic immunity based upon the permissive nature of the entrance and continued presence. It is to this extent that the consent prong of the Law of the Flag theory is in disfavor. In these types of situations, the host nation gives up the right to have its laws complied with only to the extent that it does so in an international agreement (some type of SOFA).

11. On the other end of this range are operations that enjoy, at a minimum, a healthy argument for immunity. A number of operational entrances into foreign states have been predicated upon invitations, but of a different type and quality than discussed above. This type of entrance involves an absence of complete free choice on the part of the host nation (or least the de facto government of the host nation). These scenarios are more reminiscent of the Law of the Flag’s combat prong, as the legitimate use or threat of military force is critical to the characterization of the entrance. In these types of operations, the application of host nation law will be closely tied to the mission mandate and specific operational setting. The importance and discussion of these elements takes us to the third type of exception.

12. The third exception, although based upon the United Nations Charter, is a variation of the Law of the Flag’s combat exception. Operations that place a United Nations force into a hostile environment, with a mission that places it at odds with the de facto government may trigger this exception. The key to this exception is the mission mandate. If the mandate requires the force to perform mission tasks that are entirely inconsistent with compliance with host nation law then, to the extent of the inconsistency, the force would seem immunized from that law. This immunity is obvious when the intervention forces contemplate the combat use of air, sea, or land forces under the provisions of the United Nations Charter, but the same immunity is available to the extent it is necessary when combat is not contemplated.

13. The bottom line is that judge advocates should understand what events impact the immunity of their force from host nation laws. In addition, military practitioners should contact the unified or major command to determine the Department of Defense’s position regarding the application of host nation law. They must be sensitive to the fact that the decisions, which impact these issues, are made at the interagency level.

C. Conventional Law

This group of protections is perhaps the most familiar to practitioners and contains the protections that are bestowed by virtue of international law conventions. This source of law may be characterized as the “hard law” that must be triggered by some event, circumstance, or status in order to bestow protection upon any particular class of persons. Examples include the law of war treaties (triggered by armed conflict), the Refugee Convention and its Protocol, weapons/arms treaties, and bi-lateral or multi-lateral treaties with the host nation. Judge advocates must determine what conventions, if any, are triggered by the current operation. Often when treaties have not been legally “triggered,” they can still provide very useful guidance when fashioning law by analogy.

49 Normal in the sense that some internal problem has not necessitated the entrance of the second nation’s military forces.
50 Whitaker, supra note 42, at n. 35.
51 UN CHARTER, Chapter VII, art. 42.
52 See United Nations Resolutions 940 and 1031. Resolution 940 mandated the multi-national force, led by the United States, to enter Haiti and use all necessary means to force Cedras’ departure, return President Aristide to power, and to establish a secure and stable environment. The force was obligated to comply with the protective guarantees that Haitian Law provided for its citizens only to the extent that such compliance would not disrupt the accomplishment of these mission imperatives. This is exactly what happened. See 10th Mountain AAR, supra note 13, at pages 6-9 and 10-11. The same type of approach is being applied by the United States element of the multinational force executing the mandate of Resolution 1031 and the Dayton Accord.
D. Law By Analogy

1. Because the primary body of law intended to guide conduct during military operations (the law of war) is normally not triggered during MOOTW, the judge advocate must turn to other sources of law to craft resolutions to issues during such operations. This absence of regulation creates a vacuum that is not easily filled. As indicated earlier, fundamental human rights law serves as the foundation for some resolutions. However, because of the ill-defined nature of imperatives that come from that law, judge advocates need a mechanism to employ to provide the command with “specific” legal guidance in the absence of controlling “specifics.” In MOOTW, starting with Operation JUST CAUSE, and continuing with Operations RESTORE HOPE, UPHOLD DEMOCRACY, and JOINT ENDEAVOR, application of an “analogized” version of the law of war has been employed to fill this gap and provide the command with imperative “specifics.”

2. The license and mandate for utilizing non-binding sources of authority to fill this legal vacuum is established by the Department of Defense’s Law of War Program Directive (DoD Directive 2311.01E). This authority directs the armed forces of the United States to apply the law of war during all armed conflicts, no matter how characterized, and in all other military operations. Because of the nature of MOOTW, sources of law relied upon to resolve various issues extend beyond the law of war. These sources include, but are not limited to, tenants and principles from the law of war, United States statutory and regulatory law, and peacetime treaties. The fit is not always exact, but more often than not, a disciplined review of the international conventional and customary law or any number of bodies of domestic law will provide rules that, with moderate adjustment, serve well.

3. Among the most important rules of applying law by analogy is the enduring importance of the mission statement. Because these rules are crafted to assist the military leader in the accomplishment of his mission, their application and revision must be executed with the mission statement in mind. Judge advocates must not permit rules, promulgated to lend order to mission accomplishment, become missions in and of themselves. There are many ways to comply with domestic, international, and moral laws, while not depriving the leader of the tools he must have to accomplish his mission.

4. The logical start point for this “law by analogy” process is the law of war. For example, when dealing with treatment of civilians, a logical starting point is the law of war treaty devoted exclusively to the protection of civilians – the fourth Geneva Convention. This treaty provides many detailed rules for the treatment of civilians during periods of occupation, rules that can be relied upon, with necessary modification, by judge advocates to develop treatment policies and procedures. Protocol I, with its definition of when civilians lose protected status (by taking active part in hostilities), may be useful in developing classification of “hostile” versus “non-hostile” civilians. If civilians who pose a threat to the force must be detained, it is equally logical to look to the Prisoner of War Convention as a source for analogy. Finally, with regard to procedures for ensuring no detention is considered arbitrary, the Manual for Courts-Martial is an excellent source of analogy for basic due process type procedures.

5. Obviously, the listing of sources is not exclusive. JAs should turn to any logical source of authority that resolves the issue, keeps the command in constant compliance with basic human rights obligations, and makes good

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53 Some might argue that due to potential changes in how U.S. forces apply the Law of War as a result of DoDD 2311.01E, some might argue that this section is duplicative and/or confusing. However, DoDD 2311.01E is new, and exactly how it will be applied in practice remains to be seen. Accordingly, it was decided to leave this section in the August 2007 Operational Law Handbook. However, this chapter, and particularly this section, must be read in light of DoDD 2311.01E.

54 Operation JUST CAUSE is cited as the first (well known) contemporary MOOTW, instead of 1983’s Operation URGENT FURY. Although URGENT FURY is frequently cited to as the first MOOTW, it actually represents an international armed conflict. URGENT FURY was the United States’ unilateral operation to remove a Marxist de facto government (the People’s Revolutionary Government), and restore the constitutional government to the tiny Caribbean island of Grenada. Some point to the ostensible legitimate government of Grenada’s request for the United States’ intervention. One might point out that both the United States and Cuba (the other national force within Grenada) both announced that they were not at war. In spite of these arguments, the United States acknowledged that its military forces did engage Cuban forces in combat. It further acknowledged that, as a consequence, “de facto hostilities existed and that the article 2 threshold was satisfied. See Memorandum, Hugh J. Clausen, to the Vice Chief of Staff of the Army, subject: Geneva Conventions Status of Enemy Personnel Captured During URGENT FURY (4 Nov. 1983).

55 The prior version of DoDD 2311.01E, DoDD 5100.77, was implemented by CJCSI 5810.01B. CJCSI 5810.01B has not been rescinded and presumably remains in effect, though portions may be superseded by DoDD 2311.01E. An updated version of CJCSI 5810.01B is expected in the near future.
These sources may often include not only the law of war and domestic law, but also non-binding human rights treaty provisions, and host nation law. The imperative is that judge advocates ensure that any policy-based application of non-binding authority is clearly understood by the chain of command, and properly articulated to those questioning U.S. policies. Both judge advocates and those benefiting from legal advice must always remember that "law by analogy" is not binding law, and should not regard it as such.

Law by Analogy

Authorizing Document

Host Nation Law

Conventional Law

Fundamental Human Rights

Common sense. These sources may often include not only the law of war and domestic law, but also non-binding human rights treaty provisions, and host nation law. The imperative is that judge advocates ensure that any policy-based application of non-binding authority is clearly understood by the chain of command, and properly articulated to those questioning U.S. policies. Both judge advocates and those benefiting from legal advice must always remember that "law by analogy" is not binding law, and should not regard it as such.
APPENDIX A

TREATMENT OF PERSONS

I. FOUR TYPES OF LIBERTY DEPRIVATION:

A. Detainment;
B. Internment;
C. Assigned residence;
D. Simple imprisonment (referred to as confinement in AR 190-8):
   1. Includes pre/post-trial incarceration.
   2. Pretrial confinement must be deducted from any post-trial period of confinement.
   3. A sentence of imprisonment may be converted to a period of internment.

II. DETAINMENT IN MOOTW.

A. Detainment defined: Not formally defined in International Law. Although it may take on characteristics of confinement, it is more analogous to internment (which is formally defined and explained in the Fourth Geneva Convention (civilian convention)). Within Operation JOINT ENDEAVOR detention was defined as “a person involuntarily taken into custody for murder, rape, aggravated assault, or any act or omission as specified by the IFOR Commander which could reasonably be expected to cause serious bodily harm to (1) civilians, (2) non-belligerents, or (3) IFOR personnel.”

B. Detainment is typically authorized (by a designated task force commander) for:
   1. Serious crimes (as described above);
   2. Posing a threat to U.S. forces (or based upon Combatant Commander authority, the coalition force);
   3. Violating rules set out by the intervention forces. For example, the IFOR in Operation JOINT ENDEAVOR authorized detainment for persons who attempted to enter controlled areas or attack IFOR property.
   4. Obstructing the forces’ progress (obstructing mission accomplishment in any number of ways to include rioting, demonstrating, or encouraging others to do so).

C. While these categories have proved effective in past operations, JA’s must ensure that the categories actually selected for any given operation are derived from a mission analysis, and not simply from lessons learned.

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1 The distinction between confinement and internment is that those confined are generally limited to a jail cell ("CI camp stockade"), while internees remain free to roam within the confines of an internee camp. AR 190-8, para. 6-12.
D. The LOW (and therefore, the Geneva Conventions) does (do) not technically apply to military operations that do not involve armed conflict (MOOTW). However, pursuant to the “law by analogy” methodology, the LOW should be used as guidance during MOOTW.

E. In MOOTW, judge advocates should:

1. Advise their units to exhaust all appropriate non-forcible means before detaining persons who obstruct friendly forces.

2. Look to the mission statement to determine what categories of civilians will be detained. The USCINCENT Operation Order for Unified Task Force Somalia (1992) set out detailed rules for processing civilian detainees. It stated:

   In the area under his control, a commander must protect the population not only from attack by military units, but also from crimes, riots, and other forms of civil disobedience. To this end, commanders will: . . . Detain those accused of criminal acts or other violations of public safety and security.

3. After determining the type of detainees that will find their way into U.S. hands, JA’s should determine what protections should be afforded to each detainee.

   a. Detainment SOPs might provide that all detainees will be treated consistently with Common article 3 to ensure respect for fundamental human rights.

   b. Using law by analogy, these protections are translated into rules such as those listed below, which were implemented by the IFOR during Operation JOINT ENDEAVOR:

      (1) Take only items from detainees that pose an immediate threat to members of the force or other detainees.

      (2) Use minimal force to detain or prevent escape (this may include deadly force if ROE permits).

      (3) Searches must be conducted in such a way as to avoid humiliation and harassment.

      (4) Detainees shall be treated humanely.

      (5) Detainees shall not be physically abused.

      (6) Contact with detainees may not be of a sexual nature.

      (7) Detainees may not be used for manual labor or subservient tasks.

4. Apply procedural protections afforded by the host nation to individuals detained under similar conditions. For example, if the host nation permits the right to a magistrate review within so many hours, attempt to replicate this right if feasible.

5. Categorization and Segregation. The SOPs then go on to provide that the detainees will be categorized as either criminal or hostile (force protection threats). Those accused of crimes should be separated from those detained because they pose a threat to the force. In addition, detainees must be further separated based upon clan membership, religious beliefs, or any other factor that might pose a legitimate threat to their safety.

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3 But see DoDD 2311.01E, The DoD Law of War Program (9 May 2006) (“Members of the DoD Components comply with the law of war during all armed conflicts, however such conflicts are characterized, and in all other military operations.”)
F. In both Somalia and Haiti, the U.S. ran extremely successful Joint Detention Facilities (JDFs). The success of these operations was based upon a simple formula.

1. Detain people based upon a clear and principled criteria.

2. Draft a JDF SOP with clear rules that each detainee must follow and rights to which each detainee is entitled.

3. Base the quantity and quality of the rights upon a principled approach.

G. When applying law by analogy, look to the GC, in addition to the GPW when dealing with civilians. (The practice of JTF judge advocates in Operations RESTORE HOPE and RESTORE DEMOCRACY was to look only to the GPW. This caused a number of problems “because the GPW just did not provide an exact fit.”).

III. SNAPSHOT OF MOOTW DETAINMENT RULES (ANALOGIZED FROM THE GC AND OTHER APPLICABLE DOMESTIC AND INTERNATIONAL LAW)

A. Every civilian has the right to liberty and security. NO ONE SHALL BE SUBJECTED TO ARBITRARY ARREST OR DETENTION. This is consistent with the GC requirement that detention be reserved as the commander’s last option. GC Art. 42.

B. Treatment will be based upon international law, without distinction based upon “race, colour, sex, language, political or other opinion, national or social origin, property, birth, or other status.”

C. No detainee shall be subjected to cruel, inhuman, or degrading treatment.

D. Detain away from dangerous areas. GC Arts. 49 and 83.

E. The place of detainment must possess (to the greatest extent possible) every possible safeguard relative to hygiene and health. GC Art. 85.

F. Detainees must receive food (account shall be taken of their customary diet) and clothing in sufficient quantity and quality to keep them in a good state of health. GC Art. 89.

G. Detainees must be maintained away from PWs and criminals. GC Art. 84. In fact, U.S. commanders should establish three categories of detainees:

1. Those detained because of suspected criminal activity;

2. Those detained because they have been convicted of criminal misconduct;

3. Those detained because they pose a serious threat to the security of the force (an expectation of future activity, whether criminal or not).

H. Detainees shall be detained in accordance with a standard procedure, which the detainee shall have access to. GC Art. 78. Detainees have the right to appeal their detention. The appeal must be process without delay. GC Art. 78.

I. Adverse decisions on appeals must (if possible) be reviewed every six months. GC Art. 78.

J. Detainees retain all the civil rights (HN due process rights), unless incompatible with the security of the Detaining Power. GC Art. 80.

K. Detainees have a right to free medical attention. GC Arts. 81, 91, & 92.
L. Families should be lodged together during periods of detainment. Detainees have the right to request that their children be brought to the place of detainment and maintained with them. GC Art. 82.

M. Forwarding Correspondence.

1. Detainees will be allowed to send and receive letters and cards. There is no restriction on the number or length of letters or cards detainees may receive. Detainees will be permitted to send not less than two letters and four cards monthly. AR 190-8, para. 3-5.

2. No restriction on whom the detainee may correspond with. AR 190-8, para. 6-8.

3. No restriction on the number or type of correspondence to either military authorities or humanitarian organization.
APPENDIX B

TREATMENT OF PROPERTY

I. TREATMENT OF PROPERTY.

A. Every person has the right to own property, and no one may be arbitrarily deprived of such property.

B. The property laws of the host nation will control to the extent appropriate under Public International Law (unless displaced by the nature of the operation or because of fundamental incompatibility with mission accomplishment).

   Consider the entire range of host nation law, from its constitution to its property codes. For example in Operation UPHOLD DEMOCRACY the JTF discovered that the Haitian Constitution afforded Haitians the right to bear arms. This right impacted the methodology of the JTF Weapons Confiscation Program.

C. If a non-international armed conflict is underway, only limited provisions of the law of war apply as a matter of law (primarily Common Article 3, to the extent the conflict triggers the application of CA3, and Geneva Protocol II, to the extent the U.S. considers GPII to be binding customary international law). These provisions provide no explicit protection for private property. If an international armed conflict is underway, the property protections found in the Hague Convention and the fourth Geneva Convention apply.

D. Law by Analogy.

   1. The occupying power cannot destroy “real or personal property . . . , except where such destruction is rendered absolutely necessary”.

   2. Pillage. Defined as the “the act of taking property or money by violence.” Also referred to as “plundering, ravaging, or looting.”

      a. Forbidden in all circumstances

      b. Punishable as a war crime or as a violation the UCMJ.

      c. The property of a protected person may not be the object of a reprisal. (G.C. Art. 33).

      d. Control of Property. The property within an occupied territory may be controlled by the occupying power to the extent:

         (1) Necessary to prevent its use by hostile forces.

         OR

         (2) To prevent any use which is harmful to the occupying power.

   NOTE: As soon as the threat subsides, private property must be returned. FM 27-10, Para. 399.

   e. Understand the relationship between the battlefield acquisition rules of the law of war and the U.S. Military’s Claims System. See the chapter on Claims in this Handbook.

   f. Protection of civilian property for persons under the control of our forces (detained persons, etc.). The United States has frequently provided protection of property provided to EPWs under the Third Geneva Convention. For instance, all effects and articles of personal use, except arms and military equipment shall be retained by an EPW (GPW, art. 18). This same type of protection has a natural extension to civilians that fall under military control.
APPENDIX C

DISPLACED PERSONS

I. TREATMENT OF DISPLACED PERSONS.

A. If a displaced person qualifies for “refugee status” under U.S. interpretation of international law, the U.S. generally must provide such refugees with same treatment provided to aliens and in many instances to a nation’s own nationals. The most basic of these protections is the right to be shielded from danger.

1. Refugee Defined. Any Person:

   a. who has a well-founded fear of being persecuted for reasons of race, religion, nationality, social group, religion, or political association;

   b. who is outside the nation of his nationality, and, according to United States interpretation of international law (United States v. Haitian Centers Council, Inc., 113 S. Ct. 2549 (1993)) presents him or herself at the borders of United States territory, and

   c. is without the protection of his own nation, either because:

      (1) that nation is unable to provide protection, or

      (2) the person is unable to seek the protection, due to the well-founded fear described above.

   (3) Harsh conditions, general strife, or adverse economic conditions are not considered “persecution.” Individuals fleeing such conditions do not fall within the category of refugee.

B. Main Sources Of Law:


   a. Adopts same language as 1951 Convention.

   b. U.S. is a party (110 ratifying nations).

3. 1980 Refugee Act (8 USC §1101). Because the RP was not self-executing, this legislation was intended to conform U.S. law to the 1967 RP.

   a. Applies only to displaced persons who present themselves at U.S. borders

   b. This interpretation was challenged by advocates for Haitian refugees interdicted on the high seas pursuant to Executive Order. They asserted that the international principle of “non-refoulment” (non-return) applied to refugees once they crossed an international border, and not only after they entered the territory of the U.S.

   c. The U.S. Supreme Court ratified the government interpretation of “non-refoulment” in United States v. Sale. This case held that the RP does not prohibit the practice of rejection of refugees at our borders. (This holding is inconsistent with the position of the UNHCR, which considers the RP to prohibit “refoulement” once a refugee crosses any international border).
4. Immigration and Nationality Act (8 USC §1253).
   a. Prohibits Attorney General from deporting or returning aliens to countries that would pose a threat to them based upon race, religion, nationality, membership in a particular social group, or because of a particular political opinion held.

   a. Qualifies refugees for U.S. assistance.
   b. Application conditioned upon positive contribution to the foreign policy interests of U.S.

C. **Return/Expulsion Rule.** These rules apply only to individuals who qualify as refugees:
   1. No Return Rule (RP art. 33). Parties may not return a refugee to a territory where his life or freedom would be threatened on account of his race, religion, nationality, social group, or political opinion.
   2. No Expulsion Rule (RP arts. 32 & 33). Parties may not expel a refugee in absence of proper grounds and without due process of law.
   3. According to the Supreme Court, these prohibitions are triggered only after an individual crosses a U.S. border. This is the critical distinction between the U.S. and UNHCR interpretation of the RP which creates the imperative that refugees be intercepted on the high seas and detained outside the U.S.

D. **Freedoms And Rights.** Generally, these rights bestow (1) better treatment than aliens receive, and (2) attach upon the entry of the refugee into the territory of the party.
   1. Freedom of Religion (equal to nationals).
   2. Freedom to Acquire, Own, and Convey Property (equal to aliens).
   3. Freedom of Association (equal to nationals).
   4. Freedom of Movement (equal to aliens).
   5. Access to Courts (equal to nationals).
   6. Right to Employment (equal to nationals with limitations).
   7. Right to Housing (equal to aliens).
   8. Public Education (equal to nationals for elementary education).
   10. Right to Expedited Naturalization.

E. **Detainment** (See MOOTW DETAINMENT above).
   1. U.S. policy relative to Cuban and Haitian Displaced Persons was to divert and detain.
   2. General Principles of International Law forbid “prolonged & arbitrary” detention (detention that preserves national security is not arbitrary).
3. No statutory limit to the length of time for detention (4 years held not an abuse of discretion).

4. Basic Human Rights apply to detained or “rescued” displaced persons.

F. **Political Asylum.** Protection and sanctuary granted by a nation within its borders or on the seas, because of persecution or fear of persecution as a result of race, religion, nationality, social group, or political opinion.

G. **Temporary Refuge.** Protection given for humanitarian reasons to a national of any country under conditions of urgency in order to secure life or safety of the requester against imminent danger. NEITHER POLITICAL ASYLUM NOR TEMPORARY REFUGE IS A CUSTOMARY LAW RIGHT. A number of plaintiffs have attempted to assert the right to enjoy international temporary refuge has become an absolute right under customary international law. The federal courts have routinely disagreed. Consistent with this view, Congress intentionally left this type of relief out of the 1980 Refugee Act.

   1. **U.S. Policy.**

      a. **Political Asylum.**

         (1) The U.S. shall give foreign nationals full opportunity to have their requests considered on their merits.

         (2) Those seeking asylum shall not be surrendered to a foreign jurisdiction except as directed by the Service Secretary.

         (3) These rules apply whether the requester is a national of the country wherein the request was made or from a third nation.

         (4) The request must be coordinated with the host nation, through the appropriate American Embassy or Consulate.

         (5) This means that U.S. military personnel are never authorized to grant asylum.

      b. **Temporary Refuge.** The U.S., in appropriate cases, shall grant refuge in foreign countries or on the high seas of any country. This is the most the U.S. military should ever bestow.

H. **Impact Of Where Candidate Is Located.**

   1. **In Territories Under Exclusive U.S. Control and On High Seas:**

      a. Applicants will be received in U.S. facilities or on aboard U.S. vessels.

      b. Applicants will be afforded every reasonable protection.

      c. Refuge will end only if directed by higher authority (i.e., the Service Secretary).

      d. Military personnel may not grant asylum.

      e. Arrangements should be made to transfer the applicant to the Immigration and Naturalization Service ASAP. Transfers don’t require Service approval (local approval).

      f. All requests must be forwarded in accordance with paragraph 7, AR 550-1, Procedures for Handling Requests for Political Asylum and Temporary Refuge (21 June 2004) [hereafter AR 550-1].

      g. Inquiries from foreign authorities will be met by the senior Army official present with the response that the case has been referred to higher authorities.
h. No information relative to an asylum issue will be released to public, without HQDA approval.

(1) IAW AR 550-1, immediately report all requests for political asylum/temporary refuge” to the Army Operations Center (AOC) at armywtch@hqda-aoc.army.pentagon.mil (NIPR) or armywtch@hqda.army.smil.mil (SIPR).

(2) The report will contain the information contained in AR 550-1.

(3) The report will not be delayed while gathering additional information.

(4) Contact International and Operational Law Division, Army OTJAG (or service equivalent). The AOC immediately turns around and contacts the service TJAG for legal advice.

2. In Foreign Territories:

   a. All requests for either political asylum or temporary refuge will be treated as requests for temporary refuge.

   b. The senior Army officer may grant refuge if he feels the elements are met: If individual is being pursued or is in imminent danger of death or serious bodily injury.

   c. If possible, applicants will be directed to apply in person at U.S. Embassy.

   d. IAW AR 550-1, reporting requirements also apply.

   DURING THE APPLICATION PROCESS AND REFUGE PERIOD THE REFUGEE WILL BE PROTECTED. REFUGE WILL END ONLY WHEN DIRECTED BY HIGHER AUTHORITY.
NOTES
I. INTRODUCTION

A. Rules of Engagement (ROE) are the primary tools for regulating the use of force, making them a cornerstone of the Operational Law discipline. The legal factors that provide the foundation for ROE, including customary and conventional law principles regarding the right of self-defense and the laws of war, are varied and complex. However, they do not stand alone; non-legal issues, such as political objectives and military mission limitations, also are essential to the construction and application of ROE. As a result of this multidisciplinary reach, judge advocates (JA) participate significantly in the preparation, dissemination and training of ROE. Although JAs play an important role, ROE ultimately are the commander’s rules that must be implemented by the Soldier, Sailor, Airman or Marine who executes the mission.

B. In order to ensure that ROE are versatile, understandable, easily executable, and legally and tactically sound, JAs and operators alike must understand the full breadth of policy, legal and mission concerns that the ROE embrace, and collaborate closely in their development, training and implementation. JAs must become familiar with mission and operational concepts; force and weapons systems capabilities and constraints; Battlefield Operating Systems (BOS) or Warfighting Functions (WF); and the Joint Operations Planning and Execution System (JOPES). Operators must familiarize themselves with the international and domestic legal limitations on the use of force and the laws of armed conflict. Above all, JAs and operators must talk the same language in order to provide effective ROE to the fighting forces.

C. This chapter will provide an overview of basic ROE concepts. In addition, it will survey Chairman of the Joint Chiefs of Staff Instruction (CJCSI) 3121.01B, Standing Rules of Engagement/Standing Rules for the Use of Force for U.S. Forces, and review the JA’s role in the ROE process. Finally, this chapter will provide unclassified extracts from the Standing Rules of Engagement (SROE) and specific operations in order to highlight critical issues and demonstrate effective implementation of ROE.

NOTE: This chapter is NOT intended to be a substitute for the SROE. The SROE are classified SECRET, and important concepts within it may not be reproduced here. The operational lawyer should ensure that he or she has ready access to the SROE publication. Once gaining that access, the operational lawyer should read it from cover to cover until he or she knows it. JAs play an important role in the ROE process because we are experts in ROE; but you cannot be an expert unless you read and understand the SROE.

II. OVERVIEW

A. Definition of ROE. Joint Pub 1-02, Dictionary of Military and Associated Terms:

ROE are directives issued by competent military authority that delineate the circumstances and limitations under which U.S. [naval, ground and air] forces will initiate and/or continue combat engagement with other forces encountered.

B. Purposes of ROE. As a practical matter, ROE perform three functions: (1) provide guidance from the President and Secretary of Defense, as well as subordinate commanders, to deployed units on the use of force; (2) act as a control mechanism for the transition from peacetime to combat operations (war); and (3) provide a
mechanism to facilitate planning. ROE provide a framework that encompasses national policy goals, mission requirements and the rule of law.

1. Political Purposes. ROE ensure that national policies and objectives are reflected in the actions of commanders in the field, particularly under circumstances in which communication with higher authority is not possible. For example, in reflecting national political and diplomatic purposes, ROE may restrict the engagement of certain targets, or the use of particular weapons systems, out of a desire to tilt world opinion in a particular direction, place a positive limit on the escalation of hostilities, or not antagonize the enemy. Falling within the array of political concerns are such issues as the influence of international public opinion (particularly how it is affected by media coverage of a specific operation), the effect of host country law, and the content of status of forces agreements (SOFA) with the United States.

2. Military Purposes. ROE provide parameters within which the commander must operate in order to accomplish his or her assigned mission:

a. ROE provide a ceiling on operations and ensure that U.S. actions do not trigger undesired escalation, i.e., forcing a potential opponent into a “self-defense” response.

b. ROE may regulate a commander’s capability to influence a military action by granting or withholding the authority to use particular weapons systems, or by vesting or restricting authority to use certain types of weapons or tactics.

c. ROE may also reemphasize the scope of a mission. Units deployed overseas for training exercises may be limited to use of force only in self-defense, reinforcing the training rather than combat nature of the mission.

3. Legal Purposes. ROE provide restraints on a commander’s actions, consistent with both domestic and international law, and may, under certain circumstances, impose greater restrictions than those required by the law. For many missions, particularly peace operations, the mission is stated in a document such as a UN Security Council Resolution (UNSCR), e.g., UNSCR 940 in Haiti or UNSCR 1031 in Bosnia. These Security Council Resolutions also detail the scope of force authorized to accomplish the purpose stated therein. Mission limits or constraints may also be contained in mission warning or execute orders. Accordingly, commanders must be intimately familiar with the legal bases for their mission. Commanders also may issue ROE to reinforce principles of the law of war, such as prohibitions on the destruction of religious or cultural property, and minimization of injury to civilians and civilian property.

III. CJCS STANDING RULES OF ENGAGEMENT

A. Overview. The new SROE went into effect on 13 June 2005, the result of a review and revision of the previous 2000 and 1994 editions. They provide implementation guidance on the inherent right of self-defense and the application of force for mission accomplishment. They are designed to provide a common template for development and implementation of ROE for the full range of operations, from peace to war.

B. Applicability. Outside U.S. territory, the SROE apply to all military operations and contingencies. Within U.S. territory, the SROE apply to air and maritime homeland defense missions. Included in the new SROE are Standing Rules for the Use of Force (SRUF), which apply to civil support missions as well as land homeland defense missions within U.S. territory and DoD personnel performing law enforcement functions at all DoD installations. The SRUF cancels CJCSI 3121.02, Rules on the Use of Force by DoD Personnel Providing Support to Law Enforcement Agencies Conducting Counterdrug Operations in the United States, and the domestic civil disturbance ROE found in Operation Garden Plot. The SRUF also supersedes DoD Directive 5210.56, Use of Deadly Force and the Carrying of Firearms by DoD Personnel Engaged in Law Enforcement and Security Duties.1

C. **Responsibility.** The Secretary of Defense approves the SROE and, through the JCS, may issue theater, mission, or operation specific ROE. The J3 is responsible for SROE maintenance. Subordinate commanders are free to issue theater, mission, or operation ROE, but must notify the SecDef if SecDef-approved ROE are restricted.

D. **Purpose.** The purpose is twofold: (1) provide implementation guidance on the application of force for mission accomplishment and (2) ensure the proper exercise of the inherent right of self-defense. The SROE outline the parameters of the inherent right of self-defense in Enclosure A. The rest of the document establishes rules and procedures for implementing supplemental ROE. These supplemental ROE apply only to mission accomplishment and do not limit a commander’s use of force in self-defense.

E. **The SROE are divided as follows:**

1. **Enclosure A (Standing Rules of Engagement).** This unclassified enclosure details the general purpose, intent, and scope of the SROE, emphasizing a commander’s right and obligation to use force in self-defense. Critical principles, such as unit, individual, national and collective self-defense; hostile act and intent; and the determination to declare forces hostile are addressed as foundational elements of all ROE. [NOTE: The unclassified portion of the SROE, including Enclosure A without its appendices, is reprinted as Appendix A to this Chapter.]

2. **Key Definitions/Issues.** The 2005 SROE refined the definitions section, combining the definitions of “unit” and “individual” self-defense into the more general definition of “Inherent right of self-defense” to make clear that individual self-defense is not absolute. Note, however, that if the ROE are made restrictive, the SecDef must be notified.

   a. **Self-Defense.** The SROE do not limit a commander’s inherent authority and obligation to use all necessary means available and to take all appropriate action in self-defense of the commander’s unit and other U.S. forces in the vicinity.

      (1) **Inherent Right of Self-Defense.** Unit commanders always retain the inherent right and obligation to exercise unit self-defense in response to a hostile act or demonstrated hostile intent. Unless otherwise directed by a unit commander as detailed below, military members may exercise individual self-defense in response to a hostile act or demonstrated hostile intent. When individuals are assigned and acting as part of a unit, individual self-defense should be considered a subset of unit self-defense. As such, unit commanders may limit individual self-defense by members of their unit. Both unit and individual self-defense includes defense of other U.S. military forces in the vicinity.

      (2) **National Self-Defense.** The act of defending the United States, U.S. forces, and, in certain circumstances, U.S. citizens and their property, and U.S. commercial assets from a hostile act, demonstrated hostile intent or declared hostile force.

      (3) **Collective Self-Defense.** The act of defending designated non-U.S. citizens, forces, property and interests from a hostile act or demonstrated hostile intent. Only the PRESIDENT OR SECRETARY OF DEFENSE may authorize the exercise of collective self-defense. Collective self-defense is generally implemented during combined operations.

      (4) **Mission Accomplishment v. Self-Defense.** The SROE distinguish between the right and obligation of self-defense, and the use of force for the accomplishment of an assigned mission. Authority to use force in mission accomplishment may be limited in light of political, military or legal concerns, but such limitations have NO impact on a commander’s right and obligation of self-defense. Further, although commanders may limit individual self-defense, commanders will always retain the inherent right and obligation to exercise unit self-defense.

   b. **Declared Hostile Force.** Any civilian, paramilitary or military force or terrorist that has been declared hostile by appropriate U.S. authority. Once a force is declared to be “hostile,” U.S. units may engage it without observing a hostile act or demonstration of hostile intent; *i.e.,* the basis for engagement shifts from conduct
to status. The authority to declare a force hostile is limited, and may be found at Appendix A to Enclosure A, paragraph 3 of the SROE.

c. Hostile Act. An attack or other use of force against the United States, U.S. forces or other designated persons or property. It also includes force used directly to preclude or impede the mission and/or duties of U.S. forces, including the recovery of U.S. personnel or vital U.S. government property.

d. Hostile Intent. The threat of imminent use of force against the United States, U.S. forces or other designated persons or property. It also includes the threat of force to preclude or impede the mission and/or duties of U.S. forces, including the recovery of U.S. personnel or vital U.S. government property.

e. Imminent Use of Force. The determination of whether the use of force against U.S. forces is imminent will be based on an assessment of all facts and circumstances known to U.S. forces at the time and may be made at any level. Imminent does not necessarily mean immediate or instantaneous.

3. Actions in Self-Defense. Upon commission of a hostile act or demonstration of hostile intent, all necessary means available and all appropriate actions may be used in self-defense. If time and circumstances permit, forces should attempt to deescalate the situation. In addition, force used in self-defense should be proportional; that is, sufficient to respond decisively. Force used may exceed that of the hostile act or hostile intent, but the nature, duration, and scope of force should not exceed what is required to respond decisively.

4. Enclosures B-H. These classified enclosures provide general guidance on specific types of operations: Maritime, Air, Land, Space, Information, and Noncombatant Evacuation Operations as well as Counterdrug Support Operations Outside U.S. Territory.

5. Enclosure I (Supplemental Measures).

a. Supplemental measures found in this enclosure enable a commander to obtain or grant those additional authorities necessary to accomplish an assigned mission. Tables of supplemental measures are divided into those actions requiring President or Secretary of Defense approval; those that require either President or Secretary of Defense approval or Combatant Commander approval; and those that are delegated to subordinate commanders (though the delegation may be withheld by higher authority). The current SROE recognize a fundamental difference between the supplemental measures. Measures that are reserved to the President or Secretary of Defense or Combatant Commander are generally restrictive; that is, either the President, Secretary of Defense or Combatant Commander must specifically permit the particular operation, tactic or weapon before a field commander may use it. These supplemental measures are enacted to permit the use of the particular operation, tactic or weapon. Contrast this with the remainder of the supplemental measures, those delegated to subordinate commanders. These measures are all permissive in nature, allowing a commander to use any weapon or tactic available and to employ reasonable force to accomplish his or her mission, without having to get permission first. Only when enacted will these supplemental measures restrict a particular operation, tactic or weapon. Finally, note that SUPPLEMENTAL ROE RELATE TO MISSION ACCOMPLISHMENT, NOT TO SELF-DEFENSE, AND NEVER LIMIT A COMMANDER’S INHERENT RIGHT AND OBLIGATION OF SELF-DEFENSE. However, as noted above, supplemental measures may be used to limit individual self-defense.

b. Supplemental measure request and authorization formats are contained in Appendix F to Enclosure I. Consult the formats before requesting or authorizing supplemental measures.

6. Enclosure J (Rules of Engagement Process). The current, unclassified enclosure (reprinted in Appendix A to this chapter) provides guidelines for incorporating ROE development into military planning processes. It introduces the ROE Planning Cell, which may be utilized during the development process. It also names the JA as the “principal assistant” to the J3 or J5 in developing and integrating ROE into operational planning.

7. Combatant Commanders’ Theater-Specific ROE. The SROE no longer provide a separate Enclosure for specific ROE submitted by Combatant Commanders for use within their Area of Responsibility (AOR). Combatant
Commanders may augment the SROE as necessary by implementing supplemental measures or by submitting supplemental measures for approval, as appropriate. Theater-specific ROE documents can be found on the Combatant Command’s SIPR website, often within or linked to by the SJA portion of the site. For example: CENTCOM – http://hqsweb03.centcom.smil.mil/cgi-bin/sofiles/list_documents.asp?area=jag&pathinfo=/roe_info; PACOM – http://www2.hq.pacom.smil.mil/j0/j06/default.asp?tab=2. If you anticipate an exercise or deployment into any geographic Combatant Commander’s AOR, check with the Combatant Commander’s SJA for ROE guidance.

8. Enclosures L-Q (SRUF). Much like Enclosure A does for SROE, Enclosure L sets out the basic self-defense posture under the SRUF. Enclosures M-O provide classified guidance on Maritime Operations Within U.S. Territory; Land Contingency and Security-Related Operations Within U.S. Territory; and Counterdrug Support Operations Within U.S. Territory. Enclosures P and Q provide a message process for RUF, as well as RUF references. JAs utilizing RUF are encouraged to consult the Domestic Operational Law Handbook. The current (2005) version was written before the adoption of CJCSI 3121.01B, but still contains valuable planning guidance.

IV. MULTINATIONAL ROE

A. U.S. forces will often conduct operations or exercises in a multinational environment. When that occurs, the multinational ROE will apply for mission accomplishment if authorized by Secretary of Defense order. If not so authorized, the CJCS SROE apply. Apparent inconsistencies between the right of self-defense contained in U.S. ROE and multinational force ROE will be submitted through the U.S. chain of command for resolution. While final resolution is pending, U.S. forces will continue to operate under U.S. ROE. In all cases, U.S. forces retain the inherent right and obligation to exercise unit self-defense in response to a hostile act or demonstrated hostile intent.

B. The U.S. currently has combined ROE (CROE) with a number of nations, and is continuing to work on CROE with additional nations. Some CROE may apply to all operations and others only to exercises. Functioning within multinational ROE can present specific legal challenges. Each nation’s understanding of what triggers the right to self-defense is often different, and will be applied differently across the multinational force. Each nation will have different perspectives on the law of war, and will be party to different law of war obligations that will affect its ROE. And ultimately, each nation is bound by its own domestic law and policy that will significantly impact its use of force and ROE. With or without a multinational ROE, JAs must proactively coordinate with allied militaries to minimize the impact of differing ROE.

V. ROLE OF THE JUDGE ADVOCATE

A. JAs at all levels play an important role in the ROE process. The remainder of this chapter will discuss the four major tasks with which the JA will be confronted. Although presented as discrete tasks, they often are interrelated and occur simultaneously.

B. Determining the current ROE.

1. JAs in operational units will typically be tasked with briefing the ROE to the commander during the daily operational brief (at least during the first few days of the operation). In preparing this brief, the JA will want to consult the following sources:

   a. The SROE related to self-defense. The rights and obligations of commanders to defend their units are always applicable, and bear repeating at any ROE briefing. The concepts of hostile act and hostile intent may require additional explanation.

   b. As applicable, the enclosures of the SROE that deal with the type of operation (e.g., Maritime, Space, or Counterdrug operations).

   c. Depending on the location of an operation, the Combatant Commander’s special ROE for his AOR.
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C. Requesting Additional ROE.

1. The SROE provide that commanders at any level may request additional ROE. Commanders must look to their mission tasking and existing ROE when determining courses of action for the mission. The commander may decide that the existing ROE are unclear, or too restrictive, or otherwise unsuitable for his or her particular mission. In that case, he or she may request additional ROE.

2. Although the task of drafting an ROE request message (format for which will be found in Appendix F to Enclosure I) will often be assigned to the JA, he or she cannot do it alone; there must be extensive command and operator input. The concept of an “ROE Planning Cell,” consisting of representatives from all sections of the command, including the JA, is recognized in Enclosure J of the SROE. Such a cell should prove ideal for the task of drafting an ROE request. The JA, who should have the best grasp of ROE in general and the SROE in particular, will still play a significant advisory role in this process.

3. Some considerations for drafting an ROE request message.

   a. Base-line ROE typically are promulgated at the Combatant Commander-level and higher, and receive great thought. Be especially careful about requesting supplemental measures that require President or Secretary of Defense approval, since these items already have received significant consideration. This is not to say that there are no circumstances for which requesting such a measure is appropriate, only that they will be relatively rare.

   b. In the request message, justify why the supplemental measure is needed. As above, those at higher headquarters who have reviewed the ROE reasonably believe that they have provided the most suitable rules. It is your job to prove otherwise. For example, your unit may have a mission that earlier ROE planners could not have foreseen, and that the ROE do not quite fit. If this circumstance is clearly explained, the approval authority is more likely to approve the request.

   c. Remember that the policy regarding supplemental measures is that they are generally permissive in nature (except for those reserved to the President of Secretary of Defense or Combatant Commander). It is not necessary to request authority to use every weapon and tactic available at the unit level; higher headquarters will restrict their use by an appropriate supplemental measure if that is thought to be necessary. See the discussion in Enclosure I of the SROE for more details.

   d. Maintain close contact with JAs at higher headquarters levels. Remember that ROE requests rise through the chain of command until they reach the appropriate approval authority, but that intermediate commands
may disapprove the request. Your liaison may prove instrumental in having close cases approved, and in avoiding lost causes.

e. Follow the message format. Although it may seem like form over substance, a properly formatted message indicates to those reviewing it up the chain of command that your command (and you) know the SROE process and should be taken seriously.

D. Disseminating ROE to Subordinate Units.

1. The process involves taking ROE that have been provided by higher authority, adding your commander’s guidance (within the power delegated to him), and broadcasting it all to subordinate units. To illustrate, CjCS/Joint Staff ROE, reflecting the guidance of the President or SecDef, are generally addressed to the Combatant Commander and Service level. The supported Combatant Commander takes those President or SecDef-approved measures, adds appropriate supplemental measures from the group the Combatant Commander may approve, and addresses these to his subordinate commanders, or to a subordinate JTF, as applicable. The subordinate commander/JTF commander will take the President/SecDef- and Combatant Commander-approved ROE, add any of his own, and distribute his ROE message throughout the rest of the force. To illustrate further, suppose that a JTF commander receives the Combatant Commander’s ROE, and there is no restriction on indirect, unobserved fire. The JTF commander, however, wants to restrict its use by his forces. The JTF ROE message to the field, therefore, should include the addition of the appropriate supplemental measure restricting indirect, unobserved fire. Note, however, that commanders sometimes place restrictions on the ability to modify, change, or restrict ROE at lower levels. The SROE requires notification to the SecDef if the ROE are made more restrictive.

2. Accordingly, the drafting of ROE is applicable at each of these levels. As stated above, however, a JA cannot do it alone. The ROE Planning Cell concept is also appropriate to this task. Some applicable considerations include:

   a. Avoid strategy and doctrine. ROE should not be used as a mechanism through which to convey strategy or doctrine. The commander should express his battlefield philosophy through the battle order and personally-communicated guidance to subordinates.

   b. Avoid restating the law of war. ROE should not restate the law of war. Commanders may desire to emphasize an aspect of the law of war that is particularly relevant to a specific operation (e.g., see DESERT STORM ROE regarding cultural property), but they should not include an extensive discussion of the Hague Regulations and Geneva Conventions.

   c. Avoid tactics. Tactics and ROE are complementary, not synonymous. ROE are designed to provide boundaries and guidance on the use of force that are neither tactical control measures nor substitutes for the exercise of the commander’s military judgment. Phase lines, control points, and other tactical control measures should not be contained in ROE. These measures belong in the coordinating instructions. Prescribing tactics in ROE only serves to limit flexibility.

   d. Avoid safety-related restrictions. ROE should not deal with safety-related restrictions. Certain weapons require specific safety-related, pre-operation steps. These should not be detailed in the ROE, but may appear in the tactical or field SOP.

   e. Make ROE UNDERSTANDABLE, MEMORABLE and APPLICABLE. ROE are useful and effective only when understood, remembered and readily applied under stress. They are directive in nature, and should avoid excessively qualified language. ROE must be tailored to both the unit and mission, and must be applicable to a wide range of circumstances presented in the field. Well-formulated ROE anticipate the circumstances of an operation and provide unambiguous guidance to a Soldier, Sailor, Airman and Marine before he or she confronts a threat.

3. Promulgation of ROE. ROE are often sent via formatted messages as found at Appendix F to Enclosure J of the SROE (discussed above). Mission-specific ROE also may be promulgated at Appendix 6, Annex C, of JOPES-formatted (joint) Operational Orders, or in Paragraph 3d (Coordinating Instructions) or Annex E (Rules of
E. Training ROE.

1. Once the mission-specific ROE are received, the question becomes: “How can I as a JA help to ensure that the troops understand the ROE and are able to apply the rules reflected in the ROE?” A JA can play a significant role in assisting in the training of individual Soldiers and the staff and leaders of the BOS/WF.

2. It is the commander, not the JA, who is responsible for training the Soldiers assigned to the unit on the ROE and on every other mission essential task. The commander normally turns to the staff principal for training, the G3 or S3, to plan and coordinate all unit training. A JA’s first task may be to help the commander see the value in organized ROE training. If the commander considers ROE training to be a “battle task,” that is, a task that a subordinate command must accomplish in order for the command to accomplish its mission, it is more likely that junior leaders will see the advantages of ROE training. The G3 or S3 is more likely to be willing to set aside training time for ROE training if it can be accomplished in conjunction with other unit training. The task for the JA is to help the commander and staff realize that ROE are not contained in a discrete subject, but one that pervades all military operations and is best trained in conjunction with other skill training. It is only through integrated training, where Soldiers are practicing their skills in an ROE-sensitive environment, that true training on ROE issues will occur.

3. There is little U.S. Army doctrine on specifically how to train Soldiers on the SROE or on the mission-specific ROE. However, given that ROE are intended to be a control mechanism for operations in the field, there can be no substitute for individual and collective training programs. Realistic, rigorous scenario- or vignette-driven training exercises have been much more effective than classroom instruction. ROE training should be conducted by the Soldiers’ NCOs and officers. The Soldier will apply the ROE with his or her NCOs and officers, not with the JA. The JA should be willing to assist in drafting realistic training, and to be present when possible in order to observe training and answer questions regarding ROE application. If Soldiers at the squad and platoon level study and train to the ROE, they will be more likely to apply them as a team in the real world.

4. Training should begin with individual discussions between Soldiers and NCOs on a one-on-one or small group basis. Soldiers should be able to articulate the meaning of the terms “declared hostile force,” “hostile act,” “hostile intent,” and other key ROE principles. Once each Soldier in the squad is capable of doing this, the squad should be put through an “ROE lane,” or Situational Training Exercise (STX). The ROE training should not be done in a vacuum. For the greatest value, the STX lane should be centered around a task that Soldiers will perform during the mission or exercise. This involves the creation of a plausible scenario that a Soldier and his or her squad may face related to the SROE or the relevant mission-specific ROE. Soldiers move through the lane as a squad and confront role players acting out the scenario. For example, if the Soldiers are preparing to deploy on a peacekeeping mission, the STX scenario may call for them to operate a roadblock or checkpoint. A group of paramilitary role players could approach the checkpoint in a non-threatening manner. As the scenario progresses, the role players may become more agitated and eventually they may begin shooting at the peacekeepers.

5. The primary goal in STX training is to help Soldiers recognize hostile acts and hostile intent, and the appropriate level of force to apply in response. These concepts can usually best be taught by exposing Soldiers to varying degrees of threat of force. For example, in some lanes, the threat may be verbal abuse only. It may then progress to spitting, or physical attacks short of a threat to life or limb. Finally, significant threats of death or grievous bodily harm may be incorporated, such as an attack on the Soldier with a knife or club, or with a firearm. Although not specifically in the ROE, the Soldiers might be taught that an immediate threat of force likely to result in death, or grievous bodily harm (such as the loss of limb or vital organs, or broken bones) is the type of hostile intent justifying a response with deadly force. They should be taught to understand that, even in cases where deadly force is not authorized, they may use force short of deadly force in order to defend themselves and property.

6. In most military operations other than war, deadly force is not authorized to protect property that is not mission-essential. However, some degree of force is authorized to protect property that is not mission-essential. A lane may be established in which a role player attempts to steal some MREs. The Soldier must understand that non-deadly force is authorized to protect the property. Moreover, if the role player suddenly threatens the Soldier with
deadly force to take the non-essential property, the Soldier should be taught that deadly force would be authorized in response, not to prevent theft, but to defend him from the threat by the role player. Once they understand what actions they can take to defend themselves, members of their unit, and property, the mission-specific ROE should be consulted and trained on the issue of third party defense of others.

7. Not only should Soldiers be trained on ROE, but the staff and BOS/WF elements should be trained as well. This can be accomplished best in Field Training Exercises (FTX) and Command Post Exercises (CPX). Prior to a real-world deployment, ROE integration and synchronization should be conducted to ensure that all BOS/WF elements understand the ROE and how each system will apply the rules. The JA should ensure that the planned course of action, in terms of the application of the ROE, is consistent with the ROE.

F. Pocket Cards.

1. ROE cards are a summary or extract of mission-specific ROE. Developed as a clear, concise and UNCLASSIFIED distillation of the ROE, they serve as both a training and memory tool; however, ROE CARDS ARE NOT A SUBSTITUTE FOR ACTUAL KNOWLEDGE OF THE ROE. In fact, the most effective distribution plan for the ROE card is probably as a diploma from attending ROE training. When confronted with a crisis in the field, the Soldier, Sailor, Airman, or Marine will not be able to consult his pocket card—he must depend upon principles of ROE internalized during the training process. Notwithstanding that limitation, ROE cards are a particularly useful tool when they conform to certain parameters:

a. Maintain brevity and clarity. Use short sentences and words found in the common vocabulary. Avoid using unusual acronyms or abbreviations. Express only one idea in each sentence, communicating the idea in an active, imperative format. Although such an approach—the classic “bullet” format—may not be possible in every case, it should be used whenever feasible.

b. Avoid qualified language. ROE are directives, advising subordinates of the commander’s desires and mission plan. They should, therefore, be as direct as any other order issued by the commander. However, while qualifying language may obscure meaning, its use is often necessary to convey the proper guidance. In such a case, the drafter should use separate sentences or subparagraphs to assure clarity of expression. At the same time, subtle differences in language or the organization of a card can convey a certain message or tone; ensure that the tone set by the card reflects the commander’s intent for the operation.

c. Tailor the cards to the audience. ROE cards are intended for the widest distribution possible. Ultimately, they will be put in the hands of an individual Soldier, Sailor, Airman, or Marine. Be aware of the sophistication level of the audience and draft the card accordingly. ALWAYS REMEMBER that ROE are written for commanders, their subordinates, and the individual service member charged with executing the mission on the ground. They are not an exercise in lawyering.

d. Keep the ROE card mission-specific. Though the commander may want to reinforce a few law of war principles in conjunction with ROE, the purpose of the card is to remind Soldiers of mission-specific issues that are not part of the regular ROE training plan, but are specific to this particular mission. For example, items which normally should be on the ROE card include: (1) any forces that are declared hostile; (2) any persons or property that should or may be protected with up to deadly force; and (3) detention issues, including circumstances authorizing detention and the procedures to follow once someone is detained. Be aware, however, that such information may be classified.

e. Anticipate changing rules. If the ROE change during an operation, two possible ways to disseminate the information are: (1) change the color of the card stock used to produce the new ROE card (and collect the old ones and destroy them) or (2) ensure every card produced has an “as of” date on it. Combined with an aggressive training and refresher training program, this will help ensure Soldiers are operating with the current ROE. ROE for a multi-phased operation, where the ROE are known in advance, should be published on a single card so as to minimize confusion.
NOTE: Examples of ROE cards employed in various missions—from peacekeeping to combat—are found at Appendix B of this chapter. These are not “go-bys” and cannot be “cut-and-pasted” for any given operation, but are intended to provide a frame of reference for the command/operations/JA team as they develop similar tools for specific assigned operations.
STANDING RULES OF ENGAGEMENT/STANDING RULES FOR THE USE OF FORCE FOR US FORCES

References: Enclosures K and Q.

1. Purpose. To provide guidance on the standing rules of engagement (SROE) and establish standing rules for the use of force (SRUF) for DOD operations worldwide. Use of force Guidance contained in this instruction supersedes that contained in DOD Directive 5210.56.

2. Cancellation. CJCSI3121.01A, 15 January 2000, CJCSI 3121.02, 31 May 2000 and CJCSI 3123.01B, 01 March 2002 are canceled.

3. Applicability.

   a. The SROE (enclosures A through K) establish fundamental policies and procedures governing the actions to be taken by US commanders and their forces during all military operations and contingencies and routine Military Department functions occurring outside US territory (which includes the 50 states, the Commonwealths of Puerto Rico and Northern Marianas, US possessions, protectorates and territories) and outside US territorial seas. Routine Military Department functions include AT /FP duties, but exclude law enforcement and security duties on DOD installations, and off installation while conducting official DOD security functions, outside US territory and territorial seas. SROE also apply to air and maritime homeland defense missions conducted within US territory or territorial seas, unless otherwise directed by the Secretary of Defense (SecDef).

   b. The SRUF (Enclosures L through Q) establish fundamental policies and procedures governing the actions to be taken by US commanders and their forces during all DOD civil support (e.g., military assistance to civil authorities) and routine Military Department functions (including AT / FP duties) occurring within US territory or US territorial seas. SRUF also apply to land homeland defense missions occurring within US territory and to DOD forces, civilians and contractors performing law enforcement and security duties at all DOD installations (and off-installation while conducting official DOD security functions, within or outside US territory, unless otherwise directed by the SecDef. Host nation laws and international agreements may limit US forces' means of accomplishing their law enforcement or security duties.

Note: The pagination of these extracts do not match the SROE.
4. Policy. IAW Enclosures A (SROE) and L (SRUF).

5. Definitions. Definitions are contained in Joint Pub 1-02 and the enclosures. Enclosures K and G list ROE/RUF references that provide additional specific operational guidance.

6. Responsibilities. The SecDef approves and the Chairman of the Joint Chiefs of Staff (CJCS) promulgates SROE and SRUF for US forces. The Joint Staff, Operations Directorate (J-3), is responsible for the maintenance of this instruction, in coordination with OSD.

   a. Commanders at all levels are responsible for establishing ROE/RUF for mission accomplishment that comply with ROE/RUF of senior commanders, the Law of Armed Conflict, applicable international and domestic law and this instruction.


      (1) Self-Defense. Unit commanders always retain the inherent right and obligation to exercise unit self-defense in response to a hostile act or demonstrated hostile intent. Unless otherwise directed by a unit commander as detailed below, military members may exercise individual self-defense in response to a hostile act or demonstrated hostile intent. When individuals are assigned and acting as part of a unit, individual self-defense should be considered a subset of unit self-defense. As such, unit commanders may limit individual self-defense by members of their unit. Both unit and individual self-defense includes defense of other US Military forces in the vicinity.

      (2) Mission Specific ROE.

         a. Supplemental measures allow commanders to tailor ROE for mission accomplishment during the conduct of DOD operations. There are two types of supplemental measures:

            1. Those supplemental measures that specify certain actions that require SecDef approval (001-099 in Enclosure I).

            2. Those supplemental measures that allow commanders to place limits on the use of force during the conduct of certain actions (100-599 in Enclosure I). Enclosure I provides ROE supplemental measures guidance.

            b. Supplemental measures may also be used by unit commanders to limit individual self-defense by members of their unit, when in the context of exercising the right and obligation of unit self-defense.

            c. Commanders at all levels may use supplemental measures to restrict SecDef-approved ROE, when appropriate. US commanders shall notify the SecDef, through the CJCS, as soon as practicable, of restrictions (at all levels) placed on Secretary of Defense-approved ROE/RUF. In time critical situations, make SecDef notification concurrently to the CJCS. When concurrent notification is not possible, notify the CJCS as soon as practicable after SecDef notification.
(3) SROE are designed to be permissive in nature. Therefore, unless a specific weapon or tactic requires Secretary of Defense or combatant commander approval, or unless a specific weapon or tactic is restricted by an approved supplemental measure, commanders may use any lawful weapon or tactic available for mission accomplishment.

c. Standing Rules for the Use of Force (SRUF).

(1) Self-Defense. Unit commanders always retain the inherent right and obligation to exercise unit self-defense in response to a hostile act or demonstrated hostile intent. Unless otherwise directed by a unit commander as detailed below, military members may exercise individual self-defense in response to a hostile act or demonstrated hostile intent. When individuals are assigned and acting as part of a unit, individual self-defense should be considered a subset of unit self-defense. As such, unit commanders may limit individual self-defense by members of their unit. Both unit and individual self-defense includes defense of other US Military forces in the vicinity.

(2) Mission Specific RUF.

(a) Commanders may submit requests to the SecDef, through the CJCS, for mission-specific RUF, as required.

(b) Commanders at all levels may restrict SecDef-approved RUF, when appropriate. US commanders shall notify the SecDef, through the CJCS, as soon as practicable, of restrictions (at all levels) placed on Secretary of Defense-approved ROE/RUF. In time critical situations, make SecDef notification concurrently to the CJCS. When concurrent notification is not possible, notify the CJCS as soon as practicable after SecDef notification.

(3) Unlike SROE, specific weapons and tactics not approved within these SRUF require SecDef approval.

7. Summary of Changes. This instruction is a comprehensive update and replacement of the existing SROE and addresses SecDef guidance, USNORTHCOM establishment and USSTRATCOM/USSPACECOM reorganization. In addition, SRUF guidance is added to allow this single instruction to provide guidance for worldwide US military operations. Existing combatant commander standing ROE/RUF guidance should be reviewed for consistency. Existing SecDef-approved mission-specific ROE/RUF remain in effect, unless otherwise noted.

8. Procedures.

a. Guidance for the use of force for self-defense and mission accomplishment is set forth in this document. Enclosure A (less appendixes) is UNCLASSIFIED and is intended to be used as a ROE coordination tool in developing combined or multi-national ROE, if necessary. Enclosure L is UNCLASSIFIED and intended to be used with US law enforcement agencies and organizations as a RUF coordination tool in developing combined RUF, if necessary.
b. Combatant commander requests for ROE supplemental measures and combatant commander requests for mission-specific RUF will be submitted to the SecDef, through the CJCS, for approval.

c. Combatant commanders will also provide the following, when applicable:

(1) Notification to the SecDef, through the CJCS, as soon as practicable, of restrictions (at all levels) placed on Secretary of Defense-approved ROE/RUF. In time critical situations, make SecDef notification concurrently to the CJCS. When concurrent notification is not possible, notify the CJCS as soon as practicable after SecDef notification.

(2) Notification of all supplemental measures, not requiring SecDef approval, to the SecDef through the CJCS, as soon as practicable.

d. Geographic combatant commanders may augment these SROE/SRUF, as necessary, through theater-specific ROE/RUF in order to reflect changing political and military policies, threats and missions specific to their respective areas of operations.

e. Ensure that operational ROE/RUF currently in effect are made available on appropriately classified command web sites.

9. Releasability. This instruction is approved for limited release. DOD components, including the combatant commands and other Federal agencies may obtain this instruction through controlled Internet access at http://www.js.mil/masterfile/sjsimd/jel/Index.htm. Joint Staff activities may access or obtain copies of this instruction from the Joint Staff local area network.

10. Effective Date. This instruction is effective upon receipt for all US commanders and supersedes all other nonconforming guidance. It is to be used as the basis for all subsequent mission-specific ROE/RUF requests to SecDef and guidance promulgated by combatant commanders.

11. Document Security. This basic instruction is UNCLASSIFIED. Enclosures are classified as indicated.

//SIGNED/

RICHARD B. MYERS
Chairman of the Joint Chiefs of Staff
Enclosures:

A -- Standing Rules of Engagement for US Forces
    Appendix A -- Self-Defense Policies and Procedures
B -- Maritime Operations
    Appendix A -- Defense of US Nationals and their Property at Sea
    Appendix B -- Recovery of US Government Property at Sea
    Appendix C -- Protection and Disposition of Foreign Nationals in the Control of US Forces
C -- Air Operations
D -- Land Operations
E -- Space Operations
    Appendix A -- Hostile Acts and Hostile Intent Indicators in Space Operations
F -- Information Operations
G -- Noncombatant Evacuation Operations
H -- Counterdrug Support Operations Outside US Territory
I -- Supplemental Measures
    Appendix A -- General Supplemental Measures
    Appendix B -- Supplemental Measures for Maritime Operations
    Appendix C -- Supplemental Measures for Air Operations
    Appendix D -- Supplemental Measures for Land Operations
    Appendix E -- Supplemental Measures for Space Operations
    Appendix F -- Message Formats and Examples
J -- Rules of Engagement Process
K -- ROE References
L -- Standing Rules for the Use of Force for US Forces
M -- Maritime Operations Within US Territory
N -- Land Contingency and Security-Related Operations Within US Territory
O -- Counterdrug Support Operations Within US Territory
P -- RUF Message Process
Q -- RUF References
ENCLOSURE A
STANDING RULES OF ENGAGEMENT FOR US FORCES

1. Purpose and Scope.

   a. The purpose of the SROE is to provide implementation guidance on the application of force for mission accomplishment and the exercise of self-defense. The SROE establish fundamental policies and procedures governing the actions to be taken by US commanders during all military operations and contingencies and routine Military Department functions. This last category includes Antiterrorism/Force Protection (AT/FP) duties, but excludes law enforcement and security duties on DoD installations, and off-installation while conducting official DoD security functions, outside US territory and territorial seas. SROE also apply to air and maritime homeland defense missions conducted within US territory or territorial seas, unless otherwise directed by the SecDef.

   b. Unit commanders at all levels shall ensure that individuals within their respective units understand and are trained on when and how to use force in self-defense. To provide uniform training and planning capabilities, this document is authorized for distribution to commanders at all levels and is to be used as fundamental guidance for training and directing of forces.

   c. The policies and procedures in this instruction are in effect until rescinded. Supplemental measures may be used to augment these SROE.

   d. US forces will comply with the Law of Armed Conflict during military operations involving armed conflict, no matter how the conflict may be characterized under international law, and will comply with the principles and spirit of the Law of Armed Conflict during all other operations.

   e. US forces performing missions under direct control of heads of other USG departments or agencies (e.g., Marine Corps Embassy Security Guards and other special security forces), operate under use of force policies or ROE promulgated by those departments or agencies, when authorized by the SecDef. US forces always retain the right of self-defense.

   f. US Forces Operating With Multinational Forces.

      (1) US forces assigned to the operational control (OPCON) or tactical control (TACON) of a multinational force will follow the ROE of the multinational force for mission accomplishment, if authorized by SecDef order. US forces retain the right of self-defense. Apparent inconsistencies between the right of self-defense contained in US ROE and the ROE of the multinational force will be submitted through the US chain of command for resolution. While a final resolution is pending, US forces will continue to operate under US ROE.

      (2) When US forces, under US OPCON or TACON, operate in conjunction with a multinational force, reasonable efforts will be made to develop common ROE. If common ROE cannot be developed, US forces will operate under US ROE. The multinational forces will be informed prior to US participation in the operation that US forces intend to operate under US ROE.
(3) US forces remain bound by international agreements to which the US is a party even though other coalition members may not be bound by them.

g. International agreements (e.g., status-of-forces agreements) may never be interpreted to limit US forces' right of self-defense.

2. Policy.

   a. Unit commanders always retain the inherent right and obligation to exercise unit self-defense in response to a hostile act or demonstrated hostile intent.

   b. Once a force is declared hostile by appropriate authority, US forces need not observe a hostile act or demonstrated hostile intent before engaging the declared hostile force. Policy and procedures regarding the authority to declare forces hostile are provided in Appendix A to Enclosure A, paragraph 3.

   c. The goal of US national security policy is to ensure the survival, safety, and vitality of our nation and to maintain a stable international environment consistent with US national interests. US national security interests guide global objectives of deterring and, if necessary, defeating armed attack or terrorist actions against the US, including US forces, and, in certain circumstances, US persons and their property, US commercial assets, persons in US custody, designated non-US military forces, and designated foreign persons and their property.

   d. Combatant Commander Theater-Specific ROE.

      (1) Combatant commanders may augment these SROE as necessary by implementing supplemental measures or by submitting supplemental measures requiring SecDef approval to the CJCS. The mechanism for requesting and disseminating ROE supplemental measures is contained in Enclosure I.

      (2) US commanders shall notify the SecDef, through the CJCS, as soon as practicable, of restrictions (at all levels) placed on Secretary of Defense-approved ROE/RUF. In time-critical situations, make SecDef notification concurrently to the CJCS. When concurrent notification is not possible, notify the CJCS as soon as practicable after SecDef notification.

3. Definitions and Authorities.

   a. Inherent Right of Self-Defense. Unit commanders always retain the inherent right and obligation to exercise unit self-defense in response to a hostile act or demonstrated hostile intent. Unless otherwise directed by a unit commander as detailed below, military members may exercise individual self-defense in response to a hostile act or demonstrated hostile intent. When individuals are assigned and acting as part of a unit, individual self-defense should be considered a subset of unit self-defense. As such, unit commanders may limit individual self-defense by members of their unit. Both unit and individual self-defense includes defense of other US military forces in the vicinity.

c. Collective Self-Defense. Defense of designated non-US military forces and/or designated foreign nationals and their property from a hostile act or demonstrated hostile intent. Only the President or SecDef may authorize collective self-defense.

d. Declared Hostile Force. Any civilian, paramilitary or military force or terrorist(s) that has been declared hostile by appropriate US authority. Policy and procedures regarding the authority to declare forces hostile are provided in Appendix A to Enclosure A, paragraph 3.

e. Hostile Act. An attack or other use of force against the United States, US forces or other designated persons or property. It also includes force used directly to preclude or impede the mission and/or duties of US forces, including the recovery of US personnel or vital USG property.

f. Hostile Intent. The threat of imminent use of force against the United States, US forces or other designated persons or property. It also includes the threat of force to preclude or impede the mission and/or duties of US forces, including the recovery of US personnel or vital USG property.

g. Imminent Use of Force. The determination of whether the use of force against US forces is imminent will be based on an assessment of all facts and circumstances known to US forces at the time and may be made at any level. Imminent does not necessarily mean immediate or instantaneous.

4. Procedures.

a. Principles of Self-Defense. All necessary means available and all appropriate actions may be used in self-defense. The following guidelines apply:

(1) De-escalation. When time and circumstances permit, the forces committing hostile acts or demonstrating hostile intent should be warned and given the opportunity to withdraw or cease threatening actions.

(2) Necessity. Exists when a hostile act occurs or when a force demonstrates hostile intent. When such conditions exist, use of force in self-defense is authorized while the force continues to commit hostile acts or exhibit hostile intent.

(3) Proportionality. The use of force in self-defense should be sufficient to respond decisively to hostile acts or demonstrations of hostile intent. Such use of force may exceed the means and intensity of the hostile act or hostile intent, but the nature, duration and scope of force used should not exceed what is required. The concept of proportionality in self-defense should not be confused with attempts to minimize collateral damage during offensive operations.
b. **Pursuit.** Self-defense includes the authority to pursue and engage forces that have committed a hostile act or demonstrated hostile intent, if those forces continue to commit hostile acts or demonstrate hostile intent.

c. **Defense of US Persons and Their Property, and Designated Foreign Persons.**

   (1) **Within a Foreign Nation's US-Recognized Territory, Airspace or Seas.** The foreign nation has the principal responsibility for defending US persons and property within its territory, airspace or seas. Detailed guidance is contained in Enclosures B, C and D.

   (2) **Outside territorial seas.** Nation of registry has the principal responsibility for protecting civilian vessels outside territorial seas. Detailed guidance is contained in Appendix A to Enclosure B (Maritime Operations).

   (3) **In International Airspace.** Nation of registry has the principal responsibility for protecting civil aircraft in international airspace. Detailed guidance is contained in Enclosure C (Air Operations).

   (4) **In Space.** Detailed guidance is contained in Enclosure E (Space Operations).

d. **Piracy.** US warships and aircraft have an obligation to repress piracy on or over international waters directed against any vessel or aircraft, whether US or foreign flagged. For ship and aircraft commanders repressing an act of piracy, the right and obligation of unit self-defense extend to the persons, vessels or aircraft assisted. Every effort should be made to obtain the consent of the coastal state prior to continuation of the pursuit if a fleeing pirate vessel or aircraft proceeds into the territorial sea, archipelagic waters or airspace of that country.

e. **Operations Within or in the Vicinity of Hostile Fire or Combat Zones Not Involving the United States.** US forces should not enter or remain in areas in which hostilities (not involving the United States) are innocent or occurring between foreign forces, unless directed by proper US authority.

f. **Right of Assistance Entry.**

   (1) Ships and, under certain circumstances, aircraft have the right to enter a foreign territorial sea or archipelagic waters and corresponding airspace without the permission of the coastal state when rendering emergency assistance to those in danger or distress from perils of the sea.

   (2) Right of Assistance Entry extends only to rescues where the location of those in danger is reasonably well known. It does not extend to entering the territorial sea, archipelagic waters or territorial airspace to conduct a search.

   (3) For ships and aircraft rendering assistance on scene, the right and obligation of unit commanders to exercise unit self-defense extends to and includes persons, vessels or aircraft being assisted. The extension of self-defense in such circumstances does not include interference with legitimate law enforcement actions of a coastal nation. Once received on board the assisting ship or aircraft, however, persons assisted will not be surrendered to foreign authority unless directed by the SecDef.
ENCLOSURE I
SUPPLEMENTAL MEASURES

1. **Purpose and Scope.** Supplemental measures enable commanders to tailor ROE for specific missions. This enclosure establishes the procedures for formulation of, request for, and approval of supplemental measures. Appendices A through E to Enclosure I list supplemental measures for commanders to use when requesting and authorizing supplemental ROE measures.

2. **Policy.** IAW Enclosure A.
   
   a. The goal in formulating ROE is to ensure they allow maximum flexibility for mission accomplishment while providing clear, unambiguous guidance to the forces affected. ROE must be properly crafted and commanders properly trained to avoid any hesitation when determining whether and how to use force.
   
   b. Operational ROE supplemental measures are primarily used to define limits or grant authority for the use of force for mission accomplishment. However, unit commanders may issue supplemental measures to limit individual self-defense by members of their units. The use of force for mission accomplishment may sometimes be restricted by specific political and military goals that are often unique to the situation. Developing and implementing ROE is a dynamic process that must be flexible enough to meet changes in the operational situation. In addition to ROE, a commander must take into account the assigned mission, the current situation, the higher commander's intent and all other available guidance in determining how to use force for mission accomplishment.
   
   c. The SROE are fundamentally permissive in that a commander may use any lawful weapon or tactic available for mission accomplishment, unless specifically restricted by approved supplemental measures or unless the weapon/tactic requires prior approval of the SecDef or a combatant commander. Thus, other commanders are authorized to employ the full range of supplemental measures set forth in measures 200 through 699 for mission accomplishment, unless specifically constrained by more restrictive measures promulgated by higher authority.
   
   d. Although normally used to place limits on the use of force for mission accomplishment, supplemental measures may also be used specifically to authorize a certain action if clarity is required or requested.

3. **Objectives.** This enclosure establishes the procedures for formulation of, request for, and approval of supplemental measures. Supplemental measures are intended to:
   
   a. Provide enough of the framework underlying the policy and military guidance to enable the commanders to appropriately address unforeseen situations when immediate decisions and reactions are required. Commanders must never forget that ROE are a tool to guide them through their decision-making process and can never substitute for their sound judgment.
b. Provide clear and tactically realistic military policy and guidance to commanders on the circumstances in which use of force can be used for mission accomplishment.

c. Enable subordinate commanders to request additional measures needed to carry out their mission.
ENCLOSURE J
RULES OF ENGAGEMENT PROCESS

1. Purpose and Scope. Developing and implementing effective ROE are critical to mission accomplishment. This enclosure provides guidelines for incorporating ROE development into the crisis action planning (CAP) and deliberate planning processes by commanders and staff at all levels. All supplemental measures not specifically requiring Presidential, SecDef or combatant commander approval (001-199) are available for use by commanders unless expressly withheld by higher authority.

2. ROE Development.
   a. General Guidelines.
      (1) ROE are an operational issue and must directly support the operational concept. Once assigned a mission, the commander and staff must incorporate ROE considerations into mission planning. Operations planning and ROE development are parallel and collaborative processes that require extensive integration.

      (2) As missions develop and requirements emerge, it is natural to need to request supplemental measures from higher headquarters for mission accomplishment. The issues addressed throughout the planning process will form the basis for supplemental ROE requests requiring SecDef or combatant commander approval in support of a selected course of action (COA). ROE development is a continuous process that plays a critical role in every step of crisis action and deliberate planning.

      (3) Due to the operational nature of ROE, the Director for Operations (J-3) and his staff are responsible for developing ROE during crisis action planning. Likewise, the Director for Strategic Plans and Policies (J-5) should play a large role in ROE development for deliberate planning.

      (4) As an expert in the law of military operations and international law, the Staff Judge Advocate (SJA) plays a significant role, with the J-3 and J-5, in developing and integrating ROE into operational planning.

      (5) ROE should be classified at the lowest level possible to ensure widest distribution to US forces.

   b. Task Steps. The following steps can be used to assist staffs in developing and implementing ROE during planning.

      (1) Mission Analysis.

      (a) Review the SROE, including any current combatant commander theater-specific ROE.
(b) Review supplemental ROE measures already approved for the mission by higher headquarters, and determine the need for existing authorizations.

(c) Review higher headquarters planning documents for political, military and legal considerations that affect ROE. Consider tactical or strategic limitations on the use of force imposed by:

1. Higher headquarters in the initial planning documents.
2. U.S. law and policy.
3. International law, including the UN Charter.
4. HN law, policy and agreements.
5. For multinational or coalition operations:
   a. Foreign forces ROE, NATO ROE, NORAD ROE and other RUF policies.
   b. UN Security Council resolutions or other mission authority.

(d) Internal review of developed ROE by command ROE review team prior to submission for execution or approval, as appropriate.

(e) Desired End State. Assess ROE requirements throughout pre-conflict, deterrence, conflict and post-conflict phases of an operation. ROE should support achieving the desired end state.

(2) Planning Guidance.

(a) Review commander's planning guidance for considerations affecting ROE development.

(b) Ensure ROE considerations derived from commander's planning guidance are consistent with those derived from initial planning documents.

(3) Warning Orders. Incorporate instructions for developing ROE in warning orders, as required. Contact counterparts at higher, lower and adjacent headquarters, and establish the basis for concurrent planning.

(4) Course of Action (COA) Development. Determine ROE requirements to support the operational concept of each proposed COA.

(5) COA Analysis.
(a) Analyze ROE during the wargaming process. In particular, assess each COA to identify any ROE normally retained by a higher headquarters that must be delegated to subordinate commanders. Identify ROE required by decision and decisive points.

(b) Refine ROE to support synchronizing each phase of proposed COAs.

(6) COA Comparison and Selection. Consider ROE during the COA comparison process, including affects if ROE supplements are not authorized as requested.

(7) Commander's Estimate. Identify Presidential or SecDef-level ROE required to support recommended COA.

(8) Preparation of Operations Order (OPORD).

(a) Prepare and submit requests for all supplemental ROE measures IAW Enclosure A. Normally, the OPORD should not be used to request supplemental measures.

(b) Prepare the ROE appendix of the OPORD IAW CJCSM 3122.03 (JOPES Volume II: Planning Formats and Guidance). The ROE appendix may include supplemental ROE measures that are already approved.

(c) Include guidance for disseminating approved ROE that is consistent with SecDef-approved guidance. Consider:

1. Developing "plain language" ROE.

2. Creating ROE cards.

3. Issuing special instructions (SPINS).

4. Distributing ROE to multinational forces or coalitions.

5. Issuing ROE translations (for coalitions).

(9) ROE Request and Authorization Process. Commanders will request and authorize ROE, as applicable, IAW Enclosure A.

(10) ROE Control. The ROE process must anticipate changes in the operational environment and modify supplemental measures to support the assigned mission. Commanders and their staffs must continuously analyze ROE and recommend modifications to meet changing operational parameters.

(a) Ensure that only the most current ROE serial is in use throughout the force.
(b) Catalog all supplemental ROE requests and approvals for ease of reference.

(c) Monitor ROE training.

(d) Modify ROE as required. Ensure that a timely, efficient staff process exists to respond to requests for and authorizations of ROE changes.

3. Establish ROE Planning Cell. Commanders may use a ROE planning cell to assist in developing ROE. The following guidelines apply:

   a. The J-3 is responsible for the ROE planning cell and, assisted by the SJA, develops supplemental ROE.

   b. ROE are developed as an integrated facet of crisis action and deliberate planning and are a product of the Operations Planning Group (OPG) or Joint Planning Group (JPG), or equivalent staff mechanism.

   c. An ROE planning cell can be established at any echelon to refine ROE derived from the OPG or JPG planning and to produce the most effective ROE requests and/or authorizations possible.
APPENDIX B

SAMPLE ROE CARDS
For additional examples of ROE cards from past operations, see www.jagcnet.army.mil/clamo.
Peace Enforcement: KFOR (Albania, April 1999)

TASK FORCE HAWK ROE CARD
(The contents of this card are unclassified for dissemination to Soldiers)

NOTHING IN THESE RULES PROHIBITS OUR FORCES FROM EXERCISING THEIR INHERENT RIGHT OF SELF DEFENSE.

1. AT ALL TIMES, USE NECESSARY FORCE, UP TO AND INCLUDING DEADLY FORCE:
   a. In response to an immediate threat of serious bodily injury or death against yourself, other NATO Forces, or the Friendly Forces of other nations.
   b. To prevent the immediate theft, damage, or destruction of: firearms, ammunition, explosives or property designated as vital to national security.

2. AT ALL TIMES, USE FORCE LESS THAN DEADLY FORCE:
   a. In response to a threat less than serious bodily injury or death against yourself, other NATO Forces, or the Friendly Forces of other nations.
   b. To prevent the immediate theft, damage, or destruction of any NATO military property.

3. WHEN THE SITUATION PERMITS, USE A GRADUATED ESCALATION OF FORCE, TO INCLUDE:
   a. Verbal warnings to “Halt” or “ndalOHnce”
   b. Show your weapons.
   c. Show of force to include riot control formations.
   d. Non-lethal physical force.
   e. If necessary to stop an immediate threat of serious bodily harm or death, engage the threat with deliberately aimed shots until it is no longer a threat.

4. SOLDIERS MAY SEARCH, DISARM, AND DETAIN PERSONS AS REQUIRED TO PROTECT THE FORCE. DETAINNEES WILL BE TURNED OVER TO APPROPRIATE HOST NATION AUTHORITIES ASAP.

5. WARNING SHOTS ARE STRICTLY PROHIBITED.

6. TREAT ALL EPWs WITH DIGNITY AND RESPECT. RESPECT THE CULTURAL AND RELIGIOUS BELIEFS OF ALL EPWs.

7. DO NOT RETAIN WAR TROPHIES OR ENEMY SOVENIRS FOR YOUR PERSONAL USE.

8. DO NOT ENTER ANY MOSQUE, OR OTHER ISLAMIC RELIGIOUS SITE UNLESS NECESSARY FOR MISSION ACCOMPLISHMENT AND DIRECTED BY YOUR COMMANDER.

9. IMMEDIATELY REPORT ANY VIOLATIONS OF THE LAW OF WAR, OR THE RULES OF ENGAGEMENT TO YOUR CHAIN OF COMMAND, MPs, CHAPLAIN, IG, OR JAG OFFICER REGARDLESS OF WHETHER FRIENDLY FORCES OR ENEMY FORCES COMMITTED THE SUSPECTED VIOLATION.

10. THE AMOUNT OF FORCE AND TYPE OF WEAPONS USED SHOULD NOT SURPASS THAT AMOUNT CONSIDERED NECESSARY FOR MISSION ACCOMPLISHMENT. MINIMIZE ANY COLLATERAL DAMAGE.
KFOR RULES OF ENGAGEMENT FOR USE IN KOSOVO

SOLDIER'S CARD

To be carried at all times.

MISSION. Your mission is to assist in the implementation of and to help ensure compliance with a Military Technical Agreement (MTA) in Kosovo.

SELF-DEFENSE.

a. You have the right to use necessary and proportional force in self-defense.
b. Use only the minimum force necessary to defend yourself.

general rules.

a. Use the minimum force necessary to accomplish your mission.
b. Hostile forces/belligerents who want to surrender will not be harmed. Disarm them and turn them over to your superiors.
c. Treat everyone, including civilians and detained hostile forces/belligerents, humanely.
d. Collect and care for the wounded, whether friend or foe.
e. Respect private property. Do not steal. Do not take "war trophies".
f. Prevent and report all suspected violations of the Law of Armed Conflict to superiors.

Challenging and Warning Shots.

a. If the situation permits, issue a challenge:
   - In English: "NATO! STOP OR I WILL FIRE!"
   - Or in Serbo-Croat: "NATO! STANI ILI PUCAM!"
   - (Pronounced as: "NATO! STANI ILI PUTSAM!"
   - Or in Albanian: "NATO! NDAL OSE UNE DO TE QELLOJ!
   - (Pronounced as: "NATO! N'DAL OSE UNE DO TE CHILLOY!

b. If the person fails to halt, you may be authorized by the on-scene commander or by standing orders to fire a warning shot.
OPENING FIRE.

a. You may open fire only if you, friendly forces or persons or property under your protection are threatened with deadly force. This means:

   (1) You may open fire against an individual who fires or aims his weapon at, or otherwise demonstrates an intent to imminently attack, you, friendly forces, or Persons with Designated Special Status (PDSS) or property with designated special status under your protection.

   (2) You may open fire against an individual who plants, throws, or prepares to throw, an explosive or incendiary device at, or otherwise demonstrates an intent to imminently attack you, friendly forces, PDSS or property with designated special status under your protection.

   (3) You may open fire against an individual deliberately driving a vehicle at you, friendly forces, or PDSS or property with designated special status.

b. You may also fire against an individual who attempts to take possession of friendly force weapons, ammunition, or property with designated special status, and there is no way of avoiding this.

c. You may use minimum force, including opening fire, against an individual who unlawfully commits or is about to commit an act which endangers life, in circumstances where there is no other way to prevent the act.

MINIMUM FORCE.

a. If you have to open fire, you must:
   - Fire only aimed shots; and
   - Fire no more rounds than necessary; and
   - Take all reasonable efforts not to unnecessarily destroy property; and
   - Stop firing as soon as the situation permits.

b. You may not intentionally attack civilians, or property that is exclusively civilian or religious in character, except if the property is being used for military purposes or engagement is authorized by the commander.
DESERSTORM
RULES OF ENGAGEMENT

ALL ENEMY MILITARY PERSONNEL AND VEHICLES TRANSPORTING
THE ENEMY OR THEIR SUPPLIES MAY BE ENGAGED SUBJECT TO THE
FOLLOWING RESTRICTIONS:

A. Do not engage anyone who has surrendered, is out of battle due to sickness or wounds, is
shipwrecked, or is an aircrew member descending by parachute from a disabled aircraft.
B. Avoid harming civilians unless necessary to save US lives. Do not fire into civilian
populated areas or buildings which are not defended or being used for military purposes.
C. Hospitals, churches, shrines, schools, museums, national monuments, and other historical
or cultural sites will not be engaged except in self defense.
D. Hospitals will be given special protection. Do not engage hospitals unless the enemy
uses the hospital to commit acts harmful to US forces, and then only after giving a
warning and allowing a reasonable time to expire before engaging, if the tactical situation
permits.
E. Booby traps may be used to protect friendly positions or to impede the progress of enemy
forces. They may not be used on civilian personal property. They will be recovered and
destroyed when the military necessity for their use no longer exists.
F. Looting and the taking of war trophies are prohibited.
G. Avoid harming civilian property unless necessary to save US lives. Do not attack
traditional civilian objects, such as houses, unless they are being used by the enemy for
military purposes and neutralization assists in mission accomplishment.
H. Treat all civilians and their property with respect and dignity. Before using privately
owned property, check to see if publicly owned property can substitute. No
requisitioning of civilian property, including vehicles, without permission of a company
level commander and without giving a receipt. If an ordering officer can contract the
property, then do not requisition it.
I. Treat all prisoners humanely and with respect and dignity.
J. ROE Annex to the OPLAN provides more detail. Conflicts between this card and the
OPLAN should be resolved in favor of the OPLAN.

REMEMBER

1. FIGHT ONLY COMBATANTS.
2. ATTACK ONLY MILITARY TARGETS.
3. SPARE CIVILIAN PERSONS AND OBJECTS.
4. RESTRICT DESTRUCTION TO WHAT YOUR MISSION REQUIRES.
CFLCC ROE CARD

1. On order, enemy military and paramilitary forces are declared hostile and may be attacked subject to the following instructions:
   a. Positive Identification (PID) is required prior to engagement. PID is a reasonable certainty that the proposed target is a legitimate military target. If not PID, contact your next higher command for decision.
   b. Do not engage anyone who has surrendered or is out of battle due to sickness or wounds.
   c. Do not target or strike any of the following except in self defense to protect yourself, your unit, friendly forces, and designated persons or property under your control:
      - Civilians
      - Hospitals, mosques, churches, shrines, schools, museums, national monuments, and any other historical and cultural sites.
   d. Do not fire into civilian populated areas or buildings unless the enemy is using them for military purposes or if necessary for your self defense. Minimize collateral damage.
   e. Do not target enemy infrastructure (public works, commercial communication facilities, dams). Lines of communication (roads, highways, tunnels, bridges, railways, and economic objectives) commercial storage facilities, pipelines, unless necessary for self defense or if ordered by your commander. If you must fire on these objects to engage a hostile force, disable and disrupt but, avoid destruction of these objects, if possible.

2. The use of force, including deadly force, is authorized to protect the following:
   - Yourself, your unit, and friendly forces
   - Enemy prisoners of war
   - Civilians from crimes that are likely to cause death or serious bodily harm, such as murder or rape
   - Designated civilians and/or property, such as personnel of the Red Cross/Crescent, UN, and US/UN supported organizations.

3. Treat all civilians and their property with respect and dignity. Do not seize civilian property, including vehicles, unless you have the permission of a company level commander and you give a receipt to the property's owner.

4. Detain civilians if they interfere with mission accomplishment or if required for self defense.

5. CENTCOM General Order No. 1A remains in effect. Looting and the taking of war trophies are prohibited.

REMEMBER
   - Attack enemy forces and military targets.
   - Spare civilians and civilian property, if possible.
   - Conduct yourself with dignity and honor.
   - Comply with the Law of War. If you see a violation, report it.

These ROE will remain in effect until your commander orders you to transition to post hostiles ROE.

AS OF 311334Z JAN 03
### Rules of Engagement

**Armed Conflict (Stability & Reconstruction Operations): Operation Iraqi Freedom (Iraq, 2005)**

<table>
<thead>
<tr>
<th>Statement</th>
<th>Details</th>
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<tbody>
<tr>
<td><strong>Avoid Direct and Indirect Fire</strong></td>
<td>Always minimize incidental injury/loss of life and collateral damage. Prioritize the protection of friendly forces and civilians.</td>
</tr>
<tr>
<td><strong>Do not Engage Targets for Non-Military Purposes</strong></td>
<td>Disengage from any response to threats to life and property that do not meet the criteria for military engagement.</td>
</tr>
<tr>
<td><strong>Do not Engage Targets</strong></td>
<td>Do not engage targets unless they meet the conditions for engagement.</td>
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<tr>
<td><strong>Do not Engage Targets</strong></td>
<td>Do not engage targets unless they meet the conditions for engagement.</td>
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**Precautionary Measures**

- Protect yourself and your property.
- Ensure proper identification and coordination with local authorities.
- Maintain situational awareness at all times.

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**Guiding Principles**

1. **Do not engage targets** without proper identification and coordination.
2. **Do not engage targets** without proper identification and coordination.
3. **Do not engage targets** without proper identification and coordination.

---

**Proper Engagement**

- Engage only when necessary and proportionate to the threat.
- Ensure all engagements are justified by the applicable law.

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**Post-Engagement**

- Ensure all engagements are reviewed and documented.
- Communicate with local authorities and civilian populations.

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**Conclusion**

Nothing on this card prevents you from using necessary and proportionate force to defend yourself and your property.
CHAPTER 6

EMERGENCY ESSENTIAL CIVILIANS SUPPORTING MILITARY OPERATIONS

REFERENCES

6. DoDI 1000.13, Identification (ID) Cards for Members of the Uniformed Services, Their Dependents, and Other Eligible Individuals (5 December 1997).
7. DoDI 5525.11, Criminal Jurisdiction Over Civilians Employed By or Accompanying the Armed Forces Outside the United States, Certain Service Members, and Former Service Members (3 March 2005).
9. AFI 36-3026(I) (AR 600-8-14), Identification Cards for Members of the Uniformed Services, Their Eligible Family Members, and Other Eligible Personnel (20 December 2002) (Joint Instruction Adopted by Order of the Secretaries of the Air Force, Army, Navy, Marine Corps and Coast Guard).
13. Department of State Office of Allowances (Foreign Post Differential and Danger Pay Allowance), available at: http://www.state.gov/m/a/als/.
17. Military Extraterritorial Jurisdiction Act (MEJA) of 2000, 18 U.S.C. §3261 (See also Chapter 7 of this Handbook).

I. INTRODUCTION

A. Throughout our history, civilians have accompanied the force during operations. Recent operations highlight civilian employees’ importance to the military mission. Civilian employees perform a number of jobs formerly held by Soldiers, in areas as diverse as recreation specialists and intelligence analysts. Civilian employees’ importance is reflected in the following Department of Defense (DoD) Directive:

“The DoD civilian workforce shall be prepared to respond rapidly, efficiently, and effectively to meet mission requirements for all contingencies and emergencies.” (DoDD 1400.31, para. 4)

B. An understanding of the process for designating, training and directing the efforts of emergency-essential (EE) civilians while deployed is essential for judge advocates (JA) advising commanders while deployed.
II. DESIGNATING EMERGENCY-ESSENTIAL POSITIONS

A. An EE employee is one in a position that is located overseas or that would be transferred overseas during a crisis situation, or that requires the employee to deploy or to perform temporary duty assignments overseas during a crisis in support of a military operation. EE civilians are not contractor employees (see Chapter 7). EE civilian positions must be limited to those required to ensure the success of combat operations or to support combat-essential systems subsequent to mobilization, an evacuation order, or some other type of military crisis. EE positions cannot be converted to military positions because they require uninterrupted performance to provide immediate and continuing support for combat operations and/or support maintenance and repair of combat-essential systems. EE designations should be regularly reviewed and updated as part of each installation’s operations plan; management officials have the authority to designate additional positions as EE during a contingency or emergency, when such positions are deemed critical to accomplishment of the military mission.

B. The specific crisis situation duties, responsibilities and physical requirements of each EE position must be identified and documented to ensure that EE employees know what is expected. Documentation can include annotation of EE duties in the existing peacetime position descriptions; a brief statement of crisis situation duties attached to position descriptions if materially different than peacetime duties; or separate EE position descriptions.

C. Employees assigned to pre-identified EE positions must sign a DD Form 2365, “DoDD Civilian Employee Overseas Emergency-Essential Position Agreement” as a condition of employment. The agreement specifies that the employee must continue to perform the duties and requirements of the EE position in the event of a crisis situation or war. It further documents that incumbents of EE positions accept certain conditions of employment arising out of crisis situations wherein EE employees shall be sent on temporary duty, relocate to duty stations in overseas areas, or continue to work in overseas areas after the evacuation of other U.S. citizen employees who are not EE. If a person with military recall status (e.g., Ready Reserve, Standby Reserve, or other military recall status) is selected for an EE position, his or her non-availability for military mobilization will be reported promptly to the appropriate military personnel center so that he or she may be removed from military recall status. Any employee selected for an EE position who cannot be exempted from recall to active duty will not be appointed to an EE position.

D. Employees in positions located overseas that are identified as EE after the outbreak of a military crisis will be asked to execute an EE agreement (DD Form 2365). If the employee declines, the employee will continue to perform the functions of the position if no other qualified employee or military member is reasonably available. The employee will be entitled to the benefits and protections of an EE employee, but will be reassigned out of the position and assigned to a non-EE position as soon as reasonably practicable under the circumstances.

E. An employee in the U.S. who occupies a position that is identified as EE after a crisis develops or contingency mission begins will be asked to execute the DD Form 2365 and participate in contingency operations during the crisis. If the incumbent declines to sign the agreement or perform in the newly-designated EE position, the employing activity will seek another employee to volunteer to fill the position. If a volunteer is available, the incumbent will be detailed or transferred to a non-EE position, if one is available, at the same grade for which he or she is qualified. If a volunteer is not found, and the incumbent declines to sign the agreement but possesses the skills and expertise that, in management’s view, renders it necessary that he or she perform in the EE position without an EE agreement, the employee may be involuntarily assigned the EE duties at the location where needed, and directed to perform the duties at that location on a temporary basis.

F. The EE position designation is included in the position description of each EE-identified position. Example:

This position is emergency-essential (EE). In the event of a crisis situation, the incumbent, or designated alternate, must continue to perform the EE duties until relieved by proper authority. The incumbent, or designated alternate, may be required to take part in readiness exercises. This position cannot be vacated during a national emergency or mobilization without seriously impairing the capability of the organization to function effectively; therefore, the position is designated “key,” which requires the incumbent, or designated alternate, to be screened from military recall status.
G. The FY 2001 National Defense Authorization Act amended Title 10, U.S. Code, to require that EE civilians be notified of anthrax immunization requirements. The most recent guidance on the Anthrax Vaccine Immunization Program can be found at [http://www.anthrax.mil](http://www.anthrax.mil). The notification requirement applies to both current and new EE employees. The notice must be written, and the employee must sign to acknowledge receipt. File a copy of the notice and acknowledgement with the signed DD Form 2365. A sample notice follows:

This is to notify you that your position has been designated as emergency essential. You may be required, as a condition of employment, to take the series of anthrax vaccine immunizations, to include annual boosters. This may also include other immunizations that may in the future be required for this position, or for a position you may fill as an emergency-essential alternate. Failure to take the immunizations may lead to your removal from this position or separation from Federal service. [Acknowledgement: This is to acknowledge that I have read and fully understand the potential impact of the above statement. (employee signature and date)].

H. Notice of the anthrax vaccine requirements must also be included in all vacancy announcements for EE positions. The notice may mirror that provided above.

I. Personnel selected for, or occupying, EE and alternate positions will meet the medical fitness and physical requirements of the job, as determined by the combatant or MACOM commander. Any special medical fitness requirements must be job-related and/or theater-specific.

### III. DEPLOYMENT PREPARATIONS

A. **Identification.** Issue Geneva Convention Identity Cards to EE employees, or employees occupying positions determined to be EE. EE employees shall also be issued passports, visas, country clearances and any required security clearances.

B. **Documentation.** Civilian employees must fill out DD Form 93, “Record of Emergency Data.” Components will establish procedures for storing and accessing civilian DD Forms 93. Civilian casualty notification and assistance should be the same as, or parallel to, that provided to military personnel.

C. **Clothing and Equipment Issue.** All deploying DA civilians are expected to wear the appropriate military uniform, as determined and directed by the theater commander. DA Pam 690-47 and AR 670-1 contain more details on the issuance and wear of military uniforms and equipment. Maintenance and accountability of military uniforms and equipment is the employee’s responsibility. Personal clothing and care items are also the responsibility of the individual. Civilian employees should bring work clothing required by their particular job.

D. **Training Requirements.** HQDA-mandated training includes the following: first aid and other Soldier field survival tasks; hands-on Mission Oriented Protective Posture (all levels); Geneva Convention (Relative to the Treatment of Prisoners of War); and an explanation of entitlements, and the circumstances under which the entitlements are authorized. Training requirements are the responsibility of the employee’s home installation. Civilian EE employees shall be provided the same specialized training as military members (including training on the use of protective gear) on a periodic basis and prior to any deployment. EE civilians should also be trained in their responsibilities as members of the force, including standards of conduct, cultural awareness, prisoner of war coping skills, law of war, and the Uniform Code of Military Justice. EE employees will be encouraged, but not required, to participate in physical fitness and conditioning activities in accordance with AR 600-63.

E. **Medical and Dental Care.** Prior to deployment, provisions shall be made for EE employee medical care in the theater of operations. As part of pre-deployment preparations, EE employees shall receive the same immunizations as military personnel in theater. EE employees may be ordered to submit to required immunizations for service in the theater, and may be subjected to discipline for failing to submit. EE employees shall be tested for HIV before deployment, if the country of deployment requires it. According to DA policy (DA DCSPER/OTJAG decision), when a requirement exists for mandatory HIV screening, and an individual tests positive, the individual can be deployed in support of a contingency operation if the host country is notified and the EE employee is able to
perform assigned duties. EE employees shall receive medical and dental examinations and, if warranted, psychological evaluations to ensure fitness for duty in the theater. They shall carry with them a minimum of a 90-day supply of any medication they require. During a contingency, returning EE civilians shall receive cost-free military physical examinations within 30 days if the medical community decides it is warranted, or if it is required for military personnel.

F. Casualty, Mortuary and Family Care. All EE employees who PCS or are TDY outside the United States shall have panarex or DNA samples taken for identification purposes. Dental x-rays may be substituted when the ability to take panarex or DNA samples is not available. EE employees may also be issued “dog tags” for identification purposes.

1. EE civilians who are in or deploying to a theater of operations, and who have dependents, are encouraged to make Family Care Plans. As a condition of employment, single parents or families in which both parents are EE civilians are responsible for ensuring that an adequate family care plan is in place at all times (DoDD 1404.10).

2. EE civilians are entitled to casualty services, to include tracking under the military casualty system, next-of-kin notification by Casualty Area Command, military escort of remains, and a U.S. flag and casket provided at Government expense.

G. Legal Assistance. Legal assistance, including wills and any necessary powers of attorney relating to deployments, is available to EE civilians notified of deployment, as well as their families, and will be available throughout the deployment. It is limited to deployment-related matters as determined by the on-site supervising attorney.

H. Weapons Certification and Training. Under certain conditions, and subject to weapons familiarization training in the proper use and safe handling of firearms, EE employees may be issued a personal military weapon for personal self-defense. Acceptance of a personal weapon is voluntary. Authority to carry a weapon for personal self-defense is contingent upon the approval and guidance of the Combatant Commander. Only Government-issued weapons/ammunition are authorized. Civilians may not be assigned to guard duty or perimeter defense or to engage in offensive combat operations.

I. CONUS Replacement Center (CRC). All CONUS-based DA civilians (EEs, volunteers and replacements) will process through a designated CRC prior to deployment.

IV. COMMAND AND CONTROL DURING DEPLOYMENTS

A. During deployments, EE civilians are under the direct command and control of the on-site supervisory chain, which will perform the normal supervisory functions, such as performance evaluations, task assignments and instructions, and disciplinary actions.

B. On-site commanders may impose special rules, policies, directives and orders based on mission necessity, safety and unit cohesion. These restrictions need only be considered reasonable to be enforceable.

V. COMMON ISSUES DURING DEPLOYMENTS

A. Accountability. The Army has developed an automated civilian tracking system called CIVTRACKS to account for civilian employees supporting unclassified military contingencies and mobilization exercises. CIVTRACKS is a web-based tracking system designed to allow input of tracking data from any location with Internet access; its use is required. It is the employee’s responsibility to input his/her data into CIVTRACKS, and data should be entered each time there is a change in duty location while deployed, to include the initial move from home station. The employee’s home station is responsible for providing the employee a deployment card with USERID and password for access to CIVTRACKS (https://cpolrhp.belvoir.army.mil/civtracks/default.asp).
B. **Tour of Duty.** The administrative workweek constitutes the regularly-scheduled hours for which an EE civilian must receive basic and premium pay. Under some conditions, hours worked beyond the administrative workweek may be considered to be irregular and occasional, and compensatory time may be authorized in lieu of overtime/premium pay. The in-theater commander or his/her representative has the authority for establishing and changing EE tours of duty. The in-theater commander will establish the duration of the change.

C. **Overtime.** EE civilians whose basic rates of pay do not exceed that of a GS-10, step 1 will be paid at a rate of one and one-half times their basic hourly pay rate for each hour of work authorized and approved over the normal 8 hour day or 40 hour week. For employees paid at the rate of GS-10, step 1 or higher, their overtime pay used to be limited to one and one-half times the hourly pay rate for a GS-10, step 1. This meant that higher-ranking employees often earned less than their usual wage while working overtime. The 2004 Defense Authorization Act changed this: employees whose rate exceeds that of a GS-10, step 1 will now be paid at the rate of one and one-half times the basic hourly rate of a GS-10, step 1 or the employees’ basic rate of pay, whichever is greater. Ideally, overtime will be approved in advance of deployment. If overtime is not approved in advance, the EE employee’s travel orders should have the following statement in the remarks column: “Overtime authorized at TDY site as required by the Field Commander. Time and attendance reports should be sent to (name and address).” Field commanders should then submit to the EE employee’s home installation a DA Form 5172-R, or local authorization form (with a copy of the travel orders), documenting the actual premium hours worked by each EE employee for each day of the pay period as soon as possible after the premium hours are worked.

D. **On-Call Employees.** Emergencies or administrative requirements that might occur outside the established work hours may make it necessary to have employees “on-call.” On-site commanders may designate employees to be available for such a call during off-duty times. Designation will follow these guidelines: (1) a definite possibility that the designated employee’s services might be required; (2) required on-call duties will be brought to the attention of all employees concerned; (3) if more than one employee could be used for on-call service, the designation should be made on a rotating basis; and (4) the designation of employees to be “on-call” or in an “alert” posture will not, in itself, serve as a basis for additional compensation (i.e., overtime or compensatory time). If an employee is called in, the employee must be compensated for a minimum of two hours.

E. **Leave Accumulation.** Any annual leave in excess of the maximum permissible carry-over is automatically forfeited at the end of the leave year. Annual leave that was forfeited during a combat or crisis situation determined by appropriate authority to constitute an exigency of the public business may be temporarily restored. However, the employee must file for carry-over. Normally, the employee has up to two years to use restored annual leave.

F. **Pay and allowances during deployments.** Civilian employees receive the same pay and allowances to which they were entitled prior to deploying, and to which they would become entitled thereafter (e.g., within-grade increases). There is no tax exclusion for civilian employees similar to the combat tax exclusion for military members. By law, the pay of a general schedule (GS) employee normally cannot exceed that of a GS-15, step 10 in a biweekly pay period, except that in a deployment situation this maximum salary limitation (basic plus overtime pay) is measured on an annual basis. Danger Pay Allowance (DPA) and Foreign Post Differential (FPD), both discussed below, are not subject to the pay cap. The pay cap does not apply to wage grade (WG) employees.

G. **FPD.** Employees assigned to work in foreign areas where the environmental conditions either differ substantially from CONUS conditions, or warrant added compensation as a recruiting and retention incentive, are eligible for FPD after being stationed in the area in excess of 41 days. FPD is exempt from the pay cap and is paid as a percentage of the basic pay rate, not to exceed 25% of basic pay. The Department of State determines which areas are entitled to receive FPD, the FPD rate for the area, and the length of time the rate is in effect. Different areas in the same country can have different rates.

H. **DPA.** Civilian employees serving at or assigned to foreign areas designated for danger pay by the Secretary of State because of civil insurrection, civil war, terrorism or wartime conditions which threaten physical harm or imminent danger to the health or well being of a majority of employees stationed or detailed to that area, will receive DPA. The allowance will be a percentage of the employee’s basic compensation at the rates of 15, 20 or 25 percent, as determined by the Secretary of State. This allowance is in addition to any FPD prescribed for the area, but in lieu of any special incentive differential authorized the post prior to its designation as a DPA area. For employees already in the area, DPA starts on the date of the area’s designation for DPA. For employees later assigned or
detailed to the area, DPA starts upon their arrival in the area. For employees returning to the post after a temporary absence, it starts on the date of return. DPA will terminate with the close of business on the date the Secretary of State removes the danger pay designation for the area, or on the day the employee leaves the post, for any reason, for an area not designated for DPA. DPA paid to Federal civilian employees should not be confused with Imminent Danger Pay (IDP) paid to the military. IDP is triggered by different circumstances, and is not controlled by the Secretary of State.

1. **Life Insurance** Federal civilian employees are eligible for coverage under the Federal Employees Group Life Insurance (FEGLI) program. Death benefits (under basic and all forms of optional coverage) are payable regardless of cause of death. Civilians who are deployed with the military to combat support roles during times of crises are not “in actual combat” and are entitled to accidental death and dismemberment benefits under FEGLI in the event of death. Similarly, civilians carrying firearms for personal protection are not “in actual combat.”

J. **Discipline**. For information regarding MEJA, see Chapter 7 of this Handbook, “Contractors Accompanying the Force.”

**VI. CONTRACTOR EMPLOYEES**

For contractor issues during deployment, see Chapter 7 of this Handbook, “Contractors Accompanying the Force.”
CHAPTER 7

CONTRACTORS ACCOMPANYING THE FORCE (CAF)

REFERENCES

2. Army Federal Acquisition Regulation Supplement § 5152.225-74-9000, Contractors Accompanying the Force. This outline incorporates the interim changes to AFARS 5152.225-74-9000.
3. Army Regulation 715-9, Contractors Accompanying the Force. This outline incorporates the revised draft version of AR 715-9, publication pending.
6. Assistant Secretary of the Army for Acquisitions, Logistics & Technology: Contingency Contracting and Contractor on the Battlefield Policy, Guidance, Doctrine, and Other Relevant Information. https://webportal.saalt.army.mil/saal-zp/c_c/index.htm (contains links to materials relevant to contingency contracting; deployments; contractors accompanying the force; suggested contracting clauses; contingency contracting articles; etc.).

I. INTRODUCTION

DOD uses contractors to provide U.S. forces that are deployed overseas with a wide variety of services because of force limitations and a lack of needed skills. The types of services contractors provide to deployed forces include communication services, interpreters, base operations services, weapons systems maintenance, gate and perimeter security, intelligence analysis, and oversight over other contractors. The military uses contractors to support deployed forces for several reasons. One reason is that in some deployed areas, such as Bosnia and Kosovo, the executive Branch has limited the number of U.S. military personnel who can be deployed in those countries at any one time. When these limits, known as force caps, are in place, contractors replace soldiers so that the soldiers will be available to undertake activities with the potential for combat. A second reason that DOD uses contractors is because either the required skills are not available in the military or are only available in limited numbers and need to be available to deploy for other contingencies . . . Finally, DOD uses contractors to conserve scarce skills to ensure that they will be available for future deployments. Military Operations: Contractors Provide Vital Services to Deployed Forces But Are Not Adequately Addressed in DOD Plans, GAO-03-695, page 2.

II. DEFINITIONS

A. Contractor Personnel. For CAF purposes, the term "contractor personnel" are defined as the contractor’s officers and employees but does not include those persons who reside in the country where contract
performance takes place. AFARS 5152.225-74-9000(2). The DFARS clause applies to contractor personnel who “deploy with or otherwise provide support in the theater of operations to U.S. military forces deployed outside the United States in--

(i) Contingency operations;
(ii) Humanitarian or peacekeeping operations; or
(iii) Other military operations or exercises designated by the Combatant Commander.” DFARS 252.225-7040(b).

B. **Statement of Work (SOW)/Statement of Objectives (SOO).** These documents should clearly identify to the contractor what work has to be performed and outlines any special planning requirements. AR 715-9 ¶1-4. See DFARS 252.225-7040; AFARS 5152.225-74-9000.

1. SOWs are used in situations where the agency wants to describe the activities required of the contractors. Ch. 2, AR 715-9.

2. SOO are used in situations where the agency describes the agency’s objectives to be fulfilled by the contractor. Ch. 2, AR 715-9.

C. **Contingency Operation.** A contingency operation is a military operation that the Secretary of Defense designates as an operation in which members of the armed forces are or may become involved in military actions, operations, or hostilities against an enemy of the U.S. or against an opposing military force. Or, alternatively, a military operation that results in the call or order to active duty members of the armed services. 10 U.S.C. 101(a)(13).

D. **Independent Government Estimate.** The IGE is the government’s primary tool used to anticipate costs for contracted support. This document helps determine if the contractor is charging a fair and reasonable amount. Ch. 2, AR 715-9.

E. **Tour of Duty.** A tour of duty is the length of a deployment. Ch. 4, AR 715-9.

F. **Hours of Work.** Hours of work are the hours worked during a normal workday. Ch. 4, AR 715-9.

III. ARMY AREAS OF RESPONSIBILITY FOR CONTINGENCY CONTRACTING AND CAF-RELATED SUBJECTS

A. **Army Contracting Agency (ACA)** is the Army’s proponent for contingency contracting. ACA Implementation Plan, 5 February 2003.

B. **Army Material Command (AMC)** is the executive agent for the Army’s LOGCAP contract. AR 715-9 ¶1-4(l)(1).

C. The war fighting **Principal Assistant Responsible for Contracting (PARC)** controls all Army contracting in the theater of operations.

D. The **Industrial Base Program** is responsible for the systems contractors policy.

E. The **Coalition Provisional Authority (CPA)** was responsible for rebuilding Iraq.

IV. TYPES OF CAF CONTRACTS AND CONTRACTOR EMPLOYEES

A. CAF contracts can be grouped into three categories. This classification is important because the answer may trigger different sets of rules. The contract category may also determine where the contracting officer is located.
1. **Systems Contracts.** Provide logistics support to maintain and operate weapons, vehicles and information systems utilized in military operations. Usually awarded by the commands responsible for building and buying the weapons or other systems. (E.g., IT contractors supporting the Patriot Missile system, contractors helping to pilot drones). Managed by a separate, unique line of program authority found under the Program Executive Officer/Program Manager Control. The security, logistics and transportation needs of Systems Support Contractors are the responsibility of the supported unit. AR 715-9 ¶1-4.

2. **External Theater Support Contracts.** Awarded by commands external to the combatant command or component command. (e.g., the Army’s LOGCAP contract; contracts by the Defense Logistics Agency; the U.S. Army Corps of Engineers; and the Air Force Civil Engineer Support Agency). Not managed by the theater’s Principal Assistant Responsible for Contracting (PARC). Instead, monitored by the theater of operations AMC Logistics Support Element (LSE) office which forwards contract performance reports to the office responsible for managing these contracts. Contractor is expected to provide services at the deployed location. AR 715-9 ¶1-4.

3. **Theater Support Contracts.** Normally awarded by contracting agencies associated with the regional combatant command (e.g., U.S. Central Command, USAREUR, etc.) and administered by contracting officers or contracting officer representatives located in theater. Can be for recurring services such as equipment rental or repair, minor construction, security, intelligence services and one-time delivery of goods and services at the deployed location. AR 715-9 ¶1-4. See also Army FM 4-100.2, Contracting Support in the Theater of Operations.

B. Contractor employees fall into one of three categories: U.S. citizens; local nationals (LN); or third country nationals (TCN).

V. CONTINGENCY CONTRACT PLANNING

A. **Required Subcontractor Clauses.** Army prime contractors must include DFARS clause 252.225-7040 (Contractors Personnel Supporting a Force Deployed) and AFARS clause 5125.225-74-9000 (Contractors Accompanying the Force) in each of their subcontracts. DFARS 252.225-7040(q), AFARS 5125.74-9000(c).

B. **Plan for Contract Administration.** Army planners must devote adequate resources to oversee and receive the acquisition of its commercial battlefield support services/supplies. Ch. 2, AR 715-9.

C. The Army can maximize contractor support by negotiating the terms of the contract before a deployment notification order is received. Ch. 2, AR 715-9.

1. The process for deployment, method for subsistence, and organization to execute support in theater of operations must be conveyed to supporting contractors so that they can plan, hire the right technicians, and ensure they are ready to provide needed support. Knowing what contractor support is available ahead of time will help the operational community plan the mission. Ch. 2, AR 715-9. See DFARS 252.225-7040(e), AFARS 5125.225-74-9000.

2. Three invaluable sources for planning contractor support for deployed operations are the DoD Acquisition Deskbook Supplement; AMC Pamphlet 715-8; and, FM 3-100.21 Contractors Accompanying the Force. Ch. 2, AR 715-9. See DFARS 252.225-7040, AFARS 5125.225-74-9000.

3. MACOMs can assure contract performance by including the following as contract evaluation factors: Ch. 2, AR 715-9; AR 700-137 ¶3-2(c)(5).

   a. Contractors should have a clear understanding of the SOW.

   b. Contractors should be assured that the government will provide equipment and training as stated in the contract.
c. Contractors should be required to submit a plan showing the capability to perform during war. This includes identifying emergency essential positions and agreements from these employees to remain on the job during war.

d. Contractors working overseas should be assured of the same priority for dependent evacuation as military dependents. (Evacuation discussed infra).

e. Contractors should be aware that insurance is available under the Defense Base Act and the Longshoreman’s and Harbor Workers Compensation Act. (Insurance discussed infra).

D. Modular Contingency Contract Planning. Contingency contract planners are advised to prepare modular plans. “Modularity” enhances the planner’s ability to mix and match various line items in the contract to meet mission requirements without having to rewrite the entire contract support plan. “Modularity” also expedites the planning process and enables the combatant commanders to obtain effective cost estimates. Ch. 2, AR 715-9.

E. Contractor Requirements and Army Deployment Planning. Including contractors in the Time-Phased Force Deployment Data (TPFDD) enables the Army to incorporate contractor personnel and equipment into unit plans and deploy all assets on schedule. Ch. 2, AR 715-9; ¶8.0, Contractor Support in Theater of Operations, Deskbook Supplement.

F. Classified Contracting. Some operational plans may require a classified contract. Classified contracting is usually more costly and should utilize the lowest security classification possible. In addition, the security management effort can be enhanced by using unclassified SOWs to describe the general type of services to be performed and classified appendices to detail time frames, geographic areas and other classified information. Ch. 2, AR 715-9. For more information regarding classified contracting, see AR 380-5, AR 380-49, AR 380-19, AR 380-67, AR 380-380, AR 604-5, DOD 5220.22-M, and DOD 5220-R.

G. Deviations and Waivers. To provide timely support during a crisis not covered by existing OPLANS or contingency contracting clauses, Army personnel are encouraged to obtain deviations or waivers from regular procurement methods to the maximum extent possible. Ch. 4, AR 715-9 and AR 700-137.

VI. STATUS OF CAF

A. CAF Functions. CAF can only be used to perform selected combat support and combat service support (CSS) activities. They may not perform combat activities or engage in hostilities or operate in a situation where “international law might perceive them as combatants.” Vernon, Battlefield Contractors: Facing Tough Issues, 33 Pub. Cont. L. J. 369 (Winter 2004) at 406. Like other contractors (i.e. CONUS), CAF may not perform inherently governmental functions. See Federal Activities Inventory Reform Act (the FAIR Act), Public Law 105-270; OMB Circular A-76; DOD 4100.15; Ch. 4, AR 715-9 and AR 700-137.

B. Status of Forces Agreements (SOFAs) (CAF status vis-à-vis friendly/host nation). SOFAs are international agreements between two or more governments that provide various privileges, immunities and responsibilities and enumerate the rights and responsibilities of individual members of the deployed force. The United States does not have SOFA arrangements with every country and some SOFAs do not adequately cover all contingencies. As such, it is possible that CAF and soldiers will be treated differently by a local government. Ch. 3, AR 715-9. Guidebook, Topic 15.

1. Contractor employee's status will depend upon the specific provisions of the SOFA, if any, that are applicable between the U.S. and the country of deployment at the time of deployment. Ch. 3, AR 715-9.

2. Military forces can save scarce resources by advising the Department of State of any special requirements needed by contract planners before implementing a SOFA agreement. Ch. 1, AR 715-9.

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110 TPFDD is the combatant commander’s statement of his requirements by unit type, time period, and priority of arrival. When considered during the planning process, it includes estimates of contractor cargo and personnel requirements and those of the combat forces supporting the operation. AR 715-9.
3. Contractor employees may or may not be subject to criminal and/or civil jurisdiction of the host country to which they are deploying. Ch. 3, AR 715-9.

4. If an international agreement (e.g., SOFA) does not address CAF status, the contractor may be unable to perform because their employees may not be able to enter the country or the contractor could be treated as a foreign corporation subject to local laws and taxation policies. Ch. 2, AR 715-9.

5. The North Atlantic Treaty Organization (NATO) SOFA is generally accepted as the model for bilateral and multilateral SOFAs between the U.S. Government and host nations around the world.

   a. The NATO SOFA covers three general classes of sending state personnel: 1) Members of the "force," i.e., members of the armed forces of the sending state; 2) Members of the "civilian component," i.e., civilian employees of the sending state; 3) "Dependents," i.e., the spouse or child of a member of the force or civilian component that is dependent upon them for support.

   b. Under the generally accepted view of the NATO SOFA, contractor employees are not considered members of the civilian component. Accordingly, special technical arrangements or international agreements generally must be concluded to afford contractor employees the rights and privileges associated with SOFA status. Ch. 3, AR 715-9.

6. If there is no functioning government in which the Department of State can negotiate a SOFA, contract planners must comply with the policy and instructions of the combatant commander when organizing the use of contractors in that country. Ch. 1, AR 715-9.

7. If there is any contradiction between a SOFA and an employer’s contract, the terms of the SOFA will take precedence. Ch. 3, AR 715-9.

8. The following websites may help determine if the U.S. has a SOFA agreement with a particular country: http://www.jagcnet.army.mil/clamo (requires login for full access); https://aflsa.jag.af.mil/INTERNATIONAL (site requires FLITE registration and password); www.state.gov (this webpage also contains country studies, a quick way to learn about a country to which personnel are deploying).

C. Captivity, Hostile Detention and POW Status.

1. DOD Approach. CAF are neither combatants, nor non-combatants, they are “civilians accompanying the force.” When the U.S. is a participant in an international armed conflict, CAF are entitled to be protected as EPWs if captured by a signatory to the Geneva Convention Relative to the Treatment of Prisoners of War (12 August 1949), the Hague Convention No. IV Respecting the Laws and Customs of War on Land and the Annex Thereto Embodying Regulations Respecting the Laws and Customs of War on Land (18 October 1907). See Generally, Guidebook, Topic 15.

2. Risks. CAF who “engage in hostilities” risk being treated as combatants (and thus being targeted, etc.). Further, they risk being treated as “unprivileged belligerents” (and treated as war criminals?). Vernon, Battlefield Contractors: Facing Tough Issues, 33 Pub. Cont. L. J. 369 (Winter 2004) at 404-421.

3. The above protections only apply during an international armed conflict. In a non-“international armed conflict,” protection for CAF personnel will depend on the specific circumstances of the operation. Ch. 5, AR 715-9.

4. CAF will be briefed on applicable protections, techniques for handling captivity situations and CAF rights as EPWs while in-processing at the CRC/IDS. Ch. 5, AR 715-9.

D. Iraq: CPA, Coalition Contractors, Subcontractors and Their Employees.
1. **Criminal, Civil and Administrative Jurisdiction.** Contractor and sub-contractor Coalition personnel, who do not normally reside in Iraq, are subject to the exclusive jurisdiction of their Parent State. These CAF are not subject to Iraqi criminal jurisdiction. Coalition Provisional Authority Order Number 17, § 2. (available at http://www.cpa-iraq.org/regulations).

2. **Licensing; Registration of Employees; Business and Corporate Laws; Acts Performed in an Official Capacity; and, Acts Not Performed in an Official Capacity.** Coalition contractors, their subcontractors and all of their employees, who do not normally reside in Iraq, are not subject to Iraqi jurisdiction in matters relating to the terms and conditions of their contract in relation to the Coalition Provisional Authority (CPA). Coalition Provisional Authority Order Number 17, § 3. (available at http://www.cpa-iraq.org/regulations).

3. **Claims Against Contractors in Iraq.** Claims for property loss, property damage, personal injury, personal illness and death against any persons employed by the CPA shall be submitted to and dealt with by the Parent State. Coalition Provisional Authority Order Number 17, § 6. (available at http://www.cpa-iraq.org/regulations).

**VII. ADMINISTRATIVE ACCOUNTABILITY OF CAF**

**A. CONUS Replacement Centers (CRCs) and Individual Deployment Sites (IDS).**

1. All CAFs must process through a CRC or an IDS before deploying. The terms of the contract will determine how CAFs will use these facilities. DFARS 252.225-7040(f); Ch. 3, AR 715-9; Guidebook, Topic 2.

2. When CAF personnel in-process at a CRC/IDS, the government is responsible for providing lodging and will provide meals for a nominal fee. Transportation to the CRC/IDS is the contractor’s responsibility and is reimbursable only if the contract authorizes reimbursement. Ch. 3, AR 715-9; Guidebook, Topic 2. Travel orders for CAF are prepared by the supported installation. Ch. 3, AR 715-9.

3. CAF are required to be fully immunized; have all required security background checks completed; have all required vehicle licenses; all passports, visas, etc.; and, any other requirements specified by the contracting officer’s representative before deploying DFARS 252.225-7040(e), AFARS 5152.225-74-9000(c), Ch. 3, AR 715-9; Guidebook, Topic 3. Contractor is responsible for obtaining all passports, visas and other documents necessary for its personnel to enter/exit the AO. DFARS 252.225-7040(e), AFARS 5152.225-74-9000(g); Guidebook, Topic 2.

4. CAF personnel are required to complete and leave a next of kin card/emergency data card with the contracting officer’s designated official and hand carried to the AO. AFARS 5152.225-74-9000(c), AR 715-9; Guidebook, Topic 10.

5. Contractor performed processing is preferred when a contractor is deploying a large number of personnel. Government performed processing is preferred when a contractor is deploying a small number of personnel. AR 715-9.

**B. Contractor Responsibilities for Accountability.**

1. Contractors must maintain a current list of all personnel deployed in the AO and furnish this information to the contracting officer. DFARS 252.225-7040(g), AFARS 5152.225-74-9000(c). Contractors are required to maintain identification records (e.g., DNA/dental) of their CAF personnel. AR 715-9.

2. Contractor is required to maintain a plan proscribing how it will replace employees and identify all mission essential positions. DFARS 252.225-7040(h), AFARS 5152.225-74-9000(c); Guidebook, Topic 12.

**C. AMC’s Logistics Support Element (LSE).** CAF may be assigned to AMC’s Logistics Support Element (LSE) for accountability purposes. Personnel assigned to the LSE are required to follow reporting procedures when entering, moving within, and exiting the AO. In-theater support to CAF personnel attached to the LSE will be
provided by the employer, unless the contract states otherwise or the contract employee operates forward of the LSE. AFARS 5152.225-74-9000(c); AR 715-9; Guidebook, Topic 18.

D. **CIVTRACKS** is a web-based tracking system that allows commanders to track and maintain accountability of civilians (i.e., contractor employees) in a theater of operations. CIVTRACKS requires each individual to enter, via the internet, their name, duty location, telephone number, status, etc. into the computer program. CIVTRACKS may be modified in the future to enable civilians to input their data with a passage of their Common Access Card (CAC) through a computer scanner. Memorandum from the DA, Deputy Chief of Staff, G-1, 31 May 2002. Guidebook, Topic 17.

1. Access to CIVTRACKS (with a password) is available at: https://cpolrhp.belvoir.army.mi/civtracks

2. The contact for CIVTRACKS is the Assistant G-1 for Civilian Personnel Policy and Program Development Division:

   Assistant G-1 for Civilian Personnel Policy and Program Development Division, ATTN: DAPE-CP-PPM
   200 Stovall Street, Alexandria, VA 22332-0300
   or CIVTRACKS@asamra.hoffman.army.mil

**VIII. COMMAND AND CONTROL AND DISCIPLINE OF CAF PERSONNEL**

A. The command and control of contractor employees is significantly different than that of DA civilians. Ch. 4, AR 715-9.

B. For contractor employees command and control is tied to the terms and conditions of the government contract. Contractor employees are not under the direct supervision of military personnel in the chain of command. The Contracting Officer is the designated liaison for implementing contractor performance requirements. Ch. 4, AR 715-9. See also, FAR Part 42; AR 700-137.

1. **Contract Changes in Ordinary Circumstances.** The contracting officer or the administrative contracting officer are the only government officials with the authority to increase, decrease or materially alter a contract’s scope of work or statement of objectives. FAR Part 42; Ch. 2, AR 715-9 (under Statement of Work).

   2. CAF personnel cannot command, supervise, administer or control Army or DA personnel. Contracted personnel shall not be supervised or directed by military or DA civilian personnel. Only the designated COR shall communicate the Army’s requirements to the contractor and prioritize the contractor’s activities consistent with the contract. AR 715-9; AR 700-137. See FAR 37.104, prohibition on personal services contracts.

   3. **Contract Changes in Emergency Situations.** Contained in the Proposed DFARS Clause, a provision allowing a commander to make changes in emergency situations is NOT in the final clause. Instead, the clause provides Contracting Officers with traditional change authority: In addition to the changes otherwise authorized by the Changes clause of this contract, the Contracting Officer may, at any time, by written order identified as a change order, make changes in Government-furnished facilities, equipment, material, services, or site. Any change order issued in accordance with this paragraph (p) shall be subject to the provisions of the Changes clause of this contract. DFARS 252.225-7040(p).

   4. **Contract Changes in Transportation, Logistical and Support Requirements – Interim AFARS Clause.** Contractor personnel . . . will comply with all orders, directives, and instructions of the combatant command relating to non-interference in military operations, force protection, health, and safety. AFARS 5152.225-74-9000(b).

   5. Contractors and its employees are required to comply with: U.S., host country and local laws; treaties and international agreements (e.g., SOFA); applicable U.S. regulations directives, instructions, policies, and procedures; orders, directives, and instructions issued by the combatant commander relating to force protection, security, health, safety, or relations and interaction with local nationals; and, all applicable UCMJ provisions. DFARS 252.225-7040(d); AFARS 5152.225-74-9000(a)(3).
6. While the government does not directly command and control contractor employees, key performance requirements should be reflected in the contract. For example, combatant commander directives, orders and essential standard operating procedures can be incorporated into the government contract. If those requirements should change, the contract can be modified by the contracting officer to satisfy the commander's new requirements. DFARS 252.225-7040(d) & (p); AFARS 5152.225-74-9000(b); AR 715-9.

7. Contractor employees are required to adhere to all United States, host country, and third country national laws; Treaties and international agreements; United States regulations, directives, instructions, policies, and procedures; and Orders, directives, and instructions issued by the Combatant Commander relating to force protection, security, health, safety, or relations and interaction with local nationals. DFARS 252.225.7040(d). See also, AFARS 5152.225-74-9000(b).

8. The contracting officer may also direct that the contractor remove from the theater of operations any contractor employee who fails to comply with the above instructions, orders and directives. Any command directed repatriation, via the contracting officer, will be at the contractor’s expense. DFARS 252.225.7040(h); AFARS 5152.225-74-9000(b).

C. Discipline of Contractor Employees. Maintaining discipline of contractor employees is the responsibility of the contractor’s management structure, not the military chain of command. Ch. 4, AR 715-9 (under Discipline and Commander’s Authority).

1. The process for removal of contractor employees from the theater of operations is dependent upon the policies issued by the combatant commander and the extent to which those policies are incorporated in the terms of the contract, and are exercised through the contracting officer. Ch. 4, AR 715-9 (under Discipline and Commander’s Authority).

2. Commanders can indirectly influence the discipline of contractor personnel through temporary or permanent revocation or suspension of clearances, restriction from installations or facilities, or revocation of exchange privileges. Ch. 4, AR 715-9 (under Discipline and Commander’s Authority).

3. Criminal activity. Contractor employees are not subject to military law under the UCMJ when accompanying U.S. forces, except during a declared war. When a contractor is involved in criminal activity, international agreements and the host nation’s laws take precedence. In the absence of host nation involvement, the commander may be able to use the Military Extraterritorial Jurisdiction Act to deal with felonies (see below). Ch. 4, AR 715-9 (under Discipline and Commander’s Authority).

4. Retired military members are subject to the UCMJ. Thus, a retired service member working as CAF or a civil servant is subject to the UCMJ. Ch. 4, AR 715-9 (under Discipline and Commander’s Authority).


1. Background. Since the 1950s, the military has been prohibited from prosecuting by courts-martial civilians accompanying the Armed Forces who commit criminal offenses overseas in peacetime. Many Federal criminal statutes lack extraterritorial application. In addition, many foreign countries decline to prosecute crimes committed within their nation, particularly those involving U.S. property or another U.S. person as a victim. Furthermore, military members who commit crimes while overseas, but whose crimes are not discovered or fully investigated prior to their discharge from the Armed Forces are no longer subject to court-martial jurisdiction. As a result of this jurisdictional gap, some people have gone unpunished for their criminal conduct.

2. Solution. The Military Extraterritorial Jurisdiction Act (MEJA), as implemented by DOD Instruction 5525.11, closes the jurisdictional gap by extending Federal criminal jurisdiction to certain civilians and former military members overseas.

3. What Is Covered. The MEJA covers conduct that:
a. Is committed outside the United States,

b. Would be a crime under U.S. Federal law in U.S. special maritime and territorial jurisdiction, and

c. Is punishable by imprisonment for more than 1 year.

4. **Who Is Covered.** The MEJA applies to certain members of the Armed Forces, former members of the Armed Forces, and persons employed by or accompanying the Armed Forces outside the United States, and their dependents, as those terms are defined in DoD Instruction 5525.11, Criminal Jurisdiction Over Civilians Employed By or Accompanying the Armed Forces Outside the United States, Certain Service Members, and Former Service Members, 3 March 2005.

5. **Limitations.**

   a. *Foreign Criminal Jurisdiction.* If a foreign government, in accordance with jurisdiction recognized by the U.S., has prosecuted or is prosecuting the person, the U.S. will not prosecute the person for the same offense, absent approval by the Attorney General or Deputy Attorney General.

   b. *Military Member.* Military members subject to the UCMJ will not be prosecuted under MEJA, unless the member ceases to be subject to the UCMJ, or the indictment or information charges that the member committed the offense with one or more other defendants, at least one of whom is not subject to the UCMJ.

6. **Procedures.** DoD Instruction 5525.11 implementing MEJA contains detailed instructions regarding:

   a. Investigation, arrest, detention, and delivery of persons to host nation authorities.

   b. Representation. (Also see AR 27-10, Ch 26)

   c. Initial Proceedings.

   d. Removal of persons to the United States or other Countries.

**IX. SUPPORT TO CONTRACTORS ACCOMPANYING THE FORCE**

A. **Minimize Support.** The Army strives to minimize military support to contractors. The Army may use other contractors or host nation resources to support contractors. DFARS 225.7402-1, AR 715-9, AR 700-137.

B. **Letters of Authorization or Invitation Travel Orders** detail what privileges each contractor employee is entitled to. AR 715-9, Chapter 3 has a sample Letter of Authorization. Depending on the terms of each contract, contractor employees may be entitled to the following support: investigative and security clearance requirements; shots and passports; training; transportation; equipment and equipment maintenance; communication; billeting and rations; evacuation procedures; contract administration; laundry services; medical support; civil affairs coordination. DFARS 225.7402-1; DFARS PGI 225.7402-1; AR 715-9; AR 700-137; and, Guidebook, Topic 13.

C. **Government Subsistence – Meals, Lodging, Medical, Dental, MWR, Chaplain, etc.** If authorized in the Letter of Authorization or elsewhere in the contract, or if directed by the combatant commander or his representative, contractor employees will be provided Government subsistence. However, absent specific authorization, the contractor shall be responsible for all subsistence required for their employees (but these costs may be reimbursable under the contract). Guidebook, Topic 14.

   *What “Should” be in the Contract / Who Decides.* DFARS 225.802-70 and proposed AFARS 5125.74-9000 require the contracting office to verify the logistical and operational support that will be available for deployed contractor personnel. The requirements office also must be involved in determining these details to ensure the budget, funding, and scope of work accurately considers these elements. The AMC LSE, unit COR, or ACO is your primary coordination expert for what support is available in the specific work location. The norm is for these
services to be provided to contractor personnel, commensurate with services provided to Army civilian personnel, in
theater. If subsistence availability changes during performance (e.g. meals, billeting) the PCO should be made aware of possible pricing and allowability impacts, whether up or down. Guidebook, Topic 14.

D. Organizational Clothing and Equipment.

1. CAF are not authorized to wear military uniforms except for specific safety or security items (e.g., chemical defense equipment; cold weather equipment; mission specific safety equipment) unless authorized by the Combatant Commander. DFARS 252.225-7040(i); AFARS 5152.225-74-9000(d); Guidebook, Topic 6. “If authorized to wear military clothing, Contractor personnel must wear distinctive patches, arm bands, nametags, or headgear, in order to be distinguishable from military personnel, consistent with force protection measures and the Geneva Conventions.” DFARS 252.225-7040(i).

2. Contractors may be issued some protective Organizational Clothing and Individual Equipment (OCIE) according to the theater to which deployed, but they will not be issued Battle Dress Uniforms (BDUs) or Desert Camouflage Uniforms (DCUs), boots, etc. without a Department of the Army waiver. Requests for exception will be submitted to the Office of the Deputy Chief of Staff, G-4 (DALO-PLS), 500 Army Pentagon, Washington, D.C., 20310-0500 for consideration. The contractor is encouraged to require a uniform appearance among their employees, but the use of current U.S. Armed Forces uniforms is prohibited. These policies are in place for their protection, to distinguish them from combatants. AR 715-9 and AR 700-137. See also, DFARS 252.225-7040(i) and AFARS 5152.225-74-9000(d); Guidebook, Topic 6; Ch. 3, AR 715-9 (under Preparation for Deployment).

3. The decision of contractor personnel to wear any issued OCIE is voluntary, however, the Combatant Commander, subordinate JFC and/or ARFOR Commander may require contractor employees to be prepared to wear Chemical, Biological, and Radiological Element (CBRE) and High-Yield Explosive defensive equipment. Other examples of equipment the government may provide are communications equipment, firefighting equipment, and medical and chemical detection equipment. Guidebook, Topic 6.

4. The contract must specify that the contractor is responsible for storage, maintenance, accountability, and checking and performing routine inspection, of Government furnished property and procedures. The contract must also specify contractor responsibilities for training and must specify the procedures for accountability of Government furnished property. AR 700-137. See AFARS 5152.225-74-9000(d); Guidebook, Topic 6.

5. Contractor employees will be responsible for maintaining all issued items and must return them to the issuer upon redeployment. DFARS 252.225-7040(i). In the event that issued clothing and/or equipment is lost or damaged due to negligence, a report of survey will be initiated IAW AR 735-5, Chapters 13 and 14. According to the findings of the Survey Officer, the government may require reimbursement from the contractor. AR 715-9, AR 700-137. See AFARS 5152.225-74-9000(d); Guidebook, Topic 6; Ch. 3, AR 715-9 (under Preparation for Deployment).

E. Weapons & Force Protection. Pursuant to FM 3-100.21, Paragraph 6-4, “Protecting contractors and their employees on the battlefield is the commander’s responsibility. When contractors perform in potentially hostile or hazardous areas, the supported military forces must assure the protection of their operations and employees. The responsibility for assuring that contractors receive adequate force protection starts with the combatant commander, extends downward, and includes the contractor.” See also DFARS 252.225.7040(c) and AR 715-9.

1. Weapons and Training. Pursuant to FM 3-100.21, paragraph 6-29, “The general policy of the Army is that contractor employees will not be armed.” However, Individual Deployment Sites (IDS) or CONUS Replacement Centers (CRC) may issue sidearms to contractor employees for their personal self-defense. The issuance of such weapons must be authorized by the Combatant Commander and must comply with military regulations regarding firearms training and safe handling. Weapons familiarization is provided to contractor employees as part of the IDS/CRC (JRC) deployment processing. AFARS 5152.225-74-9000(e). The acceptance of self-defense weapons by a contractor employee is voluntary and should be in accordance with the gaining theater and the contractor’s company policy regarding possession and/or use of weapons. Guidebook, Topic 7.
a. Pursuant to FM 3-100.21, paragraph 6-29, “Contractor employees may only be issued military specification sidearms, loaded with military specification ammunition.” See AFARS 5152.225-74-9000(e).

b. Contractor employees will not possess privately owned weapons. AFARS 5152.225-74-9000(e). Note, the new DFARS clause does NOT contain the prohibition on possessing privately owned weapons.

c. When the military provides weapons to contractors or their employees, there must be adequate screening and background checks to prevent violations of the Lautenberg Amendment. 18 U.S.C. 922(d)(9).

The current DFARS clause, DFARS 252.225-7040(j), provides:

(j) Weapons.

(1) If the Contractor requests that its personnel performing in the theater of operations be authorized to carry weapons, the request shall be made through the Contracting Officer to the Combatant Commander. The Combatant Commander will determine whether to authorize in-theater contractor personnel to carry weapons and what weapons will be allowed.

(2) The Contractor shall ensure that its personnel who are authorized to carry weapons--

(i) Are adequately trained;

(ii) Are not barred from possession of a firearm by 18 U.S.C. 922; and

(iii) Adhere to all guidance and orders issued by the Combatant Commander regarding possession, use, safety, and accountability of weapons and ammunition.

(3) Upon redeployment or revocation by the Combatant Commander of the Contractor's authorization to issue firearms, the Contractor shall ensure that all Government-issued weapons and unexpended ammunition are returned as directed by the Contracting Officer. DFARS 252.225.7040(j).

2. CAF personnel are expected to follow all force protection rules. Force protection rules include rules governing the use of showers; the purchase of food and drinks on the economy; prohibitions against visiting places identified as “off-limits”; escort requirements; medical procedures; and required uniforms. Ch. 5, AR 715-9.

3. The security, logistics and transportation needs of Systems Support Contractors are the responsibility of the supported unit. AR 715-9.

4. Contractors are responsible for providing force protection and counter-terrorism awareness training to their employees similar to that provided to US Government employees. DFARS 225.74 and DFARS 252.225-7043.

F. Legal Assistance. Contractor employees in the U.S. preparing to deploy abroad, or already deployed overseas, to perform work pursuant to any contract or subcontract with DA, generally will not be eligible to receive legal assistance from military or DA civilian lawyers. AR 27-3, para. 2-5 a.(7); Ch. 4, AR 715-9.

1. Contractor employees should satisfy all legal requirements that they deem necessary, such as a will, guardianship and estate planning, with privately retained attorneys before deployment. Payment of legal fees is a private matter between the contractor employee and the lawyer retained. The Army has no involvement. Ch. 4, AR 715-9.

2. Exceptions:

a. If contractor employees are accompanying the Armed Forces of the United States outside the United States, they may receive certain legal assistance from Army lawyers when DA or DOD is contractually obligated to provide this assistance as part of their logistical support. AR 27-3, para. 2-5 a.(7); Ch. 4, AR 715-9.
b. The specific terms of the contract under which contractor employees are deploying must be reviewed to verify if DA is obligated to provide legal service. AR 27-3, para. 2-5 a.(7); Ch. 4, AR 715-9. SJAs should recommend eliminating legal assistance contractual obligations whenever the contractor’s contracts are reviewed or renegotiated. AR 27-3, para. 2-5 a.(7).

3. Where DA is under contractual obligation to provide legal assistance, the following rules apply:

   a. If the legal assistance is to be provided overseas, it must be in accordance with applicable international agreements or approved by the host nation government in some way. AR 27-3(2-5), AR 715-9.

   b. Legal assistance is limited to ministerial service (for example notarial services), legal counseling (to include the review and discussion of legal correspondence and documents), and legal document preparation (limited to powers of attorney and advanced medical directives) and help on retaining civilian lawyers. AR 27-3(2-5), AR 715-9.

   c. NOTE: Contract employee status is irrelevant if the person is an authorized recipient of legal assistance services, e.g. Retiree or family member otherwise authorized legal assistance services.

G. Identification Cards. Contractor employees will receive the following three distinct forms of identification:


   2. DD Form 489 (Geneva Conventions Identity Card for Persons who Accompany the Armed Forces). Identifies one's status as a contractor employee accompanying the U.S. Armed Forces. Must be carried at all times when in the theater of operations. Pursuant to the Geneva Convention Relative to the Treatment of Prisoners of War, article 4(4), if captured, contractors accompanying the force are entitled to prisoner of war status. Ch. 3, AR 715-9; Guidebook, Topic 4. (See discussion of Status, supra.)

   3. Personal identification tags. The identification tags will include the following information: full name, social security number, blood type and religious preference. These tags should be worn at all times when in the theater of operations. Ch. 3, AR 715-9; Guidebook, Topic 4.

   4. In addition, other identification cards, badges, etc., may be issued depending upon the operation. For example, when U.S. forces participate in United Nations (U.N.) or multinational peace-keeping operations, contractor employees may be required to carry items of identification that verify their relationship to the U.N. or multinational force. AR 715-9.

   5. If their employer processes contractor employees for deployment, it is the responsibility of the employer to ensure its employees receive required identification prior to deployment. AR 715-9.

H. Medical Screening.

   1. Contractors are required to ensure its employees meet the physical requirements for theater, established by the combatant commander. DFARS 252.225-7040(e); AFARS 5152.225-74-9000(c); AR 715-6; Guidebook, Topic 5.

   2. As part of the pre-deployment process, Individual Deployment Sites (IDS) or CONUS Replacement Centers (CRC) medical and dental personnel verify that all requirements for deployment are met. Screening will include HIV testing, pre- and post-deployment evaluations, dental screenings, and TB skin test. A military physician will determine if the contract employee is qualified for deployment to the AO and will consider factors such as age, medical condition, job description, medications, and requirement for follow-up care. FM 3-100.21, para. 3-39. See also DFARS 252.225-7040(f), AFARS 5152.225-74-9000(c).
I. **Medical and Dental Care**. Military and/or host nation emergency medical and dental care will be available to contractors should the need arise, at a level commensurate with that afforded government employees and military personnel. Ch. 4, AR 715-9 (Medical & Dental Care).

1. Deployed contractor personnel generally do not receive routine medical and dental care at military medical treatment facilities unless this support is specifically included in the contract with the government. In the absence of such agreements, contractors should make provisions for their employees' medical and dental care. Ch. 4, AR 715-9 (Medical & Dental Care).

2. The Army medical department may provide pharmaceutical support to deploying employees of system and external support contractors. See FM 3-100.21, para. 5-35 – 5-37. Contractor employees are required to bring a 90-day supply of personal medications in the AO. Guidebook, Topic 5.

3. The current DFARS clause limits medical care to certain circumstances:
   
   (i) All Contractor personnel engaged in the theater of operations are authorized resuscitative care, stabilization, hospitalization at level III military treatment facilities, and assistance with patient movement in emergencies where loss of life, limb, or eyesight could occur. Hospitalization will be limited to stabilization and short-term medical treatment with an emphasis on return to duty or placement in the patient movement system.

   (ii) When the Government provides medical treatment or transportation of Contractor personnel to a selected civilian facility, the Contractor shall ensure that the Government is reimbursed for any costs associated with such treatment or transportation.

   (iii) Medical or dental care beyond this standard is not authorized unless specified elsewhere in this contract. DFARS 252.225-7040(c).

J. **Vehicle and Equipment Operation**. Deployed contractor employees may be required or asked to operate U.S. military, government owned or leased equipment such as generators and vehicles. Contractor personnel may also be required to obtain a local license for the country they are being deployed to, i.e. German driver's license. DFARS 252.225-7040(k), AFARS 5152.225-74-9000(f); Guidebook, Topic 8.

1. All CAF must be trained and licensed to operate necessary equipment. AFARS 5152.225-74-9000(f). Although the contractor can arrange the training, the military unit responsible for issuing the equipment usually provides the training. CRC/IDS briefs CAF on local laws and SOFA agreements regarding licensing requirements. Ch. 4, AR 715-9 (Vehicle and Equipment Operation).

2. Contractor-owned/leased vehicles shall meet all requirements established by the combatant commander and be maintained in a safe operating condition. AFARS 5152.225-74-9000(f); Guidebook, Topic 8.

3. While operating a military owned or leased vehicle, a contractor employee is subject to the local laws and regulations of the country, area, city, and/or camp in which he/she is deployed. Traffic accidents or violations usually will be handled in accordance with the local laws, the Status of Forces Agreement, and/or combatant commander guidance. Ch. 4, AR 715-9 (Vehicle and Equipment Operation).

4. If a contractor employee does not enjoy special status under the Status of Forces Agreement, then he/she may be subject to criminal and/or civil liabilities. Therefore, the employee or contractor may be held liable for damages resulting from negligent or unsafe operation of government, military vehicles and equipment. Ch. 4, AR 715-9 (Vehicle and Equipment Operation).

K. **MWR Support**. Contractor employees working within the theater of operations may be eligible to use some or all MWR facilities and activities subject to the installation or Combatant Commander's discretion and the terms of the contract. Ch. 6, AR 215-1. U.S. citizen contractor employees may be eligible for use of Army and Air Force Exchange Service (AAFES) facilities for health and comfort items. Use of these facilities will be based on the
installation or Combatant Commander’s discretion, the terms of the contract with the government, and the terms of
the applicable Status of Forces Agreement. Ch. 2, AR 60-20.

L. Military Postal Service (MPS). U.S. citizen contractor employees, and any accompanying dependents, are
entitled to use the MPS only where there is no U.S. Postal Service available and the contract between the U.S.
Government and contractor does not preclude the contractor’s employees from using the MPS. Ch. 4, AR 715-9.
Contract clauses authorizing a contractor employee to use the MPS must be reviewed and approved by the MPS
agency. Ch. 4, AR 715-9.

M. American Red Cross (ARC) Services. ARC services such as emergency family communications and
guidance for bereavement airfare are available to CAF in the area of operations. Ch. 4, AR 715-9.

N. Family Support Groups. CAF personnel are encouraged to form their own FSGs or may involve their
family with the FSG group of the military unit to which they are attached. Ch. 4, AR 715-9.

O. Religious Support. CAF are entitled to receive Army chaplain religious support. The Army can restrict
the right to the free exercise of religion by CAF. The location and nature of the conflict will determine these
parameters. Ch. 4, AR 715-9.

P. Mortuary Affairs. Contractors who are in direct support of military operations and who die in the line of
duty are eligible to receive mortuary affairs support on a reimbursable basis. The nature and extent of that support is
governed by OPLANs/OPORDs and contractual documents. FM 3-100.21, para. 5-45.

1. The contractor is responsible for the in-person notification to the next of kin when a contractor
employee’s dies; is injured and requires evacuation; is listed as missing; or, if the employee is captured. DFARS
252.225-7040(n). The Army will facilitate notification to the next of kin notification if a U.S. citizen contractor
employee accompanying the force OCONUS dies or goes missing. The Army will do this by ensuring that the
contractor notifies the employee’s primary and secondary next of kin. Ch. 5, AR 715-9 (Next of Kin Notification);
Guidebook, Topic 10.

2. Mortuary affairs for contractor personnel who die while providing support in the theater of operations to
U.S. military forces will be handled in accordance with DoD Directive 1300.22, Mortuary Affairs Policy. 252.225-

3. An Army officer may work with the next of kin applying for appropriate benefits and entitlements. Ch. 5,
AR 715-9 (Next of Kin Notification).

4. CAF personnel are required to leave a next of kin card/emergency data card with the contracting
officer’s designated official and hand carried to the AO. AFARS 5152.225-74-9000(c), Ch. 5, AR 715-9 (Next of
Kin Notification).

Q. Evacuation of Personnel. When the combatant commander orders a mandatory evacuation of personnel,
the government will provide, as available, assistance to U.S. and third country personnel. DFARS 252.225-
7040(m), DODI 3020.37.

R. Hostage Aid. When the Secretary of State declares that U.S. citizens or resident aliens are in a “captive
status” as a result of “hostile action” against the U.S. government, CAF personnel and his/her dependents become
entitled to a wide range of benefits. Ch. 5, AR 715-9. Potential benefits include: continuation of full pay and
benefits; select remedies under the Soldiers’ and Sailors’ Civil Relief Act; physical and mental health care
benefits; and, death benefits. Eligible persons must petition the Secretary of State to receive benefits. Responsibility for pursuing these benefits rests with the
contractor employee, the employee’s family members or the contractor. Ch. 5, AR 715-9.

X. OTHER CONTRACTOR ISSUES DURING DEPLOYMENTS
A. **Living under field conditions.** Generally, a contractor employee's living conditions, privileges, and limitations will be equivalent to those of the units supported unless the contract with the Government specifically mandates or prohibits certain living conditions.

B. **Tours of Duty and "On-Call" Requirements.** A contractor employee's Tour of Duty is established by the employer and the terms and conditions of the contract between the employer and the government. Ch. 4, AR 715-9; Guidebook, Topic 9.

   1. Emergency based on-call requirements, if any, will be included as special terms and conditions of an employer's contract with the Government. Ch. 4, AR 715-9.

   2. Only the contracting officer and the employer, via contract modification, can change an employee’s tour of duty or hours of work. Ch. 4, AR 715-9.

C. **Life and Health Insurance.**

   1. Unless the contract states otherwise, the Army is not statutorily obligated to provide health and/or life insurance to a contractor employee. Policies that cover war time deployments are usually available from commercial insurers. Ch. 4, AR 715-9.

   2. Contractors and their employees bear the responsibility to ascertain how a deployment may affect their life and health insurance policies and to remedy whatever shortcomings a deployment may cause. Ch. 4, AR 715-9.

D. **Workers' Compensation-type Benefits:**

   1. Several programs are available to ensure “workers comp” type insurance programs cover contractor employees while deployed and working on USG contracts. See generally, FAR 28.305 and AR 715-9. Pursuing any of the following benefits is up to the contractor employee or the contractor. Ch. 5, AR 715-9 (Workers’ Compensation); Guidebook, Topic 11.

   a. **Defense Base Act (DBA)** 42 USC §§ 1651-54, FAR 28.309 and 52.228-3; DFARS 228.305 and 228.370(a). Requires contractors to obtain workers compensation insurance coverage or to self-insure with respect to injury or death incurred in the scope of employment for “public work” contracts or subcontracts performed outside the United States. AR 715-9. See, Royal Indem. Co. v. Puerto Rico Cement Co., 142 F.2d 237, 239 (1st Cir. 1944), cert. denied, 323 U.S. 756 (1944) (holding that a construction employee working on a military base in Puerto Rico was covered by the DBA because the purpose of the DBA was to extend the benefits of the Longshore and Harbor Worker’s Compensation Act to areas overseas and to obtain insurance at reasonable rates); Berven v. Fluor Co., 171 F. Supp. 89 (S.D.N.Y. 1959) (explaining the statute covers individuals employed at any military, air, or naval base or contracts for the purpose of engaging in a public work); See also, University of Rochester v. Hartman, 618 F.2d 170, 173 (2d Cir. 1980) (holding that a service contract lacking a nexus with overseas construction project or work connected with national defense does not constitute “public work” within the meaning of 42 U.S.C. § 1651(a)(4)); O’Keeffe v. Pan American World Airways Inc., 338 F.2d 319 (5th Cir. 1964), cert. denied, 380 U.S. 951 (1965) (holding that the frolic and detour rule for scope of employment analysis must be applied more broadly in the context of DBA claims because the statute was intended to avoid harsh results); Republic Aviation Co. v. Lowe, 164 F.2d 18 (2d Cir. 1947), cert. denied, 333 U.S. 845 (1948).

   DBA, FAR Clause 52.228-3, is required in all DoD service contracts performed, entirely or in part, outside the U.S and in all supply contracts that require the performance of employee services overseas. Office of the Under Secretary of Defense Memo, 8 December 2003.

   b. **Longshoreman and Harbor Worker’s Compensation Act (LHWCA)** 33 USC §§ 901-950, DA Pam. 715-16, para. 10-5c to 10-5d. Applicable by operation of the DBA. The LHWCA provides compensation for partial or total disability, personal injuries, necessary medical services/supplies, death benefits, loss of pay and burial expenses for covered persons. Statute does not focus on fault. AR 715-9; Guidebook, Topic 11.
c. *War Hazards Compensation Act (WHCA)* 42 USC §§ 1701-17, FAR 52.228-4, DFARS 228.370(a). *Huskinson v. Hawaiian Dredging Co.*, 212 F.2d 219, 220-21 (7th Cir. 1954); *T&G Aviation, Inc.*, ASBCA No. 40428, 01-1 BCA ¶ 31,147 (ASBCA, 2000). WHCA provides that any contractor employee who is killed in a “war risk hazard” will be compensated in some respects as if the CAF were a full-time government civilian employee. WHCA benefits apply regardless of whether the injury or death is related to the employee’s scope of employment. AR 715-9; Guidebook, Topic 11.

d. *Federal Tort Claims Act (FTCA)* 28 USC §§ 1346, 2671-80 (May provide an avenue for recovery.)

2. Capture & Detention. DA Pam 715-19, para. 11-1; DFARS 252.228-7003. Provides for government reimbursement for wages/salary paid to a detained, captured, or missing.

E. **Work Hours.**

1. The KO must consider the work hours/duty day for a given contractor in a deployed setting.

2. DFARS 252.222-7002 requires contractors to comply with local laws, regulations, and labor union agreements governing work hours.

3. The “Eight-Hour Law” (40 USC §§ 321-26) does not apply to overseas locations. FAR 22.103.1 allows for longer workweeks if such a workweek is established by local custom, tradition, or law.

4. SOFAs or other status agreements may impact work hours/workweek issues.

F. **CAF Pay.** A contractor employee’s pay and benefits are governed by the employee’s contract with the contractor. The U.S. Government is not a party to this employee-employer relationship. CAF personnel are not entitled to collect any special pay, cash benefits or other financial incentives directly from the U.S. Government. Ch. 4, AR 715-9.

G. **Veteran’s Benefits.** In very limited circumstances, CAF who provide service to the U.S. that is “determined to be active military service” can receive veteran’s benefits. The Secretary of Defense makes this determination after finding that the statutory requirements are fulfilled. Ch. 4, AR 715-9.

H. **Continued Performance During a Crisis.**

1. During non-mandatory evacuation times, Contractors shall maintain personnel on location sufficient to meet contractual obligations. DFARS 252.225-7040(m).

2. U.S. Dep’t of Defense, Instruction 3020.37, Continuation of Essential DOD Contractor Services During a Crisis (6 Nov. 1990) (administrative reissuance incorporating Change 1, 26 Jan. 1996). The Instruction requires contractors to use all means available to continue to provide services deemed essential by DOD. The DODI is guidance for commanders; it does not bind contractors in any way. See also, Guidebook, Topic 13.

3. There is no “desertion” offense for contractor personnel. Commanders should plan for interruptions in services, if the contractor appears to be unable to continue support.

I. **Redeployment of CAF.**

1. **Environmental Protection Issues.** Contractors are required to clean up and leave their area of operation in accordance with U.S. environmental laws. Ch. 6, AR 715-9.

2. CAF will redeploy through a CRC/IDS. Here they will return clothing and equipment and be screened for any injuries or illnesses. All determinations will be documented in Army files. Ch. 6, AR 715-9.
3. While processing through the CRC/IDS, the government will furnish lodging and will charge a nominal fee for meals. Transportation and travel from the CRC/IDS is the contractor’s responsibility. Government reimbursement for travel is determined by contract. Ch. 6, AR 715-9.

XI. LOGCAP

A. The LOGCAP objective is to preplan for the use of civilian contractors to perform selected services in wartime to augment Army forces. AR 700-137, para. 1-1.

B. MACOMs must review OPLANs and program requirements, determine which services can be accomplished by contract, rank the contract requirements, and develop an advanced acquisition plan that incorporates contractor performance. AR 700-137, para. 2-2.

C. OPLANs must permit rapid integration of contractor personnel. Under the LOGCAP contract, contractor personnel will be provided logistics support such as: investigative and security clearance classification; shots and passports; training; transportation requirements; equipment and equipment maintenance; communication; billeting and rations; evacuation equipment; contract administration; medical support; civil affairs coordination. AR 700-137, para. 2-2. See additional information earlier in outline and the terms of the contract.

D. LOGCAP is premised on contractor support provided on a voluntary basis. Because there is always a risk that civilian contractor support during war will not be available, advanced acquisition planning can reduce this risk by providing redundancy and multiple of sources of support. AR 700-137, para. 2-4.

E. Wartime requirements will be exercised as contract options. This prevents the need to set aside funds at contract award to cover potential wartime requirements. AR 700-137, para. 2-5.

F. Contractors can maximize material readiness and personnel availability through careful drafting of contract requirements (see statement of work – definitions § of outline), choice of contract type, and contract administration. AR 700-137, para. 3-2.

G. LOGCAP III, the third LOGCAP contract, covers the period from 2002 to the present. This best value contract was competitively awarded to Kellogg, Brown and Root Company in December 2001 and is managed by the Army Material Command. LOGCAP III presently provides support to operations in Iraq, Kuwait, Afghanistan, and the Republics of Georgia and Uzbekistan.


   a. Maximum Requirement. Two major regional conflicts and one small scale contingency per year. There is no cost ceiling in the contract.

     b. Total Term is ten years (one base year with nine option years).

2. Contract Type.

   a. Indefinite Delivery, Indefinite Quantity (IDIQ).

     b. Contract requirements are issued as task orders. Task orders can be priced using one of the following methods: firm fixed price; cost plus; cost; time and materials.

     c. Task orders for planning and minor exercises/events are firm fixed priced.

     d. Task orders for unstable requirements during major exercise/events are cost plus award fee or cost plus fixed fee. The government has the right to convert these requirements to a firm fixed price basis.

     e. Urgent requirements can be issued as an Undefinitized Contract.
3. Contract Administration. The Government has a contract administration team in place to oversee performance and manage costs.

   a. Procuring Contracting Officer. The government official that is warranted to reach agreements with the contractor.

   b. Defense Contract Management Agency (DCMA). Provides on site contract administrators to oversee contract performance on a daily basis; reviews all subcontracts over $2,500; evaluates and manages quality assurance matters; monitors the use and control of property acquired under the contract; performs technical reviews of contractor cost proposals (relevant to the contract cost base).

   c. Defense Contract Audit Agency (DCAA). Audits the contractors cost proposals; reviews and approves the contractor's cost estimating and accounting systems; reviews and approves the contractor's pay vouchers before they are sent to DFAS; audits all costs incurred to support the Government's final determination of which costs are allocable, allowable, and reasonably incurred.

   d. Controlling Contract Costs. Brown & Root's performance in controlling costs is evaluated by the PCO and becomes part of its past performance record (which is used as an evaluation factor when awarding future government contracts). In addition, the contractor’s performance on cost control is one evaluation factor that determines the award fee (aka, contractor’s profit).

   e. Award Fee (Contractors Profit). 3% is the maximum fee structure in this contract (1% base and 2% for factors such as cost control, timeliness of work and quality of work).

4. LOGCAP Funding Process. Army LOGCAP funding starts at the DA level and is passed down to the Major Command level (i.e., FORSCOM). FORSCOM then allocates the LOGCAP funds to their subordinate level (i.e., CFLCC). CFLCC then issues funding authority to various task forces (i.e., OEF, OIF). The task forces then furnish funds to the Army Field Support Command (AFSC) resource manager. The AFSC RM validates the accounting data and initiates acceptance. Once accepted, the funds are released to the AFSC contracting office and a task order is generated to fill an approved requirement. The generation of this task order gives the contracting officer authority to incur costs against the LOGCAP contract.

Additional References.
18 U.S.C. § 922(d), Unlawful Acts (providing firearms to certain persons).
AR 700-4 (Logistics Assistance).
AR 570-9 (Host Nation Support).
AR 12-1 (International Logistics).
FM 3-100.21 – Contractors Accompanying the Force.
FM-100-10-2 – Contracting Support on the Battlefield.
DA PAM 27-1-1 (Geneva Convention Protocols).
DA PAM 690-80 (Use of Local Civvies in Hostilities).
DA PAM 715-16 (Contractor Deployment Guide).
DA Policy Memo, 12 Dec 97, Contractors on the Battlefield.
ASA(ALT) Memo, 26 Jan 02, (Contractor Systems Support During Contingency Operations).

DODI 4161.2 (Government Property in Possession of Contractors).
DODI 1300.23 (Isolated Training for DOD Civilian and Contractors).
DODI 1000.1 (Geneva Convention ID Cards).
DODI 3020.37 (Continuation of Essential DOD Contractor Services Crisis).
DODD 5000.1 (The Defense Acquisition System).
DODD 3025.1 (Non-combatant Evacuation Operations).
Joint Pub 1-2, Definitions.
Joint Pub 4-0, Doctrine for Logistics Support of Joint Operations, Contractors in Theater.
NOTES
CHAPTER 8
FOREIGN AND DEPLOYMENT CLAIMS

REFERENCES
1. AR 27-20, Claims (1 July 2003).
5. JA 241, Federal Tort Claims Act (May 2000).
7. JAGCNet Claims Forum.
8. JAGINST 5890.1, Administrative Processing and Consideration of Claims on Behalf of and Against the United States (17 January 1991).

I. INTRODUCTION

A. Most deployments, mobilizations, disaster relief operations, or routine field exercises involve the movement of large amounts of equipment and personnel. Careful planning and execution can reduce the amount of property damage or loss and personal injuries that occur during such operations. Some damage, loss and injuries are unavoidable, however, and claims will definitely result.

B. Claimants will include local residents, host nation governments, allied forces, and even U.S. service members. To ensure friendly relations with the local population and maintain the morale of our own troops, deploying judge advocates (JA) must be prepared to thoroughly investigate, impartially adjudicate, and promptly settle all meritorious claims.

II. SINGLE SERVICE RESPONSIBILITY

A. Department of Defense Directive 5515.8, Single-Service Assignment of Responsibility for Processing of Claims (9 June 1990) assigns to each service exclusive geographical responsibility for settling tort claims against and on behalf of all of the Department of Defense. However, this Directive is often amended by memorandum. When processing tort claims, JAs must use the rules and regulations of the service that has single service responsibility for the country in which the claim arose.

B. The current single service responsibility assignments are listed in Appendix A. Before deploying, JAs should check with the U.S. Army Claims Service (USARCS) for the most current single service list. For JAs deploying to an area where single service responsibility has not yet been established, it may be appropriate to seek an interim assignment of responsibility from the responsible Unified or Specified Commander. This is accomplished through the command claims service responsible for the area of operations.

III. POTENTIAL CLAIMS

A. The statutes and regulations that provide relief for damages resulting from deployments often overlap. To determine the proper claims statutes and regulations to apply, always take into account the status of the claimant, as well as the location and type of incident that gave rise to the claim.
B. Although JAs may encounter some of the same types of claims while deployed as seen at their home station, most deployment claims operations will differ in several respects from those conducted in garrison. Additionally, not all “claims” for payment (for example, claims arising out of a contract) are cognizable under the military claims system.

IV. TYPES OF CLAIMS APPLICABLE DURING A DEPLOYMENT

A. Claims Cognizable Under the Federal Tort Claims Act (FTCA). The FTCA provides a limited waiver of sovereign immunity for the negligent or wrongful acts or omissions of government employees acting within the scope of employment. In other words, a person who is harmed by the tortious conduct of one of our service members or employees may file a claim. If the FTCA claim is not settled satisfactorily, the claimant may sue in Federal court. The FTCA is an exclusive remedy when applicable. However, the FTCA will not apply in most deployments because it does not typically cover acts or omissions that occur outside the United States. As a practical matter, the FTCA will apply most often in U.S.-based disaster relief operations.

B. Claims Cognizable Under the Personnel Claims Act (PCA). The PCA applies worldwide. It is limited to claims for loss, damage, or destruction of personal property of military personnel and Department of Defense civilian employees that occurs incident to service. Valid PCA claims commonly arising in deployment situations include: loss of equipment and personal items during transportation; certain losses while in garrison quarters; losses suffered in an emergency evacuation; losses due to terrorism directed against the United States; and the loss of clothing and articles worn while performing military duties. No claim may be approved under the PCA when the claimant’s negligence caused the loss. Prompt payment of service members’ and civilians’ PCA claims is essential to maintenance of positive morale in the unit. Unit claims officers (UCO) must be prepared to comply fully with small claims procedures immediately upon arrival at the deployment or exercise site.

C. Claims Cognizable Under the Military Claims Act (MCA). The MCA also applies worldwide. However, CONUS tort claims must first be considered under the FTCA. Overseas, the MCA will apply only when the claim cannot be paid under the PCA or the Foreign Claims Act (discussed below). These limitations generally restrict application of the MCA overseas to claims made by family members accompanying the force. There are two bases of liability under the MCA. The first requires damage or injury caused by an “act or omission determined to be negligent, wrongful, or otherwise involving fault of military personnel . . . acting within the scope of their employment.” The second permits a form of absolute liability for damage or injury caused by “noncombat activities.” “Noncombat activities” are defined as an activity “essentially military in nature, having little parallel in civilian pursuits.” Examples include maneuver damage caused by the administrative movement of troops and equipment to and from military operations and exercises, and military training.

D. Claims Cognizable Under the Foreign Claims Act (FCA). The FCA is the most widely-used claims statute in foreign deployments. Since the FCA applies only overseas and, therefore, is not used routinely by CONUS-based claims offices, JAs and UCOs must familiarize themselves with its provisions and compile as much supporting information (e.g., country law summaries) as possible before deployment. Under the FCA, meritorious claims for property losses, injury or death caused by service members or the civilian component of the U.S. forces may be settled “[t]o promote and maintain friendly relations” with the receiving state. Claims that result from “noncombat activities” or negligent or wrongful acts or omissions are also compensable. Categories of claims that...
may not be allowed include: losses from combat; contractual matters; domestic obligations; and claims that either are not in the best interest of the U.S. to pay, or are contrary to public policy.9

1. Similar to the MCA, claims under the FCA may be based on either the negligent or wrongful acts or omissions of U.S. military personnel, or on the noncombat activities of U.S. forces. Unlike the MCA, however, there generally is no scope of employment requirement. The only actors required to be “in scope” for the U.S. to have liability are host nation local nationals who work for the United States. The FCA allows payment of claims filed by inhabitants of foreign countries for personal injury, death, or property loss or damage caused by U.S. military personnel outside of the United States. “Inhabitants” includes receiving state and other non-U.S. nationals, and all levels of receiving state government. These are proper claimants.10 Enemy or “unfriendly” nationals or governments, insurers and subrogees, U.S. inhabitants, and U.S. military and civilian component personnel, if in the receiving state incident to service, are improper claimants.11

2. FCA claims should be presented in writing to U.S. or other authorized officials within two years of accrual. Oral claims may be accepted, but they must later be reduced to writing. All claims, oral or written, should state the time, place and nature of the incident; the nature and extent of damage, loss or injury; and the amount claimed. A claim must be stated in the local currency or the currency of the country of which the claimant was an inhabitant at the time of loss.12

3. FCA claims are investigated and adjudicated by foreign claims commissions (FCC). FCCs may have one or three members. They are usually comprised of JA claims officers, although other commissioned officers often serve as single-member commissions as well. At least two members of three-member FCCs must be JAs or claims attorneys. Regardless of their composition, proper authority must appoint FCCs.13 The Commander of USARCS, TJAG, and TAJAG are the only appointing authorities for FCCs in Afghanistan and Iraq. These appointments should take place before deployment, if possible. All legal offices subject to mobilization or deployment should identify FCC members and alternates as a part of their predeployment planning. FCCs should request permission to join the FCC restricted forum on JAGCNET, where there are invaluable training tools and guidance.

4. In adjudicating claims under the FCA, the FCC applies the law of the country in which the claim arose to determine both liability and damages. This includes the local law or custom pertaining to contributory or comparative negligence and joint tortfeasors. Payments for punitive damages, court costs, filing costs, attorneys’ fees and bailment are not allowed under the FCA. Before deploying, JAs should become familiar with the application of foreign law, and should attempt to compile local law summaries for all countries in which the unit is likely to conduct operations.14 After deployment, claims personnel may contract local attorneys for assistance, or obtain information on local law and custom from the U.S. Consulate or Embassy located in-country.15

5. Once the FCC issues its final decision and the claimant signs the settlement form, the FCC then certifies the claim to the local Defense Finance and Accounting Office for payment in local currency. If an FCC intends to “deny a claim, award less than the amount claimed, or recommend an award less than claimed but in excess of its

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9 AR 27-20, para. 10-4.
10 AR 27-20, para. 10-2a.
11 AR 27-20, paras. 10-4h and i.
12 AR 27-20, para. 10-9h.
13 In the Army, normally the USARCS Commander appoints FCCs. USARCS has developed an “off-the shelf” appointment package and can assist in the speedy appointment of FCCs. Unless otherwise limited in an appointment letter, a one-member FCC who is either a JA or a claims attorney may pay or deny claims up to $15,000. Line-officer commissioners may pay claims up to $2,500, although they have no denial authority. A three-member FCC may deny claims of any amount, and settle claims up to $50,000. Two members of a three-member FCC constitute a quorum, and decision is by majority vote. USARCS is the settlement authority for claims in excess of $50,000. The Secretary of the Army or his designee will approve payments in excess of $100,000. All payments must be in full satisfaction of the claim against the United States, and all appropriate contributions from joint tortfeasors, applicable insurance, or Article 139, UCMI proceedings must be deducted before payment. Advance payments may be authorized in certain cases. See AR 27-20, paras. 10-6 to 10-9.
14 Before deploying, Army JAs responsible for unit claims management should contact the Chief of Claims in the SJA office of the Unified Command responsible for that particular country and the USARCS Tort Claims Division, Foreign Torts Branch, Fort Meade, Maryland 20755-5360 (Commercial 301-677-7009/DSN 923-7009) for further information and guidance.
15 Although the Army claims regulation does not specifically set out conflict of law provisions, general principles applicable to tort claims are set out in AR 27-20, para. 3-5. These principles may be used in situations where local law and custom are inapplicable because of policy reasons, or where there is a gap in local law coverage.
authority,” it must notify the claimant. This notice will give the claimant an opportunity to submit additional information for consideration before a final decision is made. When the FCC proposes an award to a claimant, it also forwards a settlement agreement that the claimant may either sign or return with a request for reconsideration.

E. Claims Cognizable Under International Agreements (SOFA Claims).

1. As a general rule, the FCA will not apply in foreign countries where the U.S. has an agreement that “provides for the settlement or adjudication and cost sharing of claims against the United States arising out of the acts or omissions of a member or civilian employee of an armed force of the United States.” For example, if a unit deploys to Korea, Japan, or any NATO or Partnership for Peace country, claims matters will be managed by a command claims service under provisions outlined in the applicable status of forces agreement (SOFA).

2. Deployment to a SOFA country places additional pre-deployment responsibilities on JAs. First, knowledge of the claims provisions contained in the applicable SOFA is mandatory. Second, JAs must be aware of receiving state procedures for the settlement of claims. The SJA element of the deploying unit “may legitimately expect and plan for technical assistance from the servicing command claims service and should coordinate with that service prior to deployment.”

F. Claims Cognizable Under the Public Vessels Act (PVA) and Suits in Admiralty Act (SAA). The PVA and SAA provide broad waivers of sovereign immunity for property damage and personal injury claims arising from maritime torts caused by an agent or employee of the government, or by a vessel or other property in the service of the government. Such claims typically arise from the negligent maintenance or operation of government vessels or aircraft. Claims may also take the form of demands for compensation for towage and salvage services, including contract salvage, rendered to a government vessel or to other property owned by the government.

1. Both the PVA and SAA contain two-year statutes of limitations, which run from the date of the event upon which a claim is based. No administrative claim is required under the PVA and SAA. However, when a claim arises under the Admiralty Jurisdiction Extension Act, 46 U.S.C. app. § 740, a claim is required. Unlike FTCA claims, no particular form is needed to assert an admiralty tort claim. However, a claimant will bear the burden of providing evidence from which government liability and the full measure of damages can be determined with a reasonable degree of certainty. Filing a claim does not toll the two-year limitations period. If an admiralty tort claim is denied, a claimant’s only recourse is to file suit in Federal district court within the two-year limitations period.

2. Unlike the FTCA, waiver of immunity under the PVA and SAA includes admiralty tort claims arising in international waters or in the territorial waters of a foreign country. While the PVA and SAA contain no express exceptions to their broad waivers, as does the FTCA, most Federal courts have incorporated, by implication, the discretionary function exception into the PVA/SAA.

G. Applicability of International Agreements to Admiralty Claims. Admiralty claims may or may not fall under the applicable SOFA. All personal injury or death claims arising from the operation of a U.S. government vessel or the actions of government personnel in a host country’s territorial waters are adjudicated by the host country under the SOFA’s claims provisions. However, property damage claims arising from the navigation or operation of a ship usually fall outside the terms of the SOFA.

1. In some instances, supplementary agreements may further modify the provisions of a SOFA. In Japan, for example, certain small fishing vessel and net damage claims were brought within the scope of SOFA adjudication by the 1960 Note Verbale to the SOFA, even for damage caused by a U.S. warship.

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16 10 U.S.C. § 2734a (commonly referred to as the International Agreement Claims Act).
17 Id.
18 See figure 7-4, DA PAM 27-162 for a list of U.S. sending state and single-services offices. The current list as of June 2004 is in appendix A to this chapter. The most current list can be found in the Claims Forum on JAGCNET.
2. Separately, government-to-government admiralty claims for damage are waived by parties to a SOFA under the so-called “knock for knock” provisions. Even when you suspect that a knock-for-knock agreement may apply, it is still important to investigate and document all admiralty incidents and to contact your claims branch for guidance.

H. Claims Cognizable Under UN or NATO Claims Procedures. In special circumstances, U.S. personnel may be assigned to a UN or NATO headquarters unit and may cause damage or injury to a third party. In such cases, special UN or NATO claims procedures may apply, and the UN or NATO may actually pay the claim. If faced with such a situation, JAs should contact their command claims service for guidance.

I. Solatia Payments. If a unit deploys to the Far East, or other parts of the world where payments in sympathy or recognition of loss are common, JAs should explore the possibility of making solatia payments to accident victims. Solatia payments are not claims payments. They are payments in money or in-kind to a victim or to a victim’s family as an expression of sympathy or condolence. These payments are immediate and, generally, nominal. The individual or unit involved in the damage has no legal obligation to pay; compensation is simply offered as an expression of remorse in accordance with local custom. Solatia payments are not paid from claims funds but, rather, from unit operation and maintenance (O&M) budgets. Prompt payment of solatia ensures the goodwill of local national populations, thus allowing the U.S. to maintain positive relations with the host nation. Solatia payments should not be made without prior coordination with the highest levels of command for the deployment area. On 26 November 2004, the DoD General Counsel issued an opinion that solatia is a custom in Iraq and Afghanistan. Before deploying to one of these theatres, JAs should read the DoD GC’s memo, which can be found in the FCC forum on JAGCNET. If solatia becomes an issue, contact USARCS for guidance. Also, see Chapter 12 of this handbook for a discussion of the Commanders’ Emergency Response Program, which some units are using.

J. Article 139 Claims. UCMJ Article 139 authorizes collection of damages directly from a service member’s pay for willful damage to or wrongful taking of property by military personnel acting outside the scope of their employment. During deployments, Article 139 claims are handled just as they are at the installation. The processing of these claims overseas, however, presents unique logistical challenges. Special Court-Martial Convening Authorities (SPCMCA), who function as appointing and final action authorities for Article 139 claims, may be geographically separated from the investigating officer and the reviewing claims JA. Every unit must prepare for these challenges and contingencies during pre-deployment planning.

K. Real Estate Claims. Corps of Engineers Real Property Teams will settle the majority of claims arising from the use of real estate. These claims are based upon contract principles and are paid from O&M funds, not claims expenditure allowances.

1. Coordination and regular communication between the JA and the engineers after deployment is essential. JAs should also be aware that not all claims for damage/use of real estate are based on contract. Some are based on tort law and may be considered as claims under the FCA or MCA.

2. During lengthy deployments, rapid turnover of real estate officers is common. In Operation Joint Endeavor/Guard/Forge in Bosnia and Herzegovina, for instance, the Corps of Engineers rotated civilian real estate officers into the area of operations on sixty-day tours. To define responsibilities between the Engineer Real Property Team and the claims office concerning real estate in Bosnia and Herzegovina, the U.S. Army Europe (USAREUR) Judge Advocate and the USAREUR Director of Real Estate signed technical implementing guidance to the OPORD. This guidance provides overall policies and procedures to be used in processing of claims for the use of real property for which there is no lease during the operation.

L. Claims Involving Non-appropriated Fund Instrumentalities (NAFI). Frequently, FCCs will receive claims involving NAIFs. Although FCCs may adjudicate such claims, the FCC will not actually pay the claimant.

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21 Memorandum, Deputy General Counsel (International Affairs), Department of Defense to Chairman, Joint Chiefs of Staff, subject: Solatia (26 Nov. 2004).
22 10 U.S.C. § 939. See generally ch. 9, AR 27-20 and ch. 9, DA PAM 27-162.
23 For an example of implementing guidance for real property claims, see Appendix D, Enclosure 4, infra.
unless the damage was “caused” by the U.S. Forces or a DoD appropriated fund employee. Therefore, the FCC should coordinate with the local manager of the NAFI prior to investigating the claim. Some NAFI managers have independent authority to settle small claims. For example, Army and Air Force Exchange Service store managers have authority to settle claims up to $2,500. If the NAFI has the authority, it may settle the claim. If not, the FCC will investigate and adjudicate the claim, as it would for any other FCA claim. However, instead of making payment, the FCC will forward the adjudicated claim to the NAFI for payment.

M. Affirmative Claims. An affirmative claim is a claim asserted by the United States against a tortfeasor or a tortfeasor’s insurance company. If claims personnel believe the possibility exists for an affirmative claim, and they can identify a party against whom the claim can be asserted, this should be reported to the responsible claims service. In countries where the Department of the Army has single-service claims responsibility, the responsible claims service may appoint a recovery JA to assert and collect payment. Recovery JAs should keep in mind that, after assertion, they may not have the authority to terminate or settle the claim for less than the full amount. This authority may rest with the responsible claims service or higher depending on the amount of the claim. In addition, claims against foreign governmental entities have to be coordinated with USARCS and approved by TJAG.

V. PRE-DEPLOYMENT PLANNING

A. General Considerations. Many factors must be considered during pre-deployment planning. All personnel involved in the claims mission must be properly trained. Principal players must be properly appointed. Further, international agreements with the host nation, or other references that will impact on the claims operation, must be located. These agreements, and the application of local law to determine liability and damages under certain claims statutes, can give rise to unique ethical and conceptual challenges. All of these aspects of the claims operation must be considered.24

B. Training. The initial step in any successful claims operation is the establishment of education and prevention programs. The primary aspect of these programs is training. Claims JAs must ensure that all parties to the claims operation are properly trained, not only on legal requirements, but also on required military skills for potential deployed environments (e.g., weapons training, vehicle licensing, combat lifesaver training, etc.). This should be an ongoing part of the daily mission, whether or not deployment is contemplated. Claims JAs, attorneys, and legal NCOs and specialists must know the procedures for serving as FCCs and Foreign Claims NCOICs, and for operating Special Claims Processing Offices. FCCs should review the training support packages in the FCC forum on JAGCNET. Claims personnel must also brief service members and UCOs on how to avoid property damage, property loss and personal injuries. These briefings should also address procedures for documenting and reporting preexisting damage. Finally, claims personnel should ensure that UCOs and Maneuver Damage Claims Officers (MDCO) know and understand the proper procedures for investigating claims, compiling evidence, and completing reports and forms. Claims avoidance, reporting and investigation procedures must be addressed long before the unit begins actual operations.

C. Appointment Orders. Principal players in deployment claims operations include UCOs, MDCOs and FCCs. Ordinarily, prior to any deployment, each company- or battalion-sized unit appoints a UCO and, depending upon the equipment and mission of the unit, an MDCO. These individuals document and investigate every incident that may result in a claim either against or on behalf of the United States. UCOs and MDCOs coordinate their investigations with either servicing JAs or FCCs. Recognition and documentation of possible claims, and initial contact with claimants, often rests with UCOs and MDCOs. They are, therefore, very important assets to the claims operation.

VI. NONCOMBAT DEPLOYMENT OPERATIONS

A. The operation of deployment claims offices varies depending upon the type and location of the mission. Flexibility, therefore, is essential. An overseas location may present language barriers and logistical challenges, such as where to locate claims offices and how to coordinate the investigation, adjudication and payment phases of the claims process. Nevertheless, some aspects of the operations, such as the need for a cooperative environment and consistent procedures for payment and processing, remain constant.

24 See also Appendices C and D to this chapter.
B. Disaster Relief and CONUS Deployment Claims. Generally, when we think of deployments, we think of overseas operations in preparation for combat, peace enforcement or peacekeeping operations. However, these are not our only deployment operations. Consider the aftermath of Hurricane Andrew. The military is called to react to these types of disasters both within and outside of the United States. These operations place a great demand on claims personnel. Claims offices must have operational claims disaster plans to execute claims contingencies when called upon to compensate persons harmed by military activities that cause the disasters, as well as military disaster relief activities that cause further harm. Additionally, the Army is DoD’s executive agent for tort claims arising from chemical disasters under the purview of the Chemical and Biological Defense Command, and has other significant responsibilities for the resolution of tort, maneuver damage and personnel claims arising from such disasters.

C. Logistical Support. Proper logistical planning and coordination is essential to effective deployment claims operations. During most deployments, claims processing is a complex, full-time job requiring dedication of substantial personnel and equipment assets. Claims investigators will have to travel frequently to visit areas where damages, losses, and injuries are alleged to have occurred. Depending on the security and force protection orders in effect during a given operation, claims personnel may have to deal with a variety of issues and planning factors that are not directly related to the adjudication and payment of claims. For example, several rotations of claims personnel in Bosnia were subject to force protection rules that prohibited them from leaving their base camps except in four-vehicle convoys with crew-served weapons. Convoy itineraries had to be submitted to and approved by the G2 several days in advance of proposed missions. Unfortunately, the SJA office did not have the vehicles or weapons (e.g., crew-served weapons) necessary to comply with applicable force protection orders, so extensive coordination with supported units and other staff sections was critical.

1. While claims forms, legal memoranda and finance vouchers do not necessarily have to be typed, clerical duties still comprise a significant portion of the claims mission. FCCs must receive adequate clerical support to perform effectively. Equipment support is also essential. Whenever possible, claims JAs should have available a mobile legal office, including a laptop computer with claims software and email capability.

2. Every unit’s claims deployment plan must address three areas: claims investigation; payment of claims; and the projected location of the claims office. The initial steps in an effective deployment claims operation are the establishment of a central location for the receipt of claims, and publication of this location to the local population. During the early stages of a deployment, this may mean simply erecting a tent. As the operation progresses, however, it is wise to establish a more substantial and permanent facility, if possible. The G5 and Public Affairs Offices can publish the claims office’s location and hours of operation. The local embassy and civil affairs personnel, if available, may also be helpful in disseminating information on the claims operation.

3. Transportation assets will be limited in any deployment. However, JAs and other claims investigators must be able to travel to claims sites. This requires the exclusive use of some type of vehicle(s). Claims personnel should be licensed and trained on how to properly operate and maintain dedicated vehicles. If claims offices are unable to procure sufficient vehicles to support their operations, they may also seek assistance in investigating claims from embassy and civil affairs personnel, as well as UCOs. Local national insurance adjusters may serve as additional sources of information and assistance in the investigation and adjudication of claims.

4. After claims personnel have adjudicated a claim, they must be able to pay it. Payment requires the presence of a Class A agent and a sufficient amount of local currency. Don’t assume that finance offices will supply you with Class A agents. You may have to train unit or legal personnel to be certified to act in this capacity. Security is always a concern. In Somalia, claimants often walked away from the claims office only to be robbed or shot to death within minutes. Still another issue is the “type” of money used to fund the operation. The money used to pay for claims filed under the FCA comes from the claims expenditure allowance. Not only must claims be paid from claims funds, they must be charged to the proper fund cite, which is tied to the payment authority for the claim 25 in November 1998, USARCS published a Disaster Claims Handbook designed to be a stand-alone guide for use in providing claims services during a disaster. This handbook consolidates the provisions from AR 27-20, DA Pam. 27-162, and other publications that are relevant to disaster claims. It also contains additional materials and forms necessary to provide disaster claims relief, including a model disaster claims plan and suggested annexes. This handbook will be updated periodically and is available on the JAGCNet. See DISASTER CLAIMS HANDBOOK, U.S. Army Claims Service, November 1998, on JAGCNet for more information on disaster claims operations.
(MCA, PCA, FCA, etc.). These issues must be resolved during pre-deployment planning through extensive coordination with unit comptroller personnel and higher level claims offices with claims appropriations.

VII. COMBAT CLAIMS

A. Effect of International Agreements. Provisions in international agreements between the U.S. and host nation governments regarding claims processing and adjudication generally do not affect combat claims. Most bilateral Military Assistance Agreements to which the U.S. is a party have no claims provisions. If there is a SOFA or other agreement that addresses claims issues, it may be suspended in time of armed conflict.26 The agreement may also exclude claims arising from “war damage.” However, one option the JA should investigate is preparing an agreement under which the host nation assumes responsibility for paying all claims that result from any combat activity.27

B. Noncombat Claims Arising on Conventional Combat Deployments. A basic principle embodied in U.S. claims statutes is that damage resulting directly from combat activities28 is not compensable. For example, claims resulting either from “action by an enemy” or “directly or indirectly from an act of the armed forces of the United States in combat” are not payable under the FCA.29 Claims personnel must, however, distinguish between combat-related claims and noncombat claims that arise in a combat setting. Claims unrelated to combat activities will arise under the FCA, the MCA30 and the PCA.31 Solatia32 payments are not barred by the combat activities rule, and will commonly be based on injury or death resulting from combat activities. Real estate claims and claims under UCMJ Article 13933 also arise in combat deployments. The JA must be prepared to process all of these claims, and a Class A agent must be present to pay claims in the local currency for FCA claims, and in U.S. dollars for PCA and MCA claims.

C. Combat Claims Arising on Conventional Combat Deployments. The combat-related claims exclusion often directly interferes with the principal goal of low intensity conflict/foreign internal defense: obtaining and maintaining the support of the local populace. Our recent combat deployments offer insight into how we can maintain the support of the local population while observing the legal restrictions on combat-related damages. Each of our substantial combat scenarios over the last 30 years has been unique. The three major deployments before the Gulf War—Vietnam, Grenada and Panama—provide historical precedent of methodologies used to deal with combat claims.

1. In Vietnam, the South Vietnamese government agreed to pay all claims generated by military units of the Republic of Vietnam, the United States and the Free World forces.34

2. After Operation Urgent Fury in Grenada in 1983, the U.S. Department of State initiated a program to pay for combat-related death, injury and property damage as an exception to the restrictions imposed by the combat activities exclusion.35

3. Following Operation Just Cause (OJC) in Panama, the United States provided funds to the government of Panama both to stimulate the Panamanian economy and to help Panama recover from the effects of OJC. These

26 For example, NATO SOFA Art. XV provides that, in the event of hostilities, a party may suspend the SOFA by giving 60 days notice.
27 For example, South Vietnam had responsibility for processing and paying all combat claims generated by U.S. and "Free World forces."
28 Combat activities are defined as “[a]ctivities resulting directly or indirectly from action by the enemy, or by the U.S. Armed Forces engaged in, or in immediate preparation for, impending armed conflict.” AR 27-20, Glossary, sec. II.
31 31 U.S.C. § 3721 (which provides compensation to service members for property losses due to enemy action).
32 See notes 20 and 22 and accompanying text.
35 At the conclusion of combat in Grenada, it quickly became apparent that the U.S. could not refuse to pay for combat-related damage if it wanted to maintain the support of the Grenadian citizens. With claims statutes providing no means to make such payments, the Department of State entered a Participating Agency Servicing Agreement between the U.S. Agency for Internal Development (USAID) and the USARCS that allowed for payment of combat claims. This agreement established a nonstatutory, gratuitous payment program outside of the combat activities exclusion using USAID funds. USARCS provided personnel to staff FCCs to process requests, investigate and recommend payment or denial of claims.
funds were used for emergency needs, economic recovery and development assistance. The U.S. also provided Panama with credit guarantees, trade benefits and other economic assistance programs.36

D. **Requisitions under the Law of War.** The impact of lawful requisitions of private property on the battlefield is an often overlooked area of deployment claims. Under the law of war, a Soldier may requisition any type of property whenever there is a valid military necessity.37 Although public property may be “seized” as the need arises in combat, the appropriation of private property for such purposes may result in allowable claims for damage or destruction of the property. The combat exclusion may obviate many such claims, but the U.S. may still be liable for damage or destruction of the property if it was bailed to the U.S. under either an express or implied agreement.38 To ensure proper documentation of requisition claims, the servicing JA must implement a procedure to document and describe all requisitioned items. A system using bilingual property receipts distributed down to the UCOs might prove effective, for example.

**APPENDICES**

- A. Single Service Claims Responsibility Assignments
- B. Unit Claims Officer Deployment Guide
- C. Deployment Claims Office Operation Outline
- D. Sample Deployment Claims SOP

36 This was done in Panama to support the Endara government and help to establish its legitimacy. Our mission was to support the legitimate government, not to act in place of it. The U.S. and Panama agreed to a Letter of Instruction (LOI) that established the procedures to be followed, listed categories of claims deemed not compensable, and set monetary limits for claims under the FCA that were not barred by the combat claims exclusion. These commissions proceeded to adjudicate and recommend payment on the combat-related claims, essentially using the same procedures already established for the payment of claims under the FCA and incorporating the special requirement of the LOI. $1.8 million of USAID money was made available: $200,000 to support the claims office and personnel, and the remainder to pay claims.
37 A common example is the taking of private vehicles for tactical transportation. U.S. forces took vehicles in Operations Urgent Fury, Just Cause, and Desert Storm. Other lawful examples would be the taking of food to feed service members who cannot be resupplied because of the tactical situation, or the billeting of service members in private dwellings if other suitable shelter is not available.
38 AR 27-20, para. 10-3c(2).
**APPENDIX A**

**SINGLE SERVICE CLAIMS RESPONSIBILITY ASSIGNMENTS**

<table>
<thead>
<tr>
<th>Country</th>
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International Agreement Claims Arising in the United States: Army


Claims Generated by United States Special Operations Command in countries not assigned: Air Force

Executive Agencies:
- Agent Orange Air Force
- Gulf War Illness Air Force
### SINGLE SERVICE CLAIMS OFFICES

<table>
<thead>
<tr>
<th>Country</th>
<th>Service</th>
<th>Address Details</th>
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</thead>
</table>
| Afghanistan      | Army          | U.S. Army Claims Service (USARCS), OTJAG  
ATTN: JACS-TCF  
Building 4411, Room 202  
Llewellyn Avenue  
Fort George G. Meade, MD  20755-5360 |
| Belarus          | Army          | US Army Claims Service, Europe  
Unit 30010, Box 37 (Mannheim)  
APO AE  09166 |
| Belgium          | Army          | HQ 21st TAACOM (Northern Law Center)  
CMR #451, Box 5029 (Mons)  
APO AE  09708 |
| Bosnia-Herzegovina | Army       | US Army Claims Service, Europe  
Unit 30010, Box 37 (Mannheim)  
APO AE  09166 |
| Bulgaria         | Army          | US Army Claims Service, Europe  
Unit 30010, Box 37 (Mannheim)  
APO AE  09166 |
| Canada           | Air Force     |  
Foreign Claims:  
HQ AFSPC/JA  
150 Vandenberg St., Ste. 1105  
Peterson AFB CO  80914-4320  
Phone:  719-554-3916; DSN 692-3916  
FAX:  DSN 692-9095  
All Other Claims:  
AFLSA/JACT  
1501 Wilson Blvd., Rm 835  
Arlington, VA  22209-2403  
Phone:  703-696-9055; DSN 426-9055  
FAX:  DSN 426-9009 |
| Croatia          | Army          | US Army Claims Service, Europe  
Unit 30010, Box 37 (Mannheim)  
APO AE  09166 |
Cyprus--Air Force
31 FW/JA (Aviano AB, IT)
Unit 6140 Box 115
APO AE 09601
Phone: 011-39-0434-66-4765;
DSN 314-632-4765
DSN 314-632-7610

Czech Republic--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Denmark (except Greenland)--Air Force
426 ABS/JA (Stavanger, Norway)
Unit 6655
APO AE 09706-6655
Phone: 47-519-5-0534;
DSN 314-224-0534
FAX: DSN 314-224-0535

Djibouti--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Egypt--Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102, DSN 965-3102
FAX: DSN 965-3298

El Salvador--Army
Office of the Staff Judge Advocate
Headquarters, U.S. Army South
Unit 7104
Fort Buchanan, Puerto Rico 00934-3400

Eritrea--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Estonia--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Ethiopia--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

France--Air Force
52 FW/JA (Spangdahlem AB, GE)
Unit 3680 Box 205
APO AE 09126-0205
Phone: 011-49-6565-61-6796;
DSN 314-452-6796
FAX: DSN 314-452-7500

Germany--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Greece--Navy
Commanding Officer
US Naval Support Activity
Souda Bay, Greece
PSC 814, Box 1
FPO AE 09865-0102
Phone: 011-30-821-66-200; DSN 266-1203
FAX: 011-30-821-63-158; DSN 266-1782
Greenland—Air Force
Personnel Claims:
21 SW/JA
135 Dover St., Ste. 1055
Peterson AFB, CO 80914-1148
Phone: 719-556-4871; DSN 834-4871
FAX: DSN 834-7862

International Agreement Claims:
AFLSA/JACT
1501 Wilson Blvd., Rm 835
Arlington, VA 22209-2403
Phone: 703-696-9055; DSN 426-9055
FAX: DSN 426-9009

All Other Claims:
HQ AFSPC/JA
150 Vandenberg St., Ste. 1105
Peterson AFB CO 80914-4320
Phone: 719-554-3916; DSN 692-3916
FAX: DSN 692-9095

Grenada—Army
Commander
U.S. Army Claims Service (USARCS), OTJAG
ATTN: JACS-TCF
Building 4411, Room 202
Llewellyn Avenue
Fort George G. Meade, MD 20755-5360

Haiti—Army
Consolidated Legal Office
U.S. Support Group Haiti
Unit 3080
APO AE 09301-3080

Honduras—Army
Office of the Staff Judge Advocate
Headquarters, U.S. Army South
Unit 7104
Fort Buchanan, Puerto Rico 00934-3400

Hungary—Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Iceland—Navy
Commander, Iceland Defense Force
Attn: Staff Judge Advocate
PSC 1003, Box 1
FPO AE 09728-0301
Phone: 011-354-25-7401; DSN 450-7401
FAX: 011-354-25-7816; DSN 450-7816

India—Air Force
36 ABW/JA (Andersen AB, Guam)
Unit 14003, Box 28
APO AP 96543-4003
Phone: DSN 315-366-2937
FAX: DSN 315-366-2940

Iran—Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Iraq—Army
Commander
U.S. Army Claims Service (USARCS), OTJAG
ATTN: JACS-TCF
Building 4411, Room 202
Llewellyn Avenue
Fort George G. Meade, MD 20755-5360

Israel—Navy
U.S.DAO
PSC 98, Box 100
APO AE 09830
Italy—Navy
Officer in Charge
U.S. Sending State Office for Italy
PSC 59
APO AE 09624
Phone: 39-06-4674-2153/2303/2354
FAX: 39-06-4674-2653

Japan—Air Force
5 AF/JA
Unit 5087
APO AP 96328-5087
Phone: 011-81-311-755-7717/8421;
DSN 315-225-7717
FAX: DSN 315-225-8421

Jordan—Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Kazakhstan—Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Kenya—Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Korea—Army
U.S. Armed Forces Claims Service, Korea
Unit #15311
APO AP 96205-0084

Kuwait—Army
Commander
U.S. Army Claims Service (USARCS), OTJAG
ATTN: JACS-TCF
Building 4411, Room 202
Llewellyn Avenue
Fort George G. Meade, MD 20755-5360

Kyrgyzstan—Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Latvia—Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Lebanon—Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Lithuania—Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Luxembourg—Air Force
52 FW/JA (Spangdahlem AB, GE)
Unit 3680 Box 205
APO AE 09126-0205
Phone: 011-49-6565-61-6796;
DSN 314-452-6796
FAX: DSN 452-7500
**Macedonia--Army**
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

**Marshall Islands--Army**
Commander
U.S. Army Claims Service (USARCS), OTJAG
ATTN: JACS-TCF
Building 4411, Room 202
Llewellyn Avenue
Fort George G. Meade, MD 20755-5360

**Moldova--Army**
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

**Montenegro--Army**
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

**Morocco--Air Force**
31 FW/JA (Aviano AB, IT)
Unit 6140 Box 115
APO AE 09601
Phone: 011-39-0434-66-4765;
DSN 314-632-4765
DSN 314-632-7610

**Netherlands--Army**
Headquarters, 21st TAACOM
Hoensbruek Legal Service Center
Unit #21602
APO AE 09703

**Norway--Air Force**
426 ABS/JA (Stavanger, Norway)
Unit 6655
APO AE 09706-6655
Phone: 47-519-5-0534; DSN 314-224-0534
FAX: DSN 314-224-0535

**Oman--Air Force**
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29125-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

**Pakistan--Air Force**
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29125-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

**Poland--Army**
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

**Portugal--Navy**
U.S. DAO
American Embassy
PSC 83
APO AE 09726

**Qatar--Air Force**
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298
Romania--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Somalia--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Rwanda Refugee Crisis Area--Army
(Does not include Kenya, which is retained by the Air Force)
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Spain--Navy
Commander, U.S. Naval Activities, Spain
US Naval Station Rota, Spain
PSC 819, Box 2
FPO AE 09645-1000
Phone: 011-345-682-2759; DSN 727-2759
FAX: 011-345-682-1413; DSN 727-1413

Saudi Arabia--Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29125-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Sudan--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Switzerland--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Seychelles--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Syria--Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Tajikistan--Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Serbia--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Slovenia--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Slovak Republic/Slovakia--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Syria--Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Seychelles--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166

Switzerland--Army
Commander
US Army Claims Service, Europe
Unit 30010, Box 37 (Mannheim)
APO AE 09166
Tunisia--Air Force
31 FW/JA (Aviano AB, IT)
Unit 6140 Box 115
APO AE 09601
Phone: 011-39-0434-66-4765;
DSN 314-632-4765
DSN 314-632-7610

Turkey--Air Force
39 WG/JA (Incirlik AB)
Unit 7090, Box 125
APO AE 09824-0125
Phone: 90-332-316-6800;
DSN 314-676-6261/6800
FAX: DSN 314-676-8128

Turkmenistan--Air Force
USCENTAF/JA
524 Shaw Drive
Shaw AFB, SC 29152-5029
Phone: 803-895-3102; DSN 965-3102
FAX: DSN 965-3298

Ukraine--Army
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APO AE 09166

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Office of the Judge Advocate General
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International Agreement Claims Arising in the United States--Army
Commander
U.S. Army Claims Service (USARCS), OTJAG
ATTN: JACS-TCF
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Llewellyn Avenue
Fort George G. Meade, MD 20755-5360
Executive Agent (handles claims arising from identified activity, regardless of single service claims responsibility):

**Agent Orange--Air Force**

AFLSA/JACE  
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Gulf War Illness--(Desert Storm)--Air Force

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APPENDIX B

UNIT CLAIMS OFFICER DEPLOYMENT GUIDE

I. PURPOSE. To provide information regarding the use of Unit Claims Officers (UCO) to investigate and document claims incidents on behalf of Foreign Claims Commissions (FCC) during deployments.

II. INTRODUCTION. Any deployment of U.S. forces into a foreign country (a “receiving state”) may cause damage to the personnel and property of either the U.S. or the receiving state and its inhabitants. Willful misconduct or negligent acts and omissions on the part of U.S. or receiving state personnel can cause these damages. Ordinarily, prior to deployment, each company- or battalion-sized unit appoints a UCO to investigate and document every incident that may result in a claim either against or on behalf of the United States.

III. INVESTIGATION REQUIREMENT

A. Prompt and thorough investigations will be conducted on all potential and actual claims against or in favor of the government. Information must be collected and recorded, whether favorable or adverse. The object of the investigation is to gather, with the least possible delay, the best possible evidence without accumulating excessive evidence concerning any particular fact.

B. Occasions upon which immediate investigations are required include when: non-governmental property is lost or damaged by a government employee; an actual claim is filed; a receiving state national is killed by the act or omission of a government employee; or when a competent authority so directs.

IV. APPOINTMENT PROCEDURES. Commanders appoint commissioned officers, warrant officers, noncommissioned officers or qualified civilian employees as UCOs as an additional duty. The appointment orders (Enclosure 1) should instruct the UCO to coordinate with a designated Judge Advocate or attorney who services the UCO’s unit. UCOs must seek guidance from the servicing judge advocate at the beginning and before the conclusion of the investigation whenever the claim is, or may be, more than $2,500. Copies of UCO appointment orders should be forwarded to the appropriate command claims service or servicing claims activity.

V. UCO RESPONSIBILITIES

A. Pre-deployment Prevention Program. UCOs should coordinate with the servicing judge advocate to advise unit personnel of particular aspects of the pending deployment or the receiving state that could cause particular claims problems. Depending upon the mission and the unit, UCOs should also coordinate with the designated Maneuver Damage Control Officers (MDCOs) to ensure investigative efforts are not duplicated.

B. Conduct of Investigations. UCOs will conduct immediate investigations, the duration and scope of which will depend upon the circumstances of the claims incident itself. UCOs will often be required to coordinate their investigations with criminal or safety investigations, which have priority for access to incident sites and witnesses. The reports of such investigations can be extremely useful to UCOs in the completion of their own investigations. In certain cases, UCOs themselves may be doing the bulk of investigation, and are required to safeguard all evidence that may be used in subsequent litigation. To that end, UCOs should interview all possible witnesses and reduce their statements to writing, and secure police reports, statements to insurance companies, hospital records, and even newspaper accounts. It is not necessary that the statements are sworn; claims adjudications are administrative matters in which decisions are based upon a preponderance of the evidence. UCOs must consult with the servicing judge advocate before disposing of any evidence.

C. Claims Reports.

1. Form of the Report. In claims incidents that have, or may have, a potential value in excess of $2,500, UCOs complete DA Form 1208 and attach all available evidence for review by the responsible FCC or Affirmative Claims Authority. Insignificant or simple claims with an actual or potential value of less than $2,500 may require
only a cover memorandum explaining the attachments, if any, and the UCO’s findings. The servicing judge advocate can provide guidance as to which form is better. In certain cases, such as when an AR 15-6 investigation is conducted, the claims report may be submitted on DA Form 1574 (Report of Proceedings).

2. **Content of the Report.** The factual circumstances surrounding the claims incident must be detailed in the claim report, regardless of the format actually used. In vehicular accidents, for example, the questions found at Enclosure 2 can be used to develop a sufficient factual basis by even an unschooled investigator. UCOs should never make findings or recommendations as to liability or the dollar value of personal injuries in the claims report. These determinations should be left to the responsible judge advocate, but the UCO may note any additional comments in a separate document to accompany the claims report. Specific instructions on how to complete the claims report (DA Form 1208) are at Enclosure 3.

**ENCLOSURES**

1. Unit Claims Officer Appointment Order
2. Investigator's Interview Checklist for Vehicle Accidents
3. Instructions for Completing DA Form 1208 (Report of Claims Officer)
DEPARTMENT OF THE ARMY
HEADQUARTERS AND HEADQUARTERS COMPANY
99TH ARMORED DIVISION
UNIT 10000, APO AE 09000

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Duty Appointment

1. Effective 12 September 2000, 1LT Joe Jones, Unit Mailing Address, DSN phone number, DEROS is assigned the following duty:

   UNIT CLAIMS OFFICER


3. Purpose: As indicated in the applicable directives.

4. Period: 12 September 2000 until officially released or relieved from appointment of assignment.

5. Special Instructions: This memorandum supersedes all previous appointments to this assignment. Unit claims officer will coordinate all claims investigation activities with MAJ Brown, OIC of the Bad Drecksfeld Legal Service Center.

FRED E. SMITH
CPT, AR
COMMANDING

Enclosure 1 - Unit Claims Officer Appointment Order
1. **Personnel Information.**
   a. Full name.
   b. Birth date.
   c. Social security number.
   d. Unit.
   e. Home address.
   f. Permanent home address.
   g. Expiration term of service (ETS) date (ask about plans for reenlistment).
   h. Date eligible for return from overseas (DEROS) (ask about extension).
   i. Pending reassignment orders, reporting date at new installation. Get a copy of the orders and find out about the Soldier’s plans.

2. **Driving experience.**
   a. When did the driver start to drive?
   b. When did the driver first obtain a driver’s license?
   c. Types of driver’s licenses and dates (get copies).
   d. Driver training courses, dates of instruction.
   e. Types of vehicles operated in the past for pleasure or business; add specifics on experience and training.
   f. If the driver has been awarded a wheeled vehicle military occupational specialty, find out specifics of training and experience.
   g. Accident record.
   h. Enforcement record.

3. **Vehicle involved in the accident.**
   a. How familiar was the operator with the vehicle (was it the operator’s assigned vehicle or the first time the operator ever drove it)?
   b. PMCS (preventive maintenance, checks and services).
      (1) Was PMCS pulled?
      (2) Who pulled it?
      (3) Where is the PMCS checklist for that day?
      (4) If necessary, have the driver show you how PMCS was performed.
      (5) Find out who else assisted with, witnessed, or checked PMCS.
   c. Was there any problem with the vehicle (especially if the PMCS checklist is not available or does not list a defect)?
   d. Did the vehicle develop a problem after the trip started? Was this a problem that had happened before? What action was taken once the problem was recognized?

4. **The trip.**
   a. What were the driver’s normal assigned duties?
   b. Was the trip part of these duties?
   c. Had the driver driven the route before or was the driver unfamiliar with the route?
      (1) How many times did the driver drive the route?
      (2) If unfamiliar with the route, what directions did the driver get or what maps were provided?
   d. Who authorized the trip?
   e. Why was the trip authorized?
   f. How long did the driver expect the trip to take?
   g. Before the driver set out on the trip, how much sleep did he or she have the night before and what did the driver do before starting? Was the driver tired or alert? This is the point to ask about alcohol and drugs (see questions in paragraph 8).
   h. Who else was in the vehicle (get full personal information)?
      (1) Why were they in the vehicle?
      (2) What did they do during the trip?
   i. Have the driver take you through the trip from start point/time to destination and then to return. Ask the driver to describe the trip as planned and then as it actually happened.
      (1) Get a map and ask the driver to show you the route on the map.
(2) If the route is not the most direct route, ask the driver to explain any deviation and to include any reasons for the deviation.
(3) Indicate any interruptions or rest stops. Determine the reason for each stop, what happened during the stop, and the duration of the stop.

5. **The accident.**
   a. If possible, visit the accident scene with the driver.
   b. If relevant (and possible), drive the route with the driver.
   c. Have the driver describe the sequence of events up to, during and after the accident.
      (1) When did the driver see the other vehicle?
      (2) What was the driver’s speed at the time of the accident?
      (3) What evasive or other actions did the driver take?
      (4) Did the other driver see our vehicle?
   d. If the driver completed an accident report, ask the driver to review it and explain any omissions or errors.

6. **Injuries.**
   a. Was our driver injured?
   b. Names of other injured parties (compare with accident reports).

7. **Witnesses.**
   a. Names of any witnesses known to the driver.
   b. What did the witnesses supposedly see?
   c. Any oral statements by witnesses the driver recalls?

8. **Alcohol/Drugs.**
   a. Find out if the driver is a drinker.
   b. If the driver does drink, when was alcohol last consumed before the accident?
      (1) How much alcohol?
      (2) Types of drinks?
      (3) Was the alcohol taken with a meal?
   c. Drug use? Get specific if you suspect it.
   d. Was the driver taking medication?
      (1) Name of drug.
      (2) Get bottle if a prescription medication.
      (3) Why was the driver taking medication?
      (4) Did it affect his or her driving?
      (5) Get specifics on amount taken, when, and whether the driver had used it before.

9. **Diagrams.**
   Show the driver other accident diagrams if available and ask if they are accurate. If not, have the driver explain why.

10. **Insurance.**
    a. Consider the following insurance sources:
       (1) Automobile insurance
          (a) Injured party’s own (even if injured party’s vehicle was not involved).
          (b) Owner of automobile.
          (c) Driver of automobile.
       (2) Homeowner’s insurance.
       (3) Property insurance.
    b. Always ask for the following information about an insurer:
       (1) Full name of company.
       (2) Address/Telephone number of insurer.
       (3) Name of adjuster/representative.
       (4) Amount of claim, date filed, and date of payment.
PROCEDURES

DA Form 1208 (Report of Claims Officer) does not have to be typed, but it must be legible. Information on the form must be clear to claims personnel and receiving state authorities who may have to read and translate it. Unit claims officers (UCO) will complete DA Form 1208 as follows:

General Information.

Date of Report. Self-explanatory.

Headquarters. Enter designation and APO address of unit involved in the incident.

Location. Enter unit location.

1. Accident or Incident. Enter date, hour and place of incident in appropriate blocks.

2. Claimants. When available, enter claimant’s name and address. If not available, leave empty, but complete the rest of the form. Claimants may file with receiving state authorities instead of UCOs or FCCs. In those instances, this report will provide the relevant information about U.S. involvement.

3. Property and Personnel Involved.

   Government Property. Identify U.S. vehicles involved with vehicle type, bumper markings, and license plate number. Describe the condition of the military vehicle before and after the incident. If the foreign national is at fault (partially or in full) this information will aid in an affirmative claim against that person for damaging U.S. property or injuring U.S. personnel, or at least reduce U.S. liability. If available, attach photographs of damaged property.

   Private Property. Provide all available information. Do not delay, however, trying to get information that is not reasonably available or information that the servicing judge advocate can get from other sources. When possible, interview claimants or foreign national(s) involved. Provide a description of the property before and after the incident. If a vehicle is involved, include the model, and license number. If available, attach photographs of damaged property.

   U.S. Government Personnel. Enter name, rank or grade, position, social security number, current assignment, DEROS (if overseas), ETS date, and telephone number of U.S. personnel involved.

   Civilian and Foreign Nationals. Enter names, nationalities, addresses and telephone numbers of non-U.S. Forces persons involved.

4. Scope of Employment. Leave blank, the servicing judge advocate or FCC will determine this.

5. Damage to Property. Fully describe the damage to government and private property involved. Estimate repair costs.

6. Persons Injured or Killed. List U.S. Forces and private persons injured or killed. If personnel were hospitalized, indicate where, how long, and transfers to other facilities. Do not delay the investigation if this information is not readily available.

7. Witnesses. List names, addresses, and telephone numbers of witnesses not included in block 3.

8. Police Investigation and Trial. Try to obtain local police reports. If authorities are reluctant to release the information, do not delay the investigation.
9. **Findings.** Fully describe the incident. Reference to police reports and witness statements (e.g., “See attached” statements) is not enough. The UCO must make independent findings of fact taking into account personal observation and all evidence obtained.

10. **Exhibits.** List all exhibits and attach them to the report.

11. **Recommendations.**

   **It is Recommended That.** Leave this block blank.

   **Reasons for Recommendations.** Leave this block blank.

UCOs will send their recommendations on a separate sheet of paper. This is because local (receiving state) law often determines payment of claims. Claimants who are not satisfied with their settlements may go to court. DA Form 1208 may be made available to the claimant and to the local court for use in the proceedings. Because UCOs are not expected to know local laws, their recommendations about whether or how much to pay on a claim may be erroneous. If they are included on DA Form 1208, they may prejudice the United States’ position in court.

**Claims Officer.** The UCO will include his or her name, and sign and date the forms in the appropriate blocks.

12. **Action of Commanding Officer or Staff Judge Advocate.** Leave this block blank.

Forward the completed form along with all exhibits and attachments and your recommendations to the servicing claims office or FCC.
APPENDIX C

DEPLOYMENT CLAIMS OFFICE OPERATION OUTLINE

I. PURPOSE. To outline the planning factors necessary to consider during the pre-deployment and deployment/stationing phases of a deployment of U.S. forces into a foreign country (a “receiving state”) in order to operate an effective foreign claims activity.

II. OVERVIEW: THE AR 27-20 SCHEME. AR 27-20, Legal Services -- Claims (12 NOV 2002), envisions the following general scheme for deployment claims operations:

A. Unit Claims Officers (UCO) and Maneuver Damage Control Officers (MDCO) are appointed by unit commanders and trained by unit or claims judge advocates or Foreign Claims Commissioners.

B. During the course of deployments, UCOs and MDCOs investigate claims incidents and forward potential claims files, both against and on the behalf of the U.S., to servicing judge advocates. DA Forms 1208 (Report of Claims Officer) are completed and forwarded as well, when appropriate.

C. Unit judge advocates forward potential claims files and completed DA Forms 1208 to the appropriate Foreign Claims Commission (FCC) for further processing and entry into the potential claims journal.

D. Potential claims files are transferred to the active claims files system and given a claims file number when a claimant actually files a claim.

E. FCCs investigate actual claims, as necessary, and adjudicate them. Claimants are notified of the FCC’s decisions, and approved claims are processed for payment.

F. Special Claims Processing Offices (SCPO) handle the claims of members of the force or civilian component for damages to personal property.

III. PRE-DEPLOYMENT PLANNING AND TRAINING

A. Ensure that all units have UCOs, and MDCOs if necessary, appointed on orders.

B. Coordinate the training of UCOs and MDCOs in proper investigative techniques and completing accident report forms with MP personnel.

C. Coordinate the training of UCOs in compiling potential claims files and completing DA Forms 1208 with unit or claims judge advocates.

D. Train an NCO to serve as a Foreign Claims NCOIC. Foreign Claims NCOICs maintain the potential claims files and journal, the actual claims files and journals, and fiscal accountability. Foreign Claims NCOICs also coordinate the activities of the UCOs and MDCOs.

E. Determine force protection requirements in area of operations. Claims personnel should be licensed to drive available military vehicles, to use required weapons (including crew-served weapons), and to be combat lifesavers whenever possible.

F. To service a division-sized unit, train three judge advocates to serve as Foreign Claims Commissioners. Each can serve as a one-member commission to handle claims up to $15,000 for their respective brigades. Together, the three can serve as a three-member commission, which can handle claims up to $50,000 for the division, if necessary.
G. Secure a supply of the forms listed in appendix D for possible use by the FCC.

H. Train one judge advocate and one NCO to staff an SCPO.

IV. DEPLOYMENT PLANNING

A. U.S. Army Claims Service (USARCS). Immediately upon being informed of a possible deployment, contact the Chief, Foreign Torts Branch, USARCS, Ft. Meade, MD, for current claims information and technical guidance. USARCS has the authority to constitute and appoint FCCs, and to issue fund cites to pay foreign claims. This authority may be delegated to a command claims service or to a Staff Judge Advocate, as necessary.

B. Planning Factors. The exact structure and operation of a deployment claims activity depends upon several factors:

1. Type and duration of deployment. Is the operation an evacuation of noncombatants from a hostile area, or will the unit be deployed to the area for a significant period of time?

2. Area to which U.S. forces will be deployed. Logistically, how close is the area to installations where U.S. forces maintain a permanent or significant presence? How isolated will the unit be?

3. Existence of stationing agreements or MOUs governing the presence of U.S. forces. Stationing agreements, like the NATO Status of Forces Agreement (SOFA), may preempt the ordinary application of U.S. foreign claims statutes and regulations. What legal status will members of the force or civilian component have in the area?

4. Single Service Responsibility (SSR). Department of Defense (DoD) Directive 5515.8 (1990) assigns SSR for claims for certain countries to particular service components. The U.S. Army, for example, is assigned Germany. Does another service component already have SSR for the area to which the unit will deploy?

5. Predominate Service Component. If SSR is not already assigned, which service will be the predominate service component, if any, in the deployment? Under DoD Directive 5515.8, the appropriate unified or specified commander may make an interim designation of SSR. In the absence of such designation, each service component will have Individual Service Responsibility (ISR) for its own claims.

V. DEPLOYMENT/STATIONING PHASE. Once the unit has begun deploying into the receiving state, the following factors need to be considered in conducting a deployment claims activity:

A. Coordination with receiving state authorities. It is very important to inform host nation authorities of the way in which the deployment claims activity will work. They have an interest in seeing that claims resulting from damages to their citizens and property are properly handled. If a NATO SOFA-style stationing agreement exists, for example, this interest may have significant status as a matter of international law.

B. Coordination with Civil Military Affairs personnel. The CMA activities can provide invaluable help in liaison with both local officials and the local population itself, as well as providing information about the local culture and customs that may have an impact on the adjudication of claims.

C. Claims activity publicity. Whether by means of the mass media or even by Soldiers handing out pamphlets to local nationals, the local population must be given basic information about claims procedures. This will expedite the processing of claims in general, and will help resolve meritorious claims before they become a public relations problem. Coordination with PAO and the SJA must occur before claims information is publicized. U.S. State Department officials may also wish to be consulted.

D. Claims intake procedures. The deployment claims activity must establish an intake procedure for foreign claims. This may be something as simple as setting aside two days a week for the receipt of claims and
dissemination of claims status information to claimants. Particular forms may have to be devised to expedite and simplify the intake process.

E. **Translation capabilities.** Translators should be secured as quickly as possible to help the deployment claims activity. Translators help in the investigation of claims, the translation of intake forms and claimants’ submissions, and the translation of correspondence.

F. **Local legal advice.** As interpreted by AR 27-20, local law most often determines liability and the measure of damages under the Foreign Claims Act. A local attorney is often necessary to explain local law, particularly in areas without a Western-style legal system.

G. **Security.** Physical security of the deployment claims activity includes such measures as not making the Foreign Claims Commissioner a Class A agent, and ensuring that crowd control measures are in effect on intake days. Security also includes fiscal security--checking the adjudication of claims to ensure that local organized crime elements are not trying to manipulate the claims system.

H. **Coordination with Military Intelligence personnel.** As was demonstrated in Grenada, claims offices can become very fertile ground for intelligence gathering. Military Intelligence personnel can likewise provide important information for claims investigations.

I. **Coordination with UCOs and MDCOs.** To make the claims activity run smoothly and efficiently, UCOs and MDCOs should be conducting most of the investigation of claims at their level. Because they are just on additional duty orders, and not legally trained, they must often be closely supervised to ensure that claims investigations are done properly.

J. **Coordination with Military Police personnel.** As trained investigators, MPs can provide invaluable assistance to UCOs, both in the course of actual investigations and in the compiling of reports after claims incidents. The Deployment Claims NCOIC should receive copies of the blotter on a daily basis and collect information related to potential claims against the United States.

K. **Coordination with Local Finance Offices.** Ensure that Class A agents are trained and available for claims missions. Also ensure that local currency will be available to pay claims.

L. **Coordination with Non-Governmental Organizations (NGOs) and Other Governmental Organizations (OGOs).** Depending upon the area into which the unit deploys, it could find various international and charitable organizations already operating there. Likewise, other agencies of the U.S. government may also be operating in the area. The operation of these NGOs and OGOs may have a direct impact on a deployment claims activity. For example, many of these organizations might pay for claims (in cash or in-kind) that the FCCs cannot under the applicable statutes and regulations.

M. **Coordination with USARCS or command claims services.** Frequent coordination with USARCS or with the responsible command claims service is necessary both to ensure that funds are available to pay claims, and to maintain claims accountability. Both services also provide continuing technical oversight and logistical support.
APPENDIX D

SAMPLE DEPLOYMENT CLAIMS SOP

I. INTRODUCTION. This SOP is based upon that used by USACSEUR to handle claims under its Foreign Claims Commissions (FCCs). The actual SOP used in a deployment situation by an FCC will vary with the mission and the circumstances of the deployment.

II. UNIT CLAIMS OFFICER (UCO)/MANEUVER DAMAGE CONTROL OFFICER (MDCO) COORDINATION

A. Receive claims investigation packets from UCOs/MDCOs, including completed DA Forms 1208, Report of Claims Officer, and Maneuver/Convoy Maneuver Damage Report Forms. DA Forms 1208 need not be typed, but must be used for all but the simplest cases.

B. Register potential claims in potential claims log, both against and on behalf of the United States. On a monthly basis, forward information regarding potential claims on behalf of the U.S. to the United States Army Claims Service (USARCS) or the responsible command claims service.

C. Make a potential claims file with the investigation packets or whatever information is available.

D. Direct UCOs/MDCOs to make whatever further investigation is appropriate, or conduct further investigation yourself. In particular, seek military police reports, local police reports, trial results or relevant counseling statements, hospital logs, and even local newspaper accounts.

III. LOGGING IN CLAIMS

A. Make a notation in the potential claims log that the claim actually was received.

B. Pull the potential file and insert its materials into the new case file (on the right hand side and in reverse chronological order).

C. Staple a new chronology sheet (Enclosure 1) onto the left side of the folder.

D. Fill in the claimant’s name and the amount claimed, in both local currency and converted to dollars using the exchange rate on the day the claim was filed and the day of the incident. The official exchange rate, or “peg rate,” is available from the servicing finance office.

E. Annotate the claim in the actual claims log using the next available claims number. Use DA Form 1667, Claims Journal. The file number should be written on the left hand corner of the file folder using the FY; the assigned commission number; the type of claim (use “T” for in-scope tort, “N” for non-scope tort or “M” for maneuver damage); and the next available claim number. For example: 96-E99-T001.

IV. NEW CLAIM PAPERWORK

A. If an attorney represents the claimant, make sure a power of attorney (POA) is in the file, under the chronology sheet.
B. Prepare a certificate indicating whether the claim is in-scope or non-scope (Enclosure 2), if required by claims regime under which you are operating. A certificate is required as to the type of claim in areas where the NATO SOFA or a NATO SOFA analog applies.

C. Ensure that either SF 95 (Claim for Damage, Injury or Death) or a bilingual form patterned after USACSEUR Form 100 is properly filled out. A dual language form must note as a minimum: the time, place and nature of the incident; the nature and extent of the loss; and the amount of compensation claimed.

D. Determine whether claim is filed within the two-year statute of limitations.

E. If the tortfeasor will pay voluntarily, write “P” on the right front corner of the file.

F. If UCMJ Article 139 is to be used, write “139” on the right hand corner of the file.

G. Maintain a 30-day suspense for correspondence with claimants. Annotate correspondence on chronology sheet.

V. ADJUDICATION REVIEW

A. If the claimed amount is over your authorized payment threshold, send the completed file with any comments or recommendations up to next higher claims authority.

B. If the claimed amount is within your authority, determine the applicable claims laws and regulations, including whether you have Individual Service Responsibility (ISR) or Single Service Responsibility (SSR) for the claim under DoD Directive 5515.8.

C. Review the substantiation of causation and damages. Consult USACSEUR policy guidelines, local law and USARCS, or the responsible command claims service, if there are further questions.

D. Prepare a decision either in data sheet form (Enclosure 5) if the settlement is under $2,500, or as a seven-paragraph memorandum for denials and approvals over $2,500 (Enclosure 6).

E. For claims under $2,500, use DA Form 1668, Small Claims Certificate.

F. In cases involving non-scope misconduct by a Soldier, send either the decision memo or the data sheet to the Soldier’s commander with a request for the commander to counsel the Soldier accordingly. If the Soldier chooses to voluntarily pay, document the payment on DD Form 1131, Cash Collection Voucher, and send the voucher and payment to finance using DA Form 200, Transmittal Record.

G. If the tortfeasor will not pay voluntarily, advise the commander of the possibility of UCMJ Article 139 procedures.

H. Prepare a letter to the claimant or representative in English, with a courtesy copy in the local (or third) language informing the claimant of your decision. In cases where payment will be approved, have the claimant sign the appropriate release form, DA Form 1666, Claims Settlement Agreement. In cases where claims will be denied, claimants should be so notified and given the opportunity to submit additional matters for consideration before a final decision is made.

VI. PAYMENT

A. Use SF 1034, Public Voucher, to pay the claimant. Attach DA Form 1666 (Claims Settlement Form), DA Form 1668 (Small Claims Certificate), and either the data sheet or seven-paragraph memo to the voucher, as appropriate. Send all materials to finance under DA Form 200. Also include a copy of the POA, if necessary.
B. Depending on the situation, coordinate with USARCS or a command claims service before payment to review any questions, obtain a fund cite and ensure that funds are available.

C. Coordinate with Finance to ensure that local currency is available to pay the claimant. The Foreign Claims Commissioner should arrange for a Class A agent (generally, not the Commissioner) to disburse the cash.

D. Forward a brief monthly claims report noting claims received, adjudicated and paid to USARCS or the responsible command claims service. Also include amounts paid, fund cites used, exchange rates and any other relevant information. Send all completed claims files for review and storage by USARCS or the responsible command claims service.

VII. REPORTING CLAIMS AND CLAIMS LOG

A. It is important to report the settlement of claims to the responsible claims service for a number of reasons, the foremost of which is to keep track of expenditures. No standard format or report form currently exists for reporting deployment claims. Deploying claims personnel should look at claims reports filed by their predecessors, or contact the appropriate claims office for guidance. At a minimum, claims reports should be submitted monthly and include the following information:

1. FCA Claims:

   a. Current month.

      (1) Amount paid.

      (2) Number filed/paid/denied/ transferred.

   b. Total Claims Received (during operation).

   c. Total Claims Pending Action.

   d. Total Claims Paid.

   e. Total Claims Denied.

   f. Total Claims Transferred.

   g. Total Amount Claimed in Local Currency and U.S. Dollars.

   h. Total Amount Paid in Local Currency and U.S. Dollars.

2. NATO/PFP SOFA Claims:

   a. Total Claims Received.

   b. Total Pending Action.

   c. Total Scoped.

   d. Total Claims Denied.

   e. Total Claims Transferred.

   f. Total Amount Claimed in Local Currency and U.S. Dollars.
g. Total Amount Paid in Local Currency and U.S. Dollars.

h. Total *Ex Gratia* claims, amount paid, and amount claimed.

B. It is also important that claims be logged. This became extremely important during Operation Joint Endeavor/Guard/Forge because of the amount of claims activity and duration of the operation. When there is a large number of claims being adjudicated by a number of different FCCs and the FCCs subsequently change, there is high probability of losing track of claims without a standardized logging system. The responsible claims service will determine the format for logging claims. See Enclosure 8 for a sample log using Microsoft Excel during Operation Joint Endeavor/Guard/Forge. This format is available in electronic form at USARCS.

**ENCLOSURES**

1. Claims Chronology Sheet
2. Sample Scope Certificate
3. Request for Ex Gratia Award
4. Example Implementing Guidance for Real Property Claims
5. Foreign Claims Commission Data Sheet
6. Foreign Claims Commission Memorandum of Opinion
7. Partial Claims Settlement Agreement
8. Foreign Claims Commission Claims Log
CLAIMS CHRONOLOGY SHEET

CLAIMANT'S NAME: _______________________________________  FILE # ________________

AMOUNT CLAIMED: $______________  AT: ________________________________

DATE OF INCIDENT: _________________________________________________________________________

DATE CLAIM FILED: _________________________________________________________________________

<table>
<thead>
<tr>
<th>DATE RECEIVED</th>
<th>SUSPENSE DATE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tr>
</tbody>
</table>

Enclosure 2 - Sample Scope Certificate

DEPARTMENT OF THE ARMY
U.S. ARMY CLAIMS SERVICE, EUROPE
Unit 30010, APO AE 09166-5346

AEEJ-CD-FC

MEMORANDUM FOR BAD DRECKSFELD DCO

SUBJECT: Scope Certificate

_____ The act(s) or omission(s) of the member(s) or employee(s) of the U.S. forces or its civilian component was (were) done in the performance of official duty.

_____ Use of the vehicle of the U.S. forces was unauthorized.

_____ A Foreign Claims Commission will adjudicate this non-scope type of claim on receipt of your report.

_____ U.S. forces were not involved in this incident.

FOR THE CHIEF:

JOE D. SNUFFY
CPT, JA
Foreign Claims Commissioner

15 November 2000
UNITED STATES ARMY

REQUEST FOR EX GRATIA AWARD

THIS FORM MUST BE FULLY COMPLETED AND SUBMITTED IN TRIPLICATE

APPLICANT Name and address:

(Name in full)

(Street ) (City) (Zip code)

REQUESTED AMOUNT Property damage: $ _______________ Personal injury: $ _______________

Total amount claimed: $ _______________

INCIDENT Date: _______________ Hour: _______________

Place: ____________________________________________

Give a detailed description of the incident. Identify all persons and property involved. Attach all supporting evidence.

________________________________________________________________________

________________________________________________________________________

PROPERTY DAMAGE
State name and address of owner, if other than claimant. Describe and substantiate the age and condition of the damaged property. Describe necessary repair and substantiate all costs.

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

Are you entitled to recover Value-Added Tax? Yes ( ) No ( )

List all insurance applicable to damaged property.

Name of Insurer ___________________________ Policy number: ___________________________
## Enclosure 3 - Request for Ex Gratia Award

<table>
<thead>
<tr>
<th>Dates of coverage:</th>
<th>Deductible amount: $</th>
</tr>
</thead>
<tbody>
<tr>
<td>Auto comprehensive:</td>
<td></td>
</tr>
</tbody>
</table>

**PERSONAL INJURY**
- State name and address of injured persons. Describe and substantiate nature and extent of injury and required medical treatment.

Specify any other source of recovery, e.g. health insurance, social insurance, workmen's compensation fund, employer, Victim Compensation Act. State nature and amount of compensation.

**WITNESSES**
- State names and addresses of known witnesses.

**CERTIFICATION**
- I understand that the United States Government is not liable for the aforementioned damages and that any ex gratia award which may be offered is done so as a voluntary gesture of goodwill. I certify that my statements above are complete and correct to the best of my knowledge and belief and that each requested item is entirely and exclusively related to the aforementioned incident. Finally, I certify that I have not received nor am I eligible to receive any compensation or payment for those damages from any third party. I understand that any nondisclosure or fraudulent statement on my part may result in denial of my request or in reduction of any award. If an award is offered and if I accept that award, I agree that such acceptance will be in full satisfaction and final settlement of all my claims arising from that incident and that I shall have no further claim against the tortfeasor or any third party.

<table>
<thead>
<tr>
<th>Place</th>
<th>Date</th>
<th>Signature of Applicant</th>
</tr>
</thead>
</table>

185  
*Chapter 8, Appendix D  
Claims*
This guidance is based upon that used by during Operation Joint Guard/Forge to handle real property claims. The actual guidance issued in a deployment situation will vary with the mission and the circumstances of the deployment.

Technical Guidance – In Support of Operation _________:

Processing of Claims (Demands for Payment) for Rent (the Use of Real Property) for Which There is No Lease

I. REFERENCES

A. OPORD.


C. Army Regulation 27-20.

II. GENERAL

A. In general, claims are requests for compensation, normally written demands for payment, made against the United States. All claims against U.S. Forces must be received and accepted for processing by the servicing Claims Office of the servicing Staff Judge Advocate Office. The Claims Office will review each claim to determine if it includes a demand for rent.

B. Claims offices will handle claims that do not include a demand for rent of the property through the normal claims process. When the claims office receives a claim for rent (use of real property for more than 30 consecutive days) or both rent and damages to that property, the Claims Office will verify: (1) that the claimant owns the property; (2) that the U.S. Forces currently or previously occupied the property; and (3) the duration of the period during which the property was occupied by U.S. Forces.

C. If the U.S. Forces currently occupy the property or previously occupied the property for more than 30 days, the demand will be transferred to the Real Estate Contracting Officer to negotiate a lease to include a settlement in lieu of restoration for any damages from occupancy. If the Real Estate Contracting Office is unable to negotiate a reasonable lease or settlement in lieu of restoration, the claim will be transferred back to the claims office for settlement or denial through the normal claims process.

III. DETAILED IMPLEMENTING GUIDANCE

A. All real property claims must be received and accepted for processing by the servicing Claims Office or the servicing Staff Judge Advocate office. The servicing Claims Office will log all claims and assign a claim number to each claim.

B. The Claims Office will screen all claims to identify those that demand rent (use of real property) or both rent and damages to the property. A demand for rent is defined as a monetary demand for the use of real property for a continuous period of more than 30 days. A demand will not ordinarily be considered a claim for rent if it is for intermittent and/or temporary use of the property (never used by U.S. Force for more than 30 continuous days). Claims for the use of land for intermittent and or temporary use may be considered as torts.

C. When the Claims Office receives a demand of both rent and damages to that property, the Claims Office will verify the claimant’s ownership of the property and that U.S. Forces currently occupy or occupied the property and for what period. If either ownership or occupancy cannot be established, the claims office can properly deny the claim. The claims office will notify the claimant of the denial.
Chapter 8, Appendix D
Claims

D. If the claimant owns the property and U.S. Forces currently occupy the property:

1. The claim will be transferred to the local Real Estate Contracting Officer, and the Claims Office will annotate in the log that the demand was transferred to Real Estate. At this point, the claim is no longer treated as a claim, but as a request for a lease.

2. The Real Estate Contracting Officer will verify that there is no conflicting claim of ownership or contract covering the property, and will thereafter negotiate a lease covering the entire period of anticipated occupancy. The lease may provide for a one-time payment for any period of past occupancy, and periodic or one-time payment for the remainder of the anticipated use. The Real Estate Contracting Officer will attempt to include in any negotiated lease a waiver of any future claim for restoration.

E. If the U.S. Forces do not currently occupy the property, then the Claims Office will verify:

1. That the U.S. Forces actually occupied this real property and for what period; and

2. That the claimant is the owner of the property.

3. If both are established, the demand will be transferred to the local Real Estate Contracting Office, which will attempt to negotiate a lease covering the period of occupancy. The Claims Office will annotate in the log that the claim was transferred to the Real Estate Office.

4. Real Estate Contracting Officers will use their best efforts to negotiate a lease providing for a one-time payment covering both the fair market rent for the period of actual occupancy, and a settlement in lieu of any restoration for damages asserted and caused by the U.S. Forces. Real Estate Contracting Officers will notify the Claims Office when a lease is successfully negotiated so that the claim log can be annotated.

F. If the Real Estate Contracting Officer is unable to negotiate a reasonable lease/settlement for property currently or previously occupied, the claim will be transferred back to the Claims Office for settlement or denial through the normal claims process. The normal claims procedure should only be used as a last resort to settle or pay claims for rent or both rent and damage to property that cannot be resolved reasonably by the Real Estate Contracting Officer.

G. If the Claims Office settles a real property claim while a lease is pending, it will forward a copy of all investigative information and settlement documents to the appropriate Real Estate office to ensure that the claimant is not compensated twice for the same damage at the conclusion of the lease.
FOREIGN CLAIMS COMMISSION DATA SHEET

1. FCC #: ____________  
2. FCC#: ______________  
3. DATE REQUEST FILED: ____________

4. NAME AND ADDRESS OF CLAIMANT:
   ______________________________________________________________________________________
   ______________________________________________________________________________________

5. NAME AND ADDRESS OF REPRESENTATIVE:
   ______________________________________________________________________________________
   ______________________________________________________________________________________

6. DATE AND PLACE OF INCIDENT:
   ______________________________________________________________________________________

7. AMOUNT REQUESTED: _________________  
8. EQUIVALENT IN U.S. CURRENCY: _________________

9. FACTS: _______________________________________________________________________________
    ______________________________________________________________________________________
    ______________________________________________________________________________________

10. LIABILITY: The request is/is not cognizable and considered meritorious.

11. VOLUNTARY RESTITUTION: A request for voluntary restitution has/not been sent out.

12. QUANTUM: Amount requested: _________________  
    Amount approved: _________________
    ______________________________________________________________________________________

13. ACTION: _______________________________________________________________________________

14. ADJUDICATOR’S SIGNATURE/DATE: _______________________________________________________

15. AMOUNT ALLOWED: _________________

16. EQUIVALENT IN U.S. CURRENCY: _________________

17. COMMISSIONER’S SIGNATURE/DATE: _____________________________________________________
U.S. FOREIGN CLAIMS COMMISSION MEMORANDUM OF OPINION

1. Identifying Data.
   a. Claimant:
   b. Attorney:
   c. Date and place of incident:
   d. Amount of claim / date request filed / date request received from DCO:
   e. Brief description of claim:
   f. Co-cases:

2. Jurisdiction. This request is presented for consideration under the provisions of the Foreign Claims Act, 10 U.S.C. § 2734, as implemented by Chapter 10, AR 27-20. This claim was filed in a timely manner.

3. Facts. There is/ is no record that any disciplinary action was taken against the Soldier. A request for voluntary restitution has not yet been sent out.

4. Legal Analysis. The claim is / is not cognizable and meritorious.

5. Damages.
   a. Repair costs.
      Amount requested: ______  Amount approved: ______
   b. Consequential expenses.
      Amount requested: ______  Amount approved: ______
      These costs cannot be favorably considered since they are considered to have arisen in connection with filing the request.

6. Proposed Settlement or Action.

7. Recommendation.
   The request should be compensated in the amount of ____________.


JOSEPH J. JONES
CPT, JA
Foreign Claims Commissioner
PARTIAL CLAIMS SETTLEMENT AGREEMENT

FILE NUMBER: _______________________ DATE: ______________________

DATE OF INCIDENT: ___________________ PLACE OF INCIDENT: ____________

Brief description of claim/incident:
_______________________________________________________________________________________
_______________________________________________________________________________________
_______________________________________________________________________________________
_______________________________________________________________________________________
_______________________________________________________________________________________
_______________________________________________________________________________________

I (we), the claimant(s) and beneficiaries, hereby agree to accept the sum of ___________ as a partial settlement for my claim against the United States Government.

Printed Name of Claimant(s) Signature of Claimant(s)
__________________________________________________________

Date: ___________________ Address of Claimant(s)
__________________________________________________________

TRANSLATOR: Since the claimant does not read English, I hereby certify that I read the document to the claimant before he/she signed the settlement agreement.

______________________________
Translator
<table>
<thead>
<tr>
<th>CLAIM #</th>
<th>NAME</th>
<th>AREA</th>
<th>DATE INCIDENT</th>
<th>DATE FILED</th>
<th>AMT CLMD</th>
<th>AMT SETTLED</th>
<th>DATE PAID</th>
<th>REMARKS</th>
<th>STATUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>96-E9I-T002</td>
<td>“Stocar”</td>
<td>Bosnjaci</td>
<td>Dec-95-Jan-96</td>
<td>10-Jan-96</td>
<td>DM 159,383.00</td>
<td>DM 61,000.00</td>
<td>31-Oct-96</td>
<td>2/3 FA camped on land</td>
<td>Transferred to MAJ Prescott @ USACSE</td>
</tr>
<tr>
<td>96-E9I-T013</td>
<td>Mato Kovac</td>
<td>Gradiste</td>
<td>1-Jan-96</td>
<td>2-Apr-96</td>
<td>Kn 20,799.00</td>
<td></td>
<td></td>
<td>Camp Harmon(see #35)</td>
<td></td>
</tr>
<tr>
<td>96-E9I-T016</td>
<td>Pero Palijan</td>
<td>Gradiste</td>
<td>1-Jan-96</td>
<td>10-Jan-96</td>
<td></td>
<td></td>
<td></td>
<td>Camp Harmon (see #39)</td>
<td></td>
</tr>
<tr>
<td>96-E9I-T019</td>
<td>&quot;Duro Dakovic&quot;</td>
<td>Slavonski Brod</td>
<td>13-Jan-96</td>
<td>13-Jan-96</td>
<td>DM 3,350.00</td>
<td>Kn 1,000.00</td>
<td>11-Jul-97</td>
<td>Barge Cable &amp; anchor</td>
<td>Paid $160.84</td>
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<tr>
<td>96-E9I-T035</td>
<td>Josip Filipovic</td>
<td>Gradiste</td>
<td>1-Jan-96</td>
<td>2-Apr-96</td>
<td>Kn 20,799.00</td>
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<td></td>
<td>Camp Harmon(see #13)</td>
<td></td>
</tr>
<tr>
<td>96-E9I-T036</td>
<td>Martin Zivkovic</td>
<td>Gradiste</td>
<td>1-Jan-96</td>
<td>23-Jan-96</td>
<td></td>
<td></td>
<td></td>
<td>Camp Harmon</td>
<td></td>
</tr>
<tr>
<td>96-E9I-T039</td>
<td>Josip Colak</td>
<td>Gradiste</td>
<td>1-Jan-96</td>
<td>10-Jan-96</td>
<td></td>
<td></td>
<td></td>
<td>Camp Harmon(see #16)</td>
<td></td>
</tr>
<tr>
<td>96-E9I-T086</td>
<td>Izet Tursunovic</td>
<td>Gunja</td>
<td>6-Mar-96</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>48 Savska</td>
<td>Brought Fwd from 96 log</td>
</tr>
<tr>
<td>96-E9I-T127</td>
<td>Bono Bozic</td>
<td>Gradiste</td>
<td>26-Dec-95</td>
<td>8-May-96</td>
<td>DM 1,360.00</td>
<td></td>
<td></td>
<td>Crds for 1st Bde, 1st AD CA</td>
<td>Denied 23-Dec-96</td>
</tr>
<tr>
<td>96-E9I-T136</td>
<td>Luka Lucic</td>
<td>Gunja</td>
<td>6-Mar-96</td>
<td></td>
<td>Kn 2,000.00</td>
<td></td>
<td></td>
<td>6a Krale-Property Damage</td>
<td>Denied 10-Oct-96</td>
</tr>
<tr>
<td>96-E9J-T140</td>
<td>“Hrvatske Ceste”</td>
<td>Croatia</td>
<td>12-Sep-96</td>
<td>12-Jul-96</td>
<td>Kn 51,633,949.00</td>
<td></td>
<td></td>
<td>Road Damage 30-Oct-96</td>
<td>Transferred to MAJ Prescott @ USACSE</td>
</tr>
<tr>
<td>96-E9J-T141</td>
<td>“Feliks”</td>
<td>Slavonski Brod</td>
<td>20-Dec-95</td>
<td>12-Jul-96</td>
<td>Kn 463,590.00</td>
<td>Kn 116,000.00</td>
<td>27-Apr-97</td>
<td>Contract Dispute-Gravel</td>
<td>Paid Kn by MAJ Prescott 116,000.00</td>
</tr>
<tr>
<td>96-E9J-T142</td>
<td>Roza Korac</td>
<td>Garesnica</td>
<td>12-Apr-96</td>
<td>12-Jul-96</td>
<td>Kn 2,406.00</td>
<td></td>
<td></td>
<td>Bridge Damage-Driveway</td>
<td>Denied 10-Oct-96</td>
</tr>
<tr>
<td>96-E9J-T153</td>
<td>Zeljko Kapular</td>
<td>Lipovljani</td>
<td>26-Jan-96</td>
<td>22-Jul-96</td>
<td>Kn 78,890.00</td>
<td>Kn 32,500.00</td>
<td>9-Dec-96</td>
<td>Vehicle Accident</td>
<td>Paid $5,977.67</td>
</tr>
<tr>
<td>96-E9J-T160</td>
<td>“Hrvatske Ceste”</td>
<td>Croatia</td>
<td>3-Jan-96</td>
<td>31-Jul-96</td>
<td>Kn 6,525.60</td>
<td>DM 925.50</td>
<td>28-Nov-96</td>
<td>IFOR hit median rail</td>
<td>Paid $6,382.28</td>
</tr>
<tr>
<td>96-E9J-T165</td>
<td>Josip Kendel</td>
<td>Terelino</td>
<td>29-Mar-96</td>
<td>28-Aug-96</td>
<td>DM 460.00</td>
<td>Kn 1,575.00</td>
<td>24-Oct-96</td>
<td>Vehicle Accident</td>
<td>Paid $290.11</td>
</tr>
<tr>
<td>96-E9J-T166</td>
<td>Nedeljko Marjanovic</td>
<td>Sibenj</td>
<td>22-Jun-96</td>
<td>28-Aug-96</td>
<td>DM 2,550.00</td>
<td>Kn 8,925.00</td>
<td>17-Oct-96</td>
<td>Vehicle Accident</td>
<td>Paid $1,628.55</td>
</tr>
<tr>
<td>96-E9J-T167</td>
<td>“Ferimport”</td>
<td>Slavonski Brod</td>
<td>Jul-Aug 96</td>
<td>1-Sep-96</td>
<td>DM 9,500.00</td>
<td>See T037</td>
<td>See T037</td>
<td>Maneuver Damage</td>
<td>See T037</td>
</tr>
<tr>
<td>96-E9J-T168</td>
<td>Ivan Stefanic</td>
<td>Zupanja</td>
<td>12-Jan-96</td>
<td>4-Sep-96</td>
<td></td>
<td></td>
<td></td>
<td>5 Ton hit VW Golf</td>
<td>Withdrawn 24-Sep-96</td>
</tr>
<tr>
<td>96-E9J-T169</td>
<td>Mirko Dominkovic</td>
<td>Zupanja</td>
<td>4-Sep-96</td>
<td>4-Sep-96</td>
<td>Kn 2,070.00</td>
<td>17-Oct-96</td>
<td>HEMMT hit VW Golf</td>
<td>Paid $377.74</td>
<td></td>
</tr>
<tr>
<td>96-E9J-T170</td>
<td>“Ferimport”</td>
<td>Slavonski Brod</td>
<td>Jul-Aug 96</td>
<td>5-Sep-96</td>
<td>DM 10,050.00</td>
<td>See T037</td>
<td>See T037</td>
<td>Maneuver Damage</td>
<td>See T037</td>
</tr>
<tr>
<td>96-E9J-T172</td>
<td>Anda Miljic</td>
<td>Srpski Brod</td>
<td>May-Jun 96</td>
<td>10-Sep-96</td>
<td>DM 3,500.00</td>
<td>DM 300.00</td>
<td>16-Nov-96</td>
<td>Detonation damage &amp; injury</td>
<td>Paid $204.08</td>
</tr>
<tr>
<td>96-E9J-T173</td>
<td>Vaso Mandaletic</td>
<td>Srpski Brod</td>
<td>May-Jun 96</td>
<td>10-Sep-96</td>
<td>DM 3,500.00</td>
<td>DM 300.00</td>
<td>16-Nov-96</td>
<td>Detonation damage &amp; injury</td>
<td>Paid $204.08</td>
</tr>
<tr>
<td>96-E9J-T176</td>
<td>Zvonko Vukojevic</td>
<td>Slavonski Brod</td>
<td>12-Aug-96</td>
<td>11-Sep-96</td>
<td>DM 2,000.00</td>
<td>KN 1,750.00</td>
<td>17-Oct-96</td>
<td>Equip. fell flo.trk.damn fence &amp; chu</td>
<td>Paid $319.34</td>
</tr>
<tr>
<td>96-E9J-T177</td>
<td>Zoran Subota</td>
<td>Zagreb</td>
<td>15-Jan-96</td>
<td>3-Sep-96</td>
<td>Kn 3,419.13</td>
<td>KN 2,000.00</td>
<td>17-Oct-96</td>
<td>CUCV hit Audi</td>
<td>Paid $364.96</td>
</tr>
<tr>
<td>96-E9J-T178</td>
<td>Narcisa Cosic</td>
<td>Dakovo</td>
<td>22-Aug-96</td>
<td>16-Sep-96</td>
<td>Kn 10,156.72</td>
<td>KN 10,160.00</td>
<td>17-Oct-96</td>
<td>IFOR hit Ford Escort</td>
<td>Paid $1,854.01</td>
</tr>
</tbody>
</table>
NOTES
I. INTRODUCTION

Recent events confirm that processing military justice actions in a deployed setting remains a difficult, critical task. Judge advocates must ensure efficient and expeditious processing of military justice actions to include courts–martial, non–judicial punishment (NJP) and administrative separations. This obligation exists throughout the spectrum of operations. While supporting deployed units – whether during training exercises, emergency relief operations, peacekeeping operations, or war – judge advocates must simultaneously maintain efficiency forward and rear, processing military justice actions in accordance with the Uniform Code of Military Justice (UCMJ), the Manual for Courts–Martial (MCM), and Army Regulations (AR).

II. MILITARY JUSTICE DURING DEPLOYMENT PHASES

Field Manual (FM) 27-100 lists four phases in military operations: premobilization, predeployment/mobilization, deployment, and redeployment/demobilization. Different military justice concerns should be addressed at each stage of the operation. Nevertheless, court-martial and NJP procedures remain largely unchanged in a deployed setting. Therefore, judge advocates should beware of the “field due process” myth throughout the full spectrum of operations.

A. Premobilization Considerations.

During premobilization, the actual deployment mission and location have not been identified. The primary focus is planning and identifying possible issues. Military justice supervisors should designate personnel and equipment available for deployments and ensure such personnel have been trained to the greatest extent possible.

1. Preparation of key personnel for deployment. Successful management of military justice actions during a deployment requires planning and training of key personnel. The size of the deployment will often dictate who deploys from a legal office. Deployed settings present difficult supervisory challenges, primarily caused by increased distances between judge advocates, communication and transportation limitations, and “imported” counsel (judge advocates crossing over from legal assistance, administrative law, operational law, or claims) who may be
inexperienced with common military justice actions. Supervisors must therefore attempt to identify and train potentially deployable judge advocates before deployment to ensure they are knowledgeable about AR 15-6 investigations, NJP procedures, court-martial procedures, and administrative separations.

2. Identification/marshaling resources to conduct operations. Resources, to include electricity, phone lines, internet, e-mail, and fax capability, are ordinarily limited in deployed settings. Judge advocates must deploy with relevant regulations and legal forms in electronic format and hard copy. Computers may help to eliminate the need for some hard copy resources. However, given the potential unreliability of computers in the harsh environment of a deployment, judge advocates must plan for the worst. Past Army deployments have demonstrated the need to deploy with a hardbound set of essential publications, including the Manual for Courts-Martial, AR 27-10 (with any relevant supplements), the Military Judges’ Benchbook, AR 15-6, AR 635–200, a Military Rules of Evidence (MRE) hornbook, a Military Evidentiary Foundations book, and the Basic Course Criminal Law Deskbook.2

B. Predeployment / Mobilization Considerations.

During predeployment / mobilization, the unit has received a mission and deployment locations. The military justice supervisor and trial counsel must promptly execute the military justice transition and conduct mission training to prepare for the deployment. Transition tasks should include:

1. Designating / aligning the convening authority structure for the deployment theater and home station. Command and control relationships are becoming increasingly complex. Brigade combat teams may deploy in whole or in part; supported by slice elements and personnel, who may be supplied by sister units, sister services or civilian contractors. This situation makes it imperative that judge advocates think long and hard about designating and aligning the convening authority structure for the deployment theater and home station.3

The convening authority (CA) has three broad options available with regard to handling military justice actions. The CA may exercise his military justice authority over all units from the deployed location. Alternatively, the CA may remain in the rear and exercise his military justice authority from that location. Finally, the CA may elect to place deployed or stay-behind units under the administrative control of separate convening authorities.4

If the CA deploys and elects to leave all or some CA authority with another CA in the rear, or vice versa, coordination must be made (see paragraphs a and b below). Although most CONUS installations have a residual GCM authority already designated in the Installation Commander pursuant to Department of the Army General Order, when this authority is not present, judge advocates should coordinate with The Office of The Judge Advocate General, Criminal Law ((703) 588-6776) for Secretarial designation of a new GCMCA. Cases should be transferred to the new convening authorities when necessary. See OTJAG information paper and sample request for GCMCA designation at the end of this chapter.

NOTE: The term “jurisdiction” is being used to describe venue (which commander should act as a convening authority in a given case), not to describe a court-martial’s legal authority to render a binding verdict and sentence. Under the UCMJ, any CA may refer any case to trial.5 However, as a matter of policy, judge advocates should ensure the CA with administrative control (ADCON)6 over the accused servicemember exercises primary UCMJ

1 E.g. Electronic Judge Advocates Warfighting System (eJAWS), a comprehensive DVD / CD-ROM set.
2 Many of these resources can be accessed on the JAGCNet (http://www.jagcnet.army.mil/).
3 The most important concept for the judge advocate to grasp is that under the UCMJ, to qualify as a convening authority (CA), an officer must be in command. A unit may only have one commander at a time. If a commander is not present for duty (e.g., TDY, leave, hospitalization, etc.), an acting commander must be appointed in accordance with service regulations. A unit may not have a commander in command of the bulk of the unit, and another commander in command of another portion. Simply put, rear detachment OICs are not commanders, unless that rear detachment has been designated an actual unit (e.g., a provisional unit) under service regulations.
4 As defined in Articles 22, 23 and 24, UCMJ.
5 See RCM 601(b) discussion and U.S. v. Egan, 53 M.J. 570 (Army Ct. Crim. App. 2000), for an example of a case where an Air Force commander referred a soldier’s case to trial by a special court-martial convened within a joint command (EUCOM) after the soldier’s Army chain of command decided not to refer the case to trial.
6 Administrative control (ADCON as opposed to OPCON, operational control) is defined in JP 1-02 and FM 27-100 as follows:
authority. Absent clear command guidance, ADCON can be an elusive concept. AR 27-10, para 3-8, lists specific language that should be included in attachment orders to indicate a soldier is attached to a unit for the purpose of Article 15.7

a. Ensuring units are assigned / attached to the appropriate organization for administration of military justice. Initially, unit commanders at all levels must determine which units, or portions of units, will deploy or remain in the rear. For example, a deploying company may deploy with a previously unrelated battalion. This may create the need for orders attaching the company to the deploying battalion. It may also be necessary to create provisional units (p-units)8 to support the deployment. This is because non-deploying soldiers may either be attached to previously unrelated units or to p-units during the period of deployment. If the commander decides to create a rear detachment, staffed by non-deploying soldiers, the rear detachment will be integrated into a new or existing chain of command. For the rear detachment OIC “commander” to command and acquire CA status under the UCMJ, the rear detachment must be a unit IAW service regulations (e.g., create a provisional unit IAW AR 220-5).

b. Ensuring individuals are assigned/attached to the appropriate organization for administration of military justice (ADCON). All soldiers, whether deploying or not, should be assigned or attached to a unit that can dispose of criminal and administrative actions that may arise during the deployment period. The unit adjutant should initiate a request for orders to attach non-deploying soldiers to a unit remaining at the post, camp, or station. Commanders must identify non-deployable soldiers within the unit.

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7 AR 27-10, para 3-8.a.(4) states: “If orders of directives include such terms as ‘attached for administration of military justice,’ or simply ‘attached for administration,’ the individual so attached will be considered to be of the command, of the commander, of the unit of attachment for the purpose of Article 15.” Note however, the regulatory authority to impose NJP under AR 27-10 differs from the statutory authority to act as a CA under the UCMJ. A rear detachment OIC could impose NJP by virtue of having “primary command authority” as described in para 3-7.a.(1). The same officer would need to be a commander of a unit (to include p-units) in order to act as a CA under Articles 22, 23 or 24, UCMJ. See supra note 3.

8 Provisional units (p-units) are temporary units (not to exceed 2 years) composed of personnel detached from their unit of assignment and created under authority of AR 220-5, 15 Apr. 93. Provisional units are often used to create a UCMJ structure or fill the gaps in UCMJ authority or convening authority. They help to ensure that commanders at all levels are available to process UCMJ and administrative actions. Commanders decide whether or not p-units will be “organized,” and if so, to what unit they will be attached. This should be done in consultation with the S1 and the judge advocate. When a unit deploys, it normally leaves behind individuals or portions of the unit. Those elements can either be attached to another preexisting unit remaining in the rear or a p-unit can be created at the commander’s discretion. Provisional units can be created at any level, to include company, battalion, and brigade. Deploying elements may also need to provisionalize depending upon whether a portion of the unit is deploying and / or whether the commander of the original unit is deploying as the commander of that unit; that is, the commander “takes his flag” to the deployed setting.

The S1/PSC is normally the staff element responsible for executing the commander’s intent by processing the documents that “organize” and “attach” p-units. JAs must assist in this process to ensure a UCMJ command structure exists, and that this structure continues the sensible flow of UCMJ actions. Provisional units must have a commander on orders. Such commanders must be commissioned officers (including commissioned warrant officers). They have normal UCMJ authority. Check local military justice supplements to identify modifications or reservations of authority in this regard.

Judge advocates must monitor the PSC publication of orders that “organize” and then “attach” p-units to other units. This process is typically initiated by the commander submitting a request for orders to “organize” a p-unit, and then a second RFO to “attach” the unit to a “parent” unit. Often, given the volume of units deployed and p-units organized and the delay in publication of orders, it is sometimes more efficient to publish a regulation or General Order which sets out the jurisdictional scheme for both forward and rear area elements. This ensures all commanders and units, especially newly attached units, are aware of their “food chain.”

Note: The FORSCOM CG has retained the authority to approve the organization of p-units. Therefore all requests for the establishment of p-units should be sent to the FORSCOM Commanding General, ATTN: AFOC-PLF.
Trial counsel (TCs) should monitor the status of those soldiers within their jurisdiction who may be non-deployable for legal reasons. Judicial action by military or civil authorities, while generally making a soldier non-deployable for exercises, may not bar deployment for actual combat operations. The unit adjutant should initiate procedures to obtain the release of soldiers in confinement whom the commander requests be made available for deployment. TCs should also advise commanders of those soldiers who are not themselves the subject of legal action, but who are required to participate in legal proceedings (such as witnesses or court or board members). The decision as to whether these soldiers will deploy is the commander’s, usually made after coordination with the TC.

c. Selection of court-martial panel, if necessary, in the deployment theater and rear detachment. Supervisory judge advocates must plan for new panel selection for both the rear garrison and the deployed setting. Brigade judge advocates should also consider establishing special court-martial panels in theater to provide an expeditious forum for resolution of NJP refusals and other low-level misconduct. Judge advocates should also familiarize themselves with a legally sound selection process and deploy with prepared panel selection advice.

d. Guidance for disposing of pending cases upon deployment. Judge advocates must consider whether to take pending actions to the deployed setting or leave them in garrison. (See OTJAG information paper at the end of this chapter.) For courts-martial, this will largely be a function of the seriousness of the offense and whether the witnesses are primarily civilian or military. Serious criminal offenses or cases with primarily civilian witnesses often remain in the rear. Similarly, soldiers pending administrative separation normally should remain in garrison pending separation. NJP actions normally go forward with the deploying force.

2. Draft and publish a general order for the operation.

a. Draft a general order for the operation. Based upon mission requirements and command guidance, military justice supervisors and trial counsel must draft the general order (GO) for the operation and have it ready for publication as soon as possible. Before attempting to draft a GO, judge advocates must determine if their higher headquarters already published a mission or theater specific GO. See examples at the end of this chapter (GOs for operations in Desert Shield, Haiti, and Allied Force).

b. Publish a general order for the operation. The GO must be published and disseminated to all soldiers prior to deployment. Violations of a properly published GO may be punished under Article 92, UCMJ. Although the government need not prove knowledge of a lawful GO as an element of the offense, the contents of the general order should be aggressively briefed to all deploying soldiers.

c. Conducting mission training / predeployment briefings. Judge advocates must be thoroughly familiar with the GO for the operation and must provide extensive briefings prior to deployment. As with ROE training, supervisory judge advocates must ensure all members of the command understand the commander’s intent. Refresher training on the GO (and ROE) upon arrival in theater, and at regular intervals throughout the deployment, are critical tasks.

3. In addition, judge advocates must ensure the availability of services and resources, to include:

a. Trial defense and judiciary services. Deployment support from trial defense and judiciary services must be coordinated at this time.

b. Confinement Facility. With the exception of the Vietnam War, Army forces have typically not maintained confinement facilities in theater for U.S. personnel. Although jails run by US or U.N. forces may exist for local nationals, they are not intended, and generally should not be used, for holding US military personnel. When pretrial confinement is necessary, the soldier is normally shipped to the rear (Mannheim, Germany or CONUS).

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A general order (GO) is the commander’s tool to promote mission accomplishment and protect deployed forces. Much like the Rules of Engagement (ROE), GOs are a flexible way for the command to centrally plan, but decentrally execute the commander’s intent. One of the earliest general orders was given at Bunker Hill, “Do not fire until you see the whites of their eyes.” Modern general orders include prohibitions on the use of privately owned weapons, alcohol, or entry into local religious or cultural buildings.
c. **Urinalysis Testing.** Based upon mission requirements and command guidance, judge advocates should ensure units have the ability to conduct urinalysis testing in theater. Inevitably, contraband finds its way to the deployed setting. At a minimum, the commander should have the option to conduct a urinalysis. Coordination should be made with unit ADCOs, the Installation Biochemical Testing Coordinator and the relevant stateside lab prior to deployment.

d. **Dogs.** Judge advocates must also consider the advisability of bringing canine support, to include drug and explosive detection capable dogs. In addition to the drug support, dogs are able to assist in force protection efforts.

**C. Deployment Considerations.**

During deployment, the military justice supervisor must ensure the following is accomplished:

Ensure orders assigning units and personnel clearly indicate which commanders have nonjudicial punishment and court-martial authority. This is an ongoing process, as new soldiers (and possibly members from other services) will be incoming to the command. This requires coordination with the appropriate G1/S1 personnel staff elements.

Conduct training in military justice for rear detachment OICs/commanders. A military justice supervisor in the rear detachment should prepare for military justice challenges in the rear because of fewer resources available. Also the supervisor should expect that rear detachment commanders have little to no experience in military justice actions and will need training and guidance, particularly in areas such as unlawful command influence. Rear detachment military justice supervisors must plan for and prepare legal briefings for all new OICs/commanders in the rear detachment and additional training as necessary.

**D. Redeployment / Demobilization Considerations.**

During redeployment/demobilization, the military justice supervisor must ensure the following is accomplished: 1) return to the original convening authority structure; 2) units and personnel are assigned/attached back to appropriate organizations for administration of military justice; 3) designations of home station convening authorities are revoked; 4) individual cases are transferred to the appropriate CA for referral or initial action; and 5) the general order for the operation is rescinded.

**II. JOINT OPERATIONS**

**A. Courts-Martial.**

**Reciprocal Jurisdiction.** Commanders may refer court-martial cases on personnel of other services assigned or attached to their unit.\(^\text{11}\) For example, in *United States v. Egan*,\(^\text{12}\) an Air Force commander (a SPCMCA) referred a soldier’s case to trial by a special court-martial. The TC was Air Force, the DCs were Army and Air Force and the military judge was Army. On appeal, the Army Court of Criminal Appeals reviewed the case. Due to the lack of specific language in EUCOM regulations, the Army court held that the Air Force CA was unable to approve a bad conduct discharge, because he did not forward the case to a GCMCA for referral as required by the AR 27–10 at that time (even though Air Force SPCMCAs have the authority to refer BCD special cases to trial).

**B. Nonjudicial Punishment.**


\(^\text{11}\) See UCMJ art. 17 (2000) and R.C.M. 201(e).

Reciprocal Jurisdiction. Army commanders may impose NJP on personnel of other services assigned or attached to the unit.13 Another option in a joint command is to designate a service representative to administer NJP to members of their service.


The Military Extraterritorial Jurisdiction Act of 200014 (MEJA), as implemented by DoD Instruction 5525.11,15 expands Federal (not military) jurisdiction to cover certain members of and persons employed by or accompanying the Armed Forces. MEJA jurisdiction only applies to offenses committed outside the United States that, if committed within the special maritime and territorial jurisdiction of the United States, are punishable by imprisonment for more than one year. For a brief summary, see Appendix D at the end of this chapter and chapter 7.

IV. CRIMINAL LAW ISSUES DURING COMBAT OPERATIONS

This section addresses criminal law problems associated with combat and, specifically, wartime-related offenses.

A. Time of War. The existence of a “time of war” is relevant to many criminal law matters: certain offenses can only occur in time of war; other offenses are punishable by death only in time of war; time of war is an aggravating factor in still other offenses; and in time of war, court-martial jurisdiction will exist over civilians who are “accompanying the force in the field.” Time of war, however, is defined in a variety of ways that depend upon the purpose of the specific article in which the phrase appears, and on the circumstances surrounding the application of the article.

The MCM defines “time of war” as “a period of war declared by Congress or the factual determination by the President that the existence of hostilities warrants a finding that time of war exists.” The definition applies only to the following portions of the MCM: the aggravating circumstances that must be present to impose the death penalty (R.C.M. 1004(c)(6)), the punitive articles (MCM, Part IV), and nonjudicial punishment (MCM, Part V). It does not apply to statute of limitations and/or jurisdiction over civilians.

B. Offenses that can only occur during time of war:

1. Improper use of a countersign (UCMJ art. 101) prohibits disclosing the parole or countersign to one not entitled to receive it and giving a parole or countersign different from that authorized by the command.

2. Misconduct as a prisoner (UCMJ art. 105) makes it criminal to improve one’s position as a prisoner (a) to the detriment of other prisoners16 and (b) contrary to law, custom or regulation. Art. 105 also makes criminal the maltreatment of prisoners while the accused is in a position of authority.

3. Spying (UCMJ art. 106) imposes a mandatory death penalty upon those who lurk, act under false pretenses to collect, or attempt to collect information for conveyance to the enemy.17

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13 However, the commander must do so IAW the individual’s parent service regulation (AFI 51-202, para 2.2.1; Navy and Marine JAGMAN 0106d; Coast Guard MJM, Art 1-A-3(c)). See AR 27-10, para 3-8c. JAs must note certain differences in procedures. For AF personnel, a joint commander may only impose NJP on AF personnel if the offense “arises from a joint origin or has joint forces implications.” Other service procedures must also be followed. For example, the AF provides 72 hours to consult with counsel. The Navy/Marine burden of proof is a preponderance of the evidence. Also, appeals typically proceed through the servicemember’s parent service. Coordination, therefore, must be made with the servicing judge advocate. This list of procedural differences is not exhaustive. JAs should consider consultation with other service JAs to understand the impact of NJP on other service personnel.


15 DoD Instruction 5525.11, Criminal Jurisdiction Over Civilians Employed By or Accompanying the Armed Forces Outside the United States, Certain Service Members, and Former Service Members, 3 March 2005. (www.dtic.mil/whs/directives/corres/html/552511.htm)

16 For example, reporting plans of escape, secret food and arms caches, etc. An escape that causes injury to fellow prisoners does not fall within the ambit of this offense.

17 UCMJ art. 106. Spying does not violate the law of war. "Spies are punished, not as violators of the law of war, but to render that method of obtaining information as dangerous, difficult, and ineffective as possible." (FM 27-10, para. 77).
C. Offenses that can be punished by the death penalty only in time of war:

1. **Desertion** (UCMJ art. 85) with intent to remain away permanently, shirk important service, or avoid hazardous duty may be punished by death in time of war.

2. **Assaulting or Willfully Disobeying a Superior Commissioned Officer** (UCMJ art. 90).

3. **Misbehavior of Sentinel or Lookout** (UCMJ art. 113), such as being found drunk or asleep on their post, or leaving it before proper relief, may be punished by death in time of war.

D. **Time of War as an Aggravating Factor.**

1. Homicide and rape are both capital offenses in time of war as well as at other times. RCM 1004 provides that it is an aggravating factor sufficient to justify a death sentence that the rape or homicide was committed in time of war and in territory in which the U.S. or an ally was then an occupying power or in which U.S. forces were then engaged in active hostilities.

2. The maximum penalty that may be imposed by court-martial is increased in time of war for drug offenses, malingering, and loitering/wrongfully sitting on post by sentinel/lookout.

3. The maximum period of confinement may be suspended in time of war for solicitation to desert, mutiny, misbehavior before the enemy, or sedition.

E. **Time of War and Nonjudicial Punishment.** A commander in the grade of major/lieutenant commander or above may reduce enlisted members above the pay grade E-4 two grades in time of war if the Service Secretary has determined that circumstances require the removal of peacetime limits on the commander’s reduction authority. See MCM, pt. V, para. 5b(2)(B)(iv).

F. **“Time of War” for Jurisdiction, and Statutes of Limitation.** Jurisdictional rules and statutes of limitation may both be affected by a determination that a time of war exists. As stated previously, “time of war” is defined differently for jurisdiction and statutes of limitations purposes than it is for aggravating factors for a capital case, the punitive articles, and nonjudicial punishment.

1. **Jurisdiction.** UCMJ art. 2(a)(10) provides that in time of war, persons “serving with or accompanying an armed force in the field” may be subject to trial by court-martial. In the case U.S. v. Averette, 41 C.M.R. 363 (1970), the Court of Military Appeals (CMA) held that for purposes of providing jurisdiction over persons accompanying the armed forces in the field in time of war, the words “in time of war” mean a war formally declared by Congress. NOTE: The Military Extraterritorial Jurisdiction Act of 2000, as implemented by DoD Instruction 5525.11, expands federal (not military) jurisdiction to cover certain civilians accompanying the Armed Forces overseas in peacetime. See Section III above.

2. **Statutes of Limitation.** UCMJ art. 43 extends the statute of limitations for certain offenses committed in time of war.

   a. There are no statutes of limitation for the crimes of Desertion, Absence Without Leave, Aiding the Enemy, Mutiny, Murder, or Rape in time of war, and persons accused of these crimes may be tried and punished anytime. (UCMJ art. 43(a)).
b. The President or Service Secretary may certify particular offenses that should not go to trial during a time of war if prosecution would be inimical to national security or detrimental to the war effort; statute of limitations may be extended to six months after the end of hostilities. (UCMJ art. 43(c)).

c. The statute of limitations is also suspended for three years after the end of hostilities for offenses involving fraud, real property, and contracts with the United States.22

In determining whether “time of war” exists for statute of limitations purposes, CMA held that the conflict in Vietnam, though not formally declared a war by Congress, was a “time of war.”23 Military courts have articulated factors it will look to in making such an analysis, to include whether there are armed hostilities against an organized enemy24 and whether legislation, executive orders, or proclamations concerning the hostilities are indicative of a time of war.25

Military courts have also rejected the notion that there is a geographical component to the “time of war” in the sense that absence from the combat zone at the time of an offense does not prevent the offense from occurring in “time of war.”26 For example, in a case in which an accused absented himself without leave from Fort Lewis, Washington, during the Korean conflict, CMA held that the Korean conflict was a war within the meaning of UCMJ, art. 43(a) and that the accused’s geographical location at the time of the offense was irrelevant. “In either instance, the Armed Forces are deprived of a necessary—perhaps vitally necessary—combat replacement.”27

V. WARTIME OFFENSES

Certain violations of the UCMJ penalize conduct unique to a combat environment. As described above, several offenses may occur only in time of war or have increased punishments in time of war. The following crimes need not occur in time of war to be criminal, but they have elements that may occur only in a wartime situation.

A. Misbehavior Before the Enemy. Art. 99, UCMJ, is an amalgamation of nine different offenses and is meant to cover all offenses of misbehavior before the enemy. UCMJ, article 134 is not a catch-all designed to apply to these types of violations. Each of these crimes must be committed before, or in the presence of, the enemy.

“Enemy” Defined. Enemy includes forces of the enemy in time of war, or any hostile body that our forces may be opposing, such as a rebellious mob or a band of renegades, and includes civilians as well as members of military organizations.28

“Before the Enemy” Defined. To be before, or in the presence of, the enemy, one must stand in close tactical, not physical, proximity to the foe. CMA has defined the concept as follows:

It may not be possible to carve out a general rule to fit all situations, but if an organization is in a position ready to participate in either an offensive or defensive battle, and its weapons are capable of delivering fire on the enemy within effective range of the enemy weapons, then that unit is before the enemy.29

In applying this definition, courts have held that a member of a front line platoon, a member of a mortar unit supporting friendly troops, and a soldier running away near friendly artillery units less than six miles from the front

22 UCMJ art. 43(f). The date hostilities end is proclaimed by the President or established by a joint resolution in Congress.
lines were all “before the enemy.” The definition and the court interpretations make this element dependent upon the circumstances surrounding the offense and leave the issue to the trier of fact.30

B. “Before the Enemy” Offenses.

1. An accused is guilty of running away if, without authority, he leaves his place of duty to avoid actual or impending combat. He need not actually run, but must only make an unauthorized departure.

2. Shamefully abandoning, surrendering, or delivering up command punishes cowardly conduct of commanders who, without justification, give up their commands. Only the utmost necessity or extremity can justify such acts.

3. An accused endangers the safety of a command when, through disobedience, neglect, or intentional misconduct, he puts the safety of the command in peril.

4. Soldiers may not cast away arms or ammunition before the enemy for any reason. It is immaterial whether the accused acted to aid himself in running away, to relieve fatigue, or to show his disgust with the war effort.

5. Cowardly conduct consists of an act of cowardice, precipitated by fear, which occurs in the presence of the enemy. The mere display of the natural feeling of apprehension before, or during, battle does not violate this article; the gravamen of this crime is the accused’s refusal to perform his duties or abandonment of duties because of fear.31

6. Quitting one’s place of duty to plunder or pillage occurs when an accused leaves his place of duty with the intent to unlawfully seize public or private property. It is enough that the accused quit his duty with the specified purpose; he need not ever actually plunder or pillage to violate this subdivision of the article.

7. Causing false alarms includes the giving of false alarms or signals, as well as spreading false or disturbing rumors or reports. It must be proven that a false alarm was issued by the accused and that he did so without reasonable justification or excuse.

8. An accused willfully fails to do his utmost to encounter the enemy when he has a duty to do so and does not do everything he can to encounter, engage, capture, or destroy certain enemy troops, combatants, vessels or aircraft. An example of this offense might be a willful refusal to go on a combat patrol.

9. The failure to afford relief and assistance involves situations where friendly troops, vessels or aircraft are engaged in battle and require relief or assistance. The accused must be in a position to provide this relief without endangering his own mission and must fail to do so. The accused’s own specific tasks and mission limit the practicable relief and assistance he can give in a particular battle situation.

C. War Trophies. Soldiers must give notice and turn over to the proper authorities, without delay, all captured or abandoned enemy property. Individuals failing to adhere to this requirement can be punished for three separate acts.

1. Failing to give notice or turn over property.32

2. Buying, selling, trading, or in any way disposing of, captured or abandoned property.

30 During Urgent Fury, a soldier who refused to board a plane at Pope Army Airfield (Ft. Bragg) was charged with misbehavior before the enemy. The judge dismissed the charge (not “before the enemy”). The accused was convicted of missing movement by design.


32 See U.S. v. Morrison, 492 F.2d 1219 (1974). Captured or abandoned property (here, money) discovered during wartime becomes the property of the government whose forces made the discovery.
3. Engaging in looting or pillaging. Violation of 26 U.S.C. §§ 5844, 5861 (unlawful importation, transfer, and sale of a dangerous firearm) may be charged as violations of clause three, UCMJ art. 134.

D. Private Property. As a general rule, private property may always be requisitioned or destroyed if military necessity so requires. The goal during combat is to avoid unnecessary destruction of such property, as well as disciplinary problems, by training soldiers in the law regarding private property. This training will aid the commander in accounting for property and in paying for only proper claims.

1. Wrongful destruction of private property. UCMJ, art. 109 prohibits willful or reckless destruction or damage to private property and carries a maximum punishment of a dishonorable discharge, total forfeitures, and confinement for five years.

2. Wrongful taking of private property. UCMJ, art. 121. There are no provisions in this article that apply specifically to wartime situations. The maximum punishment for violation of this provision is dishonorable discharge, forfeiture of all pay and allowances, and confinement for five years.

E. Analysis of Other Potential Wartime Offenses.

1. Mutiny or Sedition (UCMJ art. 94). Mutiny and sedition consist of four separate offenses, all of which require the endangerment of established military or civilian authority. Neither mutiny nor sedition has to occur during “time of war” to be punishable by death.

   Mutiny requires an intent to usurp or override military authority and can be committed by either creating violence or a disturbance or by refusing to obey orders or perform duties. While creating violence or a disturbance can be accomplished either alone or with others, a refusal to obey orders or perform duties requires a concert of purpose among two or more people to resist lawful military authority. The resistance may be nonviolent or unpunished and may consist only of a persistent refusal to obey orders or to perform duties.

   Sedition is a separate offense and requires a concert of action among two or more people to resist civil authority through violence or disturbance. Failure to prevent, suppress, or report a mutiny or sedition also constitutes a crime.

   Failure to prevent these acts requires that the mutiny or sedition took place in the accused’s presence and that he failed to do his utmost to prevent and suppress the insurrection. If the accused fails to use the force, to include deadly force, necessary to quell the disturbance under the circumstances, he has failed to do his utmost.

   Failure to take all reasonable means to inform his superiors of an offense of mutiny or sedition, which he had reason to believe was taking place, is the fourth offense under article 94. One must take the most expeditious means available to report the crime. Whether he had reason to believe these acts were occurring is judged by the standard of the response of a “reasonable person” in similar circumstances.

2. Subordinate Compelling Surrender (UCMJ art. 100). The death penalty can be given for the offense of compelling a commander to surrender, an attempt to compel surrender, and for striking the colors or flag to any enemy without proper authority. Compelling surrender involves the commission of an overt act by the accused that was intended to, and did, compel the commander of a certain place, vessel, aircraft or other military organization to give it up to the enemy or to abandon it. An attempt is comprised of the same elements, except the act must only “apparently tend” to bring about the compulsion of surrender or abandonment, and the overt act must amount to more than mere preparation. These offenses are similar to mutiny, except that no concert of purpose is required to be found guilty. Striking the colors or the flag requires that the accused make, or be responsible for, some unauthorized offer of surrender to the enemy. The offer to surrender can take any form and need not be communicated to the enemy. Sending a messenger to the enemy with an offer of surrender is sufficient to constitute the offense; it is not necessary for the enemy to receive it.

3. Improper Use of Countersign (UCMJ art. 101). A countersign is a word or procedure used by sentries to identify those who cross friendly lines; the parole is a word to check the countersign and is given only to those who
check the guards and the commanders of the guards. Two separate offenses fall within the ambit of article 101: disclosing the parole or countersign to one not entitled to receive it and giving a parole or countersign different from that authorized. Those authorized to receive the parole and countersign must be determined by the peculiar circumstances and orders under which the accused was acting at a particular time. Revealing these procedures or words is done at one’s peril, despite the intent or motive at the time of disclosure. Negligence or inadvertence is no defense to the crime, nor is it excusable that the accused did not know the person to whom the countersign or parole was given was not entitled to receive it.

4. Forcing a Safeguard (UCMJ art. 102). A safeguard is a guard detail or written order established by a commander for the protection of enemy and neutral persons, places, or property. The purpose of a safeguard is to pledge the honor of the nation that the person or property will be respected by U.S. forces. A belligerent may not employ a safeguard to protect its own forces. A safeguard may not be established by the posting of guards or off-limits signs unless a commander takes those actions necessary to protect enemy or neutral persons or property. This offense is committed when one violates the safeguard and he knew, or should have known, of its existence. Any tresspass of the safeguard is a violation of this article.

5. Aiding the Enemy (UCMJ art. 104). Five separate acts are made punishable by this article: aiding the enemy, attempting to aid the enemy, harboring or protecting the enemy, giving intelligence to the enemy, and communicating with the enemy. Although this article does not prohibit aiding prisoners of war, it does prohibit assisting or attempting to assist the enemy with arms, ammunition, supplies, money, or any other form of assistance. Harboring or protecting the enemy requires that the accused, knowing the person being helped is the enemy, and without proper authority, shields him from injury or other misfortune. The protection can take any form; physical assistance or deliberate deception will both violate the article. One gives intelligence to the enemy by giving accurate, or impliedly accurate, information to the enemy. This is an aggravated form of communicating with the enemy, because the offense implies that the information passed has potential value to the opposition. The information need not be entirely accurate, nor must the passing of the information be directly from the accused to the enemy; however, the accused must have actual knowledge of his acts. The final offense under this article is communication with the enemy. Any form of unauthorized communication, correspondence, or intercourse with the enemy is prohibited, whatever the accused’s intent. The content or form of the communication is irrelevant, as long as the accused is actually aware that he is communicating with the enemy. Completion of the offense does not depend on the enemy’s use of the information or a return communication from the enemy to the accused; the offense is complete once the correspondence issues—from the accused. Prisoners of war and citizens of neutral powers residing in, or visiting invaded or occupied territory can violate this article, as it applies to all persons, whether or not they are otherwise subject to military law.

6. Spying (UCMJ art. 106). The mandatory punishment for spying is death. This offense makes it a crime to act under false pretenses to collect, or attempt to collect, information for the enemy in areas in which people are working to aid the U.S. war effort. The prosecution must prove that the accused intended to convey information to the enemy, but need not prove that the accused actually received information or conveyed it to the enemy. Anyone, military or civilian, may be tried for spying, unless they fall into the following categories.

   a. Members of an armed force or civilians who are not wearing a disguise and perform their missions openly after penetrating friendly lines.

   b. Spies, who after having returned to enemy lines, are later captured.

   c. Persons living in occupied territory who report on friendly activities without lurking, and without acting clandestinely or under false pretenses. Such individuals may be guilty of aiding the enemy, however.

7. Misbehavior of a Sentinel (UCMJ art. 113). A sentinel who is found drunk or asleep on his post, or who leaves his post before being properly relieved, may suffer the death penalty if the offense is committed in time of war. One is drunk when intoxicated sufficiently to “impair the rational and full exercise of the mental or physical faculties.” The definition of “asleep” requires impairment of the sentinel’s mental and physical condition, sufficient enough that, although not completely comatose, he is unable to fully exercise his faculties. The sentinel’s post is the area at which he is required to perform his duties. Straying from this area slightly does not amount to an offense, unless the departure would prevent the sentinel from fully executing his mission. A sentinel is posted when he is
ordered to begin his duties. No formal order or ceremony is needed; it is enough that routine or standard operating procedure requires the individual to be on post at a particular time. The term applies equally in garrison, in the field, or in combat when listening posts, observation posts, forward security, and other warning devices are used.

8. Malingering (UCMJ art. 115). Soldiers who feign illness, physical disablement, or mental impairment or who intentionally injure themselves in order to avoid duty are guilty of malingering. The offense punishes those who intend to avoid work. The severity and the method of infliction of the injury are immaterial to the issue of guilt.

9. Offenses by a Sentinel (UCMJ art. 134). Sentinels are held to a high standard of conduct, especially in wartime. Thus, it is a criminal offense for a sentinel to loiter or wrongfully sit down on his post when that conduct is prejudicial to good order and discipline or brings discredit to the armed forces. These are criminal acts in peacetime and wartime; however, the maximum punishment is increased to a dishonorable discharge, forfeiture of all pay and allowances, and confinement for two years in time of war.

10. Straggling (UCMJ art. 134). Straggling applies in peacetime and combat to soldiers who, while accompanying their organization on a march, maneuver, or similar exercise wander away, stray, or become separated from their unit. The specification must include the specific mission or maneuver.33

APPENDICES

A. OTJAG Information Paper: Rules Governing Transfer of Court–Martial Cases upon Deployment

B. Sample Request for GCMCA Designation

C. Sample General Orders Number 1

D. MEJA DA Message and OTAG Information Paper

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33 During Operation Urgent Fury, a platoon radio-telephone operator straggled behind the unit and eventually became so scared that he was found cowering in a ditch. He was charged with straggling (UCMJ art. 134) and endangering the safety of his platoon (UCMJ art. 99(3)).
SUBJECT: Rules Governing Transfer of Court-Martial Cases upon Deployment

1. **Purpose:** To inform judge advocates in the field regarding the transfer of pending courts-martial to another commander exercising GCMCA upon deployment of the parent unit.

2. **Conclusion:** Court-martial cases may be transferred to another commander exercising GCMCA when the parent unit deploys in support of military contingency operations. Different legal considerations apply depending on the stage of the court-martial proceedings being transferred. These legal considerations must be weighed in evaluating whether transfer of the case is possible or practical.

3. **General Discussion on the Three Stages of Proceedings:**

   a. **Pre-Referral Stage of Proceedings.** In pre-referral cases a convening authority who receives a case by transfer from another convening authority can simply refer the preferred charges and specifications to a court-martial he selects. When the receiving convening authority is a commander of a provisional unit, it is not recommended that he adopt any court-martial panels selected by the commander of the parent unit; rather, he should select his own panel. The provisional commander is not a successor in command under R.C.M. 601(b) because there is no predecessor in command for the provisional unit.

   b. **After Referral.**

      (1) Ordinarily once a case has been referred, the fact that the convening authority has deployed does not deprive the court-martial of jurisdiction to try the accused. The accused could be tried at the home station after deployment of the parent unit or at the deployed location. Several issues may arise, though, that could affect the proceedings:

         (a) Typically, the choice is made to try the accused at home station due to the location of witnesses and other administrative issues. Members and substitute members originally detailed to the CM may no longer be available at the home station in sufficient numbers, due to the deployment, to meet the requirements of R.C.M. 501. Members would then have to be returned for the trial or new members would have to be detailed. Either option could be problematic due to the ongoing mission.

         (b) There are several post-referral trial issues that require the approval of "the" convening authority such as pre-trial agreements and the employment of expert witnesses. These requests would have to be forwarded to the parent unit commander for his disposition.

      (2) If deployment, or imminent deployment, make it impossible or impracticable to continue the accused’s court-martial as referred, it may be possible to withdraw and transfer the case to a different court-martial convening authority that exercises court-martial convening authority over the accused at the home station. In this situation the deploying court-martial convening authority withdraws the already referred charges under R.C.M. 604 and transfers them by agreement to the new commander under R.C.M. 601(b) and its discussion. The new convening authority may, in his discretion, promptly rerefer them to a new court-martial panel he has previously selected.

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1 For purposes of this discussion it is presumed that the other commander is a GCMCA under Article 22, or Article 23 in the case of withdrawal and transfers between SPCMCAs, UCMJ. The same considerations apply to commanders exercising SPCMCA. We note that SECARMY can and has designated commanders of provisional units in USAREUR as GCMCAs.

2 R.C.M. 705

3 R.C.M. 701(d)
c. **After Trial - Cases Pending Action.** R.C.M. 1107 allows the parent unit commander to transfer these cases to another commander for action if it would be impracticable for him to take action. The discussion to R.C.M. 1107 specifically addresses the deployment situation as one in which it would be impracticable for the original convening authority to take action.

4. **How to Withdraw Cases and Rerefer with a New Convening Authority.**

a. **Withdrawal Generally.** Under R.C.M. 604 the convening authority may withdraw charges or specifications from a court-martial for any reason at any time before findings are announced. Rereferral of the charges to another court-martial, though, is more complicated. The reasons for the withdrawal and rereferral should be put on the record. As discussed below, the ability to rerefer is dependent on the stage the proceedings were at when the charges or specifications were withdrawn and the convening authority’s underlying reasons for the withdrawal.

b. **Withdrawal and Rereferral.**

   (1) **Before arraignment** the convening authority can withdraw and rerefer a case to another court-martial unless the withdrawal was arbitrary or unfair to the accused, or was for an improper reason. Some of the proper, and improper, reasons for withdrawal and referral are listed in the discussion to R.C.M. 604(b). One of the proper reasons listed is the routine duty rotation of the personnel constituting the court-martial. The loss of court-martial personnel due to an operational deployment closely parallels this reason and may provide the basis for a pre-arraignment withdrawal and rereferral. The Koke case, discussed below, provides additional support for this. Even though that case involved a withdrawal and rereferral after arraignment the operational exigency factor discussed therein would also provide very strong support in a pre-arraignment case.

   (2) **After arraignment** it becomes more difficult to withdraw and rerefer a case from court-martial, particularly if the court has been assembled and evidence taken on the merits.

      (a) **Before the taking of evidence.** After arraignment but before the taking of evidence on the general issue of guilt, it is possible to withdraw and rereferral charges and specifications, if good cause is shown utilizing the factors outlined in the discussion to R.C.M. 604 or contained in prior court precedent. Of particular note, U.S. v. Koke, distilled several factors from prior court decisions that are important indicia of whether a withdrawal after arraignment is for a proper reason. One of those factors, operational exigency, is mentioned twice but never defined. Several other decisions have mentioned operational exigency in the context of deciding different issues of law. The dissent in the recent Wiesen, case uses the phrase in conjunction with necessity and deployment. Black’s Law Dictionary defines exigencies as:

      Something arising suddenly out of the current of events; any event or occasional combination of circumstances, calling for immediate action or remedy; a pressing necessity; a sudden and unexpected happening or an unforeseen occurrence or condition.

      A very strong argument can be made that a deployment in support of potential combat operations is an operational exigency. Withdrawal of charges and specifications after arraignment, but before the taking of evidence, may be permissible under R.C.M. 604 as a response to operational exigencies resulting from the deployment of the parent unit.

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4 U.S. v. Hardy, 4 M.J. 20 (C.M.A. 1977). Although, consistent with U.S. v. Blaylock, 15 M.J. 190 (C.M.A. 1983), the discussion to R.C.M. 604 could be read to require putting the convening authority’s reasons on the record only if the rereferral is more onerous to the accused, the Hardy, decision clearly requires it for all cases. It is recommended that Hardy guidance be followed for withdrawals and rereferrals under the circumstances discussed in this Information Paper.

5 R.C.M. 604 and its discussion.

6 32 M.J. 876 (N.M.R. 1991); affirmed 34 M.J. 313 (C.M.A. 1992)


(b) **After the taking of evidence.** After withdrawal and the taking of evidence on the general issue of guilt, withdrawal and rereferral may only be done if the withdrawal was necessitated by urgent and unforeseen military necessity.\(^9\) This provision is based upon *Wade v. Hunter*\(^{10}\); Legal and Legislative Basis, Manual for Courts-Martial, United States, 1951 at 64. In that case the accused’s court-martial for rape was taking place in the European theatre of operations during WWII. His unit was actually engaged in combat operations against the enemy. In the two weeks between when the incident occurred and the accused was tried his unit had advanced 22 miles. After both the prosecution and defense had rested and the court closed to deliberate the members requested to several additional witnesses. The court-martial was continued until a later date. During this delay the convening authority withdrew the case and, citing the tactical situation, transferred it the unit now occupying the town in which the incident occurred and where the witnesses were located. The case was rereferred and tried again. The Supreme Court found that the accused’s Fifth Amendment double jeopardy rights were not violated. The tactical situation of a rapidly advancing army justified the withdrawal and rereferral in this case. Absent facts closely paralleling those in *Wade*, withdrawal and rereferral after taking evidence on the general issue of guilt should be avoided.

5. **Formats for Transfer of Cases**

   a. Enclosure 1 contains a sample document that may be tailored for transfer of a case tried but pending action.

   b. Enclosure 2 contains a sample document that may be tailored for withdrawal and transfer of a case where charges have been referred. If after arraignment, but before taking of evidence, recommend that the specific operational exigencies, to the extent possible, be placed on the record by including in the sample memo or through other means. If evidence on the general issue of guilt has been taken, withdrawal and rereferral should not be attempted except in the most unusual case where the facts mirror those in *Wade v. Hunter*, discussed above.

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\(^9\) R.C.M. 604(b).

\(^{10}\) 336 U.S. 684; 69 S.Ct. 834; 93 L.Ed. 974 (1949).
(SAMPLE WITHDRAWAL AFTER REFERRAL AND TRANSFER)

MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Withdrawal from Court-Martial and Transfer of U.S. v. (Name)

1. Pursuant to General Order Number (insert number or originating GCMCA), dated (insert date), I am the General Court Martial Convening Authority for the (insert GCMCA designation, e.g., V Corps, etc.). On or about (date), the (insert originating GCMCA unit) will deploy out of the European Central Region. Due to operational exigencies arising out of this deployment, and the disruptions they will foreseeably cause in the trial by court-martial of the case of U.S. v (insert name), referred by me on (date) to (general/special) court-martial by (General/Special) Court-Martial Convening Order Number (insert number), I direct the charges and specifications in this case be withdrawn from court-martial pursuant to R.C.M. 604 in the interests of justice. The accused (has/has not) been arraigned. (NOTE: IF AFTER ARRAIGNMENT BUT BEFORE TAKING OF EVIDENCE RECOMMEND, TO THE EXTENT POSSIBLE, THAT THE SPECIFIC OPERATIONAL EXIGENCIES INVOLVED IN PARENT UNIT’S DEPLOYMENT BE PLACED ON THE RECORD BY INCLUDING IN THIS MEMO OR THROUGH OTHER MEANS.) The charges and specifications are not dismissed.

2. I hereby transfer this case to the Commander, (insert unit of new GCMCA, e.g. V Corps Rear Provisional) for disposition as deemed appropriate. The Commander of (insert new GCMCA designation) has accepted the transfer of this case.

Signature Block of originating GCMCA

Signature Block of New GCMCA

DISTRIBUTION:
SJA, Originating GCMCA
SJA, New GCMCA
USAREUR OJA, MCD
Each ROT
MEMORANDUM FOR SEE DISTRIBUTION

SUBJECT: Transfer of U.S. v. (Name) for Initial Action

1. Pursuant to General Order Number (insert number or originating GCMCA), dated (insert date), I am the General Court Martial Convening Authority for the (insert GCMCA designation, e.g., V Corps, etc.). On or about (date), the (insert originating GCMCA unit) will deploy out of the European Central Region. Due to operational exigencies arising out of this deployment, and the disruptions they will foreseeably cause in the post-trial processing of the case of (U.S. v (insert name), referred by me on (date) to (general/special) court-martial by (General/Special) Court-Martial Convening Order Number (insert number), and in which trial ended on (date), it is impracticable for me to take initial action in this case.

2. Under the provisions of R.C.M. 1107, I hereby transfer this case to the Commander, (insert unit of new GCMCA, e.g. V Corps Rear Provisional) for initial action. The Commander of (insert new GCMCA designation) has accepted the transfer of this case.

DISTRIBUTION:
SJA, Originating GCMCA
SJA, New GCMCA
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APPENDIX B — SAMPLE REQUEST FOR GCMCA DESIGNATION

AETV-JA

MEMORANDUM THRU Office of the Judge Advocate, USAREUR & Seventh Army,
APO AE 09014

FOR Office of The Judge Advocate General, HQDA (DAJA-CL), 2200 Army Pentagon, Washington D.C. 20310-2200

SUBJECT: Request for Designation as General Court-Martial Convening Authority (GCMCA)

1. I request that effective upon issuance of an execute order by the Joint Chiefs of Staff, the Commander, V Corps Rear Detachment, be designated as a General Court-Martial Convening Authority pursuant to Article 22(a)(8), UCMJ, and AR 27-10, paragraph 5-2a(1).

2. At a minimum, a colonel will serve as the Commander, V Corps Rear Detachment.

3. This designation is necessary due to possible contingency operations.

4. The point of contact for this action is Colonel ______, Staff Judge Advocate, V Corps. You may reach him at DSN 314-370-5839/5844.

NAME
Lieutenant General, US Army
Commanding
APPENDIX C -- DESERT SHIELD GENERAL ORDER NO. 1

OPER/DESERT SHIELD/MSGID/ORDER/USCINCCENT

SUBJECT: DESERT SHIELD GENERAL ORDER

ACTIVITIES FOR U.S. PERSONNEL SERVING IN CENTRAL COMMAND

1. This message transmits USCINCENT Desert Shield General Order No. 1. It is applicable to all U.S. military personnel and to us persons serving with or accompanying the Armed Forces in the USCENTCOM AOR deployed or acting in support of Operation Desert Shield. Commanders are directed to readdress this order to their units and ensure widest dissemination to the lowest levels of command.

2. Statement of military purpose and necessity. Operation Desert Shield places U.S. Armed Forces into USCENTCOM AOR countries where Islamic Law and Arabic customs prohibit or restrict certain activities that are generally permissible in Western societies. Restrictions upon these activities are essential to preserving U.S. - host nation relations and the combined operations of U.S. and friendly forces. Commanders and supervisors are expected to exercise discretion and good judgment in enforcing this General Order.

3. THE FOLLOWING ACTIVITIES ARE PROHIBITED!

   a. Taking of war trophies.

   b. Purchase, possession, use or sale of privately owned firearms, ammunition, explosives, or the introduction of these items into the USCENTCOM AOR.

   c. Entrance into a mosque or other site of Islamic religious significance by non-Moslems unless directed to do so by military authorities or by military necessity.

   d. Introduction, possession, use, sale, transfer, manufacture or consumption of any alcoholic beverage.

   e. Introduction, possession, transfer, sale, creation or display of any pornographic photograph, videotape, movie, drawing, book or magazine or similar representations. For purposes of this order, “pornographic” means any medium that displays human genitalia, uncovered women’s breasts, or any human sexual act. It is intended to include not only “obscene items,” but items of “art” which display human genitalia, uncovered women’s breast or any human sexual act.

   f. The introduction, possession, transfer, sale, creation or display of any sexually explicit photograph, videotape, movie, drawing, book or magazine. For purposes of this order, “sexually explicit” means any medium displaying the human anatomy in any unclothed or semi-clothed manner and which displays portions of the human torso (i.e., the area below the neck, above the knees and inside the shoulder). By way of example, but not limitation, are body building magazines, swim-suit editions of periodicals, lingerie or underwear advertisement, and catalogues, as well as visual mediums which infer but do not directly show human genitalia, women’s breasts, or human sexual acts.

   g. Gambling of any kind, including sports pools, lotteries and raffles.
h. Removing, possessing, selling, defacing, destroying archeological artifacts, or national treasures.

i. Selling, bartering or exchanging any currency other than at the official host-nation exchange rate.

4. This order is punitive. Persons subject to the Uniform Code of Military Justice may be punished under Art. 92, UCMJ for violating a lawful general order. Civilians accompanying the armed forces of the U.S. may face adverse administrative action.

5. All persons subject to this order are charged with the individual duty to become familiar with and respect the laws, regulations, and customs of their host nation insofar as they do not interfere with the execution of their official duties. Individual acts of insensitivity or flagrant violations of host nation laws, regulations and customs may be punished as a dereliction of duty under Art. 92, UCMJ. Civilians accompanying the Armed Forces may face adverse administrative action.

6. Unit commanders and supervisors are charged to ensure all, repeat all, personnel are briefed on the prohibition of these activities.

7. Items that violate this General Order may be considered contraband and may be confiscated. Before destruction of contraband, commanders or law enforcement personnel should coordinate with their servicing staff judge advocate.

8. This General Order will expire upon the completion of Operation Desert Shield unless rescinded, waived or modified.

9. Because tolerance varies for some of these activities across the AOR, authority to waive or modify the prohibitions of this order relative to alcoholic beverages, sexually explicit materials and gambling is delegated to the designated commanding officers (DCO) for the respective host nation AOR countries. (See Appendix A to CENTCOM Reg. 27-2; i.e., Saudi Arabia, Egypt and Oman rests with COMUSCENTAF; Bahrain and UAE rests with COMUSNAVCENT). Staff judge advocates for the designated commanding officers are to coordinate all waivers with the USCENTCOM Staff Judge Advocate.
JTF 190 (HAIITI) GENERAL ORDER NO.1

1. **TITLE**: Prohibited activities of Joint Task Force 190 (JTF 190) personnel serving in the joint operations area (JOA).

2. **PURPOSE**: To prohibit conduct that is to the prejudice of good order and discipline of JTF 190, is of a nature likely to bring discredit upon JTF 190, is harmful to the health and welfare of members of JTF 190, or is essential to preserve U.S. and host nation relations.

3. **APPLICABILITY**: This general order is applicable to all U.S. military personnel assigned or attached to JTF 190, and all U.S. civilian personnel serving with, employed by, or accompanying forces assigned or attached to JTF 190.

4. **AUTHORITY**: The Uniform Code of Military Justice (UCMJ), Title 10, United States Code, section 801 et. Seq.

5. **PROHIBITED ACTIVITIES**:
   
a. Purchase, possession, use, or sale of privately-owned firearms, ammunition, or explosives, or the introduction of these items into the JOA.

   b. Entrance into Haitian churches, temples, or structures conducting religious worship, or to other sites of religious significance, unless directed by a superior authority or required by military necessity.

   c. Introduction, purchase, possession, use, sale, transfer, manufacture, or consumption of any alcoholic beverage without the approval of a commander in the grade of 06 or above.

   d. Introduction, purchase, possession, use, sale, transfer, manufacture, or consumption of any controlled substance as defined by Article 112a, UCMJ, and Schedules I through V of the Controlled Substance Act of 1970, 21 USC Section 812.

   e. Gambling of any kind, including sports pools, lotteries, and raffles.

   f. Removing, possessing, selling, defacing, or destroying archeological artifacts or national treasures.

   g. Selling, bartering, or exchanging currency other than at the official exchange rate, if any.

   h. Taking or retention of individual souvenirs or trophies

      (1) Explanation of prohibition:

         (a) Private property may be seized during combat operations only on order of a commander based on military necessity. The wrongful taking of private property, even temporarily, violates Article 121, UCMJ.

         (b) Public property captured by U.S. personnel is the property of the U.S.. Wrongful retention of such property by an individual violates Article 108, UCMJ.

         (c) No weapon, munition, or military article of equipment captured or acquired by any means other than official issue may be retained for personal use or shipped out of the JOA for personal retention or control.
i. Selling, reselling, loaning, or otherwise transferring rationed or controlled items or relief supplies outside official relief channels.

j. Throwing at civilians any food items, including candy or Meals Ready to Eat (MREs), or any beverage, including water, from moving vehicles.

k. Do not engage in any sexual conduct or contact with any member of the Haitian populace.

l. Adopting as pets or mascots, caring for, or feeding any type of domestic animal (e.g., dogs or cats) or any type of wild animal. These animals may be infected with a variety of diseases that can be transmitted from animals to humans, and can harbor organisms capable of transmitting diseases to humans (including rabies) that have a high potential for adversely affecting the health of the command.

m. Eating food or drinking beverages grown or produced, prepared or served by local Haitian vendors, restaurants, or facilities. Only food and beverages approved by the Commander, JTF 190, or his designee, may be consumed by JTF 190 personnel.

6. **FURTHER RESTRICTIONS:** Providing food items directly to or feeding civilian refugees. Odd items may be donated to Humanitarian Relief Organizations (HROs) engaged in humanitarian relief efforts after appropriate medical inspection and release approval by an 05 commander. This provision does not prohibit the distribution of small items, such as pieces of candy, to civilian refugees when such distribution is approved by the individual’s supervising NCO or officer and is under conditions that are safe both for the recipients and the military personnel involved. (See paragraph 5j above).

7. **PUNITIVE ORDER:** Paragraph 5 of this General Order is punitive in nature. Persons subject to the UCMJ may be court-martialed or receive adverse administrative action, or both, for violations of this General Order. Likewise, civilians serving with, employed by, or accompanying JTF 190 may face criminal prosecution or adverse administrative action for violation of this General Order.

8. **INDIVIDUAL DUTY:** All persons subject to this General Order are charged with the duty to become familiar with this General Order and local laws and customs. The JTF 190 mission places U.S. Armed Forces and civilian personnel into a country whose laws and customs prohibit or restrict certain activities which are generally permissible in the United States. All personnel shall avoid action, whether or not specifically prohibited by this General Order, which might result in or reasonably be expected to create the appearance of a violation of this General Order or local law or customs.

9. **UNIT COMMANDER RESPONSIBILITIES:** Commanders and civilian supervisors are charged with ensuring that all personnel are briefed on the prohibitions and requirements of this General Order. Commanders and supervisors are expected to exercise good judgment in reinforcing this General Order.

10. **CONFISCATION OF CONTRABAND:** Items which are determined to violate this General Order and or constitute contraband may be confiscated. Commanders, supervisors, military customs inspectors, and other officials will enforce this General Order in their inspections of personnel and equipment prior to and during deployment to the JOA and upon deployment from the JOA. Before destruction of contraband, commanders or law enforcement personnel will coordinate with their Staff Judge Advocate.

11. **EFFECTIVE DATE:** This General Order is effective upon the date of the assumption of command of Joint Task Force 190 and the MNE by the undersigned.

12. **EXPIRATION:** This General Order will expire when rescinded by the Commander, JTF 190, or higher authority.

13. **WAIVER REQUESTS:** Requests to waive prohibitions of this General Order must be coordinated with the JTF 190 Staff Judge Advocate.
ALLIED FORCE/ALLIED HARBOR (Balkans) General Order No. 1

General Order 1 in Support of Allied Force and Humanitarian Efforts in the Balkans

(Taken from USCINCEUR VAIHINGEN GE msg 122330 APR 99)

This is a lawful general order approved, issued, and published by USCINCEUR

1. Title: Prohibited Activities For U.S. Personnel Deployed In The Region Of The Former Yugoslavia In Support Of Allied Force And Humanitarian Efforts In The Balkans.


3. Applicability: This general order is applicable to all U.S. military and civilian personnel serving with or accompanying the armed forces of the United States deployed in support of NATO Operation ALLIED FORCE or NATO Humanitarian Operation ALLIED HARBOR, deployed to the land, territorial seas and airspace of Albania and the nations which formerly comprised the nation of Yugoslavia, to include Croatia, Bosnia-Herzegovina, Macedonia, Serbia and Montenegro. This general order does not cover individuals assigned or attached to SFOR. With regard to military members this general order is punitive. With regard to civilian personnel it may serve as the basis for adverse administrative action in case of violation of its provisions.

4. Statement of Military Purpose and Necessity: Restrictions upon certain activities are essential to maintain the security, health and welfare of U.S. forces; to prevent conduct prejudicial to good order and discipline or of a nature to bring discredit upon the U.S. forces; and to improve U.S. relations within the region. These restrictions are essential to preserve U.S. relations with host nations and other friendly forces. Furthermore, current operations place U.S. armed forces in countries where local law and customs prohibit or restrict certain activities. This general order to ensure good order and discipline are maintained and host nation laws are respected to the maximum extent consistent with mission accomplishment.

5. Prohibited Activities:

   5a. Taking, possessing, or shipping captured, found or purchased weapons without legal authority or for personal use. “Without legal authority” means an act or activity undertaken by U.S. personnel that is not done at the direction of a commander or as a result of military necessity during the performance of military duties.

   5b. Introduction, possession, use, sale, transfer, manufacture, or consumption of any alcoholic beverage or controlled substance. Individuals are authorized to consume alcoholic beverages, e.g., toasts, whenever refusal to do so would offend most nation military or civilian officials,

   5c. Possessing, touching, using, or knowingly approaching without legal authority any unexploded munitions or ordnance, of any kind or description whatsoever.

   5d. Purchase, possession, use, sale, or introduction of privately owned firearms, ammunition, and explosives.

   5e. Gambling of any kind, including betting on sports, lotteries and raffles.

   5f. Selling, bartering, or exchanging any currency other than at the official host nation exchange rate.

   5g. Entrance into a religious shrine or mosque unless approved by or directed by military authorities or compelled by military necessity.
5h. Removing, possessing, selling, transferring, defacing, or destroying archeological artifacts or national treasures.

5i. Participating in any form of political activity of the host nation, unless directed to do so as part of the mission.

5j. Taking or retaining public or private property as souvenirs of the operation. Legitimately purchased souvenirs, other than weapons, munitions, or items prohibited by customs regulations are authorized.

6. Punitive Order: To reiterate, this order is punitive. Persons subject to the Uniform Code of Military Justice who violate this order may be punished under Article 92, UCMJ, for violating a lawful general order. Civilians accompanying the U.S. armed forces may face adverse administrative actions for violations.

7. Individual Duty: Persons subject to this general order are charged with the individual duty to become familiar with and to respect, the laws, regulations, and customs of the host nation insofar as they do not interfere with the execution of their official duties. Individual acts of disrespect or flagrant violations of host nation laws, regulations, and customs may be punished as a violation of the UCMJ for military members and may lead to adverse administrative action against civilians who violate its provisions. Commanders should remind servicemembers of their responsibilities under the code of conduct and the provisions of the international law of armed conflict.

8. Unit Commander Responsibility: Unit commanders and supervisors are to ensure that all personnel are briefed on the contents of this general order.

9. Contraband: Items determined to violate this general order may be considered contraband and may be confiscated. Before destruction of contraband, commanders, or law enforcement personnel should coordinate with their servicing staff judge advocate.

10. Effective Date: This general order is effective immediately. An amnesty period of 72 hours is granted, from the effective date of this general order, for personnel to surrender or dispose of items that violate this general order. Individuals or commanders may arrange for safekeeping of personal firearms with their unit military law enforcement activity. There is no amnesty period for alcoholic beverages.

11. Expiration: This general order will expire upon the completion of operations unless it is rescinded, waived or modified.

12. Waiver Authority: Mission requirements may permit and host nation tolerance may allow for the consumption of alcohol in certain portions of the area of operations. Therefore, authority to waive or modify the prohibitions of this order relative only to alcoholic beverages is delegated to Joint Task Force Commanders. When waiver or modification is granted, commanders who grant such waivers will notify DCINC USEUCOM immediately. Requests for waiver of other provisions beyond their authority will be directed to DCINC USEUCOM.

13. Staff judge advocates for the waiver authorities will provide the USEUCOM judge advocate with copies of all waivers granted to this order.

14. When commanders inform subordinates of the provisions of this general order, they will also inform them that I am personally very proud of their courage, professionalism and dedication to duty under very difficult circumstances. Make no mistake about it, the tasks we are undertaking are difficult and will call for personal sacrifice. Nevertheless, I know that when our servicemembers are called upon to make personal sacrifices as representatives of their country they always perform selflessly and brilliantly. I cannot over-emphasize the trust, faith and confidence I have in them. They will get the mission done with skill and expertise out of a sense of duty and patriotism. What they are doing they are doing for America. I know that when participants look back on their role in this worthy endeavor, whether it be fighting for their country or helping to feed and care for the dispossessed in this strife-torn part of the world, that it will be with pride. They will know that their sacrifice made a difference in the lives of those in need.
GENERAL ORDER NUMBER 1 (GO-1)


PURPOSE: To identify conduct that is prejudicial to the maintenance of good order and discipline of all forces assigned to the MNC-I or present within the MNC-I AOR.

AUTHORITY: United States Central Command (USCENTCOM), General Order 1B (GO-1B), dated 13 March 2006.

APPLICABILITY: This General Order is applicable to all United States military personnel, and to civilians serving with, employed by, or accompanying the Armed Forces of the United States, while assigned to the MNC-I or while present in the MNC-I AOR, except for personnel expressly excluded under USCENTCOM GO-1B. This General Order also applies to all United States military personnel, and to civilians serving with, employed by, or accompanying the Armed Forces of the United States, while under the operational control of the Commander, MNC-I and present for duty in Kuwait or Iraq. Such duty includes but is not limited to pre-deployment site surveys, leader’s recon, and advanced party deployments. This General Order is not applicable to any personnel located outside the USCENTCOM AOR.

1. STATEMENT OF MILITARY PURPOSE AND NECESSITY: Current operations and deployments place United States Armed Forces into areas where local laws and customs prohibit or restrict certain activities that are generally permissible in Western societies. Restrictions upon these activities are essential to fostering US/host nation relations and combined operations of U.S. and friendly forces. In addition, the high operational tempo combined with the hazardous duty faced by MNC-I Soldiers and other U.S. forces in the MNC-I AOR makes it necessary to restrict certain activities in order to maintain good order and discipline and ensure optimal readiness.

2. PROHIBITED ACTIVITIES: In accordance with and in addition to USCENTCOM GO-1B, the following activities are prohibited:

   a. Purchase, possession, use, or sale of privately owned firearms, ammunition, explosives, or the introduction of these items into the USCENTCOM AOR.

   b. Entrance into a Mosque or other site of Islamic religious significance by non-Muslims unless directed to do so by military authorities, required by military necessity, or as part of an official tour conducted with the approval of military authorities and the host nation. This provision may be made more restrictive by Commanders when the local security situation warrants.

   c. Introduction, purchase, possession, sale, transfer, manufacture or consumption of any alcoholic beverage within the MNC-I AOR. This restriction also prohibits the introduction, possession, sale, transfer, manufacture or consumption of any alcoholic beverage by military personnel or civilians serving with, employed by, or accompanying the Armed Forces of the United States, while assigned to or under...
FICI-CG
GENERAL ORDER NUMBER 1 (GO-1)

the operational control of the Commander, MNC-I and present for duty in Kuwait or Iraq. This
prohibition does not apply to personal hygiene items (like mouthwash) commercially available for sale by
AAFES in the MNC-I AOR, nor does it apply to the use of alcohol for authorized religious ceremonies.

d. Introduction, purchase, possession, use, sale, transfer, manufacture, or consumption of any
controlled substances, to include unprescribed prescription medicine, or drug paraphernalia. Prescription
medicine must be accompanied by the original prescription label which identifies the prescribing medical
facility or authority. Prescription medicine includes substances for which U.S. state or federal law
requires a valid prescription for dispensing.

e. Introduction, purchase, possession, transfer, sale, creation, or display of any pornographic or
sexually explicit photograph, videotape, CD/DVD, movie, drawing, book, magazine, or similar
representation. The prohibitions contained in this subparagraph shall not apply to AFRTS broadcasts
or commercial magazines, CD/DVD or videotapes distributed and/or displayed through AAFES or
MWR outlets located within the MNC-I AOR. This prohibition also shall not apply within the areas
exclusively under the jurisdiction of the United States, such as aboard United States Government
vessels and aircraft, which shall remain subject to service rules.

f. Photographing or filming detainees or human casualties, as well as the possession,
distribution, transfer, or posting, whether electronically or physically, of visual images depicting
detainees or human casualties, except as required for official duties, such as unit casualty reporting
and/or investigations. "Human Casualties" are defined as dead, wounded or injured human beings, to
include separated body parts, organs and biological material, resulting from either combat or non-
combat activities. This prohibition does not apply to the possession of such visual images acquired
from open media sources (e.g., magazines and newspapers), nor is the distribution of these unaltered
images, subject to copyright markings or notices. Additionally, possession and distribution of open
media source images is not prohibited if required for official duties. Finally, with their express
consent, the photographing and possession of images of wounded personnel while within medical
facilities and during periods of recovery is also not prohibited.

g. Gambling of any kind, including sports pools, lotteries and raffles, unless permitted by host-
nation laws and applicable service component regulations.

h. Removing, possessing, selling, defacing or destroying archeological artifacts or national
 treasures.

i. Selling, bartering or exchanging any currency other than at the official host-nation exchange
rate.

j. Adopting as pets or mascots, caring for, or feeding any type of domestic or wild animal.

k. Proselytizing of any religion, faith or practice.

l. Taking or retaining of public or private property of an enemy or former enemy, except as
 granted by applicable USCENTCOM waivers and as noted below:

(1) Individual War Souvenirs may only be acquired if specifically authorized by
USCENTCOM. Absent such express authorization, no weapon, munitions, or military article of
equipment obtained or acquired by any means other than official issue may be retained for personal use or
shipped out of the MNC-I AOR for personal retention.

2
(2) Private or public property may be seized during exercises or operations only on order of the Commander, MNC-I, or his designated representative, when based on military necessity and in accordance with the rules of engagement.

(a) Private property will be collected, processed, secured and stored for later return to the lawful owner. The wrongful taking of private property, even temporarily, is a violation of Article 121, Uniform Code of Military Justice.

(b) Public property lawfully seized by U.S. Armed Forces is the property of the United States. The wrongful retention of such property is a violation of Article 108, Uniform Code of Military Justice. Unit retention of historical artifacts must be specifically approved by USCENTCOM.

(3) This prohibition on acquiring the property of an enemy or former enemy applies to enemy war materiel even if such materiel could be lawfully purchased through commercial or private means. Such items can only be acquired as Individual War Souvenirs and then only to the extent specifically authorized. This prohibition does not preclude the lawful acquisition of other items as tourist souvenirs if such items can be legally imported into the United States.

(4) This prohibition does not preclude the lawful acquisition of souvenirs that can be legally imported into the United States. The following items have been approved as authorized souvenirs: helmets and head coverings; bayonets; uniforms and uniform items such as insignia and patches; canteens, compasses, rucksacks, pouches, and load bearing equipment; flags; military training manuals, books, and pamphlets; posters, placards, and photographs; or other items that clearly pose no safety or health risk, and are not otherwise prohibited by law or regulation. All acquired items are subject to the war souvenir retention process and must be approved by the appropriate reviewing officer. LAW MNC-I Frago 076 (09 Jan 05), each company commander or person in the rank of LTC/O5 or above is designated as a reviewing officer.

m. Taking or retaining any found or seized currency for personal use. Such currency will be identified, collected, recorded, secured, and stored until it can be delivered to the appropriate authority.

n. Possession, operation, purchase, use, sale or introduction into the MNC-I AOR of any motor vehicle not owned or leased by the U.S. government or any company or agency engaged in contracting with the U.S. government.

o. Sexual contact with foreign and local nationals who are not members of coalition forces.

p. Cohabitation of males and females except for lawfully married spouses. Married spouses will be allowed to cohabitate provided adequate accommodations are available.

3. PUNITIVE ORDER: Paragraph 2 of this General Order is punitive. Persons subject to the UCMJ may be punished thereunder. Civilians serving with, employed by, or accompanying the Armed Forces of the United States in the USCENTCOM AOR may face criminal prosecution or adverse administrative action for violation of this General Order. In the case of contingency contractors, DOD Instruction 3020.41, dated October 3, 2005, provides guidance on administrative actions.

4. INDIVIDUAL DUTY: All persons to whom this General Order is applicable are charged with the individual responsibility to know and understand the prohibitions contained herein. All such persons are further charged with the responsibility to become familiar with and respect the laws, regulations, and customs of their host nation insofar as they do not interfere with the execution of their official
Criminal Law

5. UNIT COMMANDER RESPONSIBILITY: Commanders, Security Assistance Office Chiefs, and military and civilian supervisors are charged with ensuring that ALL PERSONNEL are briefed on the prohibitions and requirements of this General Order. Commanders may further restrict their forces as they deem necessary.

6. CONFISCATION OF OFFENDING ARTICLES: Items determined to violate this General Order may be considered contraband by command or law enforcement authorities if found in the USCENTCOM AOR. Before destruction of contraband, Commanders or law enforcement personnel will coordinate with their servicing judge advocate. Military customs and other pre-clearance officials will enforce this General Order in their inspections of personnel prior to departure from the AOR and return to CONUS.

7. EFFECTIVE DATE: This General Order is effective immediately. GO-1, dated 15 October 2005, and all waivers granted pursuant to GO-1, are hereby rescinded and superseded.

PETER W. CHIARELLI
Lieutenant General, USA
Commanding

DISTRIBUTION: A
APPENDIX D – DA MSG RE: MEJA

USER: AADAMI
TOR: 5/13/2005 7:07:52 PM

Prec: P
DTG: 131741Z May 05

From: DOD, ARMY, ORGANIZATIONS, ARMY OPERATIONS CENTER, AOC CAT
OPSWATCH G1 DAMO AOC (NC)
Subj: ALARACT FOREIGN NATIONALS EMPLOYED BY OR ACCOMPANYING ARMY FORCES
OCCUR May BE SUBJECT TO U.S. CRIMINAL JURISDICTION

UNCLASSIFIED//FOR OFFICIAL USE ONLY.
RELEASE ON BEHALF OF THE JUDGE ADVOCATE GENERAL OF THE ARMY

REF/A/DOC/DODI 5525.11/03MAR05
AMP/REF A IS A DOD INSTRUCTION CONCERNING CRIMINAL JURISDICTION OVER
CIVILIANS EMPLOYED BY OR ACCOMPANYING THE ARMED FORCES OUTSIDE THE
UNITED STATES, CERTAIN SERVICE MEMBERS AND FORMER SERVICE MEMBERS.
REF/B/DOC/18 USC 3261-3267
AMP/REF B IS CHAPTER 212, SECTIONS 3261-3267 OF TITLE 18, U.S. CODE,
THE MILITARY EXTRATERRITORIAL JURISDICTION ACT (MEJA), AS AMENDED.

NARR/REF A IMPLEMENTS POLICIES AND PROCEDURES AND ASSIGNS
RESPONSIBILITIES UNDER REF B AND IS APPLICABLE TO ALL COMMANDS.
IMMEDIATE COMPLIANCE IS REQUIRED. REFs A AND B ADDRESS CRIMINAL
JURISDICTION AS APPLIED TO CERTAIN CIVILIANS EMPLOYED BY DOD, EMPLOYED
BY OTHER FEDERAL AGENCIES OR ANY PROVISIONAL AUTHORITY TO THE EXTENT
THEM EMPLOYMENT IS SUPPORTING THE MISSION OF DOD, OR ACCOMPANYING
U.S. ARMED FORCES OUTSIDE THE U.S., CERTAIN MEMBERS OF THE ARMED
FORCES, AND CERTAIN FORMER MEMBERS OF THE ARMED FORCES.

REMKS/1. PENDING PROMULGATION OF ANY DA IMPLEMENTING REGULATIONS
AND ANY COMBATANT COMMAND INSTRUCTIONS, THIS MESSAGE:

A. PROVIDES INTERIM GUIDANCE TO ALL ARMY ACTIVITIES ON THE IMMEDIATE
NOTIFICATION REQUIREMENTS OF REF A.

B. DIRECTS THAT ARMY STAFF JUDGE ADVOCATES (SJAs) AND/OR LEGAL
 ADVISORS OUTSIDE THE U.S. PROVIDE ELECTRONIC NOTICE THRU TECHNICAL
 CHANNELS TO THE JUDGE ADVOCATE GENERAL (JAG) OF THE ARMY OF ANY
 PENDING CASE UPON INITIAL COORDINATION WITH HIGHER HEADQUARTERS,
 THE APPLICABLE COMBATANT COMMAND, DOD GENERAL COUNSEL, OR DOJ FOR
 POTENTIAL CRIMINAL PROSECUTION IAM REF B. SUCH NOTICE IS FOR
 INFORMATIONAL PURPOSES ONLY AND DOES NOT SUPPLANT OTHER NOTICE AND
 REPORTING REQUIREMENTS ESTABLISHED BY REF A.

C. NOTICE REQUIREMENTS TO FOREIGN NATIONALS:

A. WITHIN 60 DAYS OF THE ISSUANCE OF THIS MESSAGE, ALL ARMY
ACTIVITIES SHALL NOTIFY PERSONS CURRENTLY EMPLOYED BY OR ACCOMPANYING
ARMY FORCES OUTSIDE THE U.S. WHO ARE NOT NATIONALS OF THE U.S. (EXCEPT
THOSE THAT ARE NATIONALS OR ORDINARILY RESIDENT IN THE HOST NATION)
THAT THEY ARE POTENTIALLY SUBJECT TO THE CRIMINAL JURISDICTION OF THE
U.S.

B. WITHIN 60 DAYS OF THE ISSUANCE OF THIS MESSAGE, ALL ARMY
CONTRACTING ACTIVITIES SHALL NOTIFY CONTRACTORS AND CONTRACTOR
C. NOTICE TO FOREIGN NATIONALS IS MANDATED BY CONGRESS IN REF B AND DO NOT IN REF A, BUT FAILURE TO PROVIDE NOTICE IN THIS MESSAGE SHALL NOT DEFEAT THE JURISDICTION OF A U.S. COURT OR PROVIDE A DEFENSE IN ANY JUDICIAL PROCEEDING ARISING UNDER REF B.

3. FCC FOR THIS MESSAGE IS LTC EDWARD K. LAWSON, INTERNATIONAL LAW ATTORNEY, HQDA, OFFICE OF THE JUDGE ADVOCATE GENERAL, INTERNATIONAL AND OPERATIONAL LAW DIVISION, AT COMM (703) 588-0132, DSN (312) 425-0132, OR VIA E-MAIL AT EDWARD.LAWSON@HQDA.ARMY.MIL.

4. EXPIRATION DATE CANNOT BE DETERMINED.

TO Addressees

(ORI) TAYZ3, PTSC, ALARACTRA

(DNI) DOD, ARMY, ORGANIZATIONS, DA PENTAGON TELECOMMUNICATIONS(UC), ALA AUTHORITY(UC)

Originator-OR - TAYZ50, AYTAYZ02, A0CCATOPSWATCH3DAMOAOCMC

Originator-DN - DOD, ARMY, ORGANIZATIONS, ARMY OPERATIONS CENTER, AOC CAT C

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Signers-DN - DoD, ARMY, Organizations, ARMY OPERATIONS CENTER, AOC CAT OPSWATCH

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Classification: UNCLASSIFIED
INFORMATION PAPER

DAJA-CL
24 May 2005

SUBJECT: Military Extraterritorial Jurisdiction Act (MEJA).

1. **Purpose.** To provide background information on the Military Extraterritorial Jurisdiction Act (MEJA).

2. **Discussion.**

   a. 18 U.S.C. §§ 3261 et seq. (MEJA) provides for Federal jurisdiction over crimes committed outside the United States. The jurisdiction only applies to offenses that, if committed within the special maritime and territorial jurisdiction of the United States, are punishable by imprisonment for more than 1 year. This jurisdiction covers members of and persons employed by or accompanying the Armed Forces.

3. **Discussion.**

   a. 18 U.S.C. §§ 3261 et seq. (MEJA) provides for Federal jurisdiction over crimes committed outside the United States. The jurisdiction only applies to offenses that, if committed within the special maritime and territorial jurisdiction of the United States, are punishable by imprisonment for more than 1 year. This jurisdiction covers members of and persons employed by or accompanying the Armed Forces.

   b. The act provides two significant limitations: 1) no prosecution may be commenced if a foreign government with jurisdiction recognized by the United States has prosecuted or is prosecuting the individual, except upon the approval of the Attorney General or Deputy Attorney General; 2) no person amenable to jurisdiction under the Uniform Code of Military Justice (UCMJ) may be prosecuted unless he or she ceases to be subject to the UCMJ or is charged with one or more other defendants, at least one of whom is not subject to the UCMJ. The act allows the Secretary of Defense to authorize law enforcement personnel to arrest suspected offenders. It also provides procedures for removal to the United States and pretrial detention of offenders.

   c. On 3 Mar 05, the Deputy Secretary of Defense approved and signed DoD Instruction 5525.11, "Criminal Jurisdiction Over Civilians Employed By or Accompanying the Armed Forces Outside the United States, Certain Service Members, and Former Service Members" implementing MEJA (www.dtic.mil/whs/directives/corres/pdf/i552511 030305/ i552511p.pdf; Attached to this message as an Adobe file). Under the DODI, Combatant Commanders and Designated Commanding Officers (as defined in DODI 5525.11, DODD5525.1, and AR 27-50, Table C-1) have the primary responsibility for implementation of the MEJA. In the near future, Combatant Commanders should publish theater specific guidance on procedures. In addition, AR 27-10, AR 27-50, AR 690-11 and DA Pam 690-47 will be amended to provide service-specific guidance. Also attached to this message as an Adobe file is a recent DA message concerning the MEJA.

   d. Under the DODI, Army Staff Judge Advocates have certain responsibilities. Army Staff Judge Advocates for Designated Commanding Officers are responsible for reviewing and forwarding Criminal Investigative Reports that may result in prosecutions to the Combatant Commander, for delivery to the Domestic Security Section, Criminal Division, Department of Justice (DSS/DOJ) and designated US Attorney representative (see DODI 5525.11, para.6.2.2.1). DCO SJAs must also furnish the DSS/DOJ and the designated US Attorney representative, an affidavit from the criminal investigator setting forth the probable cause basis for believing a violation of the Act has occurred, and the person identified in the affidavit who committed the violation.
e. If initial proceedings under the MEJA are required, Army SJAs to the DCO must arrange the proceedings and provide a military representative to assist the designated US Attorney’s office representative in presenting the information for the Federal Magistrate Judge’s review. The military representative will also provide any administrative assistance required by the Federal Magistrate at the location outside the US where initial proceedings are conducted (see DODI 5525.11, para.6.4.10).

f. The DODI requires that video teleconferencing or similar means should be available to conduct initial proceedings under the MEJA at the overseas location. SJAs assigned to overseas commands should be prepared, upon direction of the DCO SJA, to coordinate video teleconferencing or other communications at their locations for initial proceedings conducted pursuant to MEJA.

g. SJAs at overseas commands will also compile a list of civilian counsel, licensed to practice law in the US, available to provide representation at initial proceedings, (see DODI 5525.11 para 6.3.1.2.). AR 27-10 will be amended to provide guidance to the Army Trial Defense Service to provide qualified military counsel in those cases where a Federal Magistrate has determined a civilian is qualified for free representation at an initial proceeding.
CHAPTER 10
ENVIRONMENTAL LAW IN OPERATIONS

REFERENCES

1. FM 3-100.4, Environmental Considerations in Military Operations (15 June 2000).
4. AR 200-2, Environmental Analysis of Army Actions (published as 32 C.F.R Part 651 (29 March 2002, revised 1 July 2002)).
5. AFI 32-7006, Environmental Programs in Foreign Countries (29 April 1994).
6. OPNAVINST 5090.1B, Navy Environmental and Natural Resources Program Manual (1 November 1994).
7. OPNAVINST 3100.5E, Navy Operating Area and Utilization of Continental Shelf Program (17 November 1988).
10. DoDI 4715.5, Management of Environmental Compliance at Overseas Installations (22 April 1996).

I. INTRODUCTION

A. As of 1 October 2004, the Army Strategy for the Environment is “Sustain the Mission—Secure the Future.” This strategy requires Army leaders at all levels to develop innovative methods to meet today’s mission and implement policies and practices to safeguard the environment, our quality of life in the future, and our ability to accomplish future missions.

1. Broad statements of objectives are not limited to garrison environments. As a result, judge advocates (JA) must advise commanders and train Soldiers regarding environmental law issues related to overseas and domestic military operations.

2. JAs must recognize environmental law issues that other officers and officials may not have considered.

3. JAs must know how to analyze these issues and develop appropriate and credible solutions for them. JAs also must be prepared to advise and train supported commanders and units in environmental aspects of domestic and overseas operations along the entire operational spectrum.

B. Doctrine in this area has developed faster than the underlying law and policy.

1. Field Manual (FM) 3-100.4 [jointly issued with the Marines as Marine Corps Reference Publication (MCRP) 4-11B] Environmental Considerations in Military Operations, 15 June 2000, is critical.

2. Virtually every other reference document relating to environmental issues can be found at Department of Defense’s Environmental Network and Information Exchange (DENIX) at www.denix.osd.mil.

NOTE: Attorneys should access this site as early as possible to obtain a user ID and password for full access to DoD-restricted databases.
C. Protecting the environment is a major international, U.S. and DoD concern. The international community is increasingly vigilant in its oversight of the environmental consequences of military operations. JAs must ensure that leaders are aware of both the rules and the importance of complying with these rules. Failure to take adequate account of environmental considerations can jeopardize Soldiers’ health and welfare; impede current and future operations; generate domestic and international criticism; waste operational funds to fines and penalties; produce costly litigation; and result in personal liability for leaders and Soldiers.

D. As a final introductory matter, planners must be aware of the significant role played by contractors in environmental matters. Whether a Logistics Civilian Augmentation Program (LOGCAP) contract or another contract, much of the environmental work in an operation is likely to be done by contract. Get your contract and fiscal law people involved early.

II. ENVIRONMENTAL PLANNING REQUIREMENTS v. COMPLIANCE REQUIREMENTS

A. In thinking about the application of environmental law to U.S. military operations, it is useful to distinguish between two types of law. Some require an environmental planning process either prior to or in conjunction with military operations. Other legal authorities may impose substantive restrictions on our operations (e.g., our disposal of waste through discharging it into the air or water, burying it in the ground, or transporting it across international boundaries for eventual disposal elsewhere).

B. As a general rule, domestic environmental statutes have no extraterritorial application during overseas operations. For instance, the Endangered Species Act (ESA), 16 U.S.C. §§ 1531-1543 (1973) and the National Environmental Policy Act (NEPA) 42 U.S.C. §§ 4321-4370 (1969) are generally considered not to have extraterritorial application. However, NEPA does apply to major Federal actions located outside of the U.S. that have significant environmental impacts inside the U.S. The location of the impact, and not the action, determines NEPA applicability.

C. Although the strict requirements of domestic statutes do not apply to most overseas operations, U.S. Executive branch policy, discussed below, is often couched as a requirement to adhere to “U.S. environmental requirements, if feasible.” Because of this perceived general policy, many JAs became confused during Operations Desert Shield/Storm as to the need for an “emergency waiver.” In fact, several of the Desert Storm Assessment Team Report (DSAT) assumptions are inaccurate because of confusion about the need to apply NEPA to our activity in Southwest Asia. In reality, no such waiver was needed.

III. PLANNING REQUIREMENTS: EXECUTIVE ORDER (EO) NO. 12114.

1 The U.S. Supreme Court reversed the one case where the ESA had been found to have extraterritorial application. The Court's rationale, however, was not based upon any of the substantive environmental issues involved, but on lack of standing. See Lujan v. Defenders of Wildlife, 504 U.S. 555, 112 S. Ct. 2130 (1992). Most scholars, however, believe the result would have been the same had the Court reached the extraterritoriality question.

2 NEPA does not serve to prohibit actions; instead, it creates a documentation requirement that ensures that agency decision-makers consider the environmental impact of Federal actions. The required documents are usually referred to as either environmental assessments (EA) or environmental impact statements (EIS). The production of these documents can cause substantial delays in a planned Federal action.

3 For a statute to have extraterritorial application, there must be language within the statute that makes “a clear expression of Congress' intent for extraterritorial application.” With one exception, courts have consistently refused to apply NEPA outside of the U.S. In that one case, Environmental Defense Fund v. Massey, 986 F.2d 528 (D.C. Cir. 1993), the court held that NEPA applies to the National Science Foundation's decision to burn food wastes in Antarctica. This finding (the exception and not the rule) was based upon the absence of a sovereign within Antarctica, and because the agency decision-making occurred within the U.S. In NEPA Coalition of Japan v. Defense Department, 837 F. Supp. 466 (D.D.C. 1993), the court refused to make an extraterritorial application of NEPA. The court cited (1) the strong presumption against extraterritorial application, (2) possible adverse affect upon existing treaties, and (3) the adverse effect upon U.S. foreign policy.

4 U.S. ARMY LEGAL SERVICES AGENCY, THE DESERT STORM ASSESSMENT TEAM'S REPORT TO THE JUDGE ADVOCATE GENERAL OF THE ARMY, Environmental Law 3 & Issue 143 (22 Apr. 1992) reprinted at 42 U.S.C. § 4321, at 515 (1982) [hereinafter DSAT]. Some JAs during OPERATION DESERT STORM received confusing guidance to apply U.S.-like environmental protections to their activities, when feasible. This guidance was not based upon the requirements of either NEPA or Executive Order No. 12114. Every single U.S. activity within Southwest Asia (taken pursuant to Operations Desert Shield/Storm) was exempted under Executive Order No. 12114 (see discussion infra for an explanation of exempted status under Executive Order No. 12114).

5 See id. at Environmental Law 1-3.

A. EO 12114 creates “NEPA like” rules for overseas operations. However, EO 12114 only applies to specific categories of major Federal actions which have significant effects on the environment outside the United States.

B. EO 12114 is implemented by Department of Defense Directive (DoDD) 6050.7, *Environmental Effects Abroad of Major Department of Defense Actions*, 31 March 1979. This directive is, in turn, implemented by various Regulations and Instructions of the Armed Services. For the Army, 32 C.F.R. Part 651, *Environmental Analysis of Army Actions*, implements the directive. It is implemented in the Air Force by AFI 32-7006, *Environmental Program in Foreign Countries*, Chapter 4 (29 April 1994). The Navy implements it by OPNAVINSTs 5090.1B and 3100.5E. The Marine Corps implements the directive by MCO 5090.2A. The following analysis walks you through the application of EO 12114 to a military mission.

C. Pre-Operation Planning.

1. General Considerations. JAs must recognize that EO 12114 always mandates some degree of environmental stewardship by U.S. forces in regard to its operations outside of the U.S. or its territories. JAs should add this short document to their operational law library and refer to it during the operational planning phase. In addition to this Executive Order, military lawyers should turn to the more specific documents that implement the Order: DoDD 6050.7 and 32 C.F.R. Part 651.

   a. When executing a mission within a foreign nation, the military leader should first consider three general rules that dictate the interpretation of and compliance with all other rules:

      (1) The U.S., based upon operational realities and necessities, should take all reasonable steps to act as a good environmental steward.

      (2) The U.S. should respect treaty obligations and the sovereignty of other nations. This means, at a minimum, that “restraint must be exercised in applying U.S. laws within foreign nations unless Congress has expressly provided otherwise.”

      (3) Any acts contemplated by officials within the Department of Defense that require “communications with foreign governments concerning environmental agreements and other formal arrangements with foreign governments” must be coordinated with the Department of State.

2. The Required Analysis and Actions. Instead of promulgating additional and possibly more onerous requirements, the Army’s regulation generally restates the requirements of DoDD 6050.7. Similar to EO 12114, DoDD 6050.7 is organized around four types of environmental events:

   a. Major Federal actions that do significant harm to the “global commons.”

   b. Major Federal actions that significantly harm the environment of a foreign nation that is not involved in the action.

   c. Major Federal actions that are determined to [be] significant[ly] harm[ful] to the environment of a foreign nation because they provide to that nation: (1) a product, or involve a physical project that produces a principal product, emission, or effluent, that is prohibited or strictly regulated by Federal law in the U.S. because its

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7 DoD Dir. 6050.7, *Environmental Effects Abroad of Major DoD Actions* (31 March 1979) [hereinafter DoD Dir. 6050.7].
8 Id. at para. 4.3. This general rule has a substantial impact on the interpretation of domestic law requirements. For instance, the scope and format of any environmental review conducted within a foreign nation is controlled not just by U.S. law and regulation, but by relevant international agreements and arrangements. See id. Enclosure 2, para E2.5.
9 Id. at para. 4.4. The JAs that work environmental law issues should open a line of communication with a point of contact (POC) in the Department of State early in the process.
11 DoD Dir. 6050.7, Enclosure 1, para. E1.1.
12 Id. at Enclosure 2, para. E2.2.1.1
toxic effects [to] the environment create a serious public health risk; or (2) a physical project that is prohibited or strictly regulated in the U.S. by Federal law to protect the environment against radioactive substances.13

d. Major Federal actions outside the U.S. that significantly harm natural or ecological resources of global importance designated by the President or, in the case of such a resource protected by international agreement binding on the U.S., designated for protection by the Secretary of State.14

3. Likelihood of Environmental Events. The JA must consider whether the proposed operation might generate any one of the four environmental events listed above. If the answer is yes, then the military leader should either seek an exemption or direct the production of either a bilateral or multilateral environmental study (ES), or a concise environmental review (ER) of the specific issues involved (which would include an environmental assessment, summary environmental analysis, or other appropriate documents).

4. The Participating Nation Exception. As the JA proceeds through the regulatory flowchart of required analysis and actions, the most important and frequently-encountered problem is the “participating nation” determination.15 This is because most overseas contingency operations do not generate the first, third or fourth types of environmental events listed above. Accordingly, a premium is placed upon the interpretation of the second type of environmental event (i.e., major Federal actions that significantly harm the environment of a foreign nation that is not involved in the action).

a. What is a “participating nation?” The threshold issue appears to be whether or not the host nation is participating in the operation. If the nation is participating, then no study or review is required, technically.16 Out of four relatively recent contingency operations (Somalia; Haiti; Guantanamo Bay, Cuba; and Bosnia), the U.S. relied upon the so called “participating nation exception” in Haiti and Bosnia. However, neither Somalia nor Cuba participated with the U.S. forces in Operation Restore Hope in Somalia and Operation Sea Signal in Guantanamo Bay, so the U.S. could not utilize the participating nation exception during those operations. Accordingly, the U.S. had a choice of accepting the formal obligation to conduct either an ES or an ER, or seek an exemption. In both cases, the U.S. sought and received an exemption.17

b. How does the military lawyer and operational planner distinguish between participating and non-participating nations? The applicable Army regulation states that the foreign nation’s involvement may be signaled by either direct or indirect involvement with the U.S., or by involvement through a third nation or international organization.18
The foregoing regulatory guidance is helpful, but the nuanced and uncertain nature of contingency operations requires additional discussion on this point. One technique for discerning participating nation status is to consider the nature of the entrance into the host nation.

There are generally three ways that military forces enter a foreign nation: forced entry, semi-permissive entry, or permissive entry. U.S. forces that execute a permissive entry are typically dealing with a participating (cooperating) nation. Conversely, U.S. forces that execute a forced entry would rarely deal with a participating nation. The analysis required for these two types of entries is fairly straightforward.

The semi-permissive entry presents a much more complex question. In this case, the JA must look to the actual conduct of the host nation. If the host nation has signed a stationing or status of forces agreement (SOFA), or has in a less formal way agreed to the terms of the U.S. deployment within the host nation’s borders, the host nation is probably participating with the U.S. (at a minimum, in an indirect manner). If the host nation expressly consents to the entry and agrees to cooperate with the U.S. military forces, the case for concluding that the nation is participating is even stronger. If the host nation agrees to work with the U.S. on conducting a bilateral environmental review, the case is stronger still.

c. No agreement required. There is no requirement for a SOFA or other international agreement between the host nation and U.S. forces to document participating nation status. Participation and cooperation, however evidenced, are the only elements required under EO 12114 and its implementing directive. As lawyers, however, we look to the most logical and obvious places for evidence of such participation. In recent operations, the U.S. and its host nation partners documented the requisite participation within such agreements.

d. Participating nation status determination. The decision to assume participating nation status is made at the Unified Command level, by the Combatant Commander. In addition, once this election is made, the second decision of what type of environmental audit to perform is also made at the Unified Command level. In the cases of Operations Uphold Democracy and Joint Endeavor, the tandem effort of the respective J4-Engineer Section and the office of the Staff Judge Advocate (SJA) prepared the complete action. It was also these members of the staff that disseminated the environmental guidelines and standards adopted in the operations plans.

e. Exemptions. If the facts in a particular operation are similar to those in either Operations Joint Endeavor or Uphold Democracy, then JAs would, under most circumstances, find that the host nation is a participating nation, and no further action would be required under regulations that implement EO 12114. If an exemption applies and is granted by the proper authority, then the EO 12114 requires no further action (meaning no formal documented review or study is required under DoDD 6050.7).

Operations Restore Hope and Sea Signal provide recent examples of exempted operations. In Operation Sea Signal, for example, military lawyers quickly determined that Cuba could not be considered as a...

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19 See Memorandum, Major Mike A. Moore, United States Atlantic Command, J4 - Engineer to Lieutenant Colonel Richard B. Jackson, Subject: Environmental Concerns of MNF (24 Jan. 1995) [hereinafter Moore Memorandum] (explaining EO 12114 did not apply to Operation Uphold Democracy because Haiti was a participating nation, and going on to explain that U.S. forces should coordinate with Haitian authorities to conduct a bilateral environmental audit).

20 Id. at para. 4.

21 See DoD Dir. 6050.7, supra note 7.

22 See Moore Memorandum, supra note 19. The word “audit” was adopted in lieu of the words “review” or “study” to make clear that policy drives the environmental assessment, and not the formal documented review or study requirement of EO 12114 or DoD Dir. 6050.7.

23 Telephone interview with Lieutenant Colonel Mike A. Moore, United States Atlantic Command, J4 - Engineer (Mar. 27, 1997) [hereinafter Moore Interview] (Lieutenant Colonel Moore, the same officer referred to earlier as Major Mike A. Moore, served as the action officer tasked with determining what legal responsibilities the Command owed the environment during Operations Sea Signal and Uphold Democracy. He was also tasked with ensuring that an environmental audit was performed for Operation Uphold Democracy. Based upon his almost daily coordination with JAs with the Command’s legal office, he and the Command’s Staff Judge Advocate recommended that the Commander-in-Chief adopt the participating nation status and conduct a thorough environmental audit. Lieutenant Colonel Moore noted that the authority to make the decision rested at the Unified Command level. He also stated that several of the exemptions within EO 12114 were pre-delegated down to United States Atlantic Command).

24 Id.

25 DoD Dir. 6050.7, supra note 7.
participating nation. Consequently, they considered the array of exemptions provided in DoDD 6050.7 and forwarded an exemption request based upon national security concerns.26

(2) The exemptions are broad and would likely provide exempted status to most foreseeable overseas military operations. Consequently, these operations would enjoy exemption from the “NEPA-like” documented review requirements of EO 12114.

(3) Unlike the participating nation exception, however, some of the exemptions require that the military leader take an affirmative step to gain a variance from the formal documentation requirements.27 In the case of Operation Sea Signal, the Commander, U.S. Atlantic Command (CINCUSACOM) forwarded a written request for exempted status for the construction and operation of temporary camps at Naval Station Guantanamo Bay, Cuba. The request was forwarded through appropriate legal channels and the Joint Staff (through the Chairman’s Legal Advisor’s Office) to Mr. Paul G. Kaminski, The Under Secretary of Defense (Acquisition and Technology), for approval. Mr. Kaminski approved the request, citing the importance of Operation Sea Signal to national security.28 The entire written action was only three pages long.29 This is shorter than most actions that involve the environment, because it may be drafted and forwarded with little prior review of environmental impact. In fact, the military lawyers involved in the process (the probable drafters of the action) need only know that the proposed operation is:

(a) a major Federal action;

(b) that will likely cause significant harm to the host nation’s environment;

(c) where the host nation is not participating; and

(d) one of the ten exemptions is applicable.

(4) Once the exemption is approved, then the exempted status should be integrated into the operation plan. If this event occurs after the original plan is approved, the exempted status should be added as a FRAGO to the plan to provide supplemental guidance to the environmental consideration section of the basic plan.

D. U.S. policy is always to conduct a good faith environmental audit to reduce potential adverse consequences to the host nation’s environment.30 The reason the U.S. seeks to avoid the formal review or study requirement is to enhance operational flexibility and, in turn, enhance the opportunity for operational success.31

26 See Memorandum, Paul G. Kaminski, Under Secretary of Defense (Acquisition and Technology), to Director, Joint Staff, Subject: Exemption from Environmental Review Requirements for Cuban Migrant Holding Camps at Guantanamo, Cuba (Operation Sea Signal Phase V) (5 Dec. 1994).

27 Under the participating nation exception, the Unified Commander may simply approve the operation plan that integrates the exception into its environmental consideration appendix.

28 The decision memorandum integrated into the final action informed the Under Secretary of Defense For Acquisition and Technology (the approval authority) that the CINCUSACOM had determined that Cuba was not a participating nation, and that a significant impact on the host nation environment was likely. The author of the memorandum, therefore, requested that the approval authority grant an exemption based upon the national security interests involved in the operation. See Kross Memorandum, supra note 17.

29 The memorandum action provided: (1) the “general rule,” as required by EO 12114 and DoD Dir. 6050.7; (2) the explanation of why the operation did not fall within either of the two exceptions (either an action that does not cause a significant environmental impact or involve a host nation that is a “participating” nation); and (3) the four courses of action. The courses of action were provided as follows:

(1) Determine that the migrant camp operation has no significant impact;

(2) Seek application of the national security interest or security exemption;

(3) Seek application of the disaster and emergency relief operation exemption; or

(4) Prepare a “NEPA-like” environmental review.

The action then provided discussion regarding each of the four options. The action explained that the first option “is without merit” because the “migrant camp will clearly have an adverse impact on the environment.” It found merit with each of the exemptions, but concluded that approval of an exemption alone might later subject DoD to criticism on the ground that it actively avoided its environmental stewardship responsibility. The last option was rejected as setting an inappropriate and unsound precedent of admitting legal responsibilities not actually required by the law. See Kross Memorandum, supra note 17. It should be noted that some of the exemptions (like the exemption for “[a]ctions taken by or pursuant to the direction of the President or a cabinet officer in the course of armed conflict”(DoD Dir. 6050.7, para. E2.3.3.1.3)) are considered general exemptions not requiring written determinations like the one required for Operation Sea Signal under the National Security Exemption (DoD Dir. 6050.7, para. E2.3.3.1.4).

30 See DEP’T OF DEFENSE, JOINT PUB. 4-04, JOINT DOCTRINE FOR CIVIL ENGINEERING SUPPORT, VI, para. 3.b (27 Sept. 2001) [hereinafter JOINT PUB. 4-04] [“Joint operations in overseas areas (areas outside U.S. territory) will be conducted in accordance with applicable treaties,
1. The practical result of the U.S. policy is that U.S. forces require “adherence to United States domestic law standards for environmental actions where such procedures do not interfere with mission accomplishment.”

Accordingly, from the planning phase to the execution phase, the environment is an important aspect of all U.S. operations.

2. Early involvement by JAs is “essential to ensure that all appropriate environmental reviews have been completed” either prior to the entry of United States forces, or as soon as possible thereafter.

Additionally, lawyers at all levels of command must be cognizant of an operation’s environmental dimension so that they can ensure that the doctrinally-required consideration is integrated into operation plans and orders, training events and civil-military operations.

IV. POST-PLANNING – EXECUTING THE OPERATION PLAN

A. The operation plan may be drafted and approved, but the military lawyer’s job is not complete. He or she also must be heavily involved in the execution phase. Leaders, having read the general guidance contained within the operation order, will seek the lawyer’s assistance in the onerous task of translating this guidance into action.

The JA must ensure that this translation takes a form that those charged with its execution can easily understand.

All four of the operations cited above serve as good examples of this type of lawyering.

B. Joint doctrine provides the framework for the foregoing translation and related legal work.

This framework contains several environmental factors and elements to consider when planning and conducting joint operations. Key factors include, but are not limited to:

1. Policies and responsibilities to protect and preserve the environment during the deployment.
2. Certification of local water sources by medical field units.
3. Solid and liquid waste management.
4. Hazardous materials management, including pesticides.
5. Medical and infectious waste management.
6. Archeological and historical preservation.
7. Oil and hazardous substance spills prevention, control and response training.

conventions, international agreements (to include basing agreements), FGS or the OEBGD, Unified Combatant Command directives, ‘Environmental Considerations’ annex of the OPLAN or OPORD, and other environmental requirements that apply to the operation.”).

31 It is not the intent of U.S. forces to circumvent their environmental stewardship responsibilities. Military leaders must work within the system of law to balance operational success with many concerns, to include their environmental stewardship obligations.

32 During Operation Restore Hope in Somalia, the multi-national force (under U.S. leadership) determined that the actions of U.S. forces in that operation were exempted from EO 12114’s formal review or study requirement, but the force adhered to U.S. domestic law to the greatest extent possible (defined as the extent to which such adherence did not frustrate operational success). See RESTORE HOPE AAR, supra note 17, at 23.

33 JOINT PUB. 4-04, supra note 30, at para. 4.b.

34 Id. at para. 4.c.

35 Interview, then-Lieutenant Colonel George B. Thompson, Jr., Chief, International and Operational Law Division, Office of the Judge Advocate, Headquarters, United States Army, Europe and Seventh Army, in Willingen, Germany (4 Feb. 1997) (Lieutenant Colonel Thompson points out that a number of JAs “have their hands full working the day to day environmental piece.” He stated that one such JA was then-Major Sharon Riley, Officer in Charge of the 1st Infantry Division’s Schweinfurt Branch Office. Major Riley spent a good portion of her time in Bosnia-Herzegovina, helping commanders determine acceptable environmental standards by balancing operational considerations and realities with DoD’s general environmental standards.).

36 The translation will usually require more than a single articulation. Some degree of Soldier training, for example, must occur to ensure that Soldiers understand the basic rules. This articulation of the standards is typically very basic. A more sophisticated articulation is made for subordinate commanders and engineering personnel who execute the environmental compliance mission. See id.

37 See JOINT PUB 4-04, supra note 30.

38 See id. (providing a description and several examples of these factors).
C. Lawyers can use this framework to assist military leaders in the construction of an environmental compliance standard. In each of the foregoing operations, a checklist similar to the seven-element framework set out above was used to construct an environmental compliance model that took into account each element or item on the checklist. For example, during Operation Joint Endeavor, military lawyers worked in conjunction with the civil engineering support elements and medical personnel to establish concise standards for the protection of host nation water sources and the management of waste.39 This aspect of host nation environmental protection was executed and monitored by a team comprised of JAs, medical specialists and representatives from the engineering community.40

D. In addition to the above factors, military lawyers must also integrate into the operation plan a directive for documentation of initial environmental conditions. This was done in Operation Joint Endeavor and, pursuant to this directive, unit commanders took photographs and made notes regarding the status of land that came under their unit’s control.41 As a result of this excellent planning and execution, U.S. forces were protected against dozens of fraudulent claims filed by local nationals.42

E. **The Basel Convention.** A particularly vexing problem for overseas operations is the transportation of hazardous waste across international boundaries. The Basel Convention of 1989, which the U.S. has signed, but not ratified, imposes strict rules on signatory countries with respect to the movement of hazardous waste across international boundaries. This presented problems for our operations in both Bosnia and Kosovo, particularly with respect to Germany and Macedonia. The lead agency for DoD with respect to Basel is the Defense Logistics Agency (DLA). DLA hosted a conference in July 2000 on “Overseas Hazardous Waste Disposal and Readiness: What Basel Means to DoD.” Should your particular operation involve potential Basel issues, contact the experts at DLA, particularly in their General Counsel’s office.

V. **THE FUTURE AND CHANGES IN U.S. POLICY AND LAW**

A. As mentioned at the beginning of this chapter, doctrine in the area of environmental considerations in military operations has evolved more quickly, and more clearly, than law and policy. During the Clinton administration, a lot of effort was expended towards developing environmental policy for military operations. Time will tell if there are further developments during the current administration.

B. DoDI 4715.5, which requires that Final Governing Standards (FGS) be developed for each country, does not apply to operations conducted off of overseas facilities/installations. Therefore, it does not apply during the temporary operations characterized as military operations other than war (MOOTW). However, at some point, an operation that begins as a MOOTW might mature into a permanent U.S. presence, triggering the Directive’s application. Whether this point has been reached will be determined by the Unified Command controlling the operation.

C. **Laws of Host Nations.**

1. U.S. forces are immune from host nation laws where:

   a. Immunity is granted by agreement;

39 Although identified in the planning process, management and disposal of waste involved a significant expenditure of task force manpower and fiscal assets. Early identification of environmental issues and continued monitoring in conjunction with others members of the staff is critical. See HEADQUARTERS, UNITED STATES, EUROPEAN COMMAND, OFFICE OF THE LEGAL ADVISOR, INTERIM REPORT OF LEGAL LESSONS LEARNED: WORKING GROUP REPORT, 3 (18 Apr. 1996).
40 This obligation was written into the operation plan under the heading “[p]otable water.” The central theme of this objective was to protect host nation water sources from contamination by “suitable placement and construction of wells and surface treatment systems, and siting and maintenance of septic systems and site treatment units.” See id.
41 Id.
42 Memorandum, Captain David G. Balmer, Foreign Claims Judge Advocate, 1st Armored Division (Task Force Eagle), to Major Richard M. Whitaker, Professor, International and Operational law, The Judge Advocate General’s School, Subject: Suggested Improvements for Chapter 10 of Operational Law Handbook (4 Dec. 1996) (stating that the number of claims alleging environmental damage was “fairly high, and very difficult to adjudicate in the absence of photographs taken prior to the occupation of the area by U.S. forces,” and that such pictures repeatedly “saved the day when fraudulent claims were presented by local nationals.”).
b. U.S. forces engage in combat with national forces;\textsuperscript{43} or
c. U.S. forces enter under the auspices of a UN-sanctioned security enforcement mission.\textsuperscript{44}

2. The question of immunity is unresolved where U.S. forces enter in a noncombatant role, not to enforce peace or end cross-border aggression. In Operation Restore Democracy, U.S. forces entered Haiti as part of a multinational force to protect human rights and restore democracy. There are three arguments as to why host nation environmental law should not have applied:

a. Consent to enter by a legitimate (recognized) government included an implied grant of immunity.
b. Law of the Flag applied, as it did during Operation Provide Comfort.
c. The operation was sanctioned by the UN as a Chapter VII enforcement action (even though peace enforcement in this context does not provide an exact fit).

3. Bottom Line. JAs should contact the Unified or Major Command to determine DoD’s position relative to whether any host nation law applies. JAs also should request copies of relevant treaties or international agreements from the MACOM SJA or the Unified Command legal advisor. Finally, JAs should aggressively seek information relative to any plan to contact foreign governments to discuss environmental agreements or issues. The Army must consult with the Department of State before engaging in “formal” communications regarding the environment.\textsuperscript{45}

VI. TRADITIONAL LAW OF WAR (LOW)

A. Although the LOW is technically not triggered until a state of armed conflict exists,\textsuperscript{46} many MOOTW require the application of LOW principles as guidance.\textsuperscript{47} The prudent JA generally advises the application of LOW in these operations because: (1) to apply some other standard confuses troops that have been trained to LOW standards; and (2) the situation can quickly evolve into an armed conflict.\textsuperscript{48} The entire body of LOW that impacts on the treatment of the environment may be referred to as “ELOW.”

1. Customary Law. Although the environment was never considered during the evolution of customary international law or during the negotiation of all of the pre-1970s LOW treaties, the basic LOW principles discussed in Chapter 2 of this Handbook apply to limit the destruction of the environment during warfare. For example, the customary LOW balancing of military necessity, proportionality and avoidance of superfluous injury and destruction apply to provide a threshold level of protection for the environment.

2. Conventional Law. A number of the well-known LOW treaties have tremendous impact as ELOW treaties. These treaties are discussed below.

\textsuperscript{43} This exception is based upon a classical application of the Law of the Flag theory. This term is sometimes referred to as “extraterritoriality,” and stands for the proposition that a foreign military force that enters a nation either through force or by consent is immune from the laws of the receiving nation. The second prong of this theory (the implied waiver of jurisdiction by consenting to the entrance of a foreign force) has fallen into disfavor. WILLIAM W. BISHOP, JR., INTERNATIONAL LAW CASES AND MATERIALS 659-661 (3d ed. 1962).

\textsuperscript{44} This theory is a variation of the combat exception. Operations that place a UN force into a hostile environment, with a mission that places it at odds with the de facto government, trigger this exception. This is another of the very few examples where the Law of the Flag version of sovereign immunity survives.

\textsuperscript{45} DoD Dir. 6050.7, para. 4.4.

\textsuperscript{46} The type of conflict contemplated by Article 2, common to the four Geneva Conventions.

\textsuperscript{47} During most of Operation Provide Comfort, and during all of Operation Restore Hope, the U.S. position was that the LOW was not triggered. However, U.S. forces complied with the general tenets of the LOW. See DSAT, supra note 4, at Operational Law 15-16.

\textsuperscript{48} With regard to Operation Provide Comfort, the question of whether we were an occupying force remains open. The DSAT reported that we were not; however, in its report to Congress, DoD reported that we were occupants and were bound by the international law of occupation. This reinforces the point that JAs should err, when possible, on applying the LOW standards to situations that are analogous to armed conflict, might become armed conflict, or might be easily interpreted by others as armed conflict. DEPT OF DEFENSE, FINAL REPORT TO CONGRESS: CONDUCT OF THE PERSIAN GULF WAR (April 1992).
a. *Hague IV.* Hague IV (H.IV or HR) and the regulations attached to it represent the first time that ELOW principles were codified into treaty law. The HR restated the customary principle that methods of warfare are not unlimited (serving as the baseline statement for ELOW).

1. Article 23e forbids the use or release of force calculated to cause unnecessary suffering or destruction. JAs should analyze the application of these principles to ELOW issues in the same manner they would address the possible destruction or suffering associated with any other weapon use or targeting decision.

2. The HR also prohibits destruction or damage of property in the absence of military necessity. When performing the analysis required for the foregoing test, JAs should pay particular attention to the geographical extent (i.e., how widespread the damage will be), longevity and severity of the damage upon the target area’s environment.

3. HR ELOW protections enjoy the widest spectrum of application of any of the ELOW conventions. They apply to all property, wherever located, and by whomever owned.

b. *The 1925 Gas Protocol.* The Gas Protocol bans the use of “asphyxiating, poisonous, or other gases, and all analogous liquids, materials, and devices . . .” during war. This treaty is an important component of ELOW because many chemicals (especially herbicides) are extremely persistent, cause devastating damage to the environment, and even demonstrate the ability to multiply their destructive force by working their way up the food chain. During the ratification of the Gas Protocol, the U.S. reserved its right to use both herbicides and riot control agents (RCA).

c. *The 1993 Chemical Weapons Convention (CWC).* The U.S. ratified the CWC on 25 April 1997. The CWC complements the Gas Protocol, and does not supersede it. Yet, wherever the CWC creates a more rigorous rule, the CWC applies. EO 11850 specifies U.S. policy relative to the use of chemicals, herbicides and RCAs, and sets out several clear rules regarding the CWC. As a general rule, the U.S. renounces the use of both herbicides and RCAs against combatants.

1. As a matter of policy, herbicides and RCAs may not be used “in war” in the absence of national command authority (NCA) authorization. These restrictions do not apply to uses that are not methods of warfare.

2. EO 11850 expressly permits the use of herbicides for domestic use and control of vegetation within and around the “immediate defensive perimeters” of U.S. installations, even without NCA authorization.

d. *1980 Conventional Weapons Convention (COWC).* The U.S. ratified the COWC on 24 March 1995 (accepting only Optional Protocols I and II of the three optional protocols). The ELOW significance of this treaty is found in Optional Protocol II, which supports the fundamental right to a safe human environment and bans the indiscriminate use of mines, booby traps and other devices. Indiscriminate use is defined as use that:

1. is not directed against a military objective;

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49 Hague Convention No. IV, Respecting the Laws and Customs of War on Land, Oct. 18, 1907, 36 Stat. 2277, 205 Consol. T.S. 277, including the regulations thereto [hereinafter H.IV or HR].
50 *Id.* at art. 22.
51 *Id.* at art. 23g. Most nations and scholars agree that Iraq’s release of oil into the Persian Gulf while retreating from Kuwait during Operation Desert Storm violated this principle. Iraq failed to satisfy the traditional balancing test between military necessity, proportionality and unnecessary suffering/destruction.
53 The U.S. position is that neither agent meets the definition of a chemical under the treaty’s provisions.
55 *Id.* at Preamble.
57 For a full discussion of EO 11850, see Chapter 2.
58 The depth of an “immediate defensive area” will be controlled by the type of terrain, foreseeable tactics of enemy forces, and weapons routinely used in the area.

Chapter 10

Environmental Law
(2) employs a means of delivery that cannot be directed at a specific military objective; or

(3) may be expected to cause incidental loss of civilian life or injury to civilian objects (including
    the environment), which would be excessive in relation to the concrete and direct military advantage to be gained.59

e. The Fourth Geneva Convention (GC).60 The GC is a powerful ELOW convention, but it does not
    have the wide application enjoyed by the HR. The most important provision, Article 53, protects only the
    environment of an occupied territory. Article 53 prohibits the destruction or damage of property (including the
    environment) in the absence of “absolute military necessity.” Article 147 provides the enforcement mechanism for
    the GC. Under its provisions, “extensive” damage or destruction of property, not justified by military necessity, is a
    “grave breach” of the conventions. All other violations that do not rise to this level are lesser breaches (sometimes
    referred to as “simple breaches”).

(1) The distinction between these two types of breaches is important. A grave breach requires
    parties to the conventions to search out, and then either prosecute or extradite, persons suspected of committing a
    grave breach.61 A simple breach only requires parties to take measures necessary for the suppression of the type of
    conduct that caused the breach.62

(2) U.S. policy requires the prompt reporting and investigation of all alleged war crimes
    (including ELOW violations), as well as taking appropriate corrective action as a remedy when necessary.63 These
    obligations make our own Soldiers vulnerable if they are not well-trained relative to their responsibilities under
    ELOW provisions.

f. The Environmental Modification Convention (ENMOD).64 The U.S. negotiated the ENMOD
    Convention during the same period when it negotiated Protocol I Additional to the Geneva Conventions, and ratified
    it in 1980. Unlike all the other ELOW treaties, which ban the effect of various weapon systems upon the
    environment, ENMOD bans the manipulation or use of the environment itself as a weapon. Any use or
    manipulation of the environment that is widespread, long-lasting or severe violates the ENMOD Convention (single
    element requirement).65 Another distinction between the ENMOD Convention and other ELOW provisions is that
    the ENMOD Convention only prohibits environmental modifications that cause damage to another party to the
    ENMOD Convention.

(1) The application of the ENMOD Convention is limited, as it only bans efforts to manipulate
    the environment with extremely advanced technology. The simple diversion of a river, destruction of a dam, or even
    the release of millions of barrels of oil do not constitute “manipulation” as contemplated under the provisions of the
    ENMOD. Instead, the technology must alter the “natural processes, dynamics, composition or structure of the earth
    . . .” Examples of this type of manipulation are: (a) alteration of atmospheric conditions to alter weather patterns;
    (b) earthquake modification; and (c) ocean current modification (e.g., tidal waves).

(2) The drafters included the distinction between high versus low technological modification in
    order to prevent the unrealistic extension of the ENMOD Convention. For example, cutting down trees to build a
    defensive position or an airfield, diverting water to create a barrier, or bulldozing earth might all be considered
    violations of the ENMOD Convention if it reached low technological activities. JAs should understand that none of
    these activities, or similar low technological activities, is controlled by the ENMOD Convention.

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59 Convention on Prohibitions or Restrictions on the Use of Certain Conventional Weapons Which May Be Excessively Injurious or Have
[hereinafter GC].
61 Id. at art. 146, cl. 2.
62 Id. at art. 146, cl. 3.
65 For a discussion of the meaning of these three elements see the discussion in the next section or similar elements found in Articles 35 and 55
Finally, the ENMOD Convention does not regulate the use of chemicals to destroy water supplies or poison the atmosphere.\footnote{However, these types of activities would violate the HR and the Gas Protocol.} As before, this is the application of a relatively low technology, which the ENMOD Convention does not reach.\footnote{Environmental Modification Treaty: Hearings Before the Committee on Foreign Relations, U.S. Senate, 95th Cong., 2nd Sess. 83 (1978) (Environmental Assessment) [hereinafter Senate Hearings].} Although the relevance of the ENMOD Convention appears to be minimal given the current state of military technology, JAs should still become familiar with its basic tenets. This degree of expertise is important because some nations argue for a more pervasive application of this treaty. JAs serving as part of a multinational force must be ready to provide advice relative to the ENMOD Convention, even if this advice amounts only to an explanation as to why the ENMOD Convention has no application, despite the position of other coalition States.\footnote{Australian Defence Force Publication 37, The Law of Armed Conflict 4-5 to 4-6 (1994) [hereinafter ADFP 37]. ADFP 37 states that the 1977 Protocols Additional to the Geneva Conventions (GP I & GP II). The U.S. has not yet ratified GP I; accordingly, the U.S. is ostensibly bound by only the provisions within GP I that reflect customary international law. To some degree, GP I, Articles 35, 54, 55 and 56 (the environmental protection provisions within GP I), merely restate HR and GC environmental protections. To that extent, these provisions are enforceable. However, the main focus of GP I protections go far beyond those articulated in the GC or HR. GP I is much more specific relative to the declaration of these environmental protections. In fact, GP I is the first LOW treaty that specifically provides protections for the environment by name.}

### Environmental Law

#### Chapter 10

#### Environmental Law

(1) The primary difference between GP I and the protections found with the HR or GC is that once the degree of damage to the environment reaches a certain level, GP I does not employ the traditional balancing of military necessity against the quantum of expected destruction. Instead, it establishes this level as an absolute ceiling of permissible destruction. Any act that exceeds that ceiling, despite the importance of the military mission or objective, is a violation of ELOW.

(2) This absolute standard is laid out in Articles 35 and 55 as any “method of warfare which is intended, or may be expected, to cause widespread, long-term and severe damage to the environment." The individual meanings of the terms “widespread,” “long-term” and “severe” damage have been debated at length. The ceiling is only reached when all three elements are satisfied (unlike the single-element requirement of the ENMOD Convention).

(3) Most experts and the Commentary to GP I state that “long-term” should be measured in decades (e.g., twenty to thirty years). Although the other two terms remain largely subject to interpretation, a number of credible explanations have been forwarded.\footnote{Australian Defence Force Publication 37, The Law of Armed Conflict 4-5 to 4-6 (1994) [hereinafter ADFP 37]. ADFP 37 states that the ENMOD Convention prohibits "any means or method of attack which is likely to cause widespread, long-term or severe damage to the natural environment." This arguably gross overstatement of the actual limitations placed upon a commander by ENMOD ignores the "high technology" requirement, and serves as an example of the type of misinformation that requires JAs to be conversant in treaties like the ENMOD Convention.} Within GP I, the term “widespread” probably means several hundred square kilometers, as it does in the ENMOD Convention.\footnote{Id. at 417. Sandoz cites to the Report of the Conference of the Committee on Disarmament, Vol. I, United Nations General Assembly, 31st Sess., Supp. No. 27 (A/31/27), p. 91, wherein the intent of the drafters of the ENMOD Convention relative to each of the three elements is set out as follows: (1) widespread: encompassing an area on the scale of several hundred kilometers; (2) long-lasting: lasting for a period of several months, or approximately one season; and (3) severe: involving serious or significant disruption or harm to human life, natural economic resources or other assets.} “Severe” can be explained by Article 55’s reference to any act that “prejudices the health or survival of the population.”\footnote{Id. at 417. The Article 55 language has roughly the same meaning as the meaning of "severe" within the ENMOD Convention.} Because the general protections found in Articles 35 and 55 require the presence of all three of these elements, the threshold is set very high.\footnote{Some experts have argued, however, that this seemingly high threshold might not be as high as many assert. The "may be expected" language of Articles 35 and 55 appears to open the door to an allegation of war crimes any time damage to the environment is substantial and receives ample media coverage. The proponents of this complaint allege that this wording is far too vague and places unworkable and impractical requirements upon the commander. G. Roberts, The New Rules for Waging War: The Case Against Ratification of Additional Protocol I, 26 VA. J. INT’L L. 109, 146-47 (1985).} For instance, there is little doubt that the majority of carnage caused during World Wars I and II (with the...
possible exception of the two nuclear devices exploded over Japan) would not have met these threshold requirements.\textsuperscript{74}

(4) Specific GP I protections include Article 55’s absolute ban on reprisals against the environment; Article 54’s absolute prohibition on the destruction of agricultural areas and other areas that are indispensable to the survival of the civilian population; and Article 56’s absolute ban on targeting works on installations containing dangerous forces (e.g., dams, dikes, nuclear plants), if such targeting would result in substantial harm to civilian persons or property.\textsuperscript{75}

(5) Although the foregoing protections are typically described as “absolute,” they do not apply in a number of circumstances. For instance, they do not protect agricultural areas or other food production centers used solely to supply the enemy fighting force.\textsuperscript{76} A knowing violation of Article 56 constitutes a grave breach. Additionally, with respect to the three-element threshold set out in Articles 35 and 55, the standard is so high that a violation of these provisions may also be a grave breach, because the amount of damage required would seem to satisfy the “extensive” damage test set out by GC Article 147.\textsuperscript{77}

\section*{VII. PEACETIME ENVIRONMENTAL LAW (PEL)}

A. In cases not covered by the specific provisions of the LOW, civilians and combatants remain under the protection and authority of international law tenets derived from recognized principles of humanity and the dictates of public conscience. This includes protections established by treaties and customary law that safeguard the environment during periods of peace (if not abrogated by a condition of armed conflict).\textsuperscript{78}

B. In the aftermath of Operation Desert Storm, the international community generally accepted the application of the Martens Clause as a useful contributor to the protection of the environment in times of armed conflict.\textsuperscript{79}

\section*{VIII. CONCLUSION}

A. As the foregoing discussion indicates, the reality of the need to integrate environmental planning and stewardship into all phases of overseas operations cannot be ignored. A number of other initiatives are now

\begin{footnotesize}
\begin{enumerate}
\item See Sandoz, \textit{supra} note 70, at 417.
\item The specific protections afforded by Articles 54, 55, and 56 should be applied in conjunction with Article 57’s "precautionary measures" requirement. For example, prior to initiating an artillery barrage, the commander must do everything "feasible" to ensure that no objects subject to special protections are within the destructive range of the exploding projectiles (e.g., dams, dikes, nuclear power plants, drinking water installations).
\item However, if the food center is shared by both enemy military and enemy civilian population (a likely situation), then Article 54 permits no attack that “may be expected to leave the civilian population with such inadequate food or water as to cause starvation or force its movement.”
\item Report of the Secretary-General on the Protection of the Environment in Times of Armed Conflict, U.N. GAOR, 6th Comm., 48th Sess., Agenda Item 144, at 17, U.N. Doc. A/48/269 (29 July 1993) [hereinafter Secretary-General's Report]. The experts who compiled the Secretary General's report felt that the GP I should be changed to make this point clear, that a violation of either Article 35 or Article 55, at a minimum, is a grave breach.
\item See HR, \textit{supra} note 49, at Preamble. This provision, commonly referred to as the Martens Clause, makes peacetime law applicable to fill in gaps in the LOW where protection is needed to protect a certain person, place or thing.
\item See Secretary-General's Report, \textit{supra} note 77, at 15.
\end{enumerate}
\end{footnotesize}
underway to incorporate an increased awareness of the environment into both the planning and execution phases of all military operations and activities. In fact, the Army Judge Advocate General’s Corps’ current version of its own keystone doctrinal source for legal operations recognizes that environmental law considerations should play a role in the planning and execution of operations.80

B. JAs must continue to stay aware of changes in both doctrine and law in this area. In the end, their advice must be based upon a complete understanding of the law, the client’s mission and common sense.

80 FM 27-100, Legal Support to Operations, 3.6, (1 Mar. 2000).
SUMMARIES OF SOME OF THE MAJOR DOMESTIC (U.S.) ENVIRONMENTAL LAWS


THE CLEAN AIR ACT - 42 U.S.C. §§ 7401-7671q. This legislation is broken down into six subchapters, each of which outlines a particular strategy to control air pollution. Subchapter I: Control of Criteria and Hazardous Pollutants from Stationary Sources; and Enforcement of the Act; Subchapter II: Mobile Source Control; Subchapter III: Administrative Provisions; Subchapter IV: Acid Rain Control; Subchapter V: Operating Permits; and Subchapter VI: Protection of Stratospheric Ozone.


ENDANGERED SPECIES ACT OF 1973 - 16 U.S.C. §§ 1531-1544. The purpose of this act is to protect threatened and endangered fish, wildlife, and plant species, as well as the “critical habitat” of such species.

THE FEDERAL WATER POLLUTION CONTROL ACT (CLEAN WATER ACT) - 33 U.S.C. §§ 1251-1387, as amended. This act controls domestic water pollution in the U.S. (primarily through the use of the National Pollution Discharge Elimination System (NPDES)) and also regulates wetlands.

FOREIGN ASSISTANCE ACT - 22 U.S.C. § 2151p, ENVIRONMENTAL AND NATURAL RESOURCES. This subsection of the Foreign Assistance legislation requires environmental accounting procedures for projects that fall under the act and significantly affect the global commons or environment of any foreign country.

FOREIGN CLAIMS ACT - 10 U.S.C. §§ 2734-2736. This major legislation prescribes the standards, procedures and amounts payable for claims arising out of noncombat activities of the U.S. Armed Forces outside the United States.

INTERNATIONAL AGREEMENTS CLAIMS ACT - 10 U.S.C. § 2734A. This act regulates payment of claims by the U.S. where such claims are based on an international agreement applying to the U.S. Armed Forces and the civilian component.

MARINE PROTECTION, RESEARCH AND SANCTUARIES ACT, as amended - 16 U.S.C. §§ 1401-1445 IMPLEMENTED THRU 33 U.S.C. § 1419. This major Federal legislation sets out the procedures for designation of marine sanctuaries and the enforcement procedures for their protection. It also addresses the circumstance where this legislation applies to non-U.S. citizens.

MARINE MAMMAL PROTECTION ACT - 16 U.S.C. §§ 1361 & 1378. This legislation establishes a moratorium on the taking and importation of marine mammals and marine mammal products, during which time no permit may be issued for the taking of any marine mammals nor may marine mammal products be imported into the U.S. without a permit.

NATIONAL ENVIRONMENTAL POLICY ACT (NEPA) - 42 U.S.C. §§ 4321-4370f. Pursuant to this act, environmental impacts must be considered before conducting any major Federal action significantly affecting the quality of the human environment.

NATIONAL HISTORIC PRESERVATION ACT - 16 U.S.C. § 470-470w. This act provides for the nomination, identification (through listing on the National Register) and protection of historical and cultural properties of significance. Specific procedures are established for compliance, including rules for consulting the World Heritage List or equivalent national register prior to approval of any OCONUS undertaking.
OCEAN DUMPING ACT - 33 U.S.C. §§ 1401-1445. This legislation regulates the dumping into ocean waters of any material that would adversely affect human health, welfare or amenities, or the marine environment or its economic potential.


PRE-COLUMBIAN MONUMENTS - P.L. 92-587, TITLE II - REGULATION OF IMPORTATION OF PRE-COLUMBIAN MONUMENTAL OR ARCHITECTURAL SCULPTURE OR MURALS. This public law prohibits the importation into the U.S. of pre-Columbian monumental or architectural sculptures or murals that are the product of the pre-Columbian Indian culture of Mexico, Central America, South America or the Caribbean Islands without a certificate from the country of origin certifying that the exportation was not in violation of law.

ACT TO PREVENT POLLUTION FROM SHIPS - 33 U.S.C. § 1901. This act provides the enabling legislation that implements the protocol of 1978 relating to the International Convention for the Prevention of Pollution from Ships, 1973. The protocol is specifically designed to decrease the potential for accidental oil spills and eliminate operational oil discharges from ships at sea and in coastal waters. It contains many new requirements concerning the design, construction, operation, inspection and certification of new and existing ships. Specifically, it requires the installation of oil-water separating equipment and oil content monitors in nearly all ships, and prohibits the discharge of oil at sea.

RESOURCE CONSERVATION AND RECOVERY ACT (RCRA) - 42 U.S.C. § 6901-6991h. This act (§ 6938) prohibits the export of hazardous waste without the consent of the receiving country and notification to the appropriate U.S. authorities.

DEPARTMENT OF DEFENSE DIRECTIVES/INSTRUCTIONS

DoDD 6050.7, Environmental Effects Abroad of Major Department of Defense Actions (March 31, 1979).

DoDI 4715.5, Management of Environmental Compliance at Overseas Installations (April 22, 1996).

DoDI 4715.8, Environmental Remediation for DoD Activities Overseas (February 2, 1998).

ARMY REGULATIONS

AR 27-20, Claims, Chapter 10 – Claims Cognizable Under the Foreign Claims Act (FCA) (1 July 2003). (a) This chapter implements the FCA within the Army and authorizes the administrative settlement of claims of inhabitants of a foreign country, or a foreign country or a political subdivision thereof; against the U.S.; for personal injury, or death or property damages caused outside the U.S., its territories, commonwealths, or possessions; by military personnel or civilian employees of the DA; or claims which arise incident to noncombat activities of the Army. (b) Claims resulting from the activities, or caused by personnel of another military department, service, or agency of the U.S. may also be settled by Army foreign claims commissions when authorized by this chapter. (c) Claims arising from acts or omissions of employees of nonappropriated fund activities may also be settled by Army foreign claims commissions pursuant to this chapter, otherwise applicable, but are payable from nonappropriated funds (chap. 12).  NOTE: Internationally, countries are divided up amongst the services for claims settlement authority; thus, the Army may not be the claims settlement authority in the area of operations. The claims regulation to be followed is the service-specific claims regulation for the responsible service. See generally, Chapter 8, Claims, supra.

AR 200-1, Environmental Protection and Enhancement (21 February 1997). Regulates compliance with environmental standards set out in host nation law or Status of Forces Agreements (SOFA) and supplies regulatory standards for OCONUS commanders at locations where there is an absence of host nation law or SOFA requirements.
AR 200-2, Environmental Analysis of Army Actions, Subpart H – Environmental Effects of Major Army Actions Abroad (published as 32 CFR Part 651 (29 March 2002)). Requires that proposed actions affecting “global commons” be subject to a documented decision-making process. “Global commons” are areas outside the jurisdiction of any nation, including such areas as the oceans and Antarctica. The regulation also requires that proposed actions significantly harming the environment of a foreign nation or a protected “global resource” also be subject to a documented decision-making process.

AR 200-3, Natural Resources – Land, Forest, and Wildlife Management (28 February 1995). Deals with natural resources and the Army’s endangered species program.

AR 200-4, Cultural Resources Management (1 October 1998). Prescribes management responsibilities and standards for the treatment of historic properties, including buildings, structures, objects, districts, sites, archaeological materials and landmarks, on land controlled or used by the Army. Outside the U.S., Department of Army activities will comply with: (1) historic preservation requirements of the host nation; (2) international agreements and SOFAs; (3) requirements for protections of properties on the World Heritage List; and (4) this regulation, to the extent feasible.

NAVY REGULATIONS

OPNAVINST 5090.1B, Navy Program for the Protection of the Environment and Conservation of Natural Resources (w/changes 1-4 through June 2003). Contains guidance to deployed commanders concerning the management of hazardous materials, the disposal of hazardous waste and ocean dumping. It also contains the Navy’s implementing guidance for Executive Order 12114 and DoDD 6050.7, and sets out the factors that require environmental review for OCONUS actions.

MARINE CORPS ORDERS

MCO P5090.2A, Environmental Compliance and Protection Manual (10 July 1998). This codification of Marine Corps environmental policies and rules instructs the deployed commander to adhere to SOFA guidance and host nation laws that establish and implement host nation pollution standards.

AIR FORCE INSTRUCTIONS

AFI 32-7006, Environmental Program in Foreign Countries (29 April 1994).

AFI 32-7061, The Environmental Impact Analysis Process (EIAP) (12 March 2003). Now published as 32 CFR 989, this regulation is the Air Force’s implementing guidance for Executive Order 12114 and DoDD 6050.7. It sets out service activities that require environmental documentation and the type of documentation required. For overseas EIAP, see subpart 989.37.
CHAPTER 11

FISCAL LAW

REFERENCES

4. DoDD 7250.13, Official Representation Funds (ORFs) (17 February 2004 w/ 12 January 2005 change).
5. AR 37-47, Representation Funds of the Secretary of the Army (12 March 2004).
6. DoDD 7280.4, Commander in Chief’s Initiative Fund (26 October 1993).
7. CJCSI 7401.01A, Combating Commander Initiative Fund (15 August 2003).
11. 10 U.S.C. § 166a, Combatant Commanders’ Initiative Funds.
16. 10 U.S.C. § 1051, Bilateral Regional Cooperation Programs.
27. 31 U.S.C. § 1301(a), Purpose Statute.
30. Senate Committee on Foreign Relations & House Committee on Foreign Affairs, Legislation on Foreign Relations Through 1999, vols. I--A and I--B, (Apr 2000) (containing up-to-date printing of the FAA and AECA and reflecting all current amendments, as well as relevant portions of prior year authorization and appropriations acts which remain in effect).
32. Department of Defense Appropriations Act, passed yearly.
40. SECDEF MSG 100935Z MAR 03, SUBJ: Guidance for FY04 Overseas Humanitarian, Disaster, and Civic Aid (OHDACA) Activities.
42. DoDD 5105.65, Defense Security Cooperation Agency (DSCA) (31 October 2000).

I. INTRODUCTION

A. The application of fiscal principles often appears counterintuitive. Because Congress provides appropriations for military programs, and military departments in turn allocate funds to commands, commanders may wonder why legal advisors scrutinize the fiscal aspects of mission execution so closely, even though expenditures or tasks are not prohibited specifically. Similarly, JTF staff members managing a peacekeeping operation may not appreciate readily the subtle differences between operational necessity and “mission creep;” nation building and humanitarian and civic assistance; or construction, maintenance and repair. Deployed judge advocates (JA) often find themselves immersed in such issues. When this occurs, they must find affirmative fiscal authority for a course of action, suggest alternative means for accomplishing a task, or counsel against the proposed use of appropriated funds, personnel, or assets. To aid legal advisors in this endeavor, this chapter affords a basic, quick reference to common authorities. Because fiscal matters are so highly legislated, regulated, audited and disputed, however, it is not a substitute for thorough research and sound application of the law to specific facts. One possible source for an example of previous application of the law to specific facts is the compilation of AARs that CLAMO has put together on various past operations.

B. The principles of Federal appropriations law permeate all Federal activity, both within the United States, as well as overseas. Thus, there are few “contingency” exceptions to the fiscal principles discussed throughout this chapter. The statutes, regulations, case law and policy applicable at Fort Drum, for example, likely will control operations in Bosnia, Nicaragua, Hungary, Afghanistan and Iraq. Fiscal issues arise frequently during drug interdiction, humanitarian and civic assistance, security assistance, disaster relief, and peacekeeping operations. Failure to understand fiscal nuances may lead to the improper expenditure of funds and administrative and/or criminal sanctions against those responsible for funding violations. Moreover, early and continuous JA involvement in mission planning and execution is essential. JAs who participate actively and have situational awareness will have a clearer view of the command’s activities and an understanding of what type of appropriated funds, if any, are available for a particular need.

C. Under the Constitution, Congress raises revenue and appropriates funds for Federal agency operations and programs. See U.S. Const., Art. I, § 8. Courts interpret this constitutional authority to mean that Executive Branch officials, e.g., commanders and staff members, must find affirmative authority for the obligation and expenditure of
appropriated funds. See, e.g., U.S. v. MacCollom, 426 U.S. 317, at 321 (1976) (“The established rule is that the expenditure of public funds is proper only when authorized by Congress, not that public funds may be expended unless prohibited by Congress.”) Likewise, in many cases, Congress has limited the ability of the Executive to obligate and expend funds through annual authorization or appropriations acts or in permanent legislation.

D. JAs should consider several sources that define fund obligation and expenditure authority: (1) Title 10, U.S. Code; (2) Title 22, U.S. Code; (3) Title 31, U.S. Code; (4) Department of Defense (DoD) authorization acts; (5) DoD appropriations acts; (6) supplemental appropriations acts; (7) agency regulations; and (8) Comptroller General decisions. Without a clear statement of positive legal authority, the legal advisor should be prepared to articulate a rationale for an expenditure which is “necessary and incident” to an existing authority.

E. Road map for this Chapter. This Chapter is divided into several sections. Sections II through V provide an overview of Basic Fiscal Controls – Purpose, Time and Amount. Section VI highlights a method of analysis that JAs might apply to resolving fiscal law questions. Section VII highlights various DoD appropriations and their purposes. Section VIII addresses Foreign Assistance, including Security Assistance and Development Assistance, with particular focus on DoD’s role in each of these areas. Section IX details DoD’s Title 10 and other authorities to conduct military cooperative programs and humanitarian operations, to include the Commander’s Emergency Response Program (CERP). Section X provides a discussion of DoD support to multilateral peace and humanitarian operations, particularly U.S. participation in UN operations. Section XI highlights current funding authorities in relation to combating terrorism and funding reconstruction operations in Iraq and Afghanistan. Section XII discusses current FY06 appropriations and authorizations. Because DoD frequently finds itself involved in construction during its deployments, Section XIII provides a discussion of the relevant authority and funding sources. Finally, Section XIV notes the requirement that DoD notify Congress before transferring any defense articles or services to another nation or international organization.

II. BASIC FISCAL CONTROLS

A. Congress imposes fiscal controls through three basic mechanisms, each implemented by one or more statutes. The U.S. Comptroller General, who heads the Government Accountability Office (GAO), audits executive agency accounts regularly, and scrutinizes compliance with the fund control statutes and regulations. The three basic fiscal controls are as follows:

1. Obligations and expenditures must be for a proper purpose;

2. Obligations must occur within the time limits applicable to the appropriation (e.g., operation and maintenance (O&M) funds are available for obligation for one fiscal year); and

3. Obligations must be within the amounts authorized by Congress.

III. THE PURPOSE STATUTE—GENERALLY

A. Although each fiscal control is key, the “purpose” control is most likely to become an issue during military operations. The Purpose Statute provides that “[a]ppropriations shall be applied only to the objects for which the appropriations were made except as otherwise provided by law.” See 31 U.S.C. § 1301(a). Thus, expenditures must be authorized by law (permanent legislation or annual appropriations act) or be reasonably related to the purpose of an appropriation. JAs should ensure, therefore, that:

1. An expenditure fits an appropriation (or permanent statutory provision), or is for a purpose that is necessary and incident to the general purpose of an appropriation;

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272 An obligation arises when the government incurs a legal liability to pay for its requirements, e.g., supplies, services or construction. For example, a contract award normally triggers a fiscal obligation. Commands also incur obligations when they obtain goods and services from other U.S. agencies or a host nation. An expenditure is an outlay of funds to satisfy a legal obligation. Both obligations and expenditures are critical fiscal events.

2. The expenditure is not prohibited by law;

3. The expenditure is not provided for otherwise, i.e., it does not fall within the scope of some other appropriation. See, e.g., The Honorable Bill Alexander, B-213137, Jan. 30, 1986 (unpub.) [hereinafter Honduras II] (concluding that the Purpose Statute applies to OCONUS military exercises); The Honorable Bill Alexander, B-213137, 63 Comp. Gen. 422 (1984) [hereinafter Honduras I]; Secretary of the Interior, B-120676, 34 Comp. Gen. 195 (1954).

B. Augmentation of Appropriations and Miscellaneous Receipts.

1. A corollary to the Purpose control is the prohibition against augmentation. See Nonreimbursable Transfer of Admin. Law Judges, B-221585, 65 Comp. Gen. 635 (1986); cf. 31 U.S.C. § 1532 (prohibiting transfers from one appropriation to another except as authorized by law). Appropriated funds designated for a general purpose may not be used for another purpose for which Congress has appropriated other funds. Secretary of the Navy, B-13468, 20 Comp. Gen. 272 (1940). If two funds are equally available for a given purpose, an agency may elect to use either, but once the election is made, the agency must continue to charge the same fund. See Funding for Army Repair Projects, B-272191, Nov. 4, 1997. The election is binding even after the chosen appropriation is exhausted. Honorable Clarence Cannon, B-139510, May 13, 1959 (unpub.) (Rivers and Harbors Appropriation exhausted; Shipbuilding and Conversion, Navy, unavailable to dredge channel to shipyard.)

2. If an agency retains funds from a source outside the normal fund distribution process, an augmentation has occurred and the Miscellaneous Receipts Statute is violated. See 31 U.S.C. § 3302(b); see also Interest Earned on Unauthorized Loans of Fed. Grant Funds, B-246502, 71 Comp. Gen. 387 (1992). When the retained funds are expended, this generally violates the constitutional requirement for an appropriation. See Use of Appropriated Funds by Air Force to Provide Support for Child Care Centers for Children of Civilian Employees, B-222989, 67 Comp. Gen. 443 (1988); Bureau of Alcohol, Tobacco, and Firearms--Augmentation of Appropriations--Replacement of Autos by Negligent Third Parties, B-226004, 67 Comp. Gen. 510 (1988).

3. Exceptions. There are, however, statutory exceptions to the augmentation prohibition.

   a. There are intra- and intergovernmental acquisition authorities that allow augmentation or retention of funds from other sources. See, e.g., Economy Act, 31 U.S.C. § 1535; Foreign Assistance Act (FAA), 22 U.S.C. § 2344, 2360, 2392 (permitting foreign assistance accounts to be transferred and merged); 22 U.S.C. § 2318 (emergency Presidential drawdown authority). The Economy Act authorizes a Federal agency to order supplies or services from another agency. For these transactions, the requesting agency must reimburse the performing agency fully for the direct and indirect costs of providing the goods and services. See Washington Nat’l Airport; Fed. Aviation Admin., B-136318, 57 Comp. Gen. 674 (1978) (depreciation and interest); Obligation of Funds Under Mil. Interdepartmental Purchase Requests, B-196404, 59 Comp. Gen. 563 (1980); see also DoD 7000.14-R, vol. 11A, ch. 1, para. 010201.J. (waiving overhead for transactions within DoD). Consult agency regulations for order approval requirements. See, e.g., Federal Acquisition Regulation Subpart 17.5; Defense Federal Acquisition Regulation Subpart 217.5; Army Federal Acquisition Regulation Supplement Subpart 17.5.

   b. Congress also has authorized certain expenditures for military support to civil law enforcement agencies (CLEA) in counterdrug operations. See the Domestic Operations chapter for a more complete review. Support to CLEAs is reimbursable unless it occurs during normal training and results in DoD receiving a benefit substantially equivalent to that which otherwise would be obtained from routine training or operations. See 10 U.S.C. § 377. Another statutory provision authorizes operations or training to be conducted for the sole purpose of providing CLEAs with specific categories of support. See §1004 of the 1991 Defense Authorization Act, codified at 10 U.S.C. § 374. In 10 U.S.C. § 124, Congress assigned DoD the operational mission of detecting and monitoring international drug traffic (a traditional CLEA function). By authorizing DoD support to CLEAs at essentially no cost, Congress has authorized augmentation of CLEA appropriations.

C. Purpose Statute Violations.
1. As noted at the beginning of this chapter, the Purpose Statute provides that “[a]ppropriations shall be applied only to the objects for which the appropriations were made except as otherwise provided by law.” See 31 U.S.C. § 1301(a). Thus, if the command uses funds for an improper purpose, it must adjust the accounts by deobligating the funds used erroneously and seek the proper appropriation. For example, if the command constructs an $850,000 (funded costs) building with O&M funds, it has violated the Purpose Statute. (Remember, O&M is normally proper only for projects with funded costs up to $750,000.)

2. To correct this violation, the command must deobligate the O&M funds and substitute (obligate) Unspecified Minor Military Construction (UMMC) funds, which are available for projects between $750,000 and $1.5 million. This account adjustment is typically an internal adjustment of the agency’s accounting records and does not normally require a recovery of the actual payment disbursed to the contractor or other payee. While this is a matter of adjusting agency accounts, the command must report a potential Anti-Deficiency Act (ADA) violation unless proper funds (UMMC) were available: (1) at the time of the original obligation (e.g., contract award), (2) at the time the adjustment is made, and (3) continuously at all times in-between. See discussion of the ADA, below. The same analysis applies if the command uses O&M funds to purchase what are considered to be investment items, e.g., equipment or systems that are either centrally managed or cost $250,000 or more. Finally, if a command uses funds for a purpose for which there is no appropriation, this is an uncorrectable Purpose Statute violation, and officials must report a potential ADA violation.

IV. AVAILABILITY OF FUNDS AS TO TIME

A. The “Time” control includes two major elements:

1. Appropriations have a definite life span; and

2. Appropriations normally must be used for the needs that arise during their period of availability.

B. Period of availability. Most appropriations are available for a finite period. For example, O&M funds (the appropriation most prevalent in an operational setting) are available for one year; Procurement appropriations are available for three years; and Construction funds have a five-year period of availability. If funds are not obligated during their period of availability, they expire and are unavailable for new obligations (e.g., new contracts or changes outside the scope of an existing contract). Expired funds may be used, however, to adjust existing obligations (e.g., to pay for a price increase following an in-scope change to an existing contract).

C. The “bona fide needs rule.” This rule provides that funds are available only to satisfy requirements that arise during their period of availability, and will affect which fiscal year appropriation you will use to acquire supplies and services. See 31 U.S.C. § 1502(a).

1. Supplies. The bona fide need for supplies normally exists when the government actually will be able to use the items. Thus, a command would use a currently available appropriation for office supplies needed and purchased in the current fiscal year. Conversely, commands may not use current year funds for office supplies that are not needed until the next fiscal year. Year-end spending for supplies that will be delivered within a reasonable time after the new fiscal year begins is proper, however, as long as a current need is documented. Note that there are lead-time and stock-level exceptions to the general rule governing purchases of supplies. The lead-time exception allows the purchase of supplies with current funds at the end of a fiscal year even though the time period required for manufacturing or delivery of the supplies may extend over into the next fiscal year. The stock-level exception allows agencies to purchase sufficient supplies to maintain adequate and normal stock levels even though some supply inventory may be used in the subsequent fiscal year. See Defense Finance and Accounting Service Reg.--Indianapolis 37-1 [DFAS-IN 37-1], Chapter 8; or DoD Financial Management Regulation 7000.14-R, vol. 3, para. 080303. In any event, “stockpiling” items is prohibited. See Mr. H.V. Higley, B-134277, Dec. 18, 1957 (unpub.).

2. Services. Normally, severable services are bona fide needs of the period in which they are performed. Grounds maintenance, custodial services and vehicle/equipment maintenance are examples of severable services because of the recurring “day-to-day” need. Use current year funds for recurring services performed in the current fiscal year. As an exception, however, 10 U.S.C. § 2410a permits DoD agencies to obligate funds current at the
time of award for a severable services contract (or other agreement) with a period of performance that does not exceed one year. Even if some services will be performed in the subsequent fiscal year, current fiscal year funds can be used to fund the full year of severable services. Conversely, nonseverable services are bona fide needs of the year in which a contract (or other agreement) is executed. Nonseverable services are those that contemplate a single undertaking, e.g., studies, reports, overhaul of an engine, painting a building, etc. Fund the entire undertaking with appropriations current when the contract (or agreement) is executed, even if performance extends into a subsequent fiscal year. See DFAS-IN 37-1, ch. 8.

V. AVAILABILITY OF APPROPRIATIONS AS TO AMOUNT

A. The Anti-Deficiency Act (31 U.S.C. §§ 1341(a), 1342, & 1517(a)) prohibits any government officer or employee from:

1. Making or authorizing an expenditure or obligation in advance of or in excess of an appropriation. (31 U.S.C. § 1341)

2. Making or authorizing an expenditure or incurring an obligation in excess of an apportionment or in excess of a formal subdivision of funds. (31 U.S.C. § 1517).

3. Accepting voluntary services, unless authorized by law. (31 U.S.C. § 1342)

B. Commanders must ensure that fund obligations and expenditures do not exceed amounts provided by higher headquarters. Although over-obligation of an installation O&M account normally does not trigger a reportable ADA violation, an over-obligation locally may lead to a breach of a formal O&M subdivision at the Major Command level. See 31 U.S.C. § 1514(a) (requiring agencies to subdivide and control appropriations by establishing administrative subdivisions); 31 U.S.C. 1517; DoD Financial Management Regulation, vol. 14l DFAS-IN 37-1, ch. 4. Similarly, as described in the Purpose section, above, over-obligation of a statutory limit, e.g., the $750,000 O&M threshold for construction, may lead to an ADA violation.

C. Commanders must investigate suspected violations to establish responsibility and discipline violators. Regulations require “flash reporting” of possible ADA violations. DoD 7000.14-R, Financial Management Regulation, vol. 14, chs. 3-7; DFAS-IN 37-1, ch. 4, para. 040204. If a violation is confirmed, the command must identify the cause of the violation and the senior responsible individual. Investigators file reports through finance channels to the office of the Assistant Secretary of the Army, Financial Management & Comptroller (ASA (FM&C)). Further reporting through OSD and the President to Congress also is required if ASA (FM&C) concurs with a finding of violation. By regulation, commanders must impose administrative sanctions on responsible individuals. Criminal action also may be taken if a violation was knowing and willful, 31 U.S.C. §1349, §1350. Lawyers, commanders, contracting officers, and resource managers all have been found to be responsible for violations. Common problems that have triggered ADA violations include the following:

1. Without statutory authority, obligating (e.g., awarding a contract) current year funds for the bona fide needs of a subsequent fiscal year. This may occur when activities stockpile supply items in excess of those required to maintain normal inventory levels.

2. Exceeding a statutory limit (e.g., funding a construction project in excess of $750,000 with O&M; acquiring investment items with O&M funds).

3. Obligating funds for purposes prohibited by annual or permanent legislation.

4. Obligating funds for a purpose for which Congress has not appropriated funds, e.g., personal expenses where there is no regulatory or case law support for the purchase).
VI. THE PURPOSE STATUTE—SPECIFIC MILITARY OPERATIONAL ISSUES

A. **Method of Analysis.** JAs enhance mission success by guiding the staff and commander to the appropriate fiscal authority. The following method of analysis will help the attorney, operator, comptroller and logistician formulate a course of action for the commander:

1. Determine the commander’s intent;
2. Define the mission (both the organization’s assigned mission and the specific tasks to be performed);
3. Divide it into discrete parts (specified and implied tasks);
4. Find legislative or regulatory authority and determine the proper fund type;
5. Articulate a sound rationale for the specific expenditures; and
6. Seek approval/guidance/funds from higher headquarters, if necessary.

B. It may be necessary to review an appropriation or permanent statutory provision to determine Congressional intent. For proposed expenditures that are non-routine or unique in nature, a clear, written rationale explaining why the use of funds is proper is essential. Again, if the issues are particularly problematic, seek assistance from higher headquarters.

VII. DOD APPROPRIATIONS AND THEIR PURPOSES

A. **O&M Appropriations.** These appropriations are for day-to-day expenses of DoD components in garrison and during exercises, deployments, and military operations. Commands may use O&M appropriations for all expenditures that are “necessary and incident” operational expenses. However, they are subject to specific statutory limitations. For example, end items costing $250,000 or more, or which are centrally managed, may not be purchased with these funds. See DoD 7000.14-R, vol. 2A, ch. 1, para. 0102; and DFAS-IN Manual 37-100-XX (XX= current FY). Additionally, exercise-related construction for U.S. forces’ use (e.g., base camps, etc.; not for humanitarian assistance construction) during exercises coordinated or directed by the Joint Chiefs of Staff outside the United States, or any construction in excess of $750,000, may not be funded with O&M appropriations. See 10 U.S.C. § 2805; but see Military Construction (MILCON) -- a special problem area, infra, (discussing use of O&M for construction necessary to meet temporary operational needs during combat or declared contingencies).

B. **O&M Appropriations—Use During Deployments and Contingency Operations.**

1. **“Contingency Operations (CONOPS) Funds.”** Technically, there is not a separate appropriation for the incremental expenses of a contingency operation or other specific operations such as Operation Iraqi Freedom (OIF). These incremental expenses (that are above and beyond the planned day-to-day expenses of DoD such as typical exercises and other training activities) are funded with existing appropriations, through various supplemental appropriations acts, and various transfer authorities. An example of a supplemental appropriation using a transfer authority is the Iraq Freedom Fund (IFF). See Emergency Wartime Supplemental Appropriations Act, 2003, Pub. L. No. 108-11 (Apr. 16, 2003) (initial funding of the IFF); DoD Appropriations Act for FY 2005, Pub. L. No. 108-127 (2004) (additional $3.8B to remain available until 30 September 2006). The IFF consisted of appropriated funds that could be transferred into various other appropriations accounts (O&M, military personnel, procurement, RDT&E, etc.) for operations in Iraq or Afghanistan. DoD provides regulatory control over these funds and other “ConOps funds” to provide accountability and ensure the funds are used to support the incremental expenses of these contingency operations. See DoD Reg. 7000.14-R, DoD Financial Management Regulation, vol. 12, ch. 23. Be wary of how individuals use the phrase “CONOPS” funds. Remember it refers only to transfer authority, not actual funds.

2. **Emergency and Extraordinary Expenses (“Triple-E”) Funds.** These are special appropriated funds within the O&M appropriation and may be expended under the authority in 10 U.S.C. § 127. The secretaries of the
military departments and the Secretary of Defense (SECDEF) may expend these funds without regard to other provisions of law. These funds are very limited in amount, however, and regulatory controls apply to prevent abuse, including congressional notification requirements for expenditures over $500,000. Triple-E funds have been used in conjunction with Presidential Drawdown authority, and Combatant Commander Initiative funds, both discussed below, to cover the costs of training and equipping the Afghan National Army. Specific authority found in 10 USC § 127, official representation funds (ORFs), provides authority for commander’s to purchase mementos for local dignitaries. See DoD Dir. 7250.13, OFFICIAL REPRESENTATIONAL FUNDS (17 Feb. 2004); DEPT OF ARMY, REG. 37-47, REPRESENTATION FUNDS OF THE SECRETARY OF THE ARMY, (12 March 2004); and, DEPT OF ARMY, REG. 195-4, USE OF CONTINGENCY LIMITATION .0015 FUNDS FOR CRIMINAL INVESTIGATIVE ACTIVITIES (15 Apr. 1983).


   a. This authority applies to deployments, other than for training, and humanitarian assistance, disaster relief, or support to law enforcement operations (including immigration control) for which:

      (1) Funds have not been provided;

      (2) Operations are expected to exceed $50 million; or

      (3) The incremental costs of which, when added to other operations currently ongoing, are expected to result in a cumulative incremental cost in excess of $100 million.

   b. This authority does not apply to operations with incremental costs not expected to exceed $10 million. The authority provides for the waiver of Working Capital Fund (WCF) reimbursements. Units participating in applicable operations receiving services from WCF activities may not be required to reimburse for the incremental costs incurred in providing such services. This statute restricts SECDEF’s authority to reimburse WCF activities from O&M accounts. (In addition, if any activity director determines that absorbing these costs could cause an ADA violation, reimbursement is required.) The statute authorizes SECDEF to transfer up to $200 million in any fiscal year to reimburse accounts used to fund operations for incremental expenses incurred. Due to provisions requiring both Congressional notification and GAO compliance reviews, this statute is rarely used. Similar to the Iraq Freedom Fund, this transfer authority funding is regulated by volume 12, chapter 23 of the DoD Financial Management Regulation, DoD 7000.14-R.

4. **Combatant Commander (formerly CINC) Initiative Funds (CCIF) (10 U.S.C. § 166a)** are O&M funds available for special training, humanitarian and civic assistance, incremental costs of third country participation in a combined exercise, and operations that are unforeseen contingency requirements critical to combatant commander joint warfighting readiness and national security interests. See CJCSI 7401.01B (15 Aug. 2003) (detailing procedures for CJCS approval of these expenditures). Recently, the statute has been amended to provide an increase in the current spending limits for different purchases within the fund. The limits have changed as follows: for equipment, from $7 million to $10 million; for joint exercises, from $1 million to $10 million; and for military education and training from $2 million to $5 million. The combatant commanders also receive O&M funding through the service component commands for “Traditional CINC Activities,” or TCA, like military-to-military contacts, combined training, and regional conferences.

C. **Military Construction (MILCON) Appropriations.** Congress scrutinizes military construction closely. In fact, 41 U.S.C. § 12 provides that no public contract relating to erection, repair, or improvements of public buildings shall bind the Government for funds in excess of the amount specifically appropriated for that purpose. Thus, construction projects in excess of $1.5 million require specific approval by Congress. While not requiring specific “line-item” approval, projects between $750,000 and $1.5 million are limited to amounts provided in the Unspecified Minor Military Construction (UMMC) appropriations within the MILCON appropriation. See 10 U.S.C. §2805.
D. **Procurement Appropriations.** These appropriations fund purchases of investment end items (or systems) that cost $250,000 or more and items that are centrally managed, regardless of cost. *See* DoD 7000.14-R, vol. 2A, ch. 1, para. 010201.

E. **Additional Appropriations and/or Authorities.** DoD has available to it other appropriations and support authorities. These include funds and/or authority to use an existing funding source under the Foreign Assistance Act (FAA)(Title 22), the Acquisition and Cross-Servicing statute (10 U.S.C. §2341-50), and the Overseas Humanitarian, Disaster, and Civic Assistance (OHDACA) appropriation. Congress appropriates funds to be used only for specific purposes. For example, the O&M title of the appropriations act includes funding for humanitarian assistance authorized under various Title 10 provisions. (10 U.S.C. §401 – Demining and 10 U.S.C. §2561 – Humanitarian Assistance) *See, e.g.*, Department of Defense Appropriations Act, 2006, Pub. L. No. 109-148, (2005) (providing $61 million for OHDACA available during FYs 2006-2007). Such earmarked appropriations require separate fiscal accounting. Generally, DoD may not use generic O&M appropriations for the same purposes as funds earmarked for specific purposes within an appropriations act.

VIII. FOREIGN ASSISTANCE AND SECURITY ASSISTANCE

A. **Introduction.**

1. As noted in Part VII, O&M appropriations pay for the day-to-day expenses of training, exercises, contingency missions, and other deployments. Deploying units normally use “generic” O&M funds to support their operations. Examples of O&M expenses include force protection measures, sustainment costs, and repair of main supply routes. Included also are those expenses that are “necessary and incident” to an assigned military mission (e.g., costs of maintaining public order and emergency health and safety requirements of the populace in Haiti during the Presidentially-directed mission of establishing a secure and stable environment). Beware of “mission creep,” however, where the military mission departs from security, combat, or combat-related activity, and begins to intersect other agencies’ authority/appropriations. Such expenditures bear close scrutiny by the JA. For example, commanders must have special authorization before engaging in “nation-building” activities or recurring refugee assistance. These activities normally fall within the category of foreign assistance functions administered by the Department of State (DoS) or U.S. Agency for International Development (USAID).

2. **General Rule:** DoS has the primary responsibility, authority and funding to conduct foreign assistance on behalf of the United States government.

3. The United States military has engaged in operations and activities that benefit foreign nations for many decades. The authorities and funding sources for these operations and activities have evolved into a relatively confusing mesh of statutes, annual appropriations, regulations, directives, messages and policy statements. The key issue is deciding whether DoS authority (under Title 22 of the U.S. Code) and money, or DoD authority (under Title 10 of the U.S. Code) and money should be used to accomplish a particular objective. This sophisticated task often consumes a great amount of time and effort on the part of operational lawyers at all levels of command. Understanding the individual components of DoS’s and DoD’s foreign assistance programs is very important. The real challenge is to learn how the various programs interrelate with each other. This is where the JA earns credibility with the commander. By understanding the complex relationships between the various authorities and funding sources, the JA is better equipped to provide the commander with advice that can mean the difference between accomplishing the desired objective legally, accomplishing it with unnecessary legal and political risk, or not accomplishing it at all.

B. **Legal Framework for Foreign Assistance.**

1. **The Foreign Assistance Act.**
a. *The Foreign Assistance Act of 1961* (FAA)\(^ {274}\) constituted landmark legislation providing a key blueprint for a grand strategy of engagement with friendly nations. The FAA intended to support friendly foreign nations against communism on twin pillars:

1. Provide supplies, training, and equipment to friendly foreign militaries; and
2. Provide education, nutrition, agriculture, family planning, health care, environment, and other programs designed to alleviate the root causes of internal political unrest and poverty faced by the masses of many developing nations.

3. The first pillar is commonly referred to as “security assistance” and is embodied in Subchapter II of the FAA. The second pillar is generally known as “development assistance” and it is found in Subchapter I of the FAA.

b. The FAA charged DoS with the responsibility to provide policy guidance and supervision for the programs created by the FAA. Each year Congress appropriates a specific amount of money to be used by agencies subordinate to the DoS to execute the FAA programs. \(^ {275}\)

c. As noted earlier, the FAA has two principal parts. Subchapter I provides for foreign assistance to developing nations; and Subchapter II provides for military or security assistance. The FAA treats these two aspects

\(^{274}\) 22 U.S.C. §§ 2151 et seq.

\(^{275}\) Annual Foreign Operations Appropriations Acts.
of U.S. government support to other countries very differently. The treatment is different because Congress is wary of allowing the U.S. to be an arms merchant to the world, but supports collective security. See 22 U.S.C. § 2301. The purposes served by the provision of defenses articles and services under Part II of the FAA are essentially the same as those described for the Arms Export Control Act (see 22 U.S.C. § 2751), but under the FAA, the recipient is more likely to receive the defense articles or services free of charge.

d. Congress imposes fewer restraints on non-military support (foreign assistance) to developing countries. The purposes for providing foreign assistance under Subchapter I of the FAA are to alleviate poverty; promote self-sustaining economic growth; encourage civil and economic rights; and integrate developing countries into an open and equitable international economic system. See 22 U.S.C. §§ 2151, 2151-1. In addition to these broadly-defined purposes, the FAA contains numerous other specific authorizations for providing aid and assistance to foreign countries. See 22 U.S.C. §§ 2292-2292q (disaster relief); 22 U.S.C. § 2293 (development assistance for Sub-Saharan Africa).

e. Even though Congress charged DoS with the primary responsibility for the FAA programs, the U.S. military plays a very important and substantial supporting role in the execution of the FAA’s first pillar, Security Assistance. The small DoD boxes attached to the primary Security Assistance programs in the above diagram represent this relationship. The U.S. military provides most of the training, education, supplies and equipment to friendly foreign militaries under Security Assistance authority. DoS retains ultimate strategic policy responsibility and funding authority for the program, but the “subcontractor” that actually performs the work is often the U.S. military. It should be noted that Congress requires by statute that both DoD and DoS conduct human rights vetting of any foreign recipient of any kind of training. See e.g. Sec. 8069, DoD Appropriations Act for FY 2006, Pub. L. No. 109-148 (2005).

f. With regard to the second pillar of the FAA, Development Assistance, USAID, the Office for Foreign Disaster Assistance (OFDA) within DoS, and embassies often call on the U.S. military to assist with disaster relief and other humanitarian activities. Again, the legal authority to conduct these programs emanates from the FAA, the funding flows from DoS’s annual Foreign Operations Appropriations, and the policy supervision also rests DoS. But as represented by the above diagram, the U.S. military plays a relatively small role in DoS Development Assistance programs.

C. DoD Agencies that Participate in Providing Security Assistance:

1. Defense Security Cooperation Agency (DSCA). DSCA was created by DoD Directive 5105.65 as a separate defense agency under the direction, authority and control of the Assistant Secretary of Defense (International Security Affairs). Among other duties, DSCA is responsible for administering and supervising DoD security assistance planning and programs.

2. Defense Institute of Security Assistance Management (DISAM). DISAM is a schoolhouse operating under the guidance and direction of the Director, DSCA. According to DoD Directive 2140.5, the mission of DISAM is as follows: “The DISAM shall be a centralized DoD activity for the education and training of authorized U.S. and foreign personnel engaged in security assistance activities.” In addition to resident courses, DISAM prepares a valuable publication entitled “The Management of Security Assistance,” and the periodical “DISAM Journal.” DISAM is located at Wright-Patterson AFB, Ohio.

3. The Military Departments.

a. Secretaries of the Military Departments. Advise the Secretary of Defense on all Security Assistance matters related to their Departments. Functions include conducting training and acquiring defense articles.

b. Department of the Army. Consolidates its plans and policy functions under the Deputy Undersecretary of the Army (International Affairs). Operational aspects are assigned to Army Materiel Command. The executive agent is the U.S. Army Security Assistance Command, Security Assistance Training Field Activity (SATFA) and Security Assistance Training Management Office (SATMO). These offices coordinate with force
providers to provide mobile training teams (MTT) to conduct the requested training commonly referred to as a “train and equip” mission.

c. Department of the Navy. The principal organization is the Navy International Programs Office (Navy IPO). Detailed management occurs at the systems commands located in the Washington, D.C. area and the Naval Education and Training Security Assistance Field Activity in Pensacola, Florida.

d. Department of the Air Force. Office of the Secretary of the Air Force, Deputy Under Secretary for International Affairs (SAF/IA) performs central management and oversight functions. The Air Force Security Assistance Center oversees applicable FMS cases, while the Air Force Security Assistance Training Group (part of the Air Education Training Group) manages training cases.

e. Security Assistance Organizations (SAO). The term encompasses all DoD elements located in a foreign country with assigned responsibilities for carrying out security assistance management functions. It includes military missions, military groups, offices of defense cooperation, liaison groups, and designated defense attaché personnel. The primary functions of the SAO are logistics management, fiscal management, and contract administration of country security assistance programs. The Chief of the SAO answers to the Ambassador, the Commander of the Unified Command (who is the senior rater for efficiency and performance reports), and the Director, DSCA. The SAO should not be confused with the Defense Attachés who report to the Defense Intelligence Agency.

D. Security Assistance.

1. DoS’s Security Assistance Programs Under the Foreign Assistance Act (FAA) and Arms Export Control Act (AECA).

   a. The DoD Dictionary of Military and Related Terms, Joint Publication 1-02, defines Security Assistance as: “Groups of programs authorized by the Foreign Assistance Act of 1961, as amended, and the Arms Export Control Act (AECA) of 1976,\(^{276}\) as amended, and other related statutes by which the United States provides defense articles, military training, and other defense related services, by grant, loan, credit or cash sales in furtherance of national policies and objectives.” The Policy of the program is threefold:

      (1) Promote peace and security through effective self-help and mutual aid;

      (2) Improve the ability of friendly countries and international organizations to deter, and defeat, aggression; and

      (3) Create an environment of security and stability in developing countries.

   b. Funding for aid to foreign armies is specifically provided for in foreign assistance appropriations. Except as authorized under the acquisition and cross-servicing authority, the Arms Export Control Act regulates transfers of defense items and services to foreign countries. 22 U.S.C. §§ 2751-96. See also DoD 7000.14-R (Financial Management Regulation), vol. 15, Security Assistance Policy and Procedures (Aug. 9, 2004). Providing weapons, training, supplies, and other services to foreign countries must be done under the Arms Export Control Act, the Foreign Assistance Act (FAA) (22 U.S.C. §§ 2151-2430i), and other laws.

   c. The Arms Export Control Act.

      (1) The Arms Export Control Act permits DoD and commercial sources to provide defense articles and defense services to foreign countries to enhance the internal security or legitimate self-defense needs of the recipient; permit the recipient to participate in regional or collective security arrangements; or permit the recipient to engage in nation-building efforts. 22 U.S.C. § 2754. Section 21(a)(1) of the Arms Export Control Act

\(^{276}\) 22 U.S.C. §§ 2751 et seq. The purpose of the AECA was to consolidate and revise foreign relations legislation related to reimbursable military support. It is the statutory basis for the conduct of Foreign Military Sales and Foreign Military Construction Sales, and establishes certain export licensing controls on Direct Commercial Sales of defense articles and services.
(22 U.S.C. § 2761(a)(1)) permits the sale of defense articles and services to eligible foreign countries. DoS appropriations and foreign countries’ own revenues fund Arms Export Control Act activities. To sell defense articles and services (procured with DoD appropriations) to foreign countries, DoS first obtains them from the DoD. The Defense Security Cooperation Agency (DSCA) manages the process of procuring and transferring defense articles and services to foreign countries for the DoS. This process provides for reimbursement of applicable DoD accounts from DoS funds or from funds received from sales agreements directly with the foreign countries.

(2) The reimbursement standards for defense articles and services are established in Section 21(a)(1) of the Arms Export Control Act (22 U.S.C. § 2761(a)(1)). For defense articles the reimbursement standards are: not less than [the] actual value [of the article], or the estimated cost of replacement of the article, including the contract or production costs less any depreciation in the value of such article.

(3) For defense services the reimbursement standards are: [full cost to the U.S. government of furnishing such service [unless the recipient is purchasing military training under the International Military Education and Training or IMET section the FAA, 22 U.S.C. § 2347] . . . [the value of services provided in addition to purchased IMET is recovered at] additional costs incurred by the U.S. Government in furnishing such assistance.

(4) Section 21(e) of the Arms Export Control Act (22 U.S.C. § 2761(e)) requires the recovery of DoD costs associated with its administrative services in conducting sales, plus certain nonrecurring costs and inventory expenses.

2. For the sake of discussion, the DoS’s Security Assistance programs are organized into three categories: appropriated programs, non-appropriated programs, and special programs.

   a. Appropriated Programs. These are programs for which Congress appropriates money in the annual Foreign Operations, Export Financing, and Related Programs Appropriations Act. See FY 06 Foreign Operations Appropriations Act (FOAA).


   (3) Economic Support Fund (ESF). Concept. In special economic, political or security circumstances, make loans or grants to eligible foreign countries for a variety of economic purposes, including balance of payments support, infrastructure and other capital and technical assistance development projects, and health, education, agriculture, and family planning. Statutory Authority. FAA §§ 531-35 (22 U.S.C. §§ 2346-46d). Administering Agency. DoS, to be exercised in cooperation with the Director of the United States International Development Cooperation Agency and USAID.

(4) **Peacekeeping Operations (PKO).**  **Concept.**  Provide funds for the Multinational Force and Observers (MFO) implementing the 1979 Egyptian-Israeli peace treaty, for the U.S. contribution to the United Nations Force in Cyprus (UNFICYP), and for other international peace enforcement and peacekeeping operations.  **Statutory Authority.**  FAA §§ 551-53 (22 U.S.C. §§ 2348-48c).  **Administering Agency:**  DoS.

(5) **Non-proliferation, Antiterrorism, De-Mining, and Related Programs (NADR).**  **Concept.**  Captures several related programs in a single account, including non-proliferation and disarmament fund, which is designed to halt the proliferation of nuclear, biological, and chemical weapons; destroy or neutralize existing weapons of mass destruction; and limit the spread of advanced conventional weapons.  22 U.S.C. §§ 5851-61, codifying the Freedom for Russia and Emerging Eurasian Democracies and Open Markets [FREEDOM] Support Act of 1992, Pub. L. No. 102-511, §§ 501-511, 106 Stat. 3320 (1992).

(6) **International Atomic Energy Agency support.**  The IAEA is primarily responsible for overseeing safeguard agreements concluded under the Non-Proliferation Treaty of 1968.  FAA § 301 (22 U.S.C. § 2221).

(7) **Korean Peninsula Energy Development Organization (KEDO).**  Established in 1994 to arrange for financing and construction of light water nuclear reactors for North Korea, with the shipment of fuel oil in the interim, in exchange for North Korea’s dismantling of its nuclear weapons program.  FAA § 301 (22 U.S.C. § 2221).

(8) **Anti-Terrorism Assistance.**  Provides specialized training to foreign governments to help increase their capability and readiness to deal with terrorists and terrorist incidents.  FAA § 571-(22 U.S.C. § 2349aa).

(9) **Global Humanitarian De-Mining.**  Provides funds that are devoted to identifying and clearing land mines.  AECA § 23 (22 U.S.C. § 2763).

(10) **Refugee Assistance (22 U.S.C. 2601c).**  DoS is responsible for refugee support in the Migration and Refugee Assistance Act of 1962.  See FY05 FOAA ($770 million appropriated to DoS to support refugee operations, the International Organization for Migration (IOM), the International Committee of the Red Cross (ICRC) and the United Nations High Commissioner for Refugees (UNHCR); as well as $30 million of no-year money to support the Emergency Refugee and Migration Assistance Fund).  (See also provisions of the Refugee Assistance Act of 1980, § 501 (8 U.S.C. § 1522 note), authorizing the President to direct other agencies to support Cuban and Haitian Refugees on a reimbursable or non-reimbursable basis).

b. **Non-Appropriated Programs.**  These programs authorize certain activities.  Because they do not require Congressional funding, there is no annual appropriation for their implementation.

(1) **Foreign Military Sales (FMS) Program and Foreign Military Construction (FMC) Program.**  **Concept.**  Eligible recipient governments or international organizations purchase defense articles, services, or training (or design and construction services), often using grants provided under the Foreign Military Financing program discussed above, from the United States government on the basis of formal contracts or agreements (normally documented on a Letter of Offer and Acceptance (LOA) and managed by DoD as “cases”) with contractors who are part of DoD’s network of defense industry contractors.  The articles or services come either from DoD stocks or new procurements under DoD-managed contracts.  FMS cases must be managed at no cost to the U.S. Government.  Recipient countries are charged an administrative surcharge to pay for the costs of administering the program, including most personnel costs.  **Statutory Authority.**  AECA §§ 2122 (22 U.S.C. §§ 2761-62) (authorizing FMS); AECA § 29 (22 U.S.C. § 2769) (authorizing FMC).  **Governing Regulations.**  SAMM.  **Administering Agency:**  DoD.

(2) **Direct Commercial Sales (DCS).**  **Concept.**  Eligible governments or international organizations purchase defense articles or services under a DoS-issued license directly from U.S. industry, often using grants provided under the Foreign Military Financing program discussed above.  No management of the sale by DoD occurs (unlike FMS).  **Statutory Authority.**  AECA § 38 (22 U.S.C. § 2778).  **Governing Regulations.**  22
C.F.R. §§ 120-30 (comprising chapter entitled “International Traffic in Arms Regulations (ITAR)). The SAMM, at 202-6 - 202-14, includes a reprint of the United States Munitions List (UML). The UML is a list containing items considered “defense articles” and “defense services” pursuant to AECA §§ 38 and 47(7) that are therefore strictly controlled. Administering Agency: DoS, Department of Commerce, Department of Treasury.

(3) **Reciprocal Training, 22 U.S.C. § 2770a.** When conducted in accordance with a bilateral international agreement, U.S. military units may train and support foreign units (e.g., at combat training centers) provided that the foreign country reciprocates with equivalent value training within one year. 278 If the foreign country has not reciprocated, they are expected to pay for the value of the training received. Because Congress does not appropriate funds specifically for reciprocal training, the U.S. military unit conducting the training will incur the cost or it may want to seek funding from other sources such as the Combatant Commander Initiative Funds.

c. **Special Programs.**

(1) **Excess Defense Articles (EDA) Provisions.** Concept. EDA are essentially defense articles no longer needed by the U.S. armed forces. 279 There is a general preference to provide EDA to friendly countries whenever possible rather than having them procure new items. Only countries that are justified in the annual Congressional Presentation Document (CPD) by the DoS or separately justified in the FOAA during a fiscal year are eligible to receive EDA. EDA must be drawn from existing stocks. Congress requires 15 days notice prior to issuance of a letter of offer if the USG sells EDA. However, most EDA is transferred on a grant basis. No DoD procurement funds may be expended in connection with an EDA transfer. The transfer of these items must not adversely impact U.S. military readiness. EDA are priced on the basis of their condition, with pricing ranging from 5 to 50 percent of the items original value. The sale/grant of EDA must include an agreement for the recipient country to pay the costs of packing, crating, handling, and transportation (PCH&T). On an exceptional basis, the President may provide transportation (on a space available basis), in accordance with FAA § 516(e) (22 U.S.C. § 2321j(e)). Finally, the annual value of EDA is limited to $425 million of the articles’ current value. FAA § 516(g)(1) (22 U.S.C. § 2321j(g)(1)). Governing Regulations. SAMM, chapter 11. Administering Agency: DSCA.

(2) **Emergency Presidential Drawdown Authorities.**

(a) **What it is.** The emergency presidential drawdown authority of 22 U.S.C. § 2318 authorizes the President to direct DoD support for various DoS efforts that further national security, including

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278 The bilateral international agreement must be negotiated and concluded by an element of DoD with appropriate authority as outlined in DoD Directive 5530.3, International Agreements, 11 June 1987, Ch1, 18 Feb 1991, and AR 550-51, International Agreements, 15 April 1998. The bilateral international agreement is not merely a handshake and a promise between two commanders, one U.S. and one foreign military, neither of whom may have the requisite authority legally to bind their respective governments.

279 Section 644(g), FAA, defines Excess Defense Articles:

> "Excess defense articles means the quantity of defense articles (other than construction equipment, including tractors, scrapers, loaders, graders, bulldozers, dump trucks, generators, and compressors) owned by the United States government, and not procured in anticipation of military assistance or sales requirements, or pursuant to a military assistance or sales order, which is in excess of the Approved Force Acquisition Objective and Approved Force Retention Stock of all Department of Defense Components at the time such articles are dropped from inventory by the supplying agency for delivery to countries or international organizations under this Act [Section 9(b), P.L. 102-583]

The National Defense Authorization Act of FY 1993 amended Title 10, U.S.C. by adding a new Section 2562 which restricts the sale or transfer of excess construction or fire equipment. Such transfers or military sales may only occur if either of the following conditions apply: 1) no department/agency of the U.S. government (excluding DoD), and no State, and no other person or entity eligible to receive excess or surplus property submits a request for such equipment from the Defense Reutilization and Marketing Service (DRMS) during the period for which such a request may be accepted by the DRMS; or 2) the President determines that such a transfer is necessary in order to respond to an emergency for which the equipment is especially suited [Section 4304(a), P.L. 102-484].
counters an authority, not funding, if no other more specific authority exists, for a unit to conduct a particular mission. Since 1992, over 50 drawdowns have been executed at a value of $1.5 billion. Drawdowns appear to be an easy solution to achieve a DoS mission with DoD articles and services, but drawdowns often take time to establish and execute, anywhere from two to four months or ten to twelve depending on the mission.

- A drawdown of DoD resources may be reimbursed by a subsequent appropriation (22 U.S.C. § 2318(c)); however, this seldom occurs. Recently, DoD has been reimbursed twice under the Emergency Wartime Supplemental Appropriation Act, 2003, 16 April 2003, for an Iraq Drawdown of $97 million (DoD has been reimbursed $63.5 million) and an Afghanistan drawdown of $300 million (to provide defense articles and services, counternarcotics, crime control and police training services, military education and training and other support through 30 September 2006) (thus far, DoD has been reimbursed $165million). When no subsequent appropriation is forthcoming, a Presidential drawdown is another example of an authorized augmentation of accounts (DoD appropriations are used to achieve an objective ordinarily funded from DoS appropriations).

(b) What is it NOT. A drawdown is not authority to give away excess defense articles and services. As noted above, there are no funds appropriated specifically for a drawdown unless appropriated after the fact and tied to reimbursement. In 1995, the DoD General Counsel issued an opinion that DoD may not enter into any new contracts under the drawdown authority for either defense articles or services. The one exception is that contracts for commercial airlift and sealift transportation may be entered into if the cost is less than the cost of military transport. This exception was formalized in Section 576, Pub. L. 105-118 that amended the FAA to provide the authority for the use of commercial transportation and related services acquired by contract for the drawdown if the contracted services cost less than the cost of using U.S. government transportation assets. As of 2004, the Foreign Operations Appropriations Act, 2003, authorizes the drawdown of commodities and services up to $30 million for the U.N. War Crimes Tribunal with regard to the former Yugoslavia or such other tribunals (ICTR) as the U.N. Security Council may establish or authorize to deal with violations of the law of war. In Bosnia and Kosovo when the Chief Prosecutor for ICTY, Mrs. Carla Della Ponte, comes into the area of operations and requires support, this drawdown would authorize such support. Frequently, units have provided her with special protection as part of their training because she falls into a category of personnel authorized such special protection, a person of special interest. As need to be aware that any costs accrued beyond the costs of normal training could be accounted for under this drawdown and reimbursement might subsequently be forthcoming. As yet, DoS has not received an appropriation from Congress to reimburse such costs even though the drawdown authority has been renewed annually for a number of years.

281 Memorandum, Office of the General Counsel, Department of Defense, Subject: Contracting for Commercial Airlift and Sealift Pursuant to a Presidential Drawdown of Transportation Services, 4 Dec. 1995.

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November 2002, DoD General Counsel modified its earlier opinion to allow for the contracting of services as well as commercial transport, but not articles, under the drawdown authority.\footnote{Memorandum, Office of the General Counsel, Department of Defense, Subject: Implementation of “Drawdown” Authority Under Iraq Liberation Act, 21 Nov. 2002. Although the subject line appears to focus on drawdown authority under one act, the language of the memorandum makes it clear that contracting for services applies to all Presidential Drawdowns not just those relating to Iraq.}

(c) Types of Presidential Emergency Drawdown Authorities.

- **Military Emergencies**: FAA § 506(a)(1) (22 U.S.C. § 2318(a)(1)). The President may draw down defense articles, defense services, and military education and training if an unforeseen emergency arises that requires immediate military assistance that cannot be met under any other section. The authority is limited to $100 million per fiscal year.

- **Other Emergencies**: FAA § 506(a)(2) (22 U.S.C. § 2318(a)(2)). If the President determines that it is in the United States’ national interest to drawdown to support counternarcotics, disaster relief, refugee and migration assistance, antiterrorism, and non-proliferation assistance, he may draw down articles and services from the inventory and resources of any agency of the U.S. and military education and training from DoD. Certain restrictions apply. The aggregate value of articles, services, and military education and training cannot exceed $200 million in any fiscal year. Not more than $75M may be provided from the inventory and resources of DoD. Not more than $75 million may be provided for international narcotics control assistance. Not more than $15M may be provided to support DoD-sponsored humanitarian projects associated with POW/MIA recovery operations in Vietnam, Cambodia, and Laos.

- **Peacekeeping Emergencies**: FAA § 552(c) (22 U.S.C. § 2348a(c)). With respect to peacekeeping operations, the President has emergency authority to transfer funds if he determines that, as the result of an unforeseen emergency, it is in our national interests to provide assistance. He may also direct the drawdown of commodities and services from the inventory and resources of any U.S. Government agency of an aggregate value not to exceed $25 million in any fiscal year.

NOTE: Recipients for all three types of drawdown can be either a foreign country or an international organization.


   a. General. Congress appropriates funds for Security Assistance in its annual Foreign Operations, Export Financing, and Related Programs Appropriations Act. Security Assistance funds are often referred to as “Title 22 money” after the authorizing U.S. Code provisions. DoD receives its money under a separate appropriation (“Title 10 money”). General principles of fiscal law restrict the expenditure of funds to the purpose for which those funds were appropriated. Critical for JAs to remember: activities, programs and operations which are essentially Security Assistance, and which should therefore be funded with DoS Title 22 money, may not be funded with DoD Title 10 money.

   b. Unauthorized Training of Foreign Personnel. Congressional Purpose. Training of foreign military forces should occur through the IMET, an FMS case, or some other specifically authorized program. Security Assistance programs that furnish training must not be supported by appropriations intended to be used for the operation and maintenance of United States forces. (Remember the 1984 and 1986 GAO Honduras opinions.) The law defines “training” very broadly: “[T]raining includes formal or informal instruction of foreign students in the United States or overseas by officers or employees of the United States, contract technicians, or contractors (including instruction at civilian institutions), or by correspondence courses, technical, educational, or information publications and media of all kinds, training aid, orientation, training exercise, and military advice to foreign military units and forces.” AECA § 47(5) (22 U.S.C. § 2794(5). The FAA § 644 (22 U.S.C. § 2403) contains a substantially similar definition, though “training exercises” is omitted.

   (1) Not all activity that appears to be training of foreign personnel is considered to be security assistance training.
(a) Providing foreign armed forces with interoperability, safety, and familiarization information is not security assistance training. “[M]inor amounts of interoperability and safety instruction [do] not constitute “training” as that term is used in the context of security assistance, and could therefore be financed with O&M appropriations.” The Honorable Bill Alexander, House of Representatives, B-213137, Jan. 30, 1986 (unpublished GAO opinion).

(b) Additionally, if the primary purpose of the exercise or activity is to train U.S. troops, then the activity is not considered to be security assistance training of foreign forces. “In our view, a U.S. military training exercise does not constitute “security assistance: as long as (1) the benefit to the host government is incidental and minor and is not comparable to that ordinarily provided as security assistance and (2) the clear primary purpose of the exercise is to train U.S. troops.” Gen. Fred F. Woerner, B-230214, Oct. 27, 1988.

(2) The FAA also contains special prohibitions concerning the training of foreign police. No FAA funds “shall be used to provide training or advice, or provide any financial support, for police, prisons, or other law enforcement forces for any foreign government or any program of internal intelligence or surveillance on behalf of any foreign government within the United States or abroad.” FAA § 660(a) (22 U.S.C. § 2420(a)). Exemptions. FAA § 660(b) exempts from the general prohibition “assistance, including training, relating to sanction monitoring and enforcement,” and “assistance provided to reconstitute civilian police authority and capability in the post-conflict restoration of host nation infrastructure for the purposes of supporting a nation emerging from instability, and the provision of professional public safety training, to include training in internationally recognized standards of human rights, the rule of law, anti-corruption, and the promotion of civilian police roles that support democracy.”

(3) The general prohibition also does not apply to longtime democracies with no standing armed forces and with good human rights records.

c. Unauthorized Defense Services of a Combatant Nature. “Personnel performing defense services sold under this chapter may not perform any duties of a combatant nature, including any duties related to training and advising that may engage United States personnel in combat activities, outside the United States in connection with the performance of those defense services.” AECA § 21(c)(1) (22 U.S.C. §2761(c)(1)).

d. Eligibility Problems With the Foreign Country.

(1) Consistently violate internationally-recognized human rights. FAA § 502(B) and FY 05 FOAA, § 551.

(2) Expropriation of Property Owned by U.S. Citizens. FAA § 620(e)(1) (22 U.S.C. § 2370(e)(1)).


(4) In Arrears on Debts. FAA § 620(q) (22 U.S.C. § 2370(q)).


(6) Transfer, Failing to Secure, or Use of Defense Articles, Services, or Training for Unintended Purposes. FAA § 505 (22 U.S.C. § 2314). (End Use Agreement)


(8) Congress requires special notification to Congress before obligating funds for Liberia, Zimbabwe, Serbia, Sudan, Pakistan, or Cambodia. FY 06 FOAA, § 520.
e. **Restriction on providing Military Assistance to States who have signed and ratified the Rome Statute of the International Criminal Court (ICC).** The American Service Members Protection Act, 2002, § 2007, prohibits “military assistance” to states that are a party to the Rome Statute.285 This provision became effective July 2003. The ASPA defines “military assistance” exclusively in terms of Title 22 authorities such as foreign military financing (FMF), IMET, and EDA. It does not apply to Title 10 authorities such as Combatant Commander Initiative Funds, Humanitarian and Civic Assistance funds, and Latin American Cooperation funds. **Applicability.** This prohibition does not apply to the government of a NATO member country; a non-NATO ally (including Australia, Egypt, Israel, Japan, Jordan, Argentina, the Republic of Korea, Bahrain, and New Zealand); and Taiwan. All others who are a party to the Rome Statute must either enter into an Article 98 agreement286 or be given a National Interest Waiver by the President.

f. **Weapons-Specific Prohibitions.**

1. **Tank Ammunition.** Sales of depleted uranium tank rounds are limited to countries that are NATO members, Taiwan, and countries designated as a major non-NATO ally. FAA, § 620G (22 U.S.C. § 2378a).

2. **Stingers.** Congress continued the annual provision prohibiting making available Stingers to any country bordering the Persian Gulf (Iraq, Iran, Kuwait, Saudi Arabia, Qatar, United Arab Emirates, and Oman), except Bahrain. Bahrain may buy Stingers on a one-for-one replacement basis. FOAA 2000 § 705.

3. For the restrictions on certain transfers see the SAMM, in particular for white phosphorus munitions, see para. C.4.3.7, for napalm, see para. C.4.4.4, and for RCA see para. C.4.4.5.

4. **Interagency Funding Issues.**

a. The overall tension in the FAA between achieving national security through mutual military security, and achieving it by encouraging democratic traditions and open markets, is also reflected in the interagency transaction authorities of the act. Compare 22 U.S.C. § 2392(c) with 22 U.S.C. § 2392(d) (discussed below). DoD support of the military assistance goals of the FAA is generally accomplished on a full cost recovery basis; DoD support of the foreign assistance and humanitarian assistance goals of the FAA is accomplished on a flexible cost recovery basis.

b. By authorizing flexibility in the amount of funds recovered for some DoD assistance under the FAA, Congress permits some contribution from one agency’s appropriations to another agency’s appropriations. That is, an authorized augmentation of accounts occurs whenever Congress authorizes recovery of less than the full cost of goods or services provided.

c. DoS reimbursements for DoD or other agencies’ efforts under the FAA are governed by 22 U.S.C. § 2392(d). Except under emergency Presidential drawdown authority (22 U.S.C. § 2318), reimbursement to any government agency supporting DoS objectives under “subchapter II of this chapter” (Part II of the FAA (military or security assistance)) is computed as follows:

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\text{[an amount equal to the value as defined in the act] of the defense articles or of the defense services [salaries of military personnel excepted], or other assistance furnished, plus expenses arising from or incident to operations under [Part II] [salaries of military personnel and certain other costs excepted].}
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d. This reimbursement standard is essentially the “full reimbursement” standard of the Economy Act. Pursuant to FAA § 632 (22 U.S.C. § 2392) DoS may provide funds to other executive departments to assist DoS in accomplishing its assigned missions (usually implemented through “632 Agreements” between DoD and DoS). Procedures for determining the value of articles and services provided as security assistance under the Arms Export

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286 An Article 98 agreement is an agreement entered into pursuant to Article 98 of the Rome Statute of the ICC. Article 98 provides that the ICC may not proceed with a request for surrender [of an individual(s)], which would require the requested state to act inconsistently with its obligations under international agreements.
Control Act and the FAA are described in the Security Assistance Management Manual (DoD Manual 5105.38-M) and the references therein.

e. In addition to the above, Congress has authorized another form of DoD contribution to the DoS’s counterdrug activities by providing that when DoD furnishes services in support of this program, it is reimbursed only for its “additional costs” in providing the services (i.e., its costs over and above its normal operating costs), not its full costs.

f. The flexible standard of reimbursement under the FAA mentioned above for efforts under Part I of the FAA is described in 22 U.S.C. § 2392(c). This standard is applicable when any other Federal agency supports DoS foreign assistance (not military or security assistance) objectives for developing countries under the FAA.

[A]ny commodity, service, or facility procured . . . to carry out subchapter I of this chapter [Part I] [foreign assistance] . . . shall be (reimbursed) at replacement cost, or, if required by law, at actual cost, or, in the case of services procured from the DoD to carry out part VIII of subchapter I of this chapter [International Narcotics Control, 22 U.S.C. § 2291(a)-2291(h)], the amount of the additional costs incurred by the DoD in providing such services, or at any other price authorized by law and agreed to by the owning or disposing agency.


h. The DoD reimbursement standards for 22 U.S.C. § 2392(c) are implemented by DoD 7000.14-R, vol. 11A (Reimbursable Operations, Policies and Procedures), ch. 1 (General), ch. 7 (International Narcotics Control Program). When DoD provides services in support of DoS counterdrug activities, the regulation permits “no cost” recovery when the services are incidental to DoD missions requirements. The regulation also authorizes pro rata and other cost sharing arrangements. See DoD 7000.14-R, vol. 11A, ch. 7.

i. Emergency authorities also exist to permit the U.S. to provide essential assistance to foreign countries when in the interest of U.S. security. See, e.g., 22 U.S.C. § 2364 (President may authorize assistance without regard to other limitations if he determines it will assist U.S. security interests, and notifies Congress; certain limitations still apply).

5. Summary of Security Assistance. The key point to remember about Security Assistance is that the DoS provides the overall policy guidance even though U.S. military agencies administer many of the individual programs. Security assistance is a foreign policy tool employed by the Administration and Congress, and thus programs, funding, and eligible recipients will frequently change as political realities change. Security Assistance must be funded with DoS’s Annual Foreign Operations Appropriations commonly referred to as Title 22 money. Finally, as is evident from the discussion above, the U.S. military plays a role in administering the various security assistance programs. The baseline rule is that although DoD may be authorized to conduct an activity under Title 22, it may not use Title 10 money to fund its role in these programs. If, however, it does expend Title 10 funds or resources, then it should seek reimbursement from DoS under the appropriate authority in the form of Title 22 money or the annual Foreign Operations Appropriations Act (FOAA).

E. Development Assistance Programs.

1. This section will provide a very brief description of the DoS’s Developmental Assistance programs, as depicted in the second pillar of the diagram at Section VIII.B.1.a.3. Although the U.S. military has a relatively minor and infrequent role in most of these programs, it plays a key role in the provision of Foreign Disaster Relief.
Again, the legal authority to conduct these programs emanates from the FAA, funding flows from the DoS’s annual Foreign Operations Appropriations, and the policy supervision also rests with DoS.

2. General. The DoS supervises and conducts a large number of activities authorized by Part I of the FAA designed to strengthen the socio-economic well being of the civilian population. There are too many activities to list them all, but a partial list of the primary programs will provide the reader with a flavor for the wide range of objectives envisioned by this legislation. The activities under the Development Assistance program include, but are not limited to:

- Agriculture Trade credit Overseas Private Investment Corp.
- Rural development Endangered species Disadvantaged children in Asia
- Nutrition Shale development Famine prevention
- Population control & health Tropical forests Disaster Assistance
- Education Human rights International Narcotics Control
- Energy Housing guarantees Loan guarantees
- Cooperatives Central America Democracy, Peace & Development
- Integration of women into the economy Protection of the environment & natural resources
- Economic & Democratic Development for the Independent States of the Former Soviet Union

3. Military Role. The military’s role in the provision of development assistance through the FAA is relatively limited when compared to its role in the provision of security assistance. Nevertheless, from time to time, agencies charged with the primary responsibility to carry out activities under this authority, call upon the U.S. military to render assistance. An example of participation by the U.S. military would be action taken in response to a request for disaster assistance from the Office for Foreign Disaster Assistance (OFDA). OFDA often asks the U.S. military for help in responding to natural and man-made disasters overseas. Key point: generally, costs incurred by the U.S. military pursuant to performing missions requested by other Federal agencies under the FAA, Development Assistance provisions, must be reimbursed to the military pursuant to FAA § 632 or pursuant to an order under the Economy Act.

4. Foreign Disaster Relief In Support of OFDA.

   a. The United States has a long and distinguished history of aiding other nations suffering from natural or manmade disasters. In fact, the very first appropriation to assist a foreign government was for disaster relief. The current statutory authority continuing this tradition is located in the Foreign Assistance Act. For foreign disaster assistance, Congress granted the President fiscal authority to furnish relief aid to any country “on such terms and conditions as he may determine.” The President’s primary implementing tool in carrying out this mandate is USAID.

   b. The USAID is the primary response agency for the U.S. government to any international disaster. Given this fact, DoD traditionally has possessed limited authority to engage in disaster assistance support. In the realm of Foreign Disaster Assistance, the primary source of funds should be the International Disaster Assistance

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287 This appropriation was for $50,000 to aid Venezuelan earthquake victims in 1812. Over 25,000 people died in that tragedy. Act of 8 May 1812, 12th Cong., 1st Sess., ch. 79, 2 Stat. 730.
The Congress, recognizing that prompt United States assistance to alleviate human suffering caused by natural and manmade disasters is an important expression of the humanitarian concern and tradition of the people of the United States, affirms the willingness of the United States to provide assistance for the relief, and rehabilitation of people and countries affected by such disasters.
290 E.O. 12966, 60 F.R. 36949 (July 14, 1995).
Funds. The Administrator of the USAID controls these funds because the President has designated that person as the Special Coordinator for International Disaster Assistance. In addition, the President has designated USAID as the lead agency in coordinating the U.S. response for foreign disaster. Normally these funds support NGO and PVO efforts in the disaster area. However, certain disasters can overwhelm NGO and PVO capabilities, or the military possesses unique skills and equipment to accomplish the needed assistance. In these situations, DoS, through OFDA, may ask for DoD assistance. Funding in these cases comes from the International Disaster Assistance fund controlled by OFDA. DoD is supposed to receive full reimbursement from OFDA when they make such a request. DoD access to these funds to perform Disaster Assistance missions occurs pursuant to § 632 FAA.

c. Natural or manmade disasters have increasingly become the basis for military operations. The object of foreign disaster relief operations is to provide sufficient food, water, clothing, shelter, medical care, and other life support to victims of natural and man-made disasters. To accomplish this objective, the military may be tasked to establish a secure operational environment and begin to support PVO/NGO supply, medical, and transportation systems. Recent examples of such operations include SEA ANGEL in Bangladesh, SUPPORT HOPE in Rwanda, RESTORE HOPE in Somalia, PROVIDE COMFORT in Northern Iraq, and STRONG SUPPORT in response to Hurricane Mitch in Central America. OPERATION STRONG SUPPORT was funded not only with International Disaster Assistance fund dollars (Title 22) but also with Overseas Humanitarian, Disaster, and Civic Aid appropriations (OHDACA) dollars (FY99 DoD expended $50 million in OHDACA on this operation. Title 22 funds are often used conjunctively with Title 10 funds. The specific nature and limitations of Title 10 authorities and funds will be discussed below. In addition, foreign disaster relief operations may coexist with other operations, and arise in unexpected contexts. For example, in September 1994, the U.S. Ambassador to Haiti declared that the “corruption and repression in the de facto regime” had caused a man-made state of disaster in that country. The declaration opened the door for additional relief, rehabilitation, and reconstruction assistance (and funds) for Haiti.

5. Summary. As reflected in the foregoing discussion, DoD’s role is one of support to DoS in accomplishing its foreign assistance goals. There are however, specific Title 10 authorities that allow DoD to execute certain programs and operations independently, though still complementing and supplementing DoS’s global humanitarian assistance efforts. These specific authorities are detailed in the next sections.

IX. DOD’S MILITARY COOPERATIVE PROGRAMS AND HUMANITARIAN OPERATIONS

A. In addition to its substantial support role in the administration of Security Assistance programs, the U.S. military executes several cooperative programs and humanitarian operations funded with Title 10 DoD O&M money. The majority of these cooperative programs and humanitarian operations are statutorily based. The cooperative programs are organized into three categories: training foreign forces, logistic support to foreign forces, and contacts and cooperation with foreign militaries. The humanitarian operations include Humanitarian and Civic Assistance (HCA), Humanitarian DeMining (HD), Transportation of Relief Supplies, Provision of Excess Defense Equipment, and Humanitarian Assistance (HA). Both types of authorities are depicted on the diagram:

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293 See generally, E.O. 12966, 60 F.R. 36949 (July 14, 1995).
294 Operations Sea Angel and Strong Support were traditional Foreign Disaster Relief Operations where the effected Governments requested U.S. assistance. Operations Support Hope, Restore Hope, Provide Comfort presented additional challenges because they were largely non-permissive in nature. In the cases of the last three examples, the United Nations essentially conducted a humanitarian intervention.
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DEFENSE DEPARTMENT

Military Cooperation
- Regional Conferences (10 U.S.C. § 1051)
- Latin American (LATAM) Cooperation (10 U.S.C. § 1050)
- Acquisition and Cross Servicing Agreements (10 U.S.C. § 2341-50)
- Special Operations Training
- Combatant Cdr’s Initiative Funds
- Others

Military Humanitarian Authorities
- Humanitarian and Civic Assistance (HCA) (10 U.S.C. § 401)
- Disaster Relief (10 U.S.C. § 404)
- Humanitarian Assistance (10 U.S.C. § 2561)
- Excess Non-Lethal Supplies
- Space A Transport of Relief Supplies (10 U.S.C.)
- Combatant Cdr’s Initiative Funds
- Others
B. Military Cooperative Programs.

1. Training Foreign Forces.

   a. As noted in Part VIII, the primary authority for training foreign forces is Title 22 as part of Security Assistance. There exist, however, additional statutory authorities under Title 10 and GAO interpretations allowing for training to be authorized and funded using O&M rather than using DoS appropriations. The two GAO interpretation exceptions are interoperability, safety, and familiarization training and training that primarily benefits the U.S. and provides foreign forces only an incidental benefit. These have been addressed previously in Section VIII.D. 3.b.1) of this Chapter.

   b. The specific Title 10 provisions authorizing training of foreign forces are:

   (1) **Special Operations Forces, 10 U.S.C. § 2011** Provided that the training primarily benefits U.S. special operations forces, SOF may train, and train with, friendly foreign forces. U.S. forces may pay incremental expenses incurred by friendly developing countries as the direct result of such training. U.S. Special Operations Command has interpreted this authority to mean that the training must occur overseas.

   (2) **Combatant Commander Initiative Funds, 10 U.S.C. § 166a** The Chairman, JCS, provides funds to Combatant Commanders for a wide variety of purposes, including military education and training of foreign forces. No more than $10 million may be expended for this training per fiscal year worldwide. This fund, referred to as CCIF money, operates essentially as a contingency fund that permits the Combatant Commander to pay for initiatives. The CCIF money provides the Combatant Commander with flexibility to cover expenses that, for one reason or another, cannot be covered by the designated pot of money.

   (3) **Acquisition and Cross-Servicing Agreements (ACSA), 10 U.S.C. §§2341-2350** Training services may be provided using an ACSA. See 10 U.S.C. § 2350 for the definition of logistical support, supplies, and services, and paragraph 2 below for additional information on ACSAs.

   (4) **Emergency and Extraordinary Expense (EEE) Funds, 10 U.S.C. § 127**. See Part VII.B.2 above for additional information on the use of EEE funds for training foreign forces.

   c. “Train & Equip” authority. In section 1107 of the Emergency Supplemental Appropriations Act for Defense and for the Reconstruction of Iraq and Afghanistan, 2004, Pub. L. 108-106 (6 November 2003), Congress authorized SECDEF, with the concurrence of SECSTATE, to use $150 million O&M to train and equip the new Iraqi Armed Forces and the Afghan National Army. This authority is in addition to any other authority to provide assistance to foreign nations. Section 9006 of the FY05 Defense Appropriations Act, Pub. L. No. 108-287 continued this authority for FY 05 with increased authority to use $500 million of Defense-Wide O&M. Congress continued the authority for FY 06 (See Defense Appropriations Act, 2006, Sec. 9006, Pub. L. No. 109-148 (2005)).

2. Logistics Support for Foreign Militaries.

   a. **Acquisition and Cross-Servicing Agreements (ACSA), 10 U.S.C. §§ 2341–2350**. DoD has authority to acquire logistic support without resort to commercial contracting procedures and to transfer support to foreign militaries outside of the AECA. Under the statutes, after consulting with DoS, DoD may enter into agreements with NATO countries, NATO subsidiary bodies, other eligible countries, the UN, and international regional organizations of which the U.S. is a member for the reciprocal provision of logistic support, supplies, and services. Acquisitions and transfers are on a cash reimbursement or replacement-in-kind or exchange of equal value basis. Foreign militaries often prefer this method of obtaining logistical support because they do not have to pay the administrative fees associated with sales under the Foreign Military Sales program, and it is quicker and often more flexible.

   (1) The present ACSA authorities have their origins in the **North Atlantic Treaty Organization (NATO) Mutual Support Act of 1979 (NMSA)**, which was originally enacted on 4 August 1980 (P.L. 96-323). Before passage of this legislation, U.S. forces acquired and transferred logistic support through highly formalized means. Logistic support, supplies and services were acquired from foreign governments through commercial
contracting methods and application of U.S. domestic procurement laws and regulations (i.e., offshore procurement agreements). Allied requests for logistic support from U.S. forces could only be processed as Foreign Military Sales (FMS) cases under the Arms Export Control Act (AECA). Reductions in the numbers of U.S. logistics forces stationed in the European theater caused greater reliance on host nation support. Allied government sovereignty concerns resulted in refusal to accept U.S. commercial contracting methods. Application of FMS procedures to allied requests for routine logistic support caused additional friction. Finally, DoD turned to Congress for legislative relief.

(2) Through passage of the NMSA, Congress granted DoD a special, simplified authority to acquire logistic support, supplies, and services without the need to resort to traditional commercial contracting procedures. In addition, the NMSA also authorized DoD, after consultation with the DoS, to enter into cross-servicing agreements with our NATO allies and with NATO subsidiary body organizations for the reciprocal provision of logistic support. In so doing, Congress granted DoD a second acquisition authority as well as the authority to transfer logistic support outside of AECA channels.

b. “Lift & Sustain” Authority. In section 1106 of the Emergency Supplemental Appropriations Act for Defense and for the Reconstruction of Iraq and Afghanistan, 2004, Pub. L. 108-106 (6 November 2003), Congress gives DoD authority to use the O&M appropriated for FY 2004 to provide supplies, services, transportation, including airlift and sealift, and other logistical support to coalition forces supporting military and stability operations in Iraq. As a result, DoD need not rely on an ACSA to provide assistance to its allies, but has great flexibility in mission accomplishment to use its O&M funds. Section 9009 of the FY05 and FY06 Defense Appropriations Act, Pub. L. No. 108-287 (2004) and Pub. L. No. 109-148 continued this authority for FY05 and FY06 and also include operations in Afghanistan.

c. “Key Cooperating Nation Support” Authority. Through the Emergency Supplemental Appropriations Act for Defense and for the Reconstruction of Iraq and Afghanistan, 2004, Pub. L. 108-106 (6 November 2003), Congress provided $1.15 billion of Defense-Wide O&M to remain available until expended to reimburse Pakistan, Jordan, and other key cooperating nations for logistical and military support provided to U.S. military operations in connection with military action in Iraq and the global war on terrorism. The FY06 Appropriations Act provides for up to $195,000,000 of additional Defense wide O&M for the same purpose. It is also no-year money, that is, this amount remains available until expended.

3. Military Contact and Cooperative Authorities.

a. Congress has provided ample authority for bilateral and multilateral contacts with foreign militaries. These authorities are the heart of the current Partnership for Peace (PfP) program, as well as many other joint training, military-to-military contact, and exercise programs. These authorities fund U.S. costs of preparing and conducting combined training, as well as paying selected incremental costs for our training partners. All of these activities are funded with O&M funds.

b. Bilateral and Multilateral Contacts.

(1) 10 U.S.C. § 1050 (Latin American Cooperation - LATAM COOP) authorizes service secretaries to pay the travel, subsistence, and special compensation of officers and students of Latin American countries and other expenses the secretaries consider necessary for Latin American cooperation.

(2) 10 U.S.C. § 1051 (Bilateral or Regional Cooperation Programs) provides similar authority to pay travel expenses and other costs associated with attendance at bilateral or regional conferences, seminars, or similar meetings if the SECDEF deems attendance in the U.S. national security interest. The National Defense Authorization Act, 2003, § 1212, amends this provision by adding authority to pay the travel expenses of defense personnel, from a developing country that is participating in the PFP program of the North Atlantic Treaty Organization (NATO), to the territory of any country participating in the PFP program or the territory of any NATO member country. See also DoD Authorization Act for FY 97, Pub. L. No. 104-201 (110 Stat. 3009), § 1065 and §8121 (1996), authorizing support for participation in Marshall Center activities for European and Eurasian nations, and attendance by foreign military officers and civilians at seminars and similar studies at the Asia-Pacific Center for Security Studies, respectively.
(3) **10 U.S.C. § 168 (Military-to-Military Contacts)** authorizes the SECDEF to engage in military-to-military contacts and comparable activities that are designed to encourage democratic orientation of defense establishments and military forces of other countries.

(4) **10 U.S.C. § 1051a (Administrative support and services for coalition liaison officers)** provides DoD authority to provide administrative services and support for the performance of duties by a foreign liaison officer involved in a coalition while the liaison officer is assigned temporarily to the headquarters of a combatant command, component command, or subordinate operational command of the United States in connection with the planning for or conduct of a coalition operation. Under this authority DoD may also pay the travel, subsistence, and personal expenses directly necessary to carry out the duties of a liaison officer of a developing country in connection with assignment to the headquarters of a combatant command, if the assignment is requested by the combatant commander. Based on a determination of SECDEF, these services and support may be provided either with or without reimbursement.

(5) **5 U.S.C. § 4109-4110; 31 U.S.C. § 1345(1); 37 U.S.C. § 412 (Travel).** Travel to conferences and site visits is supported with a variety of statutory authorities. U.S. civilian employees and military personnel are authorized to expend U.S. funds under the Joint Travel Regulations (JTR), para. C.6000.3; individuals performing services for the government may also be funded.

c. **Bilateral and Multilateral Exercise Programs.**

(1) **10 U.S.C. § 2010 (Developing Country Exercise Program - DCCEP)** authorizes payment of incremental expenses of a developing country incurred during bilateral or multilateral exercises if it enhances U.S. security interests and is essential to achieving the fundamental objectives of the exercise.

(2) **10 U.S.C. § 2011 (Special Operations Force - SOF Training)** permits the SOCOM Commander or Combatant Commander to fund the expenses of training all Special Operations Forces [Civil Affairs, PSYOP, Special Forces, SEALs, Rangers, Special Boat Units, AFSOC, etc.] training with the armed forces or security forces of a friendly developing foreign country, including incremental expenses.

(3) **Incremental expenses** incurred as the result of these training authorities include rations, fuel, training aids, ammunition, and transportation; they do not include pay, allowances, and other normal costs for the country’s personnel.

d. **Regional Cooperation Programs, Education and Training.**

(1) **Partnership for Peace** activities are authorized by existing authorities, outlined above.

(2) **Cooperative Threat Reduction (CTR) with States of the Former Soviet Union (FSU).** This legislation funds various programs to dismantle the FSU’s arsenal of weapons of mass destruction; Congress appropriated $450.8 million for the CTR program in FY 2004. These are three-year funds available until 30 September 2006.

C. **DoD’s Military Humanitarian Operations.**


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295 Section 1211 of The National Defense Authorization Act, 2003, adding § 169, defines “administrative services and support” as “base or installation support services, office space, utilities, copying services, fire and police protection, and computer support.” It also defines “coalition” as “an ad hoc arrangement between or among the United States and one or more other nations for common action.”


a. Historically, DoD conducted limited Humanitarian and Civic Assistance (HCA) operations in foreign nations without separate statutory authority. In 1984, the Comptroller General opined that DoD’s extensive use of O&M funds to provide HCA violated the Purpose Statute (31 U.S.C. § 1301(a)) and other well-established fiscal principles. See To The Honorable Bill Alexander, B-213137, 63 Comp. Gen. 422 (1984) (Honduras I). The Comptroller General concluded that DoD had used its O&M accounts improperly to fund foreign aid and security assistance. The Honduras I opinion applied a three-pronged test to determine whether certain expenses for construction and to provide medical and veterinary care were proper expenditures:

First and foremost, the expenditure must be reasonably related to the purposes for which the appropriation was made . . . . Second, the expenditure must not be prohibited by law . . . . Finally, the expenditure must not fall specifically within the scope of some other category of appropriations. Honduras I at 427-28.

b. This test is used to analyze fiscal law problems. Applying it to the military construction, training, and HCA operations conducted in Honduras in 1983, the Comptroller General disapproved certain O&M expenditures that were reasonably related to DoD purposes (that is, expenditures which achieved “readiness and operational benefit” for DoD), but which failed the other tests. The Comptroller General determined that certain O&M expenditures were improper either because they were prohibited by law (violating the second prong of the above test), or because they achieved objectives that were within the scope of more specific appropriations, such as appropriations to DoS for foreign aid under the FAA or the Arms Export Control Act (violating the third prong). See The Honorable Bill Alexander, B-213137, Jan. 30, 1986 (unpub.) (Honduras II) at 27-30. The Comptroller General did recognize, however, that limited HCA was permissible with O&M funds. See Honduras II at 38. See also 10 U.S.C. § 401c(4) and DoD Dir. 2205.2, Humanitarian and Civic Assistance. This controversy spurred the development of separate legislative authority (discussed below) for the conduct of humanitarian activities by the military.

c. GAO concluded its opinion by “recommending to DoD that it seek specific funding authorization from the Congress if it wishes to continue performing such a wide variety of activities under the aegis of an O&M funded exercise.” DoD wasted no time in acting on GAO’s recommendation. Within a few years following the 1984 Honduras Opinion, DoD sought and obtained several legislative authorizations permitting the use of DoD O&M funds to conduct limited operations and activities that benefit foreign nations. These operations and activities are very similar to those conducted by DoS agencies pursuant to the FAA. The key to these DoD authorized activities is that they must complement, supplement, and support the primary FAA programs, but should not, duplicate, or frustrate the FAA programs. The right column of the diagram at the beginning of Section IX lists some of the principal DoD legislative authorities that permit the U.S. military to conduct operations that complement DoS’s Security Assistance and Development Assistance programs.

d. To ensure that the DoD operations and activities complement but do not duplicate or frustrate DoS foreign assistance and development assistance programs, the DoD authorizing legislation usually:

(1) Limits the funding levels to relatively small amounts;

(2) Requires coordination and approval by the DoS and U.S. embassy in the target nation; and

(3) Requires reporting of activities to Congress.

e. Before discussing the military programs, however, we should understand the policy underlying these programs, and possible trade-offs involved. Why is DoD involved in what looks like DoS business that is not directly related to national security? Many civilian policy makers and military commanders argue that there exists a nexus between providing basic human needs and national security. They believe that: (1) nations that fail to provide basic human needs often fail to maintain the support of their citizens; (2) insurgencies thrive in areas where the

300 In the early 1980’s, the U.S. government tasked DoD to provide military assistance to the Nicaraguan “contra” rebels who were committed to overthrow the Sandanistas (then ruling Communist party of Nicaragua). The U.S. military conducted operations out of Soto Cano Airbase in Honduras. As part of its mission, U.S. forces conducted joint and combined exercises with the Honduran Army. During these exercises the U.S. military conducted a wide range of construction, and humanitarian and civic assistance programs using O&M funds.
government can not or will not provide basic services; and (3) the provision of humanitarian assistance by the U.S. forces helps teach the proper role of the military in a democracy to developing countries. U.S. forces providing humanitarian services to the civilian population demonstrate to host nation forces that the military serves the civilian population.

f. The U.S. military also benefits from its participation in humanitarian activities. Such activities include: (1) provide a method for introducing U.S. forces in areas where they may not otherwise have access; (2) reduce the number of permanent forward deployed troops; and (3) provide training opportunities that are impossible to duplicate in the U.S.

2. Title 10 U.S. Code, Legislative Authorities: Military Humanitarian Operations.


      (1) The typical sequence for the initiation and execution of HCA projects is as follows. The embassy country teams and the service components of the regional Combatant Commanders nominate HCA projects for their respective countries to the Combatant Commander having responsibility for that country. That commander, usually at an annual HCA conference, then develops an order of merit list. Proposed HCA projects that fall below the funding “cut line” may not be completed because the funds were unavailable. HCA funding comes directly from the Services to the Combatant Commanders. The money is Service O&M funds that are fenced off by the Services specifically for HCA. Each service is responsible for funding a particular Combatant Command (e.g., Army: SOUTHCOM & EUCOM).

      (2) Congress imposed certain restrictions on the conduct of HCA by the U.S. military. The DoS must approve all HCA projects. The security interests of both the U.S. and the receiving nation must be promoted. The mission must serve the basic economic and social needs of the people involved. HCA must complement but not duplicate any other form of social or economic assistance. The aid may not be provided to any individual, group or organization engaged in military or paramilitary activity. HCA must be conducted in conjunction with an exercise to include CJCS-directed, or a deployment for training (DFT), or an ongoing military operation. The HCA activity being conducted must promote specific operational readiness skills of the individual soldier.

      (3) HCA funds are used to pay for expenses incurred as a “direct result” of the HCA activity. These expenses include the following: consumable materials, equipment leasing, supplies, and necessary services. Pursuant to DoDD 2205.2, Humanitarian and Civic Assistance, expenses as a “direct result” do not include costs associated with the military operations, which likely would have been incurred whether or not the HCA was provided, such as: transportation, military personnel, petroleum oil and lubricants, and repair of U.S. government equipment. HCA expenditures are reported each year to Congress by country, type and amount.

      (4) The statute lists activities that may be performed as traditional HCA:

          (a) Medical, dental, and veterinary care provided in rural or underserved areas of a country.

          (b) Construction of rudimentary surface transportation systems.

          (c) Well drilling and construction of basic sanitation facilities.

          (d) Rudimentary construction and repair of public facilities.

      (5) Legal issues that typically arise during the conduct of HCA projects include the following:

          (a) **Furnishing and equipping newly constructed buildings.** Engineer units that complete a construction project desire to leave behind a “turn-key” facility that is ready to be used. Blackboards, in practice, have been considered a fixture and therefore would be authorized under this authority. HCA authority, however,
does not authorize the purchase of medical equipment for installing in a new building designed to be a clinic, nor does it authorize the purchase of school desks, or other movable personal property, and books to be placed in a building designed to be a schoolhouse. The JA could suggest alternative funding sources for the desired equipment. For example, USAID may have funds available to equip the new building. DoD may have excess non-lethal equipment it can transfer through USAID to the host nation. Private and non-governmental organizations often have funds or equipment available that could be used to furnish the building. Finally, U.S. military personnel, on a truly volunteer basis and on their personal time, could use scrap pieces of lumber to build desks, blackboards, etc., to furnish a building.

(b) Donation of unused materials, supplies and minor equipment. Sometime the U.S. military unit may wish to leave behind small tools or excess construction materials or medical supplies that were not consumed during the HCA project. As a general rule, the U.S. military cannot leave tools, supplies or materials behind with the local authorities. The problem with leaving these items behind with the local authorities is that once the unit leaves, there is no longer a nexus to training. Leaving these items behind (in significant quantities) amounts to foreign aid that should be funded with DoS Title 22 funds under the FAA. If there were no way to economically or practically save the items for a follow-on HCA exercise, then they could be declared excess and disposed of through the normal procedures. Ultimately, USAID would take possession of the items and distribute them to the local authorities. Remember: USAID is authorized to provide Developmental Assistance to foreign governments; military units are not and thus cannot provide the items directly to the local authorities.

(c) Promotion of operational readiness skills. The issue that arises more frequently than any other is whether or not the specific operational readiness skills of the members of the unit participating are being promoted by the HCA project. The promotion of these skills is a statutory requirement. The JA should ask: are the skills being utilized during the HCA project within the unit’s METL? What is the ratio of U.S. participation relative to foreign military participation? Are they relying too heavily on foreign civilian contractor participation? DoDD 2205.2 provides additional guidance in this regard.

(6) De minimis HCA. Sometimes, during the course of a combined exercise in a foreign country, an unexpected opportunity to perform minor humanitarian and civic assistance arises. For example, during the conduct of an infantry platoon level combined exercise, a young girl in the local village near the exercise site may require minor medical attention to set a broken bone. 10 U.S.C. § 401(c)(2) authorizes the military commander to permit the treatment of the child by the platoon’s assigned doctor or medic. The costs associated with this treatment would likely be minimal and would be paid for from the unit’s O&M funds. This kind of activity is referred to as de minimis HCA. Only HCA amounting to “minimal expenditures” may be provided. Although minimal expenditures are not defined in the statutes, DoD Directive 2205.2 provides guidance in determining what minimal means.301 Remember that de minimis HCA activities must be one of the four activities statutorily allowed as an HCA activity. (e.g. medical/dental care or rudimentary construction). Additionally, all of the other restrictions for the conduct of HCA mentioned above apply to de minimis HCA as well.

b. De-Mining. Title 10 U.S. Code § 401(e)(5).

(1) The HCA statute also provides for activities relating to the furnishing of education, training, and technical assistance with respect to the detection and clearance of landmines. This activity is contained within the HCA statute, but it is not restricted by the rules pertaining to traditional HCA. In fact, many of the rules pertaining to de-mining are completely contrary to those pertaining to traditional HCA. Thus, for purposes of our discussion, it is more logically consistent to categorize § 401 de-mining as a separate kind of activity rather than associating it with traditional HCA. Additionally, § 401 de-mining is funded differently than HCA. It is funded with OHDACA, not fenced or budgeted O&M.

(2) Rules. U.S. forces are not to engage in the physical detection, lifting, or destroying of landmines (unless it is part of a concurrent military operation other than HCA). Unlike traditional HCA activities, 301 See “Definitions” where DoD explains that a commander is to use reasonable judgment in light of the overall cost of the operation in which the expenditure is incurred, taking into account the amount of time involved and considering congressional intent. DoD then gives two examples of De Minimis. (1) A unit's doctor examining villagers for a few hours, administering several shots and issuing some medicine but not a deployment of a medical team providing mass inoculations. (2) Opening an access road through trees and underbrush for several hundred yards, but not asphaltating a roadway.
assistance with regard to de-mining must be provided to military or armed forces. Unlike HCA, equipment, services and supplies acquired for de-mining, including non-lethal, individual, or small-team landmine clearing equipment or supplies may be transferred to the foreign country (limit of $5M value worldwide annually). Additionally, U.S. forces training de-mining can enter into contracts for interpreters, supplies and other items necessary to execute this mission.

c. **Humanitarian Assistance, 10 U.S.C. § 2561.** Authorizes use of funds for transportation of humanitarian relief and for other humanitarian purposes worldwide. This authority is often used to transport U.S. Government donated goods to a country in need. (10 U.S.C. § 402 applies when relief supplies are supplied by non-governmental and private voluntary organizations, see below.) “Other humanitarian purposes worldwide” is not defined in the statute. Generally, if the contemplated activity falls within the parameters of HCA under 10 U.S.C. § 401, then the more specific HCA authority should be used. 10 U.S.C. § 2561 primarily allows more flexibility in emergency situations such as disasters, natural or man-made and it allows contracts if necessary for mission execution. HCA generally requires pre-planned activities and must promote operational readiness skills of the U.S. military participants. Section 2561 does not require the promotion of operational readiness skills of the U.S. military participants. Also, unlike HCA, which must be conducted in conjunction with an exercise or on-going military operation, humanitarian assistance (HA) can be conducted as a stand-alone project. Section 312 of the FY 2004 National Defense Authorization Act amends 10 U.S.C. § 2561 to allow SECDDEF to use this authority to transport supplies intended for use to respond to, or mitigate the effects of, an event or condition that threatens serious harm to the environment (such as an oil spill) if other sources of transportation are not readily available. The SECDDEF may require reimbursement for the costs incurred by DoD to transport such supplies. JAs must obtain and review for implementation purposes the DoD message on current guidance for Humanitarian Assistance Activities. Each fiscal year the Office of the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict (SO/LIC) and the Defense Security Cooperation Agency (DSCA) issue a joint message providing policy guidance for humanitarian assistance activities. See Message, R251658Z Feb 2004, Secretary of Defense, subject: Policy and Program Guidance for FY05 Overseas Humanitarian, Disaster, and Civic Aid (OHDACA) Activities and Humanitarian and Civic Assistance (HCA).

d. **Excess non-lethal supplies: humanitarian relief, 10 U.S.C. § 2557.** Sometimes the provision of troops and transportation alone is not enough. This statute allows DoD to provide excess non-lethal supplies for humanitarian relief. Excess property may include any property except: real property, weapons, ammunition, and any other equipment or material that is designed to inflict bodily harm or death. Excess property is that property which is in the Defense Reutilization and Marketing Office (DRMO) channels. If the required property is in the excess property inventory, it is transferred to USAID, as agent for the DoS, for distribution to the target nation. This statute does not contain the authority to transport the items, though it may be provided under authority of 10 U.S.C. § 2561, above.

e. **Transportation of humanitarian relief supplies to foreign countries, 10 U.S.C. § 402.** This statute authorizes the transportation of non-governmental, privately donated relief supplies. It is administered by DoS and DSCA. The relief supplies are transported on a space-available basis under certain conditions: (1) supplies must be in useable condition; (2) supplies must be suitable for humanitarian purposes, and (3) adequate arrangements must have been made for their distribution in country. Once in-country, the supplies may be distributed by any U.S. government agency, a foreign government agency, an international organization, or a private nonprofit organization. DoD may not use this authority to supply a military or paramilitary group. In light of the fact that the supplies are transported on a space-available basis, no separate funding is necessary. However, reports must be submitted to Congress. Administrative details for the use of the § 402 authority may be found at: [http://www.dentonfunded.com/](http://www.dentonfunded.com/). Section 312 of the FY 2004 National Defense Authorization Act amends 10 U.S.C. § 402 to allow SECDDEF to use this authority to transport supplies intended for use to respond to, or mitigate the effects of, an event or condition that threatens serious harm to the environment if other sources of transportation are not readily available. The SECDDEF may require reimbursement for the costs incurred by DoD to transport supplies for such purposes.

f. **Foreign Disaster Assistance, 10 U.S.C. § 404.** In consultation with the Secretary of State, USAID is the lead agency for foreign disaster relief, with the primary source of funding being the International Disaster Assistance Funds, 22 U.S.C. § 2292-2292k. DoD has limited authority to engage in disaster assistance. The President may direct DoD through the Secretary of Defense to respond to manmade or natural disasters. The President delegated disaster relief authority to SECDEF with concurrence of DoS (except in emergency situations).
See EO 12966, 60 Fed. Reg. 36949 (15 July 1995). DoD’s participation must be necessary to “save lives.” Assistance may include: transportation, supplies, services, and equipment. The President must notify Congress within 48 hours after the commencement of the assistance. The notice must include: The manmade or natural disaster involved, the threat to human lives presented, the U.S. military personnel and material resources involved or expected to be involved, disaster relief being provided by other nations or organizations, and the expected duration of the assistance activities. Section 312 of the FY 2004 National Defense Authorization Act amends 10 U.S.C. § 404 to allow SECDEF to use this authority to provide transportation services in response to man-made or natural disasters to prevent serious harm to the environment even when human lives are not at risk, so long as other sources of transportation are not readily available. The SECDEF may require reimbursement for the costs incurred by DoD to transport supplies for such purposes. 10 U.S.C. § 404 is rarely used because there is no implementing guidance. As a result, DoD relies on the broad authority of 10 U.S.C. § 2561 to conduct the foreign disaster assistance contemplated under 10 U.S.C. § 404.

3. Funding sources for Military Humanitarian Operations:

a. Fenced or Budgeted O&M used to pay for 10 U.S.C. §401 HCA activities other than de-mining. De minimus HCA activities are funded generally with the unit’s O&M funds. Specifically, the unit will use resources that it has available (i.e. use of the military personnel; supplies and other materials).

b. Overseas Humanitarian, Disaster, and Civic Assistance (OHDACA). In an attempt to bring some order to the scattered authorities and funding sources for military humanitarian programs, Congress began appropriating funds into an account labeled “Overseas Humanitarian, Disaster, and Civic Assistance” (OHDACA) account. OHDACA funds are generally used to pay for operations and activities which are authorized by Title 10 § 2561, Humanitarian Assistance, and De-Mining under 10 U.S.C. § 401. Even though the law specifically lists HCA and Disaster Relief as appropriate uses for the fund, the actual practice is that OHDACA funds are used to pay for § 2561 authorized activities.

4. The Commander’s Emergency Response Program (CERP).

a. Background. The CERP was developed in June 2003 by the Coalition Provisional Authority in Iraq to enable commanders to respond to urgent humanitarian relief and reconstruction requirements within their areas of responsibility.302 The CERP was originally funded exclusively with seized assets. The CERP was also funded with Iraqi oil sales proceeds and donor nation contributions referred to as the Development Fund for Iraq or DFI. Approval authority for CERP expenditures was pushed down to the division and brigade-level commanders, who were given specific spending ceilings. Thousands of projects were undertaken in the first few months of the program, and the streamlined payment procedures of the CERP made such humanitarian projects swift and efficient. See CJTF-7 FRAGO 89.

b. Reconstruction assistance is the “building, repair, reconstruction, and reestablishment of the social and material infrastructure in Iraq.” See FRAGO 89. Examples of reconstruction assistance noted in FRAGO 89 are: financial management improvements, restoration of the rule of law and governance initiatives, day laborers for civic cleaning projects, and purchase or repair of civic support vehicles.

c. Funding CERP. CERP was originally funded with seized assets303 (see CJTF-7 FRAGO 89).304 The Coalition Provisional Authority (CPA) accounted for the seized Iraqi funds, administered and distributed the funds to U.S. Commanders in Iraq for “reconstruction assistance” to the Iraqi people. Reconstruction assistance was

302 See Mark Martins, No Small Change of Soldiering: The Commander’s Emergency Response Program (CERP) in Iraq and Afghanistan, ARMY LAW, February 2004 (advocating continued disciplined use of appropriated CERP funds by commanders to pursue urgent humanitarian relief and reconstruction efforts in Iraq and Afghanistan).
303 See, Memorandum, The President to the Secretary of Defense, subject: Certain State- or Regime-Owned Property in Iraq (30 Apr. 2003).
304 Numerous additional FRAGOs have been published to implement the use of appropriated funds and to establish the CERP in Afghanistan. Lists of the current FRAGOs are available on www.jagcnet.army.mil in the CLAMO section.
defined as the “building, repair, reconstruction, and reestablishment of the social and material infrastructure in Iraq.” See, FRAGO 89. Approximately $78.6M was provided for over 11,000 Projects. Examples of reconstruction assistance noted in FRAGO 89 included financial management improvements, restoration of the rule of law and governance initiatives, day laborers for civic cleaning projects, and purchase or repair of civic support vehicles. Once the seized assets dwindled, Congress began appropriating funds for CERP. The funds are provided as part of the DoD-wide O&M appropriation.

(1) Sec. 9007, FY05 Defense Appropriations Act (Pub. L. 208-287) provided $300,000,000 of appropriated funds for CERP, an increase from Sec. 1110, FY04 Emergency Supplemental Appropriations Act, which provided $180,000,000 of appropriated funds. The FY04 Emergency Supplemental dictated that the program’s purpose was, “notwithstanding any other provision of law … [to enable] military commanders in Iraq [and Afghanistan] to respond to urgent humanitarian relief and reconstruction requirements within their areas of responsibility by carrying out programs that will immediately assist the Iraqi [and Afghan] people.”

(2) In Sec, 1201, Ronald W. Reagan National Defense Authorization Act, (Pub. L. 108-375), Congress deleted the “notwithstanding any other provision of law” requirement and replaced it with what Congress termed, “waiver authority”. The language in the Authorization Act states that, “[f]or purposes of the exercise of the authority provided by this section or any other provision of law making funding available for the Commanders’ Emergency Response Program… the Secretary may waive any provision of law not contained in this section that would (but for the waiver) prohibit, restrict, limit, or otherwise constrain the exercise of that authority.”

(3) Division J, Section 102, Title I, Consolidated Appropriations Act, FY05 (Pub. L. 108-447), amended the FY05 Appropriations Act and increased the amount available for CERP to $500,000,000.

(4) The Emergency Supplemental Appropriations Act for Defense, the Global War on Terror, and Tsunami Relief for Fiscal Year 2005 (Pub. L. 109-13) increased the amount available for CERP from $500,000,000 to $854,000,000.

(5) The FY06 Appropriations Act appropriates $500,000,000 for CERP. These funds “may not be used to provide goods, services, or funds to national armies, national guard forces, border security forces, civil defense forces, infrastructure protection forces, highway patrol units, police, special police, or intelligence or other security forces.” There are separate appropriations for operations in Iraq and Afghanistan called the “Iraqi Security Forces Fund” and the “Afghanistan Security Forces Fund.”

(6) Battle Damage Claims - CERP appropriated funds may be used to repair collateral damage to individual homes and businesses caused by combat operations that are not otherwise compensable because of combat exclusions under the Foreign Claims Act. See, ¶3.B.1.B.2 of MNF-I FRAGO 318.

(7) “Solatia-Like” or “condolence” payments – CERP appropriated funds may be used for condolence payments as a means of expressing sympathy and are not considered as an admission of fault by the U.S. Government. Maximum payments are $2500 for a death, $1000 for a serious injury, and $500 for property loss or damage. See ¶3.B.1.B.3 of MNF-I FRAGO 318.

(8) Reward/microrewards and Weapons Buy-Back Programs – CERP appropriated funds may not be used to pay rewards or fund any type of weapon buy-back program. See ¶3.C.8.D. and 3.C.8.G. of MNF-I FRAGO 087. However, reward payments are authorized under 10 USC §127b and implemented in Iraq.

g. DoD Guidance for CERP. The new guidance primarily assigns administration responsibilities, defines proper CERP projects, and specifies accountability procedures. Specific CERP projects were not changed in any great detail from prior guidance established through FRAGOs. See Memorandum, Tina W. Jonas, Under Secretary of Defense Comptroller, to Secretaries of the Military Departments, et al, subject: Commander’s Emergency Response Program (CERP) Guidance (27 July 2005). This guidance is incorporated into the Financial Management Regulation DoD 7000.14-R.

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305 All Congressional Authorization and Appropriations Acts are available at www.thomas.loc.gov. Thomas is fully searchable.
h. **JA Focus.** The CERPs in Iraq and Afghanistan are administered using detailed accounting and reporting procedures that are distinct from normal financial management and government acquisition regulation. JAs should proactively review FRAGOs and DoD guidance for proper CERP uses and controls.

X. SUPPORTING MULTILATERAL PEACE AND HUMANITARIAN OPERATIONS

A. U.S. support to other nations or international organizations during multilateral operations is authorized by a number of provisions of the Foreign Assistance Act, Title 10 U.S.C., the Arms Export Control Act, and other statutes. With respect to UN support, Presidential Decision Directive (PDD)-25 emphasizes the necessity for reducing costs for UN peace operations, reforming UN management of peace operations, and improving U.S. management and funding of peace operations (including increased cooperation between the Legislative and Executive branches). The United States generally will seek either direct reimbursement for the provision of goods and services to other nations or international organizations, or credit against a UN assessment. In rare circumstances, the United States may contribute goods, services, and funds on a nonreimbursable basis. DoS is responsible for oversight and management of Chapter VI operations where U.S. combat units are not participating, as well as Chapter VI operations in which U.S. forces are participating and all Chapter VII operations.

B. **Authorities.** Much like Disaster Relief and Refugee Support, DoS has the lead in supporting other nations engaged in Peacekeeping Operations (PKO). See FAA § 551 (22 U.S.C. § 2348). See also Foreign Operations Appropriations Act for FY 2003 (additional appropriations), P.L. 108-7, (2003) (DoS provided $114.25M to support PKO). Other than the authorities mentioned below, DoD is prohibited from providing direct or indirect contributions to the UN for peacekeeping operations or to pay UN arrearages under 10 U.S.C. § 405. In addition, under § 8064 of the Defense Appropriations Act for FY 2005, P. L. 108-287 (2004), DoD also must notify Congress 15 days before transferring to another nation or international organization any defense articles or services in connection with peace operations under Chapter VI or VII of the UN Charter or any other international peacekeeping, peace enforcement, or humanitarian assistance operation. This requirement affects all of the authorities described in this section, or the preceding section, unless they already require congressional notification. In practice, DoD provides blanket notification for all PKO or Humanitarian operations where goods or services are being transferred to other nations or international organizations.

C. **UN Participation Act (UNPA) § 7 (22 U.S.C. § 287d-1)** authorizes support to the UN, upon its request, to assist in the peaceful settlement of disputes (not involving the employment of armed forces under Chapter VII). Includes detail of up to 1000 military personnel as observers, guards, or any other non-combatant capacity, and furnishing of facilities, services, or other assistance and loan of U.S. supplies and equipment. The statute generally requires reimbursement, except when it has been waived in the national interest (authority delegated to DoS by EO 10206, 16 Fed. Reg. 529 (1951)).

D. **FAA § 506(a)(1&2) (22 U.S.C. § 2318(a)(1&2)) (Emergency Drawdown).** With the limitations discussed above, these drawdowns also may be used to support multilateral peace and humanitarian operations.

E. **FAA § 552(c)(2) (22 U.S.C. § 2348(c)(2)) (PKO Drawdown).** A FAA § 552 drawdown, of up to $25 million per year from any Federal agency, may be used to support peace operations in “unforeseen emergencies, when deemed important to the national interest.”

F. **Detailing of Personnel.** FAA § 627 (22 U.S.C. § 2387) authorizes detailing of officers or employees to foreign governments, when the President determines it furthers the purposes of the FAA. FAA § 628 (22 U.S.C. § 2388) allows similar details to international organizations, to serve on their staff or to provide technical, scientific, or professional advice or services. Per § 630 of the FAA (22 U.S.C. § 2390), detailed individuals may not take an oath of allegiance or accept compensation. 22 U.S.C. § 1451 authorizes the Director of the U.S. Information Agency (USIA) to assign U.S. employees to provide scientific, technical, or professional advice to other countries. This does not authorize details related to the organization, training, operations, development, or combat equipment of a country’s armed forces. 10 U.S.C. § 712 authorizes the President to detail members of the armed forces to assist in military matters in any republic in North, Central, or South America. All of this detailing of personnel may be on a reimbursable or a non-reimbursable basis.
G. **FAA § 516 (22 U.S.C. § 2321j) (Excess Defense Articles).** Defense articles no longer needed may be made available to support any country for which receipt of grant aid was authorized in the Congressional Presentations Document (CPD). Priority is still accorded to NATO and southern-flank allies. There is an aggregate ceiling of $425 million per year, beginning in FY 96; cost is determined using the depreciated value of the article. No space available transportation is authorized, normally; but DoD may pay packing, crating, handling and transportation costs to PFP eligible nations under the Support to Eastern European Democracy (SEED) Act of 1989. See Defense Security Assistance and Improvements Act, § 105, Pub. L. No. 104-164 (1996).

H. **Reimbursable Support.** The primary authority for reimbursable support is FAA § 607 (22 U.S.C. § 2357), which authorizes any Federal agency to provide commodities and services to friendly countries and international organizations on an advance of funds or reimbursable basis. Support to the UN and other foreign nations are usually provided under the terms of a “607 Agreement” with the nation or organization, detailing the procedures for obtaining such support. DoD must authorize DoD to negotiate these agreements. FAA § 632, authorizing transfer of funds from DoS and the Economy Act are also means of providing reimbursable DoD support. Finally, Foreign Military Sales (FMS) or Leases, provided under authority of the Arms Export Control Act (AECA) §§ 21-22 & 61-62 (22 U.S.C. §§ 2761-62 & 2796), respectively, permit the negotiation of FMS contracts or lease agreements to support countries or international organizations. Reimbursement usually includes administrative overhead under Defense Security Cooperation Agency (DSCA) procedures.

I. **10 U.S.C. §§ 2341-2350 (Acquisition and Cross-Servicing Agreements (ACSAs)).** As noted previously, these statutory provisions allow DoD to acquire logistic support without resort to commercial contracting or FMS procedures and to transfer support outside of the AECA. After consultation with DoS, DoD may execute agreements with NATO countries, NATO subsidiary bodies, other eligible countries, the UN, and international or regional organizations for the reciprocal provision of logistic support, supplies, and services. Acquisition and transfers are on a cash reimbursement, replacement-in-kind, or exchange-of-equal-value basis. Many ACSAs already exist. Check CLAMO website for latest list or consult your MACOM or Combatant Command legal advisors for details.

J. **Restriction on U.S. participation in U.N. Peacekeeping Operations.** The American Servicemembers Protection Act (ASPA), 2002, § 2005, requires that the President certify to Congress that the U.N. Security Council has permanently exempted U.S. forces from the jurisdiction of the International Criminal Court (ICC) or that each of the other Participating States has provided adequate assurances that U.S. personnel would not be subject to the jurisdiction of the ICC, prior to the deployment of U.S. forces on such operations. Article 16 of the Rome Statute of the ICC authorizes the U.N. Security Council acting under Chapter VII of the U.N. Charter to defer any investigation or prosecution by the ICC in a particular case for a twelve-month period. This deferral may be renewed every twelve months. On 12 June 2003, pursuant to a request by the United States, the U.N. Security Council issued UNSCR 1487 exempting personnel of states, such as the U.S., who are not a party to the Rome Statute from jurisdiction of the ICC. As a result, U.S. personnel participating in U.N. Peacekeeping Operations had been exempt from the ICC’s jurisdiction. However, in 2004, the deferral was not renewed. For additional information, see Chapter 16 regarding Article 98 agreements and the ICC.

XI. **COMBATING TERRORISM**

A. **Combating Terrorism Readiness Initiative Funds.** 10 USC § 166b; CJCSI 5261.01B, July 1, 2001.

1. Section 1512 of the FY 2002 National Defense Authorization Act amends Title 10 to add a new Section 166b. Section 166b codifies the longstanding practice of making funds available for high-priority unforeseen requirements related to combating terrorism. These funds are in addition to any other funds available for the same purpose.

2. Funds may be used for the following activities:

   a. Procurement and Maintenance of physical security equipment;

   b. Improvement of physical security sites;
c. Under extraordinary circumstances, funds may be used for physical security management planning, procurement and support of security forces and security technicians, security reviews and investigations and vulnerability assessments, and any other activity related to physical security.

3. Priority should be given to emergency or emergent unforeseen high-priority requirements for combating terrorism.

B. Authority to offer and pay rewards to individuals assisting in combating terrorism. 10 USC § 127b.
The National Defense Authorization Act of 2003, § 1065, amended Title 10 U.S.C. to add § 127b. This statute provides that the SECDEF may pay a monetary amount, or provide a payment-in-kind, to a person as a reward for providing the U.S. Government with information or nonlethal assistance that is beneficial to: 1) an operation or activity of the armed forces conducted outside the United States against international terrorism; or 2) force protection of the armed forces. The amount of the award may not exceed $200,000. The authority of the SECDEF may be delegated only: 1) to the Deputy Secretary of Defense and an Under Secretary of Defense, without further redelegation; and 2) to a combatant commander, but only for a reward in an amount or with a value not to exceed $50,000. The combatant commander who has been delegated this authority may further delegate that authority, but only for a reward in an amount or with a value not in excess of $2,500.306 Persons not eligible to receive such a reward under this authority are: (1) a citizen of the United States; (2) an officer or employee of the United States; or (3) an employee of a contractor of the United States.

XII. FY 06 FUNDING AUTHORITIES

A. FY 2006 Appropriations Act. President Bush signed into law the Department of Defense (DOD) Appropriations Act, 2006, on 30 December 2005.307 The Act appropriated over $440 billion to DOD for fiscal year (FY) 2006.308 This amount is down from the approximately $453.28 billion that Congress appropriated for DOD in FY 2005 but is about $43 billion more than President George W. Bush requested for the current fiscal year.309

1. Basic Yearly Appropriations. Congress appropriated over $96 billion for Military Personnel (MILPER), (down from almost $104 billion last fiscal year; $121.7 billion for Operation and Maintenance (O&M), up slightly from $121.06 billion last fiscal year; $76.5 billion for Procurement, down from $77.6 billion last year; and $71.9 billion for Research, Development, Test, and Evaluation (RDT&E), up from almost $70 billion last year.317

2. Emergency and Extraordinary Expenses (EEE) and Combatant Commander Initiative Fund (CCIF). Congress again authorized the Secretary of Defense (SECDEF) and the service secretaries to use a portion of their Operation and Maintenance (O&M) appropriations for “emergencies and extraordinary expenses,” in an amount totaling $50,849,800 for both the DOD and the service secretaries.318 In addition, Congress authorized the use of $25

306 Note: The combatant commander to whom this authority has been delegated may further delegate that authority to this Deputy Commander for a reward in an amount or with a value not to exceed $50,000.
309 Id.
310 Id.
311 Department of Defense Appropriations Act, 2006, tit I.
312 Department of Defense Appropriations Act, 2006, tit II.
313 Department of Defense Appropriations Act, 2005, tit II.
314 Department of Defense Appropriations Act, 2006, tit III.
315 Department of Defense Appropriations Act, 2005, tit III.
316 Department of Defense Appropriations Act, 2006, tit IV.
317 Department of Defense Appropriations Act, 2005, tit IV.
318 Department of Defense Appropriations Act, 2006, tit II. The DOD may use its O&M for EEE in an amount not to exceed $36 million; the Army, $11,478,000; the Navy, $6,003,000; and the Air Force, $7,699,000. The Marine Corps does not receive special authority to expend EEE funds. Id.; see also 10 U.S.C.S § 127 (LEXIS 2004).
million of the DOD O&M appropriation for the Combatant Commander Initiative Fund, authorized under 10 U.S.C. § 166a.319

3. The United States Court of Appeals for the Armed Forces. The United States Court of Appeals for the Armed Forces again received an appropriation for salaries and expenses in the amount of $11,236,000,320 up from $10,825,000321 last fiscal year.

4. Environmental Restoration. Congress appropriated more than $1.4 billion to DOD, the Army, the Navy, and the Air Force for environmental restoration, which includes, “environmental restoration, reduction, and recycling of hazardous waste, removal of unsafe buildings and debris… [and] for similar purposes.”322

5. Overseas, Humanitarian, Disaster, and Civic Aid (OHDACA). Congress provided $61,546,000 in funds, which are available until 30 September 2007, for the programs authorized under a number of sections of Title 10 relating to humanitarian assistance, to include demining, excess property programs, and “Humanitarian Assistance (Other)” or HAO.323 The appropriation is up slightly from $59 million last fiscal year.324

6. Former Soviet Union Threat Reduction. Congress appropriated $415,549,000 for assistance to the republics of the former Soviet Union.325 This assistance is limited to activities related to the elimination, safety and security transportation, and storage of nuclear, chemical, and other weapons in those countries, which also includes efforts aimed at non-proliferation of these weapons.326 Of the amount appropriated, $15 million specifically supports the dismantling and disposal of nuclear submarines, submarine reactor components and warheads in the Russian Far East.327 Congress again included authority to use these funds for “defense and military contacts.”328 These funds are available until 30 September 2008.329

7. Defense Health Program. Congress provided more than $2 billion more in funding for the Defense Health Program, for a total of over $20.2 billion.330

8. Drug Interdiction and Counter-Drug Activities. Congress again appropriated funds for the DOD to use for drug interdiction and counter-drug activities.331 The funds are transferable to other appropriations, to include: military personnel of the reserve components, O&M, procurement, and RDT&E.332

9. General Transfer Authority. Congress increased the level of DOD’s general transfer authority from $3.5 billion to $3.75 billion for FY06,333 and also provided an additional $2.5 billion of additional funding.334

319 Department of Defense Appropriations Act, 2006, tit. II; see also 10 U.S.C.S. § 166a (providing the underlying authority for the Combatant Commander Initiative Fund).
320 Department of Defense Appropriations Act, 2006, tit. II. The appropriation also authorizes the use of up to $5,000 of this appropriation for official representation purposes. Id.
321 Id.
322 Id. The Department of Defense received $28,167,000, the Army received $407,865,000, the Navy received $305,275,000, and the Air Force received $406,461,000. Id. In addition, a separate appropriation, titled “Environmental Restoration, Formerly Used Sites,” Congress appropriated a total of $256,921,000. The funds available under these sections are transferable to other appropriations available to DOD, the Army, the Air Force, and the Navy. The funds then merge with the appropriation to which the funds were transferred and may then only be used for the purpose of and the time amount for which the appropriation is available. Id.
323 Id. see also 10 U.S.C.S. §§ 401, 402, 404, 2557, 2561 (LEXIS 2004).
325 Department of Defense Appropriations Act, 2006, tit. II (Former Soviet Union Threat Reduction Account). The amount is up slightly from $490.2 million last FY. Department of Defense Appropriations Act, 2005, tit. II.
326 Id.
327 Id. The appropriation includes transfer to military personnel appropriations for the reserve component serving in either Title 10 or Title 32 status. Id. The transferred funds take on the attributes of the appropriation to which they were transferred with regard to purpose and time. Id.
10. Congressional Prohibitions. Congress again placed prohibitions in Title VII of the Appropriations Act, to include prohibiting the use funds for “publicity or propaganda not authorized by Congress,”335 and for the purpose of influencing congressional action on any legislation or appropriation matters, either directly or indirectly.336 Congress also limited the ability of the SECDEF and the Service Secretaries to obligate funds during the last two months of the fiscal year to twenty percent of one-year appropriations contained in the Act.337 Congress again limited the availability of funds for conversion of functions of the DOD to contractors338 and prohibited the use of any appropriated funds to initiate a new installation overseas without advance notification to the appropriations committees.339 Further, Congress directed that no “funds appropriated by [the Act] shall be available to perform any [A-76 study] if the study being performed exceeds a period of 24 months after initiation of such study with respect to a single function activity or 40 months [for a multi-function activity].”340 Congress also prohibited the sale of the F/A-22 advanced tactical fighter to any foreign country.341

11. Energy Cost Savings. Appropriations that are still available at the end of the fiscal year as a result of energy cost savings realized by DOD remain available for obligation the next fiscal year “to the extent, and for the purposes, provided in section 2865 of title 10, United States Code.”342

12. Investment Threshold. Congress again directed that O&M funds may be used “to purchase items having an investment unit cost of not more than $250,000.”343

13. Limitations of Transfer of Defense Articles and Services. During an international peacekeeping, peace enforcement, or humanitarian assistance operation, Congress has prohibited DOD’s authority to obligate any funds to transfer defense articles and services to other countries or international organizations, “unless the congressional defense committees, the Committee on International Relations of the House of Representative, and the Committee on Foreign Relations of the Senate are notified 15 days in advance of such transfer.”344

14. Human Rights Vetting Requirement. Congress again placed the requirement for human rights vetting prior to using any appropriated funds for the training of security forces of a foreign country in the Appropriations Act.345 The section prohibits DOD support of such training, “if the [SECDEF] has received credible information from the Department of State that the unit has committed a gross violation of human rights, unless all necessary corrective steps have been taken.”346

15. Government Credit Card Refunds. Congress directed that refunds from Government travel cards, Government Purchase Cards, official travel arranged by Government Contracted Travel Management Centers, “may be credited to operation and maintenance, and research, development, test, and evaluation accounts of the Department of Defense which are current when the funds are received.”347

16. Financing and Fielding of Key Army Capabilities. Congress directed DOD and the Department of the Army to “make future budgetary and programming plans to fully finance the Non-Line of Sight Future Force cannon and resupply vehicle program (NLOS-C) in order to field this system in fiscal year 2010, consistent with the broader


334 Id. tit VIII, § 8001.

335 Id. § 8036.

336 Id. § 8012.

337 Id. § 8004, not to include “obligations for support of active duty training of reserve components or summer camp training of the Reserve Officers’ Training Corps.” Id.


340 Id. § 8021.

341 Id. § 8067.

342 Id. § 8031.

343 Id. § 8036.

344 Id. § 8059.

345 Id. § 8069.

346 Id.

347 Id. § 8074.
plan to field the Future Combat System (FCS) in fiscal year 2010.  Additionally, Congress provided that if the Army is unable to field the FCS by 2010, that the NLOS-C will still be developed independent of the FCS timeline. Further, Congress requires the Army to have eight NLOS-C systems by the end of calendar year 2008. Finally, Congress dictated that the Army “shall ensure that budgetary and programmatic plans will provide for no fewer than seven (7) Stryker Brigade Combat Teams.”

17. Promotional Materials for Operations in Iraq and Afghanistan. The SECDEF is authorized to present “promotional materials, to include a United States flag… to any member … who … participates in Operation Enduring Freedom or Operation Iraqi Freedom, along with other recognition items in conjunction with any week-long national observation and day of national celebration, if established by Presidential proclamation…”

B. Additional and Special Appropriations.

1. Basic Appropriations. DOD-wide, Congress appropriated additional MILPER in an amount exceeding $5.7 billion344 and O&M in an amount exceeding $800 million,345 of which up to $195 million of no-year funds355 “may be used to reimburse Pakistan, Jordan, and other key cooperating nations, for logistical, military, and other support provided, or to be provided to United States military operations.” Congress appropriated additional funding for procurement in an amount exceeding $7.9 billion and for RDT&E in an amount exceeding $50 million. Congress also appropriated additional funds for Revolving and Management Funds in the amount of $2,516,400,000.356

2. Iraqi Freedom Fund. While their intent to continue funding the Iraqi Freedom Fund is always a question, Congress this year appropriated an additional $4.658 billion for transfer into military personnel, operation and maintenance, OHDACA, procurement, RDT&E, and working capital funds. Of this appropriation, Congress further directed that “not less than $1,360,000,000 shall be available for the Joint [Improvised Explosive Device] Task Force.”

3. Drug Interdiction and Counter-Drug Activities. For general drug interdiction and counter-drug activities, Congress appropriated an additional $27.62 million.

4. Train and Equip. Congress again made available $500 million of DOD O&M for use in Iraq and Afghanistan to “train, equip, and provide related assistance only to military or security forces… to enhance their

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344 Id. § 8096.
345 Id. § 8096.
346 Id.
347 Id.
348 Id. § 8122.
349 Id. § tit. IX (Army, $4,713,245,000; Navy, $144,000,000; Marine Corps, $455,000,000; Air Force, $508,000,000; Army, $138,755,000; Reserve Personnel, Navy, $10,000,000; National Guard Personnel, Army, $234,400,000; National Guard Personnel, Air Force, $3,200,000).
350 Id. Army, $21,348,886,000; Navy, $1,810,500,000; Marine Corps, $1,833,126,000; Air Force, $2,483,900,000; Defense-Wide, $805,000,000; Army Reserve, $48,200,000; Navy Reserve, $6,400,000; Marine Corps Reserve, $27,950,000; Air Force Reserve, $5,000,000; Army National Guard, $183,000,000; Air National Guard, $7,200,000.
351 These funds are not subject to the regular time requirements of most appropriations and are available until expended.
352 Id. “Key cooperating nation support” expenditures require the approval of the Secretary of Defense, with the concurrence of the Secretary of State, in coordination with the Director of the Office of Management and Budget, and the fifteen-day prior notification to the appropriate committees. Id.
353 Id. (Procurement: Army Aircraft, $232,100,000; Army Missile, $55,000,000; Army Weapons and Tracked Vehicles, $860,190,000; Army Ammunition, $273,000,000; Other Procurement, Army, $3,174,900,000; Navy Aircraft, $138,837,000; Navy Weapons, $116,900,000; Navy and Marine Corps Ammunition, $38,885,000; Other Procurement, Navy, $49,100,000; Marine Corps, $1,171,145,000; Air Force Aircraft, $115,300,000; Air Force Missile, $17,000,000; Other Procurement, Air Force, $17,500,000; Defense-wide, $182,075,000; and National Guard and Reserve Equipment, $1,000,000,000. RDT&E: Army, $13,100,000; Air Force, $12,500,000; and Defense-wide, $25,000,000).
capability to combat terrorism and to support United States military operations in Iraq and Afghanistan.”

5. The Commander’s Emergency Response Program. Congress continues to provide funding authority, this year up to $500 million in DOD O&M, to the Commander’s Emergency Response Program (CERP) for “the purpose of enabling military commanders in Iraq [and Afghanistan] to respond to urgent relief and reconstruction efforts within their areas of responsibility by carrying out programs that will immediately assist the Iraqi [and Afghan] people.” Congress continues to require DOD to submit quarterly reports and requires DOD to provide guidance to the field. The most recent guidance was issued in July of 2005.

6. Force Protection Vehicles. Congress provided for the purchase of up to twenty heavy and light armored vehicles for force protection, “notwithstanding price or other limitations… or any other provision of law,” to be paid for with any funding provided to DOD “for operations in Iraq and Afghanistan.”

7. Lift and Sustain. Congress again provided for the use of DOD O&M for “supplies, support, services, transportation, including airlift and sealift, and other logistical support to coalition forces supporting military and stability operations in Iraq and Afghanistan.” This authority continues without a specific dollar limitation; however, quarterly reporting on expenditures for lifting and sustaining coalition forces is required.

8. Reporting Requirements. For FY 2006, Congress requires extensive reporting of a “comprehensive set of performance indicators and measures for progress toward military and political stability in Iraq.” The requirements are extensive and include reporting specific numbers of trained security forces and the numbers of insurgents in Iraq.

9. Detainee Treatment Act of 2005. This year Congress took the opportunity to enact legislation regarding the treatment of detainees. The Detainee Treatment Act of 2005, includes guidance on uniform standards regarding interrogation, the prohibition of “cruel, inhuman, or degrading treatment or punishment of persons under custody or control of the United States Government,” and the procedures for status reviews of detainees outside of the United States. The Act also requires the SECDEF to “ensure that all personnel of the Iraqi military forces who are trained by [DoD] personnel and contractor personnel of the [DOD] received training regarding the

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362 Id. § 9006. This section required committee notification (defense committees, the Committee on International Relations of the House of Representatives, and the Committee on Foreign Relations of the Senate) fifteen days prior to providing the train and equip assistance. Id.

363 Id.

364 Id. § 9007.

365 Id. The Senate Armed Services Committee explained its expectations in the report accompanying the Bill, as follows:

The provision would require the Secretary to provide quarterly reports to the congressional defense committees on the source, allocation, and use of funds pursuant to this authority. The committee expects the quarterly reports to include detailed information regarding the amount of funds spent, the recipients of the funds, and the specific purposes for which the funds were used. The committee directs that funds made available pursuant to this authority be used in a manner consistent with the CERP guidance that the Under Secretary of Defense (Comptroller) issued in a memorandum dated February 18, 2005. This guidance directs that CERP funds be used to assist the Iraqi and Afghan people in the following representative areas: water and sanitation; food production and distribution; agriculture; electricity; healthcare; education; telecommunications; economic, financial and management improvements; transportation; irrigation; rule of law and governance; civic cleanup activities; civic support vehicles; repair of civic and cultural facilities; and other urgent humanitarian or reconstruction projects.


367 Department of Defense Appropriations Act, 2006, § 9008.

368 Id. § 9009.

369 Id. § 9010.

370 Id. § 9011.

371 Id. tit. X.

372 Id. § 1002 (prohibiting DOD personnel from using methods of interrogation on persons in DOD custody not listed in the Army Field Manual on Intelligence Interrogation).

373 Id. § 1003.

374 Id. § 1005 (directing that the Secretary of Defense submit procedural standards and other reports regarding Guantanamo Bay, Afghanistan, and Iraq).
international obligations and laws applicable to the humane detention of detainees, including protections afforded under the Geneva Conventions and the Convention Against Torture.\textsuperscript{376}

C. Military Quality Of Life and Veterans Affairs Appropriations Act, 2006. President Bush signed the Military Quality of Life and Veterans Affairs Appropriations Act on 30 September 2005.\textsuperscript{377} The Act provides over $6.5 billion in Military Construction funding,\textsuperscript{378} over $4 billion in family housing,\textsuperscript{379} and almost $1.76 billion for base closure activities.\textsuperscript{380}


1. Procurement.

a. Army. Congress authorized the Secretary of the Army to enter into multiyear contracts for the procurement of UH-60 Blackhawk helicopters,\textsuperscript{382} MH-60S Seahawk helicopters,\textsuperscript{383} modernized target acquisition designation sight/pilot night vision sensors for AH-64 Apache helicopters,\textsuperscript{384} and for conversion of the AH-64s to the new AH-64D configuration.\textsuperscript{385} Additionally, Congress directed the Secretary of the Army to provide continuing reports on the Army Modular Force initiative, to include the acquisition plan and requirements for funding for the program\textsuperscript{386} and directed that any Army contract for modernization and recapitalization of the fleet of tactical wheeled vehicles of the Army should be a joint service program with the Marine Corps.\textsuperscript{387} Correspondingly, the Navy and Marine Corps are directed to collaborate with the Army should they choose to modernize or recapitalize their wheeled vehicle fleet.\textsuperscript{388}

b. Air Force. Like the Army, Congress also granted the Air Force the authority to enter into multiyear contract for aircraft, specifically C-17s.\textsuperscript{389} Additionally, Congress prohibited the retirement of the KC-135W, F-117, and C-130E/H aircraft in fiscal year 2006.\textsuperscript{390} Procurement of any new unmanned aerial vehicle systems (UAV) and component parts for new systems is prohibited, however, new parts can be purchased under existing contracts for existing UAV systems.\textsuperscript{391}

2. Research, Development, Test, and Evaluation. In this section, Congress directed the Comptroller General to continue annual reporting on the Future Combat Systems Program,\textsuperscript{392} and further directed that any purchase of the Future Combat Systems Program must be completed under the negotiated procurement procedures, rather than using the other transaction authority provisions of Title 10, United States Code, Section 2371.\textsuperscript{393} Reflecting the current joint environment in which DOD operates, Congress directed that some DOD RDT&E

\textsuperscript{376} Id. § 1006.  
\textsuperscript{378} Id. § 2372-2375. Army, $1,775,260,000 (provides that $50,000,000 are available for overhead to cover force protection systems in Iraq); Navy and Marine Corps, $1,157,141,000; Air Force, $1,288,530,000; Defense-wide, $1,008,855,000; Army National Guard, $523,151,000; Air National Guard, $316,117,000; Army Reserve, $152,569,000; Naval Reserve, $46,864,000; and Air Force Reserve, $105,883,000. Additionally, Congress appropriated funds for the NATO Security Investment Program in the amount of $206,858,000. Id.  
\textsuperscript{379} Id. § 2375-2376. Army Family Housing Construction, $549,636,000; Army Family Housing Operation and Maintenance, $803,993,000; Navy and Marine Corps Housing Construction, $218,942,000; Navy and Marine Corps Family Housing Operation and Maintenance, $588,660,000; Air Force Family Housing Construction, $1,101,887,000; Air Force Family Housing Operation and Maintenance, $766,939,000; Family Housing Operation and Maintenance, Defense-wide, $46,391,000; and Department of Defense Family Housing Improvement Plan, $2,500,000.  
\textsuperscript{380} Id. at 2376-2377. Department of Defense Base Closure Account 1990, $254,827,000; and Department of Defense Base Closure Account 2005, $1,504,466,000.  
\textsuperscript{382} Id. § 111.  
\textsuperscript{383} Id.  
\textsuperscript{384} Id. § 112.  
\textsuperscript{385} Id. § 113.  
\textsuperscript{386} Id. § 115  
\textsuperscript{387} Id. § 114.  
\textsuperscript{388} Id.  
\textsuperscript{389} Id. § 131.  
\textsuperscript{390} Id. §§ 132-34. Congress further detailed that any purchase of new C-130J/KC-130J aircraft should be effected using the Federal Acquisition Regulation, Part 15, by using negotiated procurement procedures, rather than under Part 12, as a commercial item acquisition. Id. at § 135.  
\textsuperscript{391} Id. § 142.
3. Operation and Maintenance Extensions of Authority. In the Authorization Act, Congress extended various authorities from past years. These include the extension of the authority to provide logistics support and services for weapons systems contractors,\(^{397}\) the extension of the period for reimbursement for protective gear or health equipment purchased by or for deployed servicemembers,\(^{398}\) and the extension of temporary authority for contractor performance of security guard functions.\(^{399}\) The section on security guard functions, originally enacted in FY 2003, is still entitled as “temporary,” but has been renewed for at least one more fiscal year.\(^{400}\)

4. Commemoration of Armed Forces’ Success in Operation Iraqi Freedom and Operation Enduring Freedom. Congress authorized celebrations in honor of military efforts in Iraq and Afghanistan.\(^{401}\) The provision grants the authority to the President to declare a day of celebration to honor servicemembers returning from deployments to Iraq and Afghanistan and to issue a proclamation to the citizens of the United States requesting that they observe the declared day of celebration with ceremonies and activities.\(^{402}\) Participation by members of the Armed Forces in these celebrations is also authorized.\(^{403}\) Funds provided to DOD for the fiscal year may be expended for costs of the servicemembers’ participation in these events, but must not exceed $20 million minus any private contributions made specifically for covering the costs of the participating servicemembers.\(^{404}\)

5. Military Personnel Policy - Grades of the Judge Advocates General. Before the amendment in this year’s authorization act, the language of Title 10, U.S.C., Section 3037(a), stated that,

> [t]he President, by and with the advice and consent of the Senate, shall appoint the Judge Advocate General, the Assistant Judge Advocate General, and general officers of the Judge Advocate General's Corps, from officers of the Judge Advocate General's Corps, who are recommended by the Secretary of the Army. An officer appointed as the Judge Advocate General or Assistant Judge Advocate General normally holds office for four years. However, the President may terminate or extend the appointment at any time. If an

\(^{392}\) Id. § 211.

\(^{393}\) Id. § 212; 10 U.S.C.S § 2371 (LEXIS 2004) (research projects: transactions other than contracts and grants).


\(^{395}\) Id. § 218.

\(^{396}\) Id. § 256.


\(^{398}\) Department of Defense Authorization Act, 2006, § 332. The January 2005 issue of *The Army lawyer* (Contract and Fiscal Law Year in Review Legislative Appendix), explains the background for the authorization, as follows:

> The [2005] Authorization Act directs the SECDEF to reimburse military members “for the cost (including any shipping cost) of any protective, safety, or health equipment” purchased by the military member or by another person in the member’s behalf “in anticipation of, or during, the deployment of the member in connection with Operation Enduring Freedom, or Operation Iraqi Freedom . . . .” The reimbursement requirement applies only if the SECDEF certifies the equipment was critical to the military member’s protection, safety, or health; the member was not issued the equipment prior to deployment; and the military member purchased the equipment between 11 September 2001 and 31 July 2004. Not later than 120 days following the Act’s enactment, the SECDEF must issue rules to “expedite the provision of reimbursement . . . .” Following issuance of the implementation guidance, military members will have one year to submit qualifying claims for reimbursement.


In general, section 2465 of title 10 prohibits the DOD from entering into contracts for security guard (and firefighting) services on installations within the United States.\(^{399}\) The Bob Stump National Defense Authorization Act, 2003, granted the DOD authority to enter into contracts for any “increased performance” of security guard functions due to the terrorist attacks on 11 September 2002, notwithstanding the prohibition under section 2465 of title 10. Congress provided the authority temporarily, with an expiration date of 1 December 2005.

\(^{400}\) Id. (citing 10 U.S.C.S. § 2465 (LEXIS 2004); the Uniting and Strengthening America by Providing Appropriated Tools Required to Intercept and Obstruct Terrorism (PATRIOT) Act of 2001; Pub. L. No. 107-314, § 332, 116 Stat. 2458, 2513 (2002))


\(^{402}\) Id. § 378.

\(^{403}\) Id.

\(^{404}\) Id.
officer who is so appointed holds a lower regular grade, he shall be appointed in the regular grade of major general.405

The Authorization Act amends that paragraph by replacing the last sentence, in part, with a separate paragraph for each of the Judge Advocates General. For the Army, the paragraph reads, “[t]he Judge Advocate General, while so serving, shall hold a grade no lower than major general. An officer appointed as Assistant Judge Advocate General who holds a lower regular grade shall be appointed in the regular grade of major general.”406 For the Navy, the Judge Advocate General “shall hold a grade not lower than rear admiral, or major general, as appropriate.”407 Finally, for the Air Force, the new paragraph directs that the Judge Advocate General “shall hold a grade not lower than major general.”408

6. Compensation and Other Personnel Benefits. Effective on 1 January 2006, the monthly base pay of uniformed service members increased by 3.1 percent,409 down from a 3.5 percent increase last fiscal year.410

7. Permanent Increase in Length of Time Dependents of Certain Deceased Members May Continue to Occupy Military Family Housing or Receive Basic Allowance for Housing. Congress provided permanent authority for certain dependents to remain in family housing or to receive basic allowance for housing for 365 days instead of 180 days by amending Title 37, Section 403(l).411 Prior to this amendment, the authority was temporary.412

8. Bonus and Special Pay and Travel and Transportation Allowances. In addition to extending numerous special pay and bonus programs,413 Congress focused on amending several provisions of Title 37, United States Code, to provide more benefits for deployed servicemembers and for injured servicemembers and their families. Congress authorized SECDEF to authorize retroactive hostile fire and imminent danger pay,414 make available special pay for members rehabilitating from wounds, injuries, and illnesses incurred in a combat operation or combat zone,415 authorize the transportation of family members in connection with the repatriation of members held captive,416 make permanent the authority to provide travel and transportation allowances for family members to visit hospitalized servicemembers injured in a combat operation or combat zone,417 and provide for additional death gratuity for survivors of certain servicemembers who die on active duty.418

9. General Provisions/Transfer Authority. Congress again granted SECDEF the authority to transfer no more than $3.5 billion of FY 2006 authorizations, provided SECDEF determines that it is in the national interest and the authorizations are only used for items that have a higher priority than the items from which the authorization is transferred.419 This authorization may not be used for an item that has been denied authorization by Congress.420

405 10 U.S.C.S. § 3037(a) (LEXIS 2004). The committee report on the amendment to the section explains:

The committee recommends a provision that would raise the statutory grades of the Judge Advocate General’s of the Army, Navy, and Air Force to lieutenant general or vice admiral, as appropriate. These three officers would be in addition to the numbers that would otherwise be permitted for their Armed Forces for officers serving on active duty in grades above major general or rear admiral, as the case may be.

The greatly increased operations tempo of the Armed Forces has resulted in an increase in the need for legal advice from uniformed judge advocates in such areas as operational law, international law, the law governing occupied territory, the Geneva Conventions, and related matters. In addition, the system of military justice, administered by the Judge Advocates General, has taken on increased importance. This provision recognizes these developments and the vital importance of the duties of these officers in today’s Armed Forces.


407 Id.

408 Id. § 601.


411 Department of Defense Authorization Act, 2006, §§ 621-624. Certain bonus and special pay authorities for among others, reserve forces, health care professionals and nuclear officers are contained in these sections.

412 Id. § 636.

413 Id. § 642.

414 Id. § 653.

415 Id. § 655.

416 Id. § 664. Congress increased the death gratuity in Title 10, Section 1478(a) from $12,000 to $100,000 and made provisions in the Section for retroactive payments of the death gratuity under certain circumstances.

Additionally, Congress increased the general transfer authority level retroactively for FY 2005 from $3.5 billion\textsuperscript{421} to $6.18 billion.\textsuperscript{422}


a. Extension of Humanitarian and Civic Assistance Provided to Host Nations in Conjunction with Military Operations. Congress increased the limit on the amount of authority available under Subsection (c)(3) of Section 401 of the United States Code for landmine clearing operations from $5 million to $10 million.\textsuperscript{423} In this section, Congress also amended Section 401 to include surgical as well as medical, dental, and veterinary care in areas of a country that are rural or underserved by medical, surgical, dental, and veterinary professionals.\textsuperscript{424} Congress also added language to include in the definition of medical humanitarian assistance education, training, and technical assistance related to the care provided.\textsuperscript{425}

b. Commander’s Emergency Response Program (CERP) Authorization. While only authorizing CERP expenditures on a yearly basis, this year Congress authorized the program for a two-year period. This authorization is for the same amount Congress appropriated in the FY 2006 Appropriations Act ($500 million) for the urgent relief and reconstruction program.\textsuperscript{426} Congress also continued the requirement for quarterly reports, a requirement also included in the Appropriations Act.\textsuperscript{427}

c. Security and Stabilization Assistance. Under Section 1207, the Secretary of Defense “may provide services to, and transfer defense articles and funds to, the Secretary of State for the purposes of facilitating the provision by the Secretary of State of reconstruction, security, or stabilization assistance to a foreign country.”\textsuperscript{428} The monetary limit for these transfers may not exceed $100 million in any fiscal year and once transferred, the funds may remain available until expended.\textsuperscript{429} At any time that SECDEF exercises authority under this section, Congress must be notified of what was transferred, the purpose for the transfer, and the type of funds used in the transfer.\textsuperscript{430}

d. Reimbursement of Certain Coalition Nations for Support Provided to United States Military Operations. Congress authorized SECDEF to reimburse key cooperating nations for logistical and military support provided in conjunction with military operations in Iraq and Afghanistan using Defense-wide O&M.\textsuperscript{431} Total payments may not exceed $1.5 billion, which is reflected in the 2006 Appropriations Act.\textsuperscript{432} Contractual agreements for payment are prohibited under this section and SECDEF is required to notify Congress fifteen days prior to making any payment.\textsuperscript{433}

e. Authority to Transfer Defense Articles and Provide Defense Services to the Military and Security Forces of Iraq and Afghanistan. Congress also gave the authority to SECDEF to

transfer defense articles from the stocks of [DOD] and to provide defense services in connection with the transfer of such defense articles to the military and security forces of Iraq and Afghanistan in order to support the efforts of those forces to restore and maintain peace and security in those countries.\textsuperscript{434}

\textsuperscript{420} Id.
\textsuperscript{422} Department of Defense Authorization Act, 2006, § 1003.
\textsuperscript{423} Id. § 1201.
\textsuperscript{424} Id.
\textsuperscript{425} Id.
\textsuperscript{426} Id. § 1202; see also supra note 59 and accompanying text (highlighting the CERP provisions contained in the 2006 Appropriations Act).
\textsuperscript{428} Id. § 1207.
\textsuperscript{429} Id.
\textsuperscript{430} Id.
\textsuperscript{431} Id. § 1208.
\textsuperscript{432} Id.
\textsuperscript{434} Id. § 1209.
The aggregate value of all transferred articles and services cannot exceed $500 million.\footnote{Id.} The transfer of the articles is subject to the limitations and authorities, with some exceptions, as set forth in the Foreign Assistance Act of 1961, Section 516.\footnote{Id.}

\textit{f. Prohibition on Procurements from Communist Chinese Military Companies.} In the Act, Congress prohibited SECDEF from procuring certain goods or services from any Communist Chinese military company under a contract or any subcontract at any tier.\footnote{Id.}

\textit{g. War-Related Reporting Requirements.} This section requires SECDEF to submit reports detailing procurement and equipment maintenance costs and facility infrastructure costs in Operations Iraqi Freedom, Enduring Freedom, and Noble Eagle to the congressional defense committees.\footnote{Id.}

\textit{h. Quarterly Reports on War Strategy in Iraq.} This section requires SECDEF, in coordination with the Central Intelligence Agency, to brief appropriate congressional committees on the “strategy for the war in Iraq, including the intelligence and other measures of evaluation used in determining the progress made in the execution of that strategy.”\footnote{Id.}

\textit{i. Report on Civilian Casualties in Afghanistan and Iraq.} Congress has mandated that SECDEF submit to the congressional defense committees a report on records of civilian casualties in Afghanistan and Iraq, to include whether records are kept, and if so, how they are kept, where they are maintained, and what officials are responsible for maintaining the records.\footnote{Id.} Additionally, the report requires the inclusion of any information relating to the circumstances surrounding the casualties, whether the casualties were fatalities or injuries, whether any condolence payment was made to the person or the person’s family, as well as “any other information relating to those casualties.”\footnote{Id.}

\textit{j. Purchase of Weapons Overseas for Force Protection Purposes in Countries in Which Combat Operations are Ongoing.} Congress amended Title 10 of the U.S. Code by adding Section 127c, which gives authority to the SECDEF, during ongoing military operations in a country, to purchase weapons from “any foreign person, foreign government, international organization, or other entity located in that country” for force protection purposes.\footnote{Id.} The monetary authority in the section is limited to $15 million per fiscal year. Further, Congress imposed semi-annual reporting requirements upon use of the authority.

\textit{k. Riot Control Agents.} In Section 1232 of the Authorization Act, Congress restated the U.S. policy on the use of riot control agents (RCA):

\begin{quote}
Riot control agents are not chemical weapons and that the President may authorize their use as legitimate, lethal, and non-lethal alternatives to the use of force that, as provided in Executive Order No. 11850 (40 Fed. Reg. 16187) and consistent with the resolution of ratification of the Chemical Weapons Convention, may be employed by members of the Armed Forces in war in defensive military modes to save lives, including the illustrative purposes cited in Executive Order No. 11850.\footnote{Id.}
\end{quote}

Congress also imposed a reporting requirement on the use of RCA to include a description of all DOD materials on the use of and training for the use of RCA, how the use of RCA is consistent with United States policy, a description of all RCA currently used, and a “general description of steps taken or planned to be taken by the Department of

\footnotesize
\textsuperscript{435} Id.  
\textsuperscript{436} Id. The authorities contained in subsections (b)(1)(B), (e), (f), and (g) of Section 516 do not apply to transfers under this section. See 22 U.S.C.S. § 2321j (LEXIS 2004).  
\textsuperscript{438} Id. § 1221.  
\textsuperscript{439} Id. § 1222.  
\textsuperscript{440} Id. § 1224.  
\textsuperscript{441} Id.  
\textsuperscript{442} Id. § 1232.  
\textsuperscript{443} Id.  

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Defense to clarify the circumstances under which [RCA] may be used by members of the Armed Forces, among other things.” The report is due no later than 180 days after enactment of the Act.

11. Military Construction Authorizations. One-Year Extension of Temporary, Limited Authority to use Operation and Maintenance Funds for Construction Projects Outside the United States. The Act once again extended the authority to use operation and maintenance funds for construction outside the United States for temporary operation requirements related to war, national emergency, or contingency requirements. Congress further limited the use of the authority from a cap of $200 million to the new cap of $100 million and continued to impose a quarterly reporting requirement.

XIII. MILITARY CONSTRUCTION (MILCON) -- A SPECIAL PROBLEM AREA

A. Definitions. “Military Construction,” as defined in 10 U.S.C. § 2801 and AR 415-15, includes any construction, development, conversion, or extension carried out with respect to a military installation. The definition of a military installation is very broad and includes foreign real estate under the operational control of the U.S. military. Pursuant to the Emergency Wartime Supplemental Appropriations Act for the Fiscal Year 2003, P.L. 108-11, 117 Stat. 587 (2003), this definition has been further expanded to include “any building, structure, or other improvement to real property to be used by the Armed Forces, regardless of whether such use is anticipated to be temporary or of longer duration.” “Military Construction Project” includes all work “necessary to produce a complete and usable facility or a complete and usable improvement to an existing facility.” See The Honorable Michael B. Donley, B-234326.15, Dec. 24, 1991 (unpub.) (prohibiting project splitting to avoid statutory thresholds). As defined further in AR 415-15, Glossary, sec. II, Terms, construction includes the following:

1. The erection, installation, or assembly of a new facility;
2. Change to a real property facility, such as addition, expansion, or extension of the facility, which adds to its overall external dimensions;
3. Acquisition of an “existing facility,” or work on an existing facility that improves its functions or enables it to fulfill changed requirements. Such work is often called an alteration of the facility and includes installation of equipment made a part of the existing facility;
4. Conversion of the interior or exterior arrangements of a facility so that the facility can be used for a new purpose. This includes installation of equipment made a part of the existing facility;
5. Replacement of a real property facility, which is a complete rebuild of a facility that has been destroyed or damaged beyond economical repair;
6. Relocation of a facility from one installation to another and from one site to another;
7. Costs of installed equipment made part of a new or existing facility, related site preparation, excavation, filling, landscaping, or other land improvements; and
8. Relocatable buildings in some circumstances. Specifically, if the estimated funded and unfunded costs of building disassembly, repacking, and nonrecoverable building components (including foundation) exceed 20 percent of the acquisition costs of the relocatable building, it must be approved and funded as “military construction.” See Memorandum, Assistant Chief of Staff for Installation Management, Subject: Interim Army Policy for Relocatable Buildings (21 Oct. 2004); DoDI 4165.56, Relocatable Buildings, (13 Apr. 1988). See also AR 420-18, Facilities Engineering, Materials, Equipment, and Relocatable Building Management (3 Jan. 1992); AFI

444 Id.
445 Id.
446 Id. § 2809. To extend the authority FY 2006, Congress amended Section 2809(c)(1) of the Military Construction Authorization Act for Fiscal Year 2004, which was previously amended by section 2810 of the Military Construction Authorization Act for Fiscal Year 2005. Id.
447 Id.
B. Maintenance and Repair Are Not Construction.

1. Maintenance is recurring work to prevent deterioration, *i.e.*, work required to preserve or maintain a facility in such condition so it is usable for its designated purpose. AR 420-10, Management of Installation Directorates of Public Works, Glossary, Sec. II, Terms (15 April 1997).

2. Repair is restoration of a facility so that it may be used for its designated purpose, by overhauling, reprocessing, or replacing parts or materials that have deteriorated by action of the elements or by wear and tear in use, and which have not been corrected through maintenance. When repairing a facility, its components may be repaired by replacement, and the replacement can be up to current standards or codes. See DoD Reg. 7000.14-R, vol. 2B ch. 8 para. 080105. The Army requires that a facility or component of a facility be in a “failed or failing” condition to qualify as a repair project. See Memorandum, Assistant Chief of Staff for Installation Management, Subject: New Definition of “Repair” (4 Aug. 1997) and AR 415-15, para. 2-3b.

3. When construction and maintenance or repair are performed together as an integrated project, each type of work is funded separately, unless the work is so integrated that separation of construction from maintenance or repair is not possible. In the latter case, fund all work as construction. AR 420-10, Glossary, Sec. II, Terms.

C. Construction Using O&M Funds.

1. Deployed commands normally receive only O&M-type funds. In this context, the O&M may be from humanitarian or foreign disaster assistance appropriation, but is used as a generic O&M fund would be, *i.e.*, to conduct the specified operation.

   a. 10 U.S.C. § 2805(c) authorizes the use of O&M funds for unspecified minor military construction up to $750,000 per project. The statute increases this threshold to $1.5 million if the project is “solely to correct a deficiency that threatens life, health, or safety.”

   (1) There is no statutory guidance as to what constitutes “a deficiency that threatens life, health, or safety.” Further, DoD and Army Regulations do not assist in defining this criteria. At least one Army MACOM has issued limited guidance. See Appendix B: Memorandum, Deputy Chief of Staff for Personnel and Installation Management, AFEN-ENO, Subject: Funding and Approval Authority, 6 March 2000. The Air Force requires prior approval of SAF/MII and Congressional notification for projects solely to correct a life, health, or safety deficiency that exceed $500,000. AFI 32-1032, para 5.1.2.1.

   (2) As a matter of DoD policy, commanders must use O&M for these projects. See AR 415-15 (4 Sep. 1998); DA Pam 420-11 (7 Oct 1994). However, an exception to this rule is that commanders must use Unspecified Minor Military Construction (UMMC) funds, not O&M, for all permanent construction during OCONUS CJCS exercises. See 10 U.S.C. § 2805(c)(2). DoD also must notify Congress if commanders intend to undertake construction (temporary or permanent) during any exercise, and the cost of the construction is expected to exceed $100,000. See Military Construction Appropriation Act, 2004, Pub. L. No. 108-132, 117 Stat. 1374, (2003) § 113.

   b. A “Military Construction Project” includes all work necessary to produce a “complete and usable facility, or a complete and usable improvement to an existing facility.” 10 U.S.C. § 2801(b). Splitting projects into separate parts so as to stay under the $750,000 O&M threshold is strictly prohibited. See AR 415-32, Glossary, sec. II; AR 420-10, para. 4-1b; DA Pam 420-11, Glossary, sec. II; AFI 32-1021, para 4.2; OPNAVINST 11010.20F, para. 6.2.1.

   c. Only funded costs count against the $750,000 O&M threshold. Funded costs are the “out-of-pocket” expenses of a project, such as contract costs, TDY costs, materials, etc. It does not include the salaries of
2. Methodology for analyzing construction funding issues:
   a. Define the scope of the project (i.e., what is the complete and usable facility?);
   b. Classify the work as construction, repair, or maintenance;
   c. Determine the funded cost of the project;
   d. Select the proper appropriation; and
   e. Verify the identity of the proper approval authority.

D. Construction Using O&M Funds During Combat or Declared Contingency Operations.

1. Within the last two years, significant changes have taken place in the funding of combat- and contingency-related construction. In order to understand the current state of the law, it is necessary to examine these changes as they have taken place.

2. Prior to April 2003, per Army policy, use of O&M funds in excess of the $750,000 threshold discussed above was proper when erecting structures/facilities in direct support of combat or contingency operations declared pursuant to 10 U.S.C. § 101(a)(13)(A). See Memorandum, Deputy General Counsel (Ethics & Fiscal), Office of the General Counsel, Department of the Army, Subject: Construction of Contingency Facility Requirements (22 Feb. 2000). This policy applied only if the construction was intended to meet a temporary operational need that facilitated combat or contingency operations. The rationale for this opinion was that O&M funds were the primary funding source supporting contingency or combat operations; therefore, if a unit was fulfilling legitimate requirements made necessary by those operations, then use of O&M appropriations was proper.


5. On 6 November 2003, the President signed the Emergency Supplemental Appropriation for Defense and for the Reconstruction of Iraq and Afghanistan for Fiscal Year 2004, Pub. L. No. 108-106, 117 Stat. 1209 (2003). Section 1301 of the act provided “temporary authority” for the use of O&M funds for military construction projects during FY 04 where the Secretary of Defense determines: (a) the construction is necessary to meet urgent military operational requirements of a temporary nature involving the use of the Armed Forces in support of Operation Iraqi Freedom or the Global War on Terrorism; (b) the construction is not carried out at a military installation where the United States is reasonably expected to have a long-term presence; (c) the United States has no intention of using the construction after the operational requirements have been satisfied; and, (d) the level of construction is the minimum necessary to meet the temporary operational requirements. Pursuant to this act, temporary funding authority was limited to $150 million


7. On 1 April 2004, the Deputy Secretary of Defense issued implementing guidance for Section 2808 of the FY 2004 Defense Authorization Act. See Memorandum, Deputy Secretary of State, Subject: Use of Operation and Maintenance Appropriations for Construction During Fiscal Year 2004 (1 April 2004). Pursuant to this guidance, Military Departments or Defense Agencies are to submit candidate construction projects exceeding $750,000 to the Under Secretary of Defense (Comptroller). The request will include a description and the estimated cost of the project, as well as a certification by the Secretary of the Military Department or Director of the Defense Agency that the project meets the conditions stated in Section 2808 of the FY 04 Defense Authorization Act. The Under Secretary of Defense (Comptroller) will review the candidate projects in coordination with the Under Secretary of Defense (Acquisition, Technology, and Logistics), and the Under Secretary of Defense (Comptroller) will notify the Military Department or Defense Agency when to proceed with the construction project. The memorandum provides a draft format to be used for project requests, and is available at http://www.acq.osd.mil/dpap/Docs/policy/use%20of%20operation%20and%20maintenance%20appropriations%20f or%20construction%20during%20fy2004.pdf.

8. Bottom Line. As a result of recent congressional developments, DoD can no longer fund combat and contingency related construction projects costing in excess of $750,000 (or $1.5 million, if solely to correct a deficiency that threatens life, health, or safety) without first identifying clear, affirmative legislative authority. Section 2810 of the FY 05 Defense Authorization Act provides such authority. However, this authority is of limited scope, funding, and duration. Where this will leave the DoD in future years, or when the $200 million limit is exhausted, is an open question. Further, there is no guarantee Congress will extend this authority into FY 06. Judge Advocates are advised to keep abreast of the latest developments in this field before giving advice on proposed construction projects.

E. The Unspecified Minor MILCON (UMMC) Program.

1. Normal construction funding rules apply when the aforementioned conditions are not met, including the funding of construction for which the United States would have a follow-on or contingency use after the termination of military operations necessitating the construction. Thus, assuming the funded costs of a construction project exceed $750,000, commanders must seek special funding and approval to proceed. One alternative is to obtain Unspecified Minor Military Construction (UMMC) funds. Under this program, Congress funds minor military construction projects with estimated costs between $750,000 and $1.5 million (up to $3 million if the project is intended to correct a deficiency that threatens life, health, or safety).

2. Commanders also must use UMMC funds for all permanent construction during CJCS-coordinated or directed OCONUS exercises. See 10 U.S.C. § 2805(c)(2). The authority for exercise-related construction is limited to no more than $5 million per military department per fiscal year. See 10 U.S.C. § 2805(c)(2). This limitation does not affect funding of minor and truly temporary structures such as tent platforms, field latrines, shelters, and range targets that are removed completely once the exercise is completed. Units may use O&M funds for these temporary requirements. Again, however, congressional notification is required for any construction in excess of $100,000. See Military Construction Appropriation Act, 2000, Pub. L. No. 106-52, § 113, 113 Stat. 264 (1999).

F. Application of the Rules.

1. An Army unit deploys to central Asia in direct support of the Global War on Terrorism. A large warehouse facility is proposed for conversion to an administration facility. The Division Engineer advises the work will include: (a) replacing the roof, the flooring, several interior walls, and the heating system ($1.1 million); (b) repairing numerous other failing components of the building ($450,000); (c) installing new air-conditioning ($150,000); and (d) constructing new walls to accommodate the new configuration ($100,000). The Division Engineer proposes to classify the project work as mostly repair work, with a small amount of new construction. The total funded cost of the project is estimated to be $1.8 million. Because the air-conditioner and new walls will cost
only $250,000, the Division Engineer contends that the entire project can be approved locally and funded with O&M. Is the Division Engineer right? No. By definition, a conversion is construction. All work is required for the conversion of this building to a complete and usable administrative facility, so it must all be funded as construction (use MILCON money because the cost exceeds $1.5 million, or seek approval for the project pursuant to Section 2810 of the FY 05 Defense Authorization Act).

2. The road to the same unit’s fuel supply point needs immediate repair. The division’s OPTEMPO increased substantially in the past few weeks, so the road has been used more and by vehicles heavier than it was designed to handle. Delivery trucks used by the fuel supplier have been breaking up the road. The Division Engineer believes that, in addition to filling potholes, two inches of asphalt must be added to support the increased and heavier traffic. The sustainment contractor estimates costs of $780,000 to fill the holes and add two inches of asphalt. The Division Engineer insists that O&M funds may be used. Is the Engineer correct? Maybe. Filling the potholes is clearly a repair, and this cost does not count against the cost of the construction effort. Resurfacing the road may be a repair if the resurfacing is intended to restore the road to its former capacity, not to improve it for heavier use, and if this is the method normally used to maintain and/or repair roads of this type. To the extent it upgrades the road, however, it may be construction, particularly considering the fact that the exterior dimensions of the road will change (two inches thicker). The cost of this portion of the work may be less than $750,000 (if the potholes cost more than $30,000 to repair), however, so O&M funds may be appropriate for this work even if it is considered construction. Bottom line: if the funded costs of the construction portion of the work exceed $750,000, the command should seek UMMC funding, or alternatively seek approval for the project pursuant to Section 2810 of the FY 05 Defense Authorization Act.

G. Other Construction Authorities. The following additional authorities are available to DoD to fund combat and contingency related construction projects. However, such authorities are rarely used because their requirements include Congressional notification, and in the case of 10 U.S.C. § 2808 and 10 U.S.C. § 2803, the reprogramming of unobligated military construction funds.

1. Projects Resulting from a Declaration of War or National Emergency. Upon a presidential declaration of war or national emergency, 10 U.S.C. § 2808 permits the Secretary of Defense to undertake construction projects not otherwise authorized by law that are necessary to support the armed forces. These projects are funded with unobligated military construction and family housing appropriations, and the Secretary of Defense must notify the appropriate committees of Congress of (a) the decision to use this authority; and (b) the estimated costs of the construction project. On 16 November 2001 President Bush invoked this authority in support of the Global War on Terrorism. See Executive Order 13235, Nov. 16, 2001, 66 Fed. Reg. 58343.

   a. Emergency Construction, 10 U.S.C. § 2803. Limitations: (a) a determination by the Service Secretary concerned that the project is vital to national defense; (b) a 21-day congressional notice and wait period; (c) a $45 million cap per fiscal year; and (d) a requirement that the funds come from reprogrammed, unobligated military construction appropriations.

   b. Contingency Construction, 10 U.S.C. § 2804. Limitations similar to those under 10 U.S.C. § 2803 apply; however, Congress specifically appropriates funds for this authority. In 2003, Congress dramatically increased the amount of funding potentially available to DoD under this authority. See Emergency Wartime Supplemental Appropriations for the Fiscal Year 2003, Pub. L. No. 108-11, 117 Stat. 587 (2003). Section 1901 of the supplemental appropriation authorized the Secretary of Defense to transfer up to $150 million of funds appropriated in the supplemental appropriation for the purpose of carrying out military construction projects not otherwise authorized by law. The conference report accompanying the supplemental appropriation directed that projects that previously had been funded under the authority of the DoD Deputy General Counsel (Fiscal) 27 February 2003 memorandum, must be funded pursuant to 10 U.S.C. § 2804 in the future. However, because the 2004 and 2005 Defense Authorization Acts authorized DoD to spend up to $200 million per fiscal year on such construction projects, DoD’s authority to fund projects pursuant to 10 U.S.C. § 2804 was later significantly reduced. See Pub. L. 108-767, 118 Stat. 1811, Section 2404(a)(4) (limiting funding under this authority to $10 million for fiscal year 2005).
XIV. CONGRESSIONAL NOTIFICATION AND HUMAN RIGHTS VETTING REQUIREMENTS

A. Section 8059 Notification – Limitation on Transfer of Defense Articles and Services. Continuing similar requirements from prior years’ appropriations acts, Congress requires DoD to notify the Congressional appropriations, defense, and international relations committees 15 days before transferring to another nation or international organization any defense articles or services (other than intelligence services) in conjunction with (1) peace operations under chapters VI or VII of the UN charter or (2) any other international peacekeeping, peace-enforcement, or humanitarian assistance operation. See DoD Appropriations Act for FY 06, Pub. L. No. 109-148 § 8059 (2005). The notice required includes the following: a description of the articles or services to be transferred; the value of the articles or services; and, with respect to a proposed transfer of supplies and equipment, a statement of whether the inventory requirements of all elements of the armed forces (including the Reserve Components) for the types of articles and supplies to be transferred have been met; and whether the items to be provided will have to be replaced, and how the President proposes to pay for such replacement. Initially, this notification requirement was enacted through Section 8117 of the DoD Appropriations Act for FY 1996, Pub. L. No. 104-61 (1995). Leading up to the original House DoD Appropriations Bill (H.R. 2126) enactment, the House Appropriations Committee expressed concern about the diversion of DoD resources to non-traditional operations, such as Haiti, Guantanamo, Rwanda and the former Yugoslavia. The Committee stated that Congress must be kept fully aware of the use and involvement of defense assets in “essentially non-defense activities in support of foreign policy.” H.R. Rep. No. 208, 104th Cong., 1st Sess. 12 (1995). In “acquiescing” in the Appropriations Act, the President expressed concern about section 8117 and pledged to interpret it consistent with constitutional authority to conduct foreign relations and as Commander in Chief. Statement by the President (Nov. 30, 1995).

B. Section 8069 Prohibition on Funding for Training of Foreign Units that Commit Gross Violations of Human Rights – Human Rights Vetting. DoD Appropriations Act for FY 2006, Pub. L. No. 109-148, § 8069. Continuing similar prohibitions from prior years’ appropriations Acts, Congress prohibited any funding for support of any training program involving a unit of the security forces of a foreign country if the [SECDEF] has received credible information from the [DoS] that the unit has committed a gross violation of human rights, unless all necessary corrective steps have been taken.

XV. CONCLUSION

A. Congress limits the authority of DoD and other executive agencies to use appropriated funds. The principal fiscal controls imposed by statute, regulation, and case law are Purpose, Time and Amount. These controls apply both to CONUS activity and OCONUS operations and exercises. The Comptroller General, service audit agencies and inspectors general monitor compliance with rules governing the obligation and expenditure of appropriated funds. Commanders and staff rely heavily on JAs for fiscal advice. Active participation by JAs in mission planning and execution, as well as responsive and well-reasoned legal advice, will help ensure that commands use appropriated funds properly. Those found responsible for funding violations will face adverse personnel actions and possibly criminal sanctions.

B. JAs must ensure that the military’s participation in a Title 22 foreign assistance activity or in a Title 10 military cooperation or humanitarian operation accomplishes the commander’s intent and complies with U.S. fiscal law, regulations and policy.

C. Necessity for the JA to Get It Right.

1. Military commanders and staffs often plan for complex, multi-faceted, joint and combined operations, exercises and activities overseas. Not only do foreign allies participate in these activities, but so too do other U.S. government agencies, international non-governmental organizations, and U.S. Guard and Reserve components. Not surprisingly, these operations, exercises and activities are conducted under the bright light of the U.S. and international press, and thus precise and probing questions concerning the legal authority for the activity are certain to surface. Congress will often have an interest in the location, participants, scope and duration of the activity. Few operations the U.S. military conducts overseas escape Congressional interest. Thus, it is imperative that the commander and his or her staff be fully aware of the legal basis for the conduct of the operation, exercise or activity that benefits a foreign nation.
2. JAs bear the primary responsibility for ensuring that all players involved, but especially the U.S. commander and his or her staff, understand and appreciate the significance of having a proper legal basis for the activity. This fundamental understanding will shape all aspects of the activity, especially a determination of where the money will come from to pay for the activity. Misunderstandings concerning the source and limits of legal authority and the execution of activities may lead to a great deal of wasted time and effort to correct the error, and embarrassment for the command in the eyes of the press and the Congress. At worst, such misunderstandings may lead to violations of the ADA, and possible reprimands or criminal sanctions for the responsible commanders and officials.

D. How the JA Can Get It Right—Early JA Involvement.

1. JAs must be part of the planning team from the inception of the concept, through all planning meetings, through execution of the operation or activity. It is too late for the JA to review the operations plan the week, or even the month, before the scheduled event. Funding, manpower, logistics, transportation and diplomatic decisions have long been made, and actions based on those decisions have already been executed weeks in advance of the activity.

2. In short, the JA must understand the statutory, regulatory and policy framework that applies to military operations and activities that benefit foreign nations. More importantly, the JA must ensure that the commander understands what that legal authority is and what limits apply to the legal authority. The JA must then ensure that the commander complies with such authorities.
CHAPTER 12

DEPLOYMENT CONTRACTING AND BATTLEFIELD ACQUISITION

REFERENCES

1. Federal Acquisition Regulation (FAR), Defense Federal Acquisition Regulation Supplement (DFARS), and service supplements.
10. AR 700-137, Logistics Civil Augmentation Program (LOGCAP) (16 December 85).
12. DA PAM 690-80/NAVSUP P-1910/AFM 40-8/MCO P12910.1, Use and Administration of Local Civilians in Foreign Areas During Hostilities (12 Feb 71).
16. FM 3-100.21, Contractors on the Battlefield (3 January 2003).
17. FM 100-10-2 (aka FM 4-100.2), Contracting Support on the Battlefield (4 August 1999).
18. AMC PAM 700-30, Logistics Civil Augmentation Program (LOGCAP) (31 Jan 2000).
20. AMC LOGCAP Battle Book (31 Jan 00).

I. INTRODUCTION

A. Operations Enduring Freedom (OEF) and Iraqi Freedom (OIF) re-emphasized the role of contingency contracting as a force multiplier for deployed forces. Deployment contracting is a force multiplier. It is a means of leveraging our assets and reducing our dependence on CONUS based logistics. Contracting with local sources during a deployment also frees up our limited air and sea lift assets for other higher-priority needs, reduces the time between identification of needs and the delivery of supplies or performance of services, and provides alternative sources for supplies and services. Depending on the particular mission, deployment contracting can provide other collateral benefits such as strengthening the local economy and establishing relationships with the community.


B. In various after action reports (AAR), Judge Advocates expressed the need for a better understanding and experience with government contract law. These AARs emphasized LOGCAP contract support, real estate leases, base camp construction contracting, and other logistical support services. At a minimum, deployed Judge Advocates at any command level could provide proactive advice on the need for proper contracting authority through a warranted contracting officer. Accordingly, unauthorized contracting actions by individuals without contracting authority and subsequent ratification actions requiring high level approval authority could be avoided.

C. Legal support to operations doctrine provides that the Judge Advocate’s “contract law responsibilities include furnishing legal advice and assistance to procurement officials during all phases of the contracting process.” Specifically, FM 27-100 calls for Judge Advocates to provide “legal advice to the command concerning battlefield acquisition, contingency contracting, Logistics Civil Augmentation Program (LOGCAP), Acquisition and Cross-Servicing Agreements (ACSAs), . . . and overseas real estate and construction.” To provide contract law support in operations, JAs with contract law experience or training should be assigned to division and corps level main and rear command posts or to the command level that will have the assigned contingency contracting element headquarters. Depending on mission requirements, command structure, and the dollar value and/or complexity of contracting actions, contract law support may be required at various command levels including brigade or battalion.

D. Applicable Law During a Deployment. Contracting during a deployment involves two main bodies of law: international law, and U.S. contract and fiscal law. Attorneys must understand the authorities and limitations imposed by these two bodies of law.

1. International Law.
   b. The Law of War—Occupation (may be directly applicable, or followed as a guide when no other laws clearly apply, such as in Somalia during Operation Restore Hope).
   c. International Agreements.

   b. Federal Acquisition Regulation (FAR) and Agency Supplements.
   d. Executive Orders and Declarations.

E. Wartime Funding. Congressional declarations of war and similar resolutions may result in subsequent legislation authorizing the President and heads of military departments to expend appropriated funds to prosecute the war as they see fit. However, recent military operations (Bosnia, Haiti, Somalia, Desert Shield/Desert Storm, Panama, Grenada) were not declared “wars.”

F. Wartime Contract Law. During a national emergency declared by Congress or the President and for six months after the termination thereof, the President and his delegees may initiate or amend contracts notwithstanding
any other provision of law whenever it is deemed necessary to facilitate the national defense. Pub. L. No. 85-804, codified at 50 U.S.C. § 1431-1435; Executive Order 10789 (14 Nov. 1958); FAR Part 50; DFARS Part 250; AFARS Part 5150. These powers are broad, but the statute and implementing regulations contain a number of limitations. For example, they do not include waiving the requirement for full and open competition, and the authority to obligate funds in excess of $50,000 may not be delegated lower than the Army Secretariat. Earlier versions of this statute were the basis for the wholesale overhaul of defense acquisition at the beginning of World War II. This could occur again in a future general conflict. Although these are broad powers, Congress still must provide the money to pay for obligations incurred under this authority.

II. PREPARATION FOR DEPLOYMENT CONTRACTING

A. The Unified Command, Joint Task Force, or MACOM controlling the deployment will set policy and procedure affecting contracting plans. Coordinate with the controlling headquarters and other MACOMs that will have roles in expected deployments. OPLANS will determine when the contracting personnel will deploy. The contracting element generally consists of contracting officers, ordering officers, legal and other support personnel.

B. General Considerations. Recent operations have demonstrated the need to begin planning early for contracting during a deployment. The personnel necessary for effective contracting must be identified and trained. Units must develop plans for contracting personnel/teams to deploy with the organization. Units must realize that assets for contracting normally will come from their organic resources. Judge Advocates must also review any existing CONPLANS or OPLANS, paying particular attention to the acquisition and/or contracting appendices. Reserve assets may provide some contracting support. Coordinate in advance to determine the extent of this support. Prior to deployment, the command should determine who will have the authority to approve requests for contract support. An acquisition review board should be established in any major deployment.6 In a joint setting, these boards are referred to as Joint Acquisition Review Boards or JARBs.

C. Contracting Officer (KO) / Ordering Officer Support. Commanders should identify KO/ordering officer support requirements. Only contracting officers and their authorized representatives (e.g., ordering officers) may obligate government funds. KOs award, administer, and terminate contracts and make determinations and findings permitted by statute and regulation. FAR 1.602-1.

1. Commanders should ensure that KOs and ordering officers are properly appointed and trained. The Head of Contracting Activity (HCA) or certain officials in the Army Secretariat may appoint KOs. FAR 1.603; AFARS 5101.603-1. An HCA may delegate appointment power to a Principal Assistant Responsible for Contracting (PARC). This is the official who usually exercises authority to hire and fire KOs.

2. The chief of the contracting office may appoint ordering officers. AFARS 5101.602-2-90. There is no specific guidance on appointing ordering officers—common practice is to appoint a commissioned officer, warrant officer, or noncommissioned officer. Ordering officers usually are not part of the contracting element, but are a part of the forward units. Ordering officers make purchases with imprest funds, make over the counter purchases with SF 44s, and issue delivery orders against existing indefinite delivery contracts awarded by KOs. AFARS 5101.603-1-90. Ordering officers may also be government purchase card holders. AFARS 5113.2. KOs and ordering officers are subject to limitations in their appointment letters and procurement statutes and regulations. Contracting authority may be limited by dollar amount, subject matter, purpose, time, etc., or may be unlimited. Typical limitations are restrictions on the types of items that may be purchased and on per purchase dollar amounts.

D. Finance and Funding Support. Finance specialists are not part of the contracting element and not under its control. A deploying unit should train its personnel to properly account for funds when they must do so without the aid of a finance office. Generally, deploying units will receive a bulk-funded DA Form 3953, Purchase Request and Commitment (PR&C)7 if requested to support needs while deployed.

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6 Ensure that the G-4/J-4 for the operation reviews and approves requirements, to avoid purchases better filled through the supply system. AFARS Manual No. 2, para. 2-3.

7 For the Department of the Navy, use the NAVCOMPT Form 2275/2276; for the Air Force, use AF Form 9 (O&M).
1. Consider establishing an imprest fund in advance of deployment notification. FAR 13.305; DFARS 213.305; DoD Reg. 7000.14-R, vol. 5, paras. 020901 to 020908. Imprint fund cashiers should receive training in their duties, liabilities, and the operation of an imprest fund prior to deployment. Installation commanders may establish funds up to $10,000. An imprest fund operates like a petty cash fund; it is replenished as payments are made from it. The fund should include local currency if available before deployment. FAR 25.1002 requires that off-shore procurements be made with local currency, unless the contracting officer determines the use of local currency inappropriate (e.g., if a SOFA exists and it allows use of U.S. dollars).

2. Finance personnel or designees (e.g., Paying agents) hold money and will accompany an ordering officer to actually make payment if a vendor will not take a SF 44 or other contract document and invoice the U.S. later. Identify the deploying Paying agents, and ensure they are appointed and trained as necessary.

III. CONTRACTING DURING A DEPLOYMENT

A. This section discusses various methods used to acquire supplies and services. It begins with a general discussion of seeking competition, and discusses specific alternatives to acquiring supplies and services pursuant to a new contract to meet the needs of a deploying force.

B. Competition Requirements. The Competition in Contracting Act, 10 U.S.C. § 2304, requires the government to seek competition for its requirements. See also FAR Part 6 and Far 2.101. In general, the government must seek for full and open competition by providing all responsible sources an opportunity to compete. No automatic exception is available for contracting operations during deployments.

1. For contracts award and performed within CONUS, the statutory requirement for full and open competition for purchases over the simplified acquisition threshold creates a 45-day minimum procurement administrative lead time (PALT), which results from a requirement to publish notice of the proposed acquisition 15 days before issuance of the solicitation (by synopsis of the contract action in the Governmentwide Point of Entry (GPE)) at FedBizOpps.gov, followed by a requirement to provide a minimum of 30 days for offerors to submit bids or proposals. Three additional time periods extend the minimum 45-day PALT: 1) time needed for requirement definition and solicitation preparation; 2) time needed for evaluation of offers and award of the contract; and 3) time needed after contract award for delivery of supplies or performance of services.

2. There are seven statutory exceptions that permit contracting without full and open competition, which are set forth in 10 U.S.C. § 2304(c) and FAR Subpart 6.3:
   a. Only one responsible source and no other supplies or services will satisfy agency requirements. FAR 6.302-1. The contracting officer may award a contract without full and open competition if the required supplies or services can only be provided by one or a limited number of sources. For example, it may be necessary to award to a particular source where that source has exclusive control of necessary raw materials or patent rights. FAR 6.302-1 provides additional examples of circumstances where use of this exception may be appropriate.
   b. Unusual and compelling urgency. FAR 6.302-2. This exception applies where the need for the supplies or services is of such an unusual or compelling urgency that delay in awarding the contract would result in serious injury to the government. Use of this exception enables the contracting officer to limit the procurement to the only firm(s) he reasonably believes can properly satisfy the requirement in the limited time available.9 Because

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8 Effective 1 October 1996, use of imprest funds by DoD activities in CONUS is no longer authorized. Effective 1 October 1997, use of imprest funds is not authorized OCONUS. However, the use of imprest funds is authorized for use in contingency operations. See message, Under Secretary of Defense (Comptroller), Subject: Elimination of Imprest Funds (28 March 1996). See also, DoD 7000.14-R, vol. 5, ch.2, para. 0208.
9 This exception can be particularly applicable to meet urgent critical needs relating to human safety and which affects military operations. For example, it was recently used to procure sandbags in support of Operation Iraqi Freedom (Total Industrial & Packaging Corporation, B-295434, 2005 U.S. Comp. Proc. Dec. ¶ 38 (Feb. 22, 2005)) and to procure automatic fire suppression systems for U.S. Marine Corps’s light armored vehicles (Meggitt Safety Systems, Inc., B-297378, B-297378.2, 2006 U.S. Comp. Gen. LEXIS 27 (Jan. 12, 2006)). However, this exception cannot be used where the urgency was created by the agency’s lack of advanced planning. 10 U.S.C. § 2304(f)(5). See, e.g., WorldWide Language Resources, Inc.; SOS International Ltd., B-296984; B-296984.2; B-296984.3; B-296984.4; B-296993; B-296993.2; B-296993.3; B-296993.4, 2005 U.S. Comp. Gen. Proc. Dec. ¶ 206 (Nov. 14, 2005) (protest of December, 2004 award of sole-source contract for bilingual-cultural advisor/subject matter experts in support of Multinational Forces-Iraq sustained where the urgency – the immediate need for the
of the urgency, the contracting officer is permitted to award the contract even before the written “Justification and Approval” (see paragraph 2 below) is completed. Similarly, the urgency requiring use of this exception can allow the contracting officer to dispense with the 15-day publication requirement. FAR 5.202(a)(2).

    c. *Industrial mobilization, engineering, developmental, or research capability; or expert services for litigation*. FAR 6.302-3. This exception is used primarily when it is necessary to keep vital facilities or suppliers in business, to prevent insufficient availability of critical supplies or employee skills in the event of a national emergency.

    d. *International agreement*. FAR 6.302-4. This exception is used where supplies or services will be used in another country, and the terms of a SOFA or other international agreement or treaty with that country specify or limit the sources. This exception also applies when the acquisition is for a foreign country who will reimburse the acquisition costs (e.g., pursuant to a foreign military sales agreement) directs that the product be obtained from a particular source.

    e. *Authorized or required by statute*. FAR 6.302-5. Full and open competition is not required if a statute expressly authorizes or requires the agency to procure the supplies or services from a specified source, or if the need is for a brand name commercial item for authorized resale.

    f. *National security*. FAR 6.302-6. This exception applies if disclosure of the government’s needs would compromise national security. Mere classification of specifications generally is not sufficient to restrict the competition, but it may require potential contractors to possess or qualify for appropriate security clearances. FAR 6.302-6.

    g. *Public interest*. FAR 6.302-7. Full and open competition is not required if the agency head determines that it is not in the public interest for the particular acquisition. Though broadly written, this exception is rarely used because only the head of the agency can invoke it – it requires a written determination by the Secretary of Defense. DFARS 206.302-7.

2. Use of any of these exceptions to full and open competition requires a “Justification and Approval” (J&A). FAR 6.303. For the contents and format of a J&A, refer to AFARS 5106.303, 5153.9004, and 5153.9005. Approval levels for justifications are listed in FAR 6.304:

    a. Actions under $500,000: the contracting officer.

    b. Actions from $500,000 to $10 million: the competition advocate designated pursuant to FAR 6.501.

    c. Actions from $10 million to $50 million: the HCA or designee.

    d. Actions above $50 million: the agency acquisition executive. For the Army, this is the Assistant Secretary of the Army for Acquisition, Logistics, and Technology (ASA(ALT)).

3. Contract actions awarded and performed outside the United States, its possessions, and Puerto Rico, for which only local sources will be solicited, generally are exempt from compliance with the requirement to synopsis the acquisition in the GPE. These actions therefore may be accomplished with less than the normal minimum 45-day PALT, but they are not exempt from the requirement for competition. See FAR 5.202(a)(12); see also FAR 14.202-1(a) (thirty-day bid preparation period only required if requirement is synopsized). Thus, during a deployment, contracts may be awarded with full and open competition within an overseas theater faster than within CONUS, thus avoiding the need for a J&A for other than full and open competition for many procurements executed in rapid fashion. Obtain full and open competition under these circumstances by posting notices on procurement bulletin boards, soliciting potential offerors on an appropriate bidders list, advertising in local newspapers, and

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services prior to the January 2005 elections in Iraq – was the direct result of unreasonable actions and acquisition planning by the government 2-3 months earlier).
telephoning potential sources identified in local telephone directories. See, FAR 5.101(a)(2) & (b) and AFARS Manual No. 2, para.4-3.e.

C. Methods of Acquisition.

1. Sealed bidding: award is based only on price and price-related factors, and is made to the lowest, responsive, responsible bidder. See, FAR Part 14.

2. Negotiations (also called “competitive proposals”): award is based on stated evaluation criteria, one of which must be cost, and is made to the responsible offeror whose proposal offers either the lowest cost, technically acceptable solution to the government’s requirement, or the technical/cost trade-off, even if it is not lowest in cost. The basis for award (low-cost, technically-acceptable or trade-off), and a description of the all factors and major subfactors that the contracting officer will consider in making this determination, must be stated in the solicitation. See, FAR Part 15.

3. Simplified acquisition procedures: simplified acquisition procedures are for the acquisition of supplies, nonpersonal services, and construction in amounts less than the simplified acquisition threshold. See, FAR Part 13.

D. Sealed Bidding as a Method of Acquisition.

1. Sealed bidding procedures must be used if the four conditions enumerated in the Competition in Contracting Act exist. 10 U.S.C. § 2304(a)(2)(A); see also, Racal Filter Technologies, Inc., B-240579, Dec. 4, 1990, 70 Comp. Gen. 127, 90-2 CPD ¶ 453. These four conditions, commonly known as the “Racal factors,” are:
   a. Time permits the solicitation, submission, and evaluation of sealed bids;
   b. Award will be made only on the basis of price and price-related factors;
   c. It is not necessary to conduct discussions with responding sources about their bids; and
   d. There is a reasonable expectation of receiving more than one sealed bid.

2. Use of sealed bidding results in little discretion in the selection of a source. Bids are solicited using Invitations for Bids (IFB) under procedures that do not allow for pre-bid discussions with potential sources. A clear description/understanding of the requirement is needed to avoid having to conduct discussions. Sealed bidding requires more sophisticated contractors because minor errors in preparing a bid can make the bid nonresponsive and prevent the government from accepting the offer. Only fixed-price type contracts are awarded using these procedures. Sealed bidding procedures are rarely used during active military operations in foreign countries because it is usually necessary to conduct discussions with responding offerors to ensure their understanding of, and capability to meet, U.S. requirements.

E. Negotiations (Competitive Proposals) as a Method of Acquisition. Negotiations are used when the use of sealed bids is not appropriate. 10 U.S.C. § 2304(a)(2)(B). Negotiations permit greater discretion in the selection of a source, and allow consideration of non-price factors in the evaluation of offers, such as technical capabilities of the offerors, past performance history, etc. Offers are solicited by use of a Request for Proposals (RFP). Discussions with offerors permit better understanding of needs and capabilities. Negotiations permit the use of any contract type. Negotiations procedures also permit the use of letter contracts and oral solicitations to expedite awards of contracts and more rapidly fulfill requirements. See FAR Part 15.

F. Simplified Acquisition Procedures.

1. Increased thresholds for contingency operations. 41 U.S.C. § 428a. Simplified acquisition procedures can be used to procure goods and services up to the “simplified acquisition threshold” (SAT), which is normally $100,000. Simplified acquisition procedures may also be used to purchase commercial items up to an amount well above the SAT – the commercial items test program threshold is normally $5,000,000. The “micro-purchase
threshold,” below which purchases may be made without competition, is normally $2,500. On October 28, 2004, Section 822 of the Ronald W. Reagan National Defense Authorization Act for Fiscal Year 2005, Pub. L. No. 108-375, amended 41 U.S.C. § 428a (Special Emergency Procurement Authority) to increase each of these thresholds for procurements in support of a contingency operation as defined in 10 U.S.C. § 101(a)(13), or to facilitate defense against or recovery from NBC or radiological attack. Presently, in a contingency operation, the thresholds are as follows:

a. **Simplified acquisition threshold (SAT)**. For purchases supporting a contingency operation but made (or awarded and performed) inside the United States, the SAT is $250,000. For purchases supporting a contingency operation made (or awarded and performed) outside the United States, the SAT is $1,000,000. 41 U.S.C. § 428a(b)(2); FAR 2.101.

b. **Micro-purchase threshold**. For purchases supporting a contingency operation but made (or awarded and performed) inside the United States, the micro-purchase threshold is $15,000. For purchases supporting a contingency operation made (or awarded and performed) outside the United States, the micro-purchase threshold is $25,000. 41 U.S.C. § 428a(b)(1); FAR 2.101.

c. **Commercial items**. For purchases supporting a contingency operation, simplified acquisition methods may be used to purchase commercial item supplies and services up to $10,000,000. 41 U.S.C. § 428a(c); FAR 13.500(e).

2. About 95% of the contracting activity conducted in a deployment setting will be simplified acquisitions. The following are various methods of making or paying for these simplified purchases. Most of these purchases can be solicited orally, except for construction projects exceeding $2000 and complex requirements. The types of simplified acquisition procedures likely to be used during a deployment are:

a. **Purchase Orders**. FAR Subpart 13.302; DFARS Subpart 213.302; AFARS Subpart 5113.302 and 5113.306 (for use of the SF 44).

b. **Blanket Purchase Agreements (BPA)**. FAR Subpart 13.303; DFARS Subpart 213.303; AFARS Subpart 5113.303.


d. **Government Purchase Card Purchases**. FAR 13.301; DFARS 213.301; AFARS Subpart 5113.2.

e. **Accommodation checks/government purchase card convenience checks**. DoD 7000.14-R, vol. 5, ch. 2, para. 0210; see also DFARS 213.270(c)(6) and 213.305-1(3).

f. **Commercial Items Acquisitions**. 10 U.S.C. § 22304(g)(1)(B); FAR 13.5.

3. **Purchase Orders**. A purchase order is an offer to buy supplies or services, including construction. Purchase orders usually are issued only after requesting quotations from potential sources. Issuance of an order does not create a binding contract. A contract is formed when the contractor accepts the offer either in writing or by performance. In operational settings, purchase orders may be written using two different forms.

a. **DD Form 1155 or SF 1449**. This is a multi-purpose form which can be used as a purchase order, blanket purchase agreement, receiving/inspection report, property voucher, or public voucher. It contains some contract clauses, but users must incorporate all other applicable clauses. FAR 13.307; DFARS 213.307; and AFARS Manual No. 2, Appendix J. See clause matrix in FAR Part 52. When used as a purchase order, the KO may make purchases up to the simplified acquisition threshold. Only KOs are authorized to use this form.

b. **Standard Form (SF) 44**. See Appendices A & B. This is a pocket-sized form intended for over-the-counter or on-the-spot purchases.Clauses are not incorporated. Use this form for “cash and carry” type purchases.
Ordering officers, as well as KOs, may use this form. Reserve unit commanders may use the SF 44 for purchases not exceeding the micro-purchase threshold when a Federal Mobilization Order requires unit movement to a Mobilization Station or site, or where procurement support is not readily available from a supporting installation. FAR 13.306; DFARS 213.306; AFARS 5113.306.

Conditions for use:

1. As limited by appointment letter.
2. Away from the contracting activity.
3. Goods or services are immediately available.
4. One delivery, one payment.

c. Ordering officers may use SF 44s for purchases up to the micro-purchase threshold for supplies or services, except that purchases up to the simplified acquisition threshold may be made for aviation fuel or oil. A contracting officer may make purchases up to the simplified acquisition threshold. See DFARS 213.306(a)(1)(B).

4. Blanket Purchase Agreements (BPA). FAR Subpart 13.303; DFARS 213.303-5; and AFARS 5113.303. A BPA is a simplified method of filling anticipated repetitive needs for supplies or services essentially by establishing “charge account” relationships with qualified sources of supply. They are not contracts but merely advance agreements for future contractual undertakings. BPAs set prices, establish delivery terms, and provide other clauses so that a new contract is not required for each purchase. The government is not bound to use a particular supplier as it would be under a requirements contract. KO negotiates firm-fixed-prices for items covered by the BPA, or attaches to the BPA a catalog with pertinent descriptions/prices.

a. BPAs are prepared and issued on DD Form 1155 or SF 1449 and must contain certain terms/conditions. FAR 13.303-3:

1. Description of agreement.
2. Extent of obligation.
3. Pricing.
4. Purchase limitations.
5. Notice of individuals authorized to purchase under the BPA and dollar limitation by title of position or name.
6. Delivery ticket requirements.
7. Invoicing requirements.

b. KOs may authorize ordering officers and other individuals to place calls (orders) under BPAs. FAR 13.303, AFARS 5113.303-2. Existence of a BPA does not per se justify sole-source procurements. FAR 13.303-5(c). Consider BPAs with multiple sources. If insufficient BPAs exist, solicit additional quotations for some purchases and make awards through separate purchase orders.

5. Imprest Funds. See FAR 13.305; DFARS 213.305; and DoD Reg. 7000.14-R, Financial Mgmt. Reg., vol. 5, Disbursing Policies and Procedures, paras. 020901 to 020908; and AR 37-103. An imprest fund is a cash fund of a fixed amount established by an advance of funds from a finance or disbursing officer to a duly appointed cashier. The cashier disburses funds as needed to pay for certain simplified acquisitions. Funds are advanced without charge to an appropriation, but purchases are made with notation on the receipts returned to the imprest fund cashier of the appropriation which will be used to reimburse the imprest fund for the amount of the purchase. See DoD 7000.14-R, vol. 5, ch. 2, para. 0209; DFARS 213.305-1. The maximum amount in a fund at any time is
$10,000, but can be increased to $100,000 during a contingency operation. DoD 7000.14-R, vol. 5, ch. 2, para. 020903. During an overseas contingency operation as defined in 10 U.S.C. 101 (a)(13) or a humanitarian or peacekeeping operation as defined in 10 U.S.C. 2302(8), imprest funds may be used for transactions at or below the micro-purchase threshold. DFARS 213.305-3.

a. Ordering officers, as well as KOs, may use the imprest fund procedures. Imprest fund cashiers, however, cannot be ordering officers and cannot make purchases using imprest funds. DoD 7000.14-R, vol. 5, ch. 2, para. 020905.

b. Each purchase using imprest funds must be based upon an authorized purchase requisition. If materials or services are deemed acceptable by the receiving activity, the receiver annotates the supplier’s sales document and passes it to the imprest fund cashier for payment. Alternatively, the imprest fund cashier may advance cash to an authorized individual to pick up and pay for the material at the vendor’s location. See DoD 7000.14-R, vol. 5, ch. 2, para. 020906 B.

6. Government-wide Purchase Card (GPC). Authorized GPC holders may use the cards to purchase goods and services up to the micro-purchase threshold. In a contingency operation, KOs may use the cards for purchases up to the SAT. DFARS 213.301(3). Overseas, even if not in a designated contingency operation, authorized GPC holders may make purchases up to $25,000 for commercial items/services for use outside the U.S., but not for work to be performed by workers recruited within the United States. DFARS 213.301(2). The GPC can also be used as a payment instrument for orders made against Federal Supply Schedule contracts, calls made against a Blanket Purchase Agreement (BPA), and orders placed against Indefinite Delivery/Indefinite Quantity (IDIQ) contracts that contain a provision authorizing payment by purchase card. FAR 13.301(c); AFARS 5113.202(c). Funds must be available to cover the purchases. Special training for cardholders is required. AFARS Subpart 5113.270[ sic] (c). Issuance of these cards to deploying units must be coordinated prior to deployment, because there is insufficient time to request and receive the cards once the unit receives notice of deployment.

7. Accommodation Checks/Purchase Card Convenience Checks. Commands involved in a deployment may utilize accommodation checks and/or GPC convenience checks in the same manner as they are used during routine operations. Checks should only be used when Electronic Funds Transfer (EFT) or the use of the government purchase card is not possible. See DoD 7000.14-R, vol. 5, ch. 2, para. 0210; see also DFARS 213.270(c)(6) and 213.305-1(3). Government purchase card convenience checks may not be issued for purchases exceeding the micro purchase threshold. See DoD 7000.14-R, vol. 5, ch. 2, para. 021001.E.1.

8. Commercial Items Acquisitions. FAR Part 12. Much of our deployment contracting involves purchases of commercial items. The KO may use any simplified acquisition method to acquire commercial items, or may use one of the other two acquisition methods (sealed bidding or negotiations). All three acquisition methods are streamlined with procuring commercial items. FAR Part 12 sets out a series of special simplified rules, to include a special form, simplified clauses, and streamlined procedures, that may be used in acquiring commercial items up to $5,000,000 ($10,000,000 in a contingency operation). However, any contract for commercial items must be firm-fixed-price or fixed-price with economic price adjustment. FAR 12.207.

9. Simplified Acquisition Competition Requirements. The requirement for full and open competition does not apply to simplified acquisitions. However, for simplified acquisitions above the micro-purchase threshold, there is still a requirement to obtain competition “to the maximum extent practicable,” which ordinarily means soliciting at least 3 quotes from sources within the local trade area. FAR 13.104(b). For purchases at or below the micro-purchase threshold, there is no competition requirement at all, and obtaining just one oral quotation will suffice so long as the price is fair and reasonable. FAR 13.202(a)(2). Additional simplified acquisition competition considerations:

a. Micro-purchases. While there is no competition requirement, micro-purchases shall be distributed equitably among qualified sources to the extent practicable. FAR 13.202(a)(1). If practicable, solicit a quotation from other than the previous supplier before placing a repeat order. Oral solicitations should be used as much as possible, but a written solicitation must be used for construction requirements over $2,000. FAR 13.106-1(d).
b. *Simplified acquisitions above the micro-purchase threshold.* Because there is still a requirement to promote competition “to the maximum extent practicable,” KOs may not sole-source a requirement above the micro-purchase threshold unless the need to do so is justified in writing and approved at the appropriated level. FAR 13.501. Soliciting at least three sources is a good rule of thumb to promote competition to the maximum extent practicable. Whenever practicable, request quotes from two sources not included in the previous solicitation. FAR 13.104(b). You normally should also solicit the incumbent contractor. J. Sledge Janitorial Serv., B-241843, Feb. 27, 1991, 91-1 CPD ¶ 225.

c. Requirements aggregating more than the SAT or the micro-purchase threshold may not be broken down into several purchases merely to avoid procedures that apply to purchases exceeding those thresholds. FAR 13.003(c).

d. *Publication (Notice) Requirements.* Normally, contracting officers are required to publish a synopsis of proposed contract actions over $25,000 on the Government-wide point of entry (GPE) at FedBizOpps.gov. 15 U.S.C. § 637(e); 41 U.S.C. § 416(a)(1); FAR 5.101(a)(1) and FAR 5.203. For actions estimated to be between $10,000 and $25,000, public posting (displaying notice in a public place) of the proposed contract action for 10 days is normally required. 15 U.S.C. § 637(e); 41 U.S.C. § 416(a)(1)(B); FAR 5.101(a)(2). None of these notice requirements exist if the disclosure of the agency’s needs would compromise national security. 15 U.S.C. § 637(g)(1)(B); 41 U.S.C. § 416(a)(1)(B); FAR 5.101(a)(2)(ii) and FAR 5.202(a)(1). Disclosure of most needs in a deployment would not compromise national security. Still, the requirement to publish notice in FedBizOpps.gov is often not required in deployment contracting because there are other exemptions listed at FAR 5.202 that will often apply. For example, publication is not required for contracts that will be made and performed outside the United States, and for which only local sources will be solicited. FAR 5.202(a)(12). Accordingly, notice of proposed contract actions overseas is accomplished primarily through public posting at the local equivalent of a Chamber of Commerce, bulletin boards outside the deployed contracting office, or other locations readily accessible by the local vendor community. See FAR 5.101(a)(2) & (b) and AFARS Manual No. 2, para. 4-3.e.

G. *Use of Existing Contracts to Satisfy Requirements.* Existing ordering agreements, indefinite delivery contracts, and requirements contracts may be available to meet recurring requirements, such as fuel and subsistence items. Investigate existence of such contracts with contracting offices of units and activities with continuing missions in the deployment region. For example, the Navy had an existing contract for the provision of shore services to its ships in the port of Mombasa, Kenya, which was used in lieu of new contracts to provide services to air crews operating out of Mombasa during Operation Provide Relief.

1. The U.S. Army Material Command (AMC) has a cost-type contract known as LOGCAP (Logistics Civil Augmentation Program) which provides for comprehensive logistics and construction support to a deployed force anywhere in the world. By using this contract to provide logistics support to a deployed force, a commander can perform a military mission with a much smaller force than might otherwise be necessary, and without developing and awarding an entirely new contract to obtain required support. See AR 700-137.

2. LOGCAP is primarily designed for use where no treaties exist but can be used CONUS\(^\text{10}\) as well as OCONUS. LOGCAP is designed to develop support for an arriving force in an austere environment to provide for basic needs such as water, sewage, electricity, etc. LOGCAP may also provide services such as force sustainment, construction, and other general logistics support. LOGCAP Homepage (Army AMC) is: http://www.amc.army.mil/LOGCAP/.

3. LOGCAP is an expensive contracting tool and should be used judiciously with command oversight of requirements submitted to the LOGCAP contractor. The high costs associated with LOGCAP contract have resulted in closer scrutiny by Congress. In one report, the GAO noted that commanders were unaware of the cost ramifications for what they were doing. In Bosnia, the unit commanders wanted to accelerate the base camp construction and required the contractor to fly in the plywood from the U.S. because there were insufficient supplies on the local markets. The commanders did not realize that the cost of plywood would cost them about $86 per sheet.

\(^{10}\) Operation Provide Refuge, the housing of Kosovar Refugees at Fort Dix, NJ, May-July 1999, was supported by LOGCAP.

4. Another option may be the Air Force Contract Augmentation Program (AFCAP). Similar to LOGCAP, AFCAP is primarily a civil engineering support contract. AFCAP can also provide limited services. AFCAP is a contract force multiplier to augment Civil Engineer and Services capabilities to support worldwide contingency planning and deployment operations principally in military operations other than war. AFCAP may also be used in base recovery operations as a result of natural disasters, accidents, or terrorist attacks. The AFCAP has been used to support a number of contingencies and was used to aid recovery efforts after Hurricane Georges struck Keesler AFB in 1998. The AFCAP homepage is: http://www.afcap.com.

5. The U.S. Navy’s Contingency Construction Capabilities (CONCAP) program is similar to AFCAP. CONCAP is a Navy construction contracting program to provide responsive contracting vehicle and a large civilian contractor ready to respond to contingencies or natural disasters anywhere in the world. CONCAP has been used in domestic support operations to aid recovery efforts in the wakes of Hurricanes Bertha and Fran in 1996, and Hurricanes Bonnie and Georges in 1998.

H. Alternative Methods for Fulfilling Requirements. New and existing contracts are not the only method of meeting the needs of deployed military forces. The military supply system is the most common source of supplies and services. Cross-servicing agreements and host-nation support agreements exist with NATO, Korea, and other major U.S. allies. Similarly, under the Economy Act, other government agencies may fill requirements for deployed forces, either from in-house resources or by contract. Finally, service secretaries retain substantial residual powers under Public Law 85-804 that may be used to meet critical requirements that cannot be fulfilled using normal contracting procedures.

1. Host nation support and cross-servicing agreements are also means of fulfilling the needs of deployed U.S. forces and are addressed in 10 U.S.C. § 2341-50; DoD Dir. 2010.9; and AR 12-1. These authorities permit acquisitions and transfers of specific categories of logistical support to take advantage of existing stocks in the supply systems of the U.S. and allied nations. Transactions may be accomplished notwithstanding certain other statutory rules related to acquisition and arms export controls. However, except during periods of active hostilities, reimbursable transactions (i.e., those where repayment in kind is not possible) are limited to a total of $150M (credit) / $200M (liability) per year for NATO and $75M (credit) / $60M (liability) per year for non-NATO allies. The usefulness of these arrangements may be limited when the host nation has not invited U.S. intervention, or when the U.S. deploys forces unilaterally.

2. The Economy Act (31 U.S.C. § 1535) provides another alternative means of fulfilling requirements. An executive agency may transfer funds to another agency, and order goods and services to be provided from existing stocks or by contract. For example, the Air Force could have construction performed by the Army Corps of Engineers, and the Army might have Dep’t of Energy facilities fabricate special devices for the Army. Procedural requirements for Economy Act orders, including obtaining contracting officer approval on such actions, are set forth in FAR Subpart 17.5, DFARS 217.5, and DFAS-IN 37-1. A general officer or SES must approve Economy Act Orders placed outside DoD. See DFAS-IN 37-1, para. 1207.

3. Extraordinary contractual actions under Pubic Law 85-804 (50 U.S.C. § 1431-1435; FAR Part 50) may be taken under the broad residual authority of the SECARMY to initiate extraordinary contractual actions to facilitate national defense. Requiring activities may request that the Secretary use this authority. There are some limitations on use of these powers. FAR 50.203(a). Procedures for requesting use of these powers are found in FAR Subpart 50.4, DFARS Subpart 250.4, and AFARS Subpart 5150.1. Congress still must appropriate funds needed to pay obligations incurred under this authority.

1. Leases of Real Property. The Army is authorized to lease foreign real estate for military purposes. 10 U.S.C. § 2675. Authority to lease is delegated on an individual lease basis. AR 405-10, para. 3-3b. Billeting services are acquired by contract, not lease. True leases normally are accomplished by the Army Corps of Engineers using Contingency Real Estate Support Teams (CREST).
IV. INTERNATIONAL LAW CONSIDERATIONS IN THE ACQUISITION OF SUPPLIES AND SERVICES DURING MILITARY OPERATIONS

A. We cannot rely only on the principles of international law for the acquisition of supplies and services to support military operations. Limitations under international law make it imperative that we normally acquire supplies and services using U.S. acquisition laws. Nevertheless, battlefield acquisition techniques (confiscation, seizure, and requisition) may prove a valuable means of supporting some of the needs of a deployed force when active combat or actual occupation of hostile territory occurs.


1. The law of land warfare regulates the taking and use of property by military forces. The rights and obligations of military forces vary depending on the ownership of the property, the type of property, and whether the taking occurs on the battlefield or under military occupation. Certain categories of property are completely protected from military action (e.g., historic monuments, museums, and scientific, artistic, and cultural institutions).

2. Acquisition of Enemy Property in Combat.

a. Confiscation is the permanent taking or destruction of enemy public property found on the battlefield. HR (Hague Conv. Annex Reg.), art. 23, para. (g); HR, art. 53; Field Manual 27-10, Law of Land Warfare, paras. 59, 393-424 (July 1986) (hereinafter FM). When required by military necessity, confiscated property becomes the property of the capturing state. The concept of state ownership includes the requirement to preserve property. Confiscation is a taking without compensation to the owner. Thus, a commander may acquire the supplies of an enemy armed force and its government. Public buildings may also be used for military purposes. When military necessity requires it, if ownership is not known, a commander may treat the property as public property until ownership is determined.

b. Seizure is the temporary taking of private or state property. When the use of private real property on the battlefield is required by military necessity, military forces may temporarily use it without compensation. (Use of private real property is discouraged; try to use public real property [firehouses or abandoned palaces make excellent CPs]. Anything other than a transient use of private real property will require a lease [typically retroactive] concluded by the Corps of Engineers.) Private personal property, if taken, must be returned when no longer required, or else the user must compensate the owner. HR, art. 53; FM 27-10, para. 406-10. Examples of property which might be seized include arms and ammunition in contractor factories; radio, TV, and other communication equipment and facilities; construction equipment; privately owned vehicles, aircraft, ships, etc.

c. To the maximum extent possible, avoid seizing private property. Use enemy public (government or military) property instead. If private property must be seized, give a receipt for the property, if possible, and record the condition of the property and the circumstances of seizure. Units should produce duplicate forms for this purpose, not only to document the seizure, but to notify operators and logisticians of the availability of the property. An example of such a form is reproduced at the end of this Chapter at Appendix B. Units likely to seize property (typically airborne and light units with few organic vehicles) should train on seizure, recordation, and reporting procedures. Vehicle seizure procedures should be in the TACSOP of such units. Marking of seized vehicles (with spray paint or marker panels) should be addressed in the TACSOP to minimize the likelihood of fratricide.

3. Acquisition of Enemy Property in Occupied Territories.

a. An occupation is the control of territory by an invading army. HR, art. 42; FM 27-10, para. 351. Public personal property that has some military use may be confiscated without compensation. FM 27-10, para. 403. The occupying military force may use public real property, if it has some military use or is necessary to prosecute the war. FM 27-10, para. 401. However, no ownership rights transfer.

b. Private property capable of direct military use may be seized and used in the war effort. Users must compensate the owner at the end of the war. FM 27-10, para. 403.
c. DoD makes a distinction between those instances in which a contractual obligation has arisen and those in which the private owner must initiate a non-contractual claim for compensation. 25 Jan. 90 memo from Deputy General Counsel (Acquisition) to ASA (RDA) (two categories of claims set forth). The first category involves products or services acquired as result of express or implied in fact contract. The second category which gives rise to potential compensation claims arises when a government representative unilaterally takes possession of the property. In both cases, an owner may have extraordinary relief available (Pub. L. 85-804). In no case, however, is relief under Pub. L. 85-804, or under any other contractual remedy, available to pay for combat damage.

d. Requisition is the taking of private or state property or services needed to support the occupying military force. Unlike seizure, requisition can only occur upon the order of the local commander. Users must compensate the owner as soon as possible. FM 27-10, para. 417. The command may levy the occupied populace to support its force, i.e., pay for the requisition. Requisition is the right of the occupying force to buy from an unwilling populace. Requisitions apply to both personal and real property. It also includes services.

e. Article 2 Threshold. If a host nation government invites U.S. forces into its territory, the territory is not occupied, and U.S. forces have no right to take property (because the Law of War and the property rules therein have not been triggered). The Host Nation may agree to provide for some of the needs of U.S. forces that cannot be met by contracting. Examples: (1) Saudi Arabia in Operation DESERT SHIELD/STORM (1990-91), (2) Haiti in Operation UPHOLD DEMOCRACY (1994-95), and (3) Bosnia-Herzegovina, in Operation JOINT ENDEAVOR (1995-96).


The law of war also regulates use of prisoners of war (PW) and the local populace as a source of services for military forces. PWs and civilians may not be compelled to perform services of a military character or purpose.

1. Use of PWs as Source for Services in Time of War. PWs may be used as a source of labor; however, the work that PWs may perform is very limited. Geneva Conv. for the Protection of PWs (GPW), art. 49; FM 27-10, para. 125-133. PWs may not be used as source of labor for work of a military character or purpose. GPW, art. 49; FM 27-10, para. 126. The regulation governing PW labor is AR 190-8, which requires a legal review (with copy to OTJAG) of proposed PW labor in case of doubt concerning whether the labor is authorized under the law of war. Note that PWs may be used to construct and support (food preparation, e.g.) PW camps.

2. Use of Civilian Persons as Source for Services in Time of War.

a. Civilian persons may not be compelled to work unless they are over 18, and then only on work necessary either for the needs of the army of occupation, for public utility services, or for the feeding, sheltering, clothing, transportation, or health of the population of the occupied country. Geneva Conv. Relative to Protection of Civilian Persons in Time of War (GC), art. 51; FM 27-10, para. 418-424. Civilians considered protected persons may not be compelled to take part in military operations against their own country. GC, art. 51; FM 27-10, para 418.

b. The prohibition against forced labor in military operations precludes requisitioning the services of civilian persons upon work directly promoting the ends of war, such as construction of fortifications, entrenchments, or military airfields; or transportation of supplies/ammunition in the Area of Operations. There is no prohibition against their being employed voluntarily and paid for this work. FM 27-10, para. 420.

3. Practical Considerations on Use of International Law Principles for Acquisition of Supplies and Services. The uncertainty of these principles (confiscation, seizure, and requisition) as a reliable source for the acquisition of supplies and services make them a less-preferred means of fulfilling the requirements of U.S. forces than traditional contracting methods. However, these principles do provide an expedient complement to other acquisition techniques that should not be overlooked in appropriate circumstances. Before using these acquisition techniques, however, consider the impact that takings of private property or forced labor inevitably have on the populace. Consider also the difficulty in accurately computing compensation owed if accurate records do not exist (units must set up a system for recording takings of private property in SOPs if battlefield acquisitions are anticipated).
V.  POLICING THE BATTLEFIELD

A.  The Grenada and Panama operations spawned a large number of irregular or unauthorized procurements and other actions with procedural defects.  Similar problems were also encountered in Operation Enduring Freedom (primarily Afghanistan and surrounding area) and Operation Iraqi Freedom.  At the end of active hostilities, U.S. forces faced the problem of correcting errors made in acquisitions supporting combat units.  Generally, resolution involved ratification, extraordinary contractual actions, and GAO claims procedures.

B.  Ratification of Contracts Executed by Unauthorized Government Personnel.  Only certain officials (chief of a contracting office, Principal Assistant Responsible for Contracting (PARC), Head of Contracting Agency (HCA)) may ratify agreements made by unauthorized persons, which bind the U.S. in contract.  FAR 1.602-3.  There are dollar limits (See AFARS 5101.602-3) on the authority to ratify unauthorized commitments:

1.  Up to $10,000 - Chief of Contracting Office
2.  $10,000 - $100,000 - PARC
3.  Over $100,000 – HCA
4.  These officials may ratify only when:
   a.  The government has received the goods or services.
   b.  The ratifying official has authority to obligate the U.S. now, and could have obligated the U.S. at the time of the unauthorized commitment.
   c.  The resulting contract would otherwise be proper (a proper contract type, a contract not prohibited by law, etc.), and adequate funds are available, were available at the time of the unauthorized commitment, and have been available continuously since that time.
   d.  The price is fair and reasonable.

C.  Extraordinary Contractual Actions.  If ratification is not appropriate, e.g., where no agreement was reached with the supplier, the taking may be compensated as an informal commitment.  FAR 50.302-3.  Alternatively, the supplier may be compensated using service secretary residual powers.  FAR Subpart 50.4.

1.  Requests to formalize informal commitments must be based on a request for payment made within 6 months of furnishing the goods or services, and it must have been impracticable to have used normal contracting procedures at the time of the commitment.  FAR 50.203(d).

2.  These procedures have been used to reimburse owners of property taken during the Korean War (AFCAB 188, 2 ECR § 16 (1966)); in the Dominican Republic (Elias Then, Dept. of Army Memorandum, 4 Aug. 1966); in Jaragua S.A., ACAB No. 1087, 10 Apr. 1968; and in Panama (Anthony Gamboa, Dep’t of Army Memorandum, Jan. 1990).

D.  General Accounting Office (GAO) Claims.  GAO claims procedures provide another method of settling claims for which the legal authority or procedures are uncertain.  The GAO has broad authority to settle claims against the U.S.  See 31 U.S.C. § 3702(a); Claim of Hai Tha Trung, B-215118, 64 Comp. Gen. 155 (1984).  The procedures are set forth in 4 C.F.R. Part 30, and in Title 4, GAO Policies and Procedures Manual for the Guidance of Federal Agencies.  See also DFAS-IN 37-1, para 090902.

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11 Quantum meruit (unjust enrichment) claims no longer go to the GAO.  These claims are adjudicated before DOHA (Defense Office of Hearings and Appeals).  Quantum meruit claims should be submitted to the KO and then forwarded through channels with an administrative record/file to DOHA.

2. GAO claims procedures may be used to reimburse employees who have made payments which may fit within the above exceptions to the general rule. The case at 64 Comp. Gen. 155 involved a claim by a Vietnamese man that the GAO determined to be cognizable, but which was barred by a statute of limitations. The case at 33 Comp. Gen. 20 involved a person who submitted a voucher for $13.50, $9.00 of which was denied. A supervisor reimbursed that person the $9.00 out of his own pocket, and claimed that money by letter to GAO (GAO denied recovery because supervisor volunteered payment, and proper way was for person himself to file directly with GAO for $9.00). The case at 53 Comp. Gen. 71 involved a claim for the cost of providing food service to Federal Protective Services Officers; the GAO found it reimbursable on an emergency basis because the officers had to be on call to protect a federal building occupied by protesters. If the GAO believes that a meritorious claim cannot be paid because an appropriation is not available for its payment, GAO reports to Congress. 31 U.S.C. § 3702(d). This report may form the basis for congressional private relief legislation.

VI. CONCLUSION

Planning is critical to the success of contracting operations in an operational setting. Identification and proper training of contracting personnel before deployment is essential. In addition to understanding the basic contracting rules that will apply during U.S. military operations, contracting personnel also must know basic fiscal law principles (see Chapter 11). Unauthorized commitments are easier to avoid than to correct through ratifications. Avoid them by putting contracting capability where it is needed on the battlefield. When they do occur, ensure that unauthorized commitments are detected and reported early while they are easier to correct.
APPENDIX A

SF 44

INSTRUCTIONS FOR THE USE OF THE SF 44:

Instructions are located on the inside cover of the form booklet.

1. Filling out the Form.

   2. a. All copies of the form must be legible. To insure legibility, indelible pencil or ball-point pen should be used. SELLER’S NAME AND ADDRESS MUST BE PRINTED.

   3. b. Items ordered will be individually listed. General descriptions such as “hardware” are not acceptable. Show discount terms.

   4. c. Enter project reference or other identifying description in the space captioned “PURPOSE.” Also, enter proper accounting information, if known.

5. Distributing Copies.

   6. a. Copy No. 1 (Seller’s Invoice)- Give to seller for use as the invoice or as an attachment to his commercial invoice.

   7. b. Copy No. 2 (Seller’s Copy of the Order)- Give to seller for use as a record of the order.

   8. c. Copy No. 3 (Receiving Report-Accounting Copy)-

      9. (1) On over-the-counter transactions where the delivery has been made, complete receiving report section and forward this copy to the proper administrative office.

      10. (2) On other than over-the-counter transactions, forward this copy to location specified for delivery. (Upon delivery, receiving report section is to be completed and this copy then forwarded to the proper administrative office.

   11. d. Copy No. 4 (Memorandum Copy)- Retain in the book, unless otherwise instructed.

12. When Paying Cash at Time of Purchase.

   13. a. Enter the amount of cash paid and obtain seller’s signature in the space provided in the seller section of Copy No. 1. If seller prefers to provide a commercial cash receipt, attach it to Copy No. 1 and check the “paid in cash” block at the bottom of the form.

   14. b. Distribution of copies when payment is by cash is the same as described above, except that Copy No. 1 is retained by Government representative when cash payment is made. Copy No. 1 is used thereafter in accordance with agency instruction pertaining to handling receipts for cash payments.
### SF 44

**TOP HALF**

**U.S. GOVERNMENT**

**PURCHASE ORDER—INVOICE—VOUCHER**

<table>
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<tr>
<th>DATE OF ORDER</th>
<th>ORDER NO.</th>
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**PRINT NAME AND ADDRESS OF SELLER (Number, Street, City, and State)***

**PAYEE**

**FURNISH SUPPLIES OR SERVICES TO (Name and address)***

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<th>SUPPLIED OR SERVICES</th>
<th>QUANTITY</th>
<th>UNIT PRICE</th>
<th>AMOUNT</th>
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**AGENCY NAME AND BILLING ADDRESS***

**TOTAL**

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<th>DISCOUNT TERMS</th>
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**PAYEE**

**ORDERED BY (Signature and Title)**

**DATE INVOICE RECEIVED**
**PURCHASER**— To sign below for over-the-counter delivery of items

RECEIVED BY

**SELLER**— Please read instructions on Copy 2

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<thead>
<tr>
<th>PAYMENT RECEIVED</th>
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NO FURTHER INVOICE NEED BE SUBMITTED

SELLER

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(Signature)

1. SELLER'S INVOICE

(See Instructions on Copy 2)

ZIP CODE

STANDARD FORM 444 (Rev. 10-83)
PRESCRIBED BY GSA
FAR (48 CFR) 33.213(c)
PROPERTY CONTROL RECORD BOOK

FOR USE IN DOCUMENTING THE SEIZURE OF PROPERTY ACQUIRED BY MILITARY NECESSITY

THESE ARE CONTROLLED, SERIAL-NUMBERED DOCUMENTS. USE STRICTLY IN ACCORDANCE WITH INSTRUCTIONS ON INSIDE COVER. COPIES 1 (WHITE) 2 (BLUE) AND 3 (PINK) SHALL BE DISTRIBUTED WHEN USED; COPY 4 (GREEN) SHALL REMAIN ATTACHED TO THIS BOOK AT ALL TIMES.
INSTRUCTIONS TO COMMANDERS

1. Treat civilians and their property with dignity and respect. Obey the law of war and respect the lives and property of the local population.

2. If required by military necessity, you are authorized to seize property in combat. **COMBAT OPERATIONS DO NOT GIVE YOU LICENSE TO LOOT.** Seizing private or public property for personal use or mere convenience is unlawful.

3. Use this Property Control Record to document seizure of property on the battlefield by U.S. Armed Forces. Fill out the forms completely, legibly, and accurately. Describe the property in as much detail as possible. Get photographs if you can!

4. After you have completed this form, give Copy 1 (white) to the property owner, if available. Forward Copy 2 (blue) to your battalion S-4. Copy 3 (pink) stays with the property that was seized and Copy 4 (green) remains attached to this book. Fill in the Seizure Record inside the back cover.

5. Direct questions about use of this form to the nearest Judge Advocate.
## Acquisition Log

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A French Version

RECEIPT

This is a receipt for your property that has been used or taken by the Armed Forces of the United States of America. The unit commander determined that this property was essential to ensure the success of the mission or to protect the safety of the soldiers of his command. This receipt may be used to redeem your property or document any claim.

I acknowledge receipt of this document.

Name _____________________________   Nom: _____________________________
Address ___________________________   Adres: ___________________________

DOCUMENT NO. 000221
PROPERTY CONTROL BOOK

COUNTRY ______________________________________________________________________
GRID ________________  DATE ____________________________________________

1. Owner’s name _______________________________________________________________
2. Owner’s Address _____________________________________________________________
3. Reason for military necessity __________________________________________________
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4. Description of property _______________________________________________________
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I acknowledge receipt of this document:

Name: 
Address: 

COUNTRY 

GRID 

DATE 

1. Owner's name/أَسْمَ الْمَالِك: 

2. Owner's address/عنوان المالك: 

3. Reason for military necessity/السبب العسكري: 

4. Description of property/وصف الخاصية: 

5. Condition of property/상태: 

6. Remarks/تعليقات: 

Signature

Printed Name

Rank SSN

Unit FORM-0208-01
I. INTRODUCTION

A. Overview. Intelligence is information and knowledge about an adversary obtained through observation, investigation, analysis, or understanding. Information superiority is essential to a commander in conducting operations and in accomplishing his mission. Intelligence activities, to include intelligence interrogations, have become a sophisticated and essential battlefield operating system. Because intelligence is so important to the commander, operational lawyers must understand Intelligence Law and interrogation operations.

B. Intelligence in General. Intelligence can be either strategic or tactical. Strategic intelligence is information necessary for the National Command Authority to make policy decisions in the realm of national security. Such intelligence is gathered from numerous collection methodologies, including: human intelligence (HUMINT); electronics intelligence (ELINT); signals intelligence (SIGINT); and measures and signature intelligence (MASINT). This intelligence is normally nonperishable and is collected and analyzed for the consumer on a long-term basis. Tactical intelligence is intelligence that a commander uses to ascertain the capabilities of a threat. It is usually perishable and temporary in nature.

C. Legal Basis. The statutory and policy authorities for Intelligence Law are listed under References above.

D. The Intelligence Community. The U.S. intelligence community is made up of 15 intelligence agencies. The Department of Defense (DoD) has eight intelligence activities: Defense Intelligence Agency (DIA); National Security Agency (NSA); National Geospatial Intelligence Agency (NGA); National Reconnaissance Office (NRO); and the intelligence commands of the Army, Navy, Air Force and Marines. In December 2004, the Intelligence Reform and Terrorism Prevention Act separated the head of the U.S. intelligence community from the head of the Central Intelligence Agency. Today, the head of the U.S. intelligence community and principal advisor to the President on all foreign and domestic intelligence matters is the Director of National Intelligence (DNI). DoD intelligence activities include: collecting national foreign intelligence; responding to taskings from the DNI; collecting, producing and disseminating military and military-related foreign intelligence and counterintelligence; and protecting DoD installations, activities and employees.

II. OPERATIONAL ISSUES

A. Scope. Aspects of intelligence law exist in all operations. It is imperative that operational lawyers consider intelligence law when planning and reviewing both operations in general and intelligence operations in particular. The joint operations planning system (JOPES) format puts intelligence section at Annex B of the operations plan.
B. Intelligence collection against U.S. persons. The restrictions on collection of intelligence against U.S. persons stems from Executive Order (EO) 12333. That Order required all government agencies to implement guidance consistent with the Order. DoD has done so in DoDD 5240.1 and its accompanying Regulation, DoD 5240.1-R. Each service has issued complementary guidance, though they are all based on the text of DoD 5240.1-R.

1. DoD 5240.1-R is the sole authority for DoD intelligence components to collect, retain and disseminate intelligence concerning U.S. persons. In other words, unless specific authorization to collect, retain or disseminate information is found in the Regulation, it cannot be done. AR 381-10 restates DoD 5240.1-R and specifies additional requirements and approval authorities.

2. There are two threshold questions that must be addressed. The first is determining whether information has been “collected.” Information is collected when it has been received, in intelligible form (as opposed to raw data), by an employee of an intelligence component in the course of his or her official duties. The second question is whether the information collected is about a “U.S. person.” A “U.S. person” is defined as a citizen; permanent resident alien; U.S. corporation; or an association substantially composed of any of the above groups. Unless there is evidence to the contrary, a person or organization within the U.S. is presumed to be a U.S. person; outside the U.S., the presumption is that they are not U.S. persons.

3. Once it has been determined that a collection will be against a U.S. person, the analysis then turns to whether the information may be properly collected. Procedure 2 of DoD 5240.1-R and AR 381-10 govern this area. In that regard, the intelligence component must have a mission to collect the information, the information must be contained within one of 13 categories of information presented in the Procedure, and the information must be collected by the least intrusive means.

4. Once collected, the component should determine whether the information may be retained (Procedure 3 of DoD 5240.1-R). In short, properly collected information may be retained. If the information was incidentally collected (that is, collected without a Procedure 2 analysis), it may be retained if post-collection analysis indicates that it could have been properly collected. Information may be temporarily retained for up to 90 days solely for the purpose of determining its proper retainability.

C. Dissemination. Procedure 4 of DoD 5240.1-R governs dissemination to other agencies. In general, the recipient agency or organization must have a reasonable official need for the information. However, if disseminating to another DoD intelligence component, that determination need not be made because that component will do its own Procedure 2 and 3 analyses.

D. Special Collection Techniques. DoD 5240.1-R goes on to treat special means of collecting intelligence in subsequent Procedures. These Procedures govern the permissible techniques, the permissible targets, and the appropriate official who may approve the collection. The JA confronting any of these techniques must consult the detailed provisions of DoD 5240.1-R.


E. **Counterintelligence.** Counterintelligence is information that is gathered or activities conducted to protect against espionage and other intelligence activities, as well as international terrorism. Such intelligence activities are usually conducted in connection with foreign powers, hostile organizations, or international terrorists. Counterintelligence is concerned with identifying and counteracting threats to our national security.

1. Within the United States, the FBI has primary responsibility for conducting counterintelligence and coordinating the counterintelligence efforts of all other U.S. government agencies. Coordination with the FBI will be in accordance with the “Agreement Governing the Conduct of Defense Department Counterintelligence Activities in Conjunction with the Federal Bureau of Investigation,” between the Attorney General and the Secretary of Defense, April 5, 1979, as supplemented by later agreements.

2. Outside the United States, the CIA has primary responsibility for conducting counterintelligence and coordinating the counterintelligence efforts of all other U.S. government agencies. Procedures for coordinating counterintelligence efforts are found in (U) Director of Central Intelligence Directive 5/1 (DCID 5/1), “Espionage and Counterintelligence Activities Abroad,” December 19, 1984 (S).

3. DoD has primary responsibility for conducting military-related counterintelligence world-wide. These activities are typically carried out by Service counterintelligence units. Coordination of effort with the FBI or CIA is still required in most cases.

F. **Counterintelligence Force Protection Source Operations (CFSO).** A critical force protection tool available to any deploying commander overseas is CFSO. CFSO focuses on the collection of perishable information on local terrorists; sabotage; subversion; foreign intelligence activities; security organizations; and hostile intentions and activities that may pose a threat to friendly forces. A key aspect of this type of operation is coordination with the Chief of Station of the Country Team through the Combatant Command or Joint Task Force J2.

G. **Cover and Cover Support.** JAs should become familiar with the basics of cover. This is particularly true for JAs serving with special mission units (SMU) or special intelligence units (SIU). Cover severs the operator from the true purpose of the operation or the fact that the operator is associated with the U.S. government.

H. **Support Issues Concerning Intelligence Operations.** Sound fiscal law principles apply to the support of intelligence operations. Money and property must be accounted for, and goods and services must be procured using appropriate federal acquisition regulations. JAs dealing with expenditures in support of intelligence operations should be familiar with the regulations regarding contingency funding, property accountability, and secure environment contracting, and with the annual intelligence appropriations acts.

I. **Intelligence Oversight.** A critical aspect of all intelligence operations and activities is overseeing their proper execution, particularly when they relate to collection of intelligence against U.S. persons. A JA may be called upon to advise an intelligence oversight officer of an intelligence unit, or may be asked to serve as an intelligence oversight officer. EO 12333, the Intelligence Oversight Act (50 U.S.C. § 413), Procedure 15 of DoD 5240.1-R, and AR 381-10 provide the proper regulatory guidance regarding intelligence oversight and include detailed requirements for reporting of violations of intelligence procedures.

J. **Intelligence Interrogations.** The goal of intelligence interrogations is to obtain reliable information in a lawful manner in a minimum amount of time to satisfy command intelligence requirements. Army Field Manual (FM) 34-52, Intelligence Interrogation (dated 1992) is the current doctrinal guidance for the techniques and procedures used by interrogators throughout the Department of Defense. This FM is currently under revision and will be re-published as FM 2-22.3.

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1 EO 12333, ¶ 1.14(a).
2 EO 12333, ¶ 1.8(c) and (d).
3 EO 12333, ¶ 1.11(b).
1. Interrogators are trained extensively on the requirements to treat all interrogation subjects humanely. JAs who will have interrogators (military or civilian contractors) operating in their area of operations should ensure that this training is reinforced through law of war and Geneva Convention training. JAs must have visibility both in detention operations and in the area of intelligence interrogations.

2. FM 34-52 recognizes that the greatest risk of abuse of captured personnel is at the point of capture. Here, “capture shock” makes the captured person most susceptible to interrogation techniques at a time when he is likely to have the best information for the commander. Abuse of this vulnerability by military interrogators, or by non-military intelligence (MI) Soldiers conducting tactical questioning for battlefield information at the direction of the S2, not only violates the rules regarding humane treatment, it risks degradation of the intelligence itself. JAs should pay particular attention to intelligence interrogation training, and to the legal advice provided to brigade level and below, in order to help prevent the abuse of personnel at the point of their capture.

3. The Detainee Treatment Act of 2005 states that no person in the custody or control of DoD will be subject to any treatment or technique of interrogation not authorized by and listed in the Army Field Manual on Intelligence Interrogations. This statute goes on to state that no person in the custody or control of the United States Government shall be subject to cruel, inhuman, or degrading treatment or punishment.
APPENDIX A

REFERENCES

The attached list of references is designed to enable new practitioners to develop an intelligence law library at their installation.

National

National Security Act of 1947, 50 U.S.C. §§ 401-441d
EO 12333, United States Intelligence Activities
NSCID 5, U.S. Clandestine Foreign Intelligence and Counterintelligence Abroad
DCID 1/7, Security Control on Dissemination of Intelligence Information
DCID 5/1, Espionage and Counterintelligence Abroad, with 16 Feb 95 CIA/DoD Supplement

DoD

SecDef Memorandum of April 16, 1979, Agreement Governing the Conduct of Defense Department Counterintelligence Activities in Conjunction with the Federal Bureau of Investigation and the 18 Nov 96 supplement
DoDD 2000.12, DoD Antiterrorism/Force Protection (AT/FP) Program
DoDD 3305.2, DoD General Intelligence Training
DoDD S-3600.1, Information Operations
DoDD 5105.21, Defense Intelligence Agency
DoDD 5105.29, Human Resources Intelligence (HUMINT) Activities
DoDD 5210.50, Unauthorized Disclosure of Classified Information to the Public
DoDD C-5230.23, Intelligence Disclosure Policy
DoDD 5240.1, DoD Intelligence Activities
DoDD 5240.1-R, Procedures Governing the Activities of DoD Intelligence Components that Affect United States Persons
DoDD 5240.2, DoD Counterintelligence (CI)
DoDD 5240.6, Counterintelligence Awareness Briefing Program
DoDD 5525.5, DoD Cooperation with Civilian Law Enforcement Officials
DoDI S-3600.2, Information Operations Security Classification Guidance
DoDI 5240.4, Reporting of Counterintelligence and Criminal Violations
DoDI S-5240.9, Support to DoD Offensive Counterintelligence Operations
DoDI 5240.10, DoD Counterintelligence Support to Unified and Specified Commands
DoDI C-5240.8, Security Classification Guide for Information Concerning the DoD Counterintelligence Program
DIA Regulation 60-4, Procedures Governing DIA Intelligence Activities that Affect U.S. Persons

Joint

CJCSI 5902.01, Oversight of Intelligence Activities
JP 1-02, Department of Defense Dictionary of Military and Associated Terms
JP 2-0, Doctrine for Intelligence Support to Joint Operations
JP 2-01, Joint Intelligence Support to Military Operations and Appendix C thereto
JP 2-01.3, Joint Tactics, Techniques and Procedures for Joint Intelligence Preparation of the Battlespace
JP 2-02, National Intelligence Support to Joint Operations
JP 3-05, Doctrine for Joint Special Operations
JP 3-05.3, Joint Special Operations Operational Procedures
JP 3-13, Joint Doctrine for Information Operations

Army

AR 381-10, U.S. Army Intelligence Activities
AR 381-12, Subversion and Espionage Directed Against the U.S. Army (SAEDA)
AR 381-19, Intelligence Dissemination
AR 381-20 (NOFORN), The Army Counterintelligence Activities
AR 381-172, Counterintelligence Force Protection Source Operations and Low Level Source Operations
FM 34-52, Intelligence Interrogation (to be replaced by FM 2-22.3)

Navy

SECNAVINST 3300.2, Combating Terrorism
SECNAVINST 3800.8b, Intelligence Oversight Within the Department of the Navy
SECNAVINST S3810.5a, Management of Foreign Intelligence, Counterintelligence and Investigative Activities within the Department of the Navy
SECNAVINST 3820.2d, Investigative and Counterintelligence Collection and Retention Guidelines Pertaining to the Department of the Navy

SECNAVINST 3850.2b, Department of the Navy Counterintelligence

SECNAVINST S3850.3, Support to DoD Offensive Counterintelligence Operations

SECNAVINST 3875.1, Counterintelligence and Awareness Briefing Program

SECNAVINST 5500.30e, Reporting of Counterintelligence and Criminal Violations to the Office of the SecDef Officials

SECNAVINST 5520.3b, Criminal and Security Investigations and Related Activities Within the Department of the Navy

OPNAVINST 3300.53, Navy Combating Terrorism Program

OPNAVINST S3850.5, Support to DoD Offensive CI Operations

**Marine Corps**

MCO 3850.1H, Policy and Guidance for Counterintelligence Activities with Chapter 1

MCDP 2, Intelligence

MCWP 2-1, Intelligence Operations

MCWP 2-14, Counterintelligence

**Air Force**

AFI 31-210, The Air Force Antiterrorism Program

AFI 31-301, Air Base Defense

AFI 31-401, Managing the Information and Security Program

AFI 71-101 (VOL I & II), Criminal Investigations, Counterintelligence, and Protective Service Matters

AFOSII 71-104VI, Counterintelligence and Security Services

AFOSIMAN 71114, Surveillance Operations

AFOSIMAN 71-144V4, Antiterrorism Services
CHAPTER 14
ADMINISTRATIVE LAW IN OPERATIONS

I. Gifts
II. MWR Operations
III. Command Investigations
IV. Financial Liability Investigations
V. Conscientious Objectors
VI. Family Presentations
VII. Missing Persons Legislation and Regulations

Appendix: Investigations Guide

I. GIFTS

A. References.

1. Federal Statutes:
   c. 5 U.S.C. § 7342, Receipt and Disposition of Foreign Gifts and Decorations (3 January 2005).

2. DoD:

3. Army:
   a. AR 1-100, Gifts and Donations (15 November 1983).
   d. AR 600-8-22, Military Awards, Chapter 9 (25 February 1995).

4. Air Force:
   b. AFI 51-901, Gifts from Foreign Governments (16 February 2005).
   c. AFI 34-201, Use of Nonappropriated Funds (NAFs) (17 June 2002).

5. Navy:

B. Sources and Recipients of Gifts. To properly analyze the legality of a gift to a DoD organization or a DoD employee, it is important to consider the source of the gift and the intended recipient.

1. Gifts to DoD and the Army.
   a. Gifts to the Services are governed by statute and implementing regulations. The two primary gift statutes that authorize the Army to accept gifts are 10 U.S.C. §§ 2601 & 2608. For the Army, AR 1-100 implements § 2601 and allows acceptance of gifts to be used for a school, hospital, library, museum or cemetery, or other similar institution. A local commander can accept unconditional gifts valued up to $1,000. Conditional gifts or gifts valued...
of $1,000 may be accepted only by the Secretary of the Army. POC is Mr. Thomas Feazell, (703) 325-4530, Commander, Human Resources Command (HRC), ATTN: TAPC-PDO-IP, Alexandria, VA, 22332-0474. Also, AR 1-101 addresses gifts given to the Army for distribution to individuals. This regulation requires the donor to pay transportation costs and prohibits Army endorsement of the donor. The Air Force does not limit § 2601 to institutions similar to those listed in the statute, and has more detailed delegations of gift acceptance authority than the Army. See AFI 51-601, Gifts to Dep’t of the Air Force. See also SECNAVINST 4001.2H, Acceptance of Gifts.

b. 10 U.S.C. § 2608 is the broadest gift acceptance authority for the Army. It was passed shortly after Operation DESERT SHIELD/DESERT STORM, and applies to all of DoD. The Army has not implemented it by regulation. DoD has implemented this section in the Financial Management Regulation, DoD 7000.14-R, Volume 12, Chapter 3. The statute allows DoD to accept money or property from any person, and services from a foreign government or international organization, for use in any DoD program. DoD has delegated authority to accept gifts of property to Service Secretaries. All gifts of money must be processed through the DoD Comptroller. Additionally, all gifts of money must be deposited in the Defense Cooperation Account and cannot be expended until re-appropriated by Congress. The Air Force has implemented this statute in AFI 51-601, Gifts to Dep’t of the Air Force, Chapter 4.

c. In the Army, commanders have much more local gift acceptance authority if the command accepts the gift for its Non-Appropriated Fund Instrumentalities (NAFI) or Installation Morale, Welfare, and Recreation (MWR) Fund. AR 215-1, para 7-39, authorizes NAFI fund managers to accept gifts to MWR up to $5,000; local commanders up to $25,000; and IMA region directors up to $50,000. Gifts over $50,000 must be processed through the U.S. Army Community and Family Support Center (USACFSC), Alexandria, Virginia. Military personnel may not solicit gifts for the NAFI, but may make the NAFI’s needs known in response to inquiries from prospective donors. See also AFI 34-201; and SECNAVINST 4001.2H.

2. Gifts to Individuals.

a. The Joint Ethics Regulation (JER), DoD 5500.7-R, Chapter 2, generally governs acceptance of gifts to individuals in their personal capacities. The JER may not be supplemented. (The JER and The Judge Advocate General’s Legal Center and School’s Ethics Counselor’s Deskbook may be found in the Standards of Conduct Office (SOCO) Database on JAGCNet, as well as the DoD SOCO website: http://www.defenselink.mil/dodge/defense_ethics/.)

b. The primary issue regarding gifts to individuals is determining who is the gift-giver (and who is paying for the gift). Different rules apply depending upon whether the gift is from a foreign government, from an outside source (outside the Federal Government), or from fellow Soldiers or DoD/DA civilians (i.e., between Federal employees). To avoid any problems in this area, ask your appointed Ethics Counselor for advice either before receipt or shortly after receipt of the gift.

3. Gifts to Individuals From Foreign Governments.

a. There is a general Constitutional prohibition against any Federal employee receiving any gift from a foreign government or its representatives. A gift from a foreign government includes a gift from the national, state or local governmental entity. Article 1, section 9 prohibits a Federal employee from accepting any “present or emolument” from a foreign government unless authorized by Congress. Congress has authorized, in 5 U.S.C. § 7342, the acceptance of gifts of “minimal value.” Minimal value changes every three years, as determined by the Consumer Price Index. Currently, minimal value is $305.

b. The rules allow a Federal employee to personally accept a gift given from a foreign governmental representative if the gift is worth $305 or less. Each level of the foreign government (separate sovereigns) has a $305 limit. The value of the gift is based upon the fair market value of the gift in U.S. Dollars in the United States. Fair market value can be determined through like items sold at AAFES, from the Claims Office, or formal appraisals (which may be funded by the command). These rules apply to foreign gifts received in foreign countries or in the U.S. To determine what is a “gift,” look to 5 U.S.C. § 7342, and the DoD Directive on foreign gifts, DoDD 1005.13, and do not look to the gift definitions contained in the Standards of Conduct rules found in
c. If the gift is valued at more than $305, then the employee must forward a report through the chain of command to HRC (for Army personnel). POC is Mr. Tom Feazell, the same POC as for Gifts to the Army (see above). (AF POC is AFPC/DPPPRS, 550 C. St. West, Suite 12, (Attn: Ms. Garsford), Randolph AFB, 78150-4714; for Navy and USMC, report to and deposit gifts in accordance with SECNAVINST 1650.1G, Chapter 7.)

d. Gifts of more than $305 become U.S. Government property. The employee can forward the gift with the report to HRC, which will likely pass the gift on to the General Services Administration for sale at a public auction. The employee can also forward the report without the gift and ask that the gift, now Government property which should be entered on the property books, be retained on permanent display at the employee’s agency. If the employee wishes personally to retain a gift worth more than $305, the employee may purchase the gift before it is auctioned off.

e. It is never inappropriate to accept a gift from a foreign government, even one valued at more than $305, when refusal could embarrass the U.S. or could adversely affect foreign relations. In such cases, the employee should accept the gift on behalf of the U.S. and then report the gift to HRC, as discussed above.

f. There are several other variations of the rule. For multiple gifts given at a presentation ceremony, the employee may accept gifts with an aggregate value is $305 or less. The gift(s) which, in the aggregate, exceed the $305 limit may not be kept. Gifts given to the spouse of a Federal employee by a foreign official are considered to be gifts to the employee, and gifts given by the spouse of a foreign official are considered to be gifts from the foreign official. Gifts which are paid for by a foreign government are foreign gifts; gifts which are paid for from a foreign individual’s personal funds are not foreign gifts. For example, if the foreign employee is giving the Federal employee the gift as an act of personal friendship and the foreign employee is personally bearing the cost of the gift, then the foreign gift rules do not apply. In this case, the rules regarding gifts from outside sources or gifts between employees may apply.

4. Gifts to Individuals From an Outside Source

a. Government employees may not solicit or accept a gift: (1) from a prohibited source (someone who has an interest in the performance of official Army missions); or (2) because of the employee’s official position.

b. The test to determine if a gift is given because of the employee’s “official position” is whether the gift would have been given if the employee had not held the status, authority or duties of his particular position. The broad prohibitions are subject to the following:

(1) First, the term “gift” does not include modest items of food and refreshments that are not offered as part of a meal. For example, coffee and donuts are not gifts. The following are also not considered gifts: greeting cards; plaques; trophies; prizes in contests open to the public; commercial discounts open to all; anything paid for by the Government; anything for which fair market value is paid; and other similar items.

(2) Second, several exceptions allow acceptance of otherwise prohibited gifts. The most common exception allows acceptance of unsolicited gifts valued at $20 or less per source, per occasion. The cumulative value from any single source may not exceed $50 during the year. Other exceptions that allow acceptance of gifts, include: gifts based upon an outside relationship (e.g., family); certain broadly-available discounts and awards; free attendance at certain widely-attended gatherings; and gifts of food or entertainment in foreign areas. The last exception allows an employee to accept food, refreshments, or entertainment while in a foreign area when offered at a meal or a meeting when: (1) the value does not exceed the Department of State per diem rate (in U.S. dollars) for the locale; (2) foreign officials are in attendance; (3) attendance at the meal or meeting is part of the official duties of the employee and will further a U.S. mission; and (4) the gift is paid for by a person other than a foreign government.
(3) Third, if the above analysis allows acceptance, employees must nonetheless refuse gifts if accepting would undermine Government integrity, e.g., gifts accepted on too frequent a basis. Employees may never use their official position to solicit a gift and may never accept any gift in exchange for official action (illegal quid pro quo).

c. Change 6 to the JER, dated 23 March 2006, allows service members, who have sustained injuries or illness while serving in designated combat zones, and their family members to accept unsolicited gifts from non-Federal entities (does not include gifts from foreign governments and their agents). The following limitations apply: the gifts cannot have been given in return for influencing performance of an official act; the gift(s) cannot have been solicited or coerced; and the gifts cannot have been accepted in violation of any other statute, including 18 U.S.C. 201(b) (bribes) and 209 (“dual compensation”). For gifts with an aggregate market value in excess of “minimal value” (currently $305) per source per occasion, or with an aggregate market value exceeding $1000 received from any one source in a calendar year, an agency ethics official must make a written determination that the gift(s) is/are not offered in a manner that specifically discriminates among Soldiers or family members merely on the basis of type of official responsibility or of favoring those of higher rank or rate of pay; the donor does not have interests that may be affected substantially by the performance or non-performance of the Soldier or family member’s official duties; and acceptance would not cause a reasonable person with knowledge of the relevant facts to question the integrity of DoD’s programs or operations. For more information, see JER 3-400 to 3-500. This exception is retroactive to September 11, 2001.

5. Gifts to Individuals from Other Federal Employees.

a. There are general prohibitions on gifts between Federal employees. An employee shall not:
(1) give a gift or solicit a contribution for an official superior, or (2) accept a gift from a lower-paid employee, unless the donor and recipient are personal friends who are not in a superior-subordinate relationship.

b. There are two exceptions to the general prohibition: (1) gifts on special infrequent occasions (e.g., marriage, PCS, retirement, etc.), and (2) gifts on an occasional basis (e.g., birthdays and holidays).

(1) Special Infrequent Occasions. Gifts are generally limited to $300 in value per gift per donating group. No member of one donating group may be a member of another donating group. Employees may not solicit more than $10 from another employee. All donations must be voluntary and employees must be free to give less than the amount requested, or nothing at all. Gifts may exceed the $300 cap only in unusual occasions. In certain occasions where the superior-subordinate relationship is terminated (e.g., retirement, resignation, transfer outside of the chain of command), gifts may exceed $300 per donating group only if they are appropriate to the occasion and uniquely linked to the departing employee’s position or tour of duty, and commemorate the same. DA SOCO advises that “appropriate to the occasion” should generally be $300.

(2) Occasional Basis. This exception includes meals at an employee’s home and customary gifts brought to the home (e.g., flowers). Also included are gifts valued at $10 or less given on appropriate occasions, such as birthdays, Christmas, etc. No collection of money from other employees is permissible under this exception.

C. Handling Improper Gifts to Individuals. If a gift has been improperly accepted, the employee may pay the donor its market value or return the gift. With approval, perishable items may be donated to charity, shared within the office, or destroyed. See your Ethics Counselor as necessary.

II. MWR OPERATIONS

A. References.


2. Army:
Chapter 14
Administrative Law


b. AR 700-135, Soldier Support in the Field (31 December 2002).

c. FM 12-6, Personnel Doctrine, Ch. 7 (9 September 1994).


B. General.

1. MWR activities during mobilization, contingency and wartime operations are “necessary to maintain physical fitness and to alleviate combat stress by temporarily diverting Soldier’s focus from combat situations” (AR 215-1, para. 8-27).

2. This section focuses on command and staff responsibilities to provide MWR support, types of activities and the resources available to accomplish them.

C. Responsibilities.

1. For the Army, USACFSC is the key policy-making organization for all MWR operations. In deployed environments, the theater Army DCSPER and Corps G1 are the primary coordinating bodies with USACFSC for MWR programs.

2. Unit commanders are responsible for designating a unit athletic and recreation (A&R) officer or NCO. The A&R officer/NCO assists the commander in acquiring, assembling and shipping their own initial 30-day supply of A&R and library book kits (obtained from installation MWR libraries), as well as operating athletic activities, recreation, programs, unit lounges and AAFES Imprest Fund Activities (AIFA).

D. Training.

1. Commanders may designate Soldiers to execute MWR operations. Civilian MWR specialists may also be available to assist. These specialists train the Unit A&R officers/NCOs.

2. Training covers recreation programming, operation of unit lounges, unit fund management, and establishment/maintenance of corps/division/brigade packages and unit A&R kits.

E. Kits and Other Supplies.

1. MWR A&R kit equipment tailored to unit needs is procured and maintained locally.

2. Items that can be deployed with the unit to support unit self-directed recreation activities include, but are not limited to: music listening equipment; cards; board games; and balls and athletic equipment available through normal Army supply channels. USACFSC also provides unit kits for extended operations.

F. Funding.

1. MWR support is mission-funded during war and other conditions (e.g., mobilization/contingency operations). See AR 215-1, para. 8-27.
2. All MWR kits are authorized appropriated fund (APF) expenditures (AR 215-1, para. 8-30a). All categories of MWR activities shall be mission-funded with APFs. See AR 215-1, para. 8-32 and FM 12-6, ch. 7.

G. Authorized MWR Activities in Contingency and Combat Operations.

1. USO/Armed Forces Professional Entertainment Office (AFPEO). Unit Commanders may request, through the corps commander, civilian entertainment. Requests are forwarded to the AFPEO.

2. Military Clubs. Existing theater military clubs continue operations if conditions warrant. New clubs may be established in secure areas (e.g., rest areas and R&R areas) after a NAFI is established. Services should include food, beverages (alcohol if theater commander approves), entertainment and other recreation, and check cashing and currency conversion.

3. Unit Lounges. Theater commanders may authorize “unit lounges,” which are recreation centers that provide food and beverages, as well as activities normally offered in clubs. SOPs provided by the installation are used in the absence of theater guidelines.

4. Rest Centers (in secure areas), pursuant to AR 215-1, para. 8-31.
   a. General. Rest centers in theater or corps areas, established by commanders, give Soldiers a short respite from combat or combat support duties. Rotation, including transportation, is normally less than one week. Soldiers have as many services as the commander can logistically secure/support. Assets to establish/operate a rest area come from unit resources.
   b. DoD Rest and Recuperation (R&R) Centers. Established based on theater needs. Theater commanders may designate resorts and other suitable facilities located at a reasonable distance from combat areas, outside the theater of operation, as R&R destination sites. After obtaining DoD approval, the theater executes the program.
   c. Armed Forces Recreation Centers (AFRC). AFRCs both within and outside the theater of operation may be designated R&R centers.

5. Army Recreation Machine Program (ARMP), or “Slot machines.” May continue service within authorized theaters of operation if resources are available. If civilian employees are evacuated from the area, local commanders may assume operations for machines and operations, once a modified ARMP SOP is provided by USACFSC.

6. Tactical Field Exchanges (TFE). TFEs are established to provide AAFES-type merchandise (class VI). Initial establishment of TFEs is normally accomplished by military personnel; AAFES is responsible for training military personnel to operate the facilities. Once the theater is stabilized, or mission, enemy, terrain, troops, time, civilians (METT-TC) allows, AAFES civilian personnel may be brought into the theater. AIFAs are military-operated retail activities, usually operated in small or remote sites, when regular direct operation exchanges cannot be provided. Commanders may establish AAFES AIFA with borrowed military labor, if resources allow. Commanders must select and train unit personnel to operate AIFAs. AAFES issues the unit an initial fund to purchase a beginning inventory. Site commanders can request establishment of an AIFA from the general manager of the AAFES geographical area. See FM 12-6. TFEs are managed by a TFE officer (TFEO), who is a commissioned, warrant or non-commissioned officer. (See AR 700-135, Para. 2-5.)

7. American Red Cross (ARC). All requests for ARC personnel to accompany U.S. forces into a theater of operations during war or operations other than war (OOTW) must be forwarded to USACFSC. USACFSC is responsible for coordinating and securing support for ARC personnel to support military operations, and managing and monitoring military support to ARC, including funding travel. Once in the theater of operations, ARC support is coordinated through the theater G1. See FM 12-6, ch. 7.
H. **Unit Responsibilities.** For a complete breakdown of unit-level (i.e., company, battalion, brigade, division, theater) responsibilities, see FM 12-6, ch. 7.

I. **Redeployment/Demobilization.**

1. **General.** Upon redeployment/demobilization, NAF accounts will be closed, NAFIs disestablished as necessary, and MWR equipment accounted for. MWR equipment issued to units in theater will revert to the theater MWR.

2. **Funds.** Unit funds revert to the theater NAFI upon unit redeployment. Theater NAFI funds revert to USACFSC or remain in theater if there is an established and continuing installation MWR fund (IMWRF).

J. **Lessons Learned.** As required, after-action MWR reports are forwarded to Commander, USACFSC, ATTN: CFSC-SP (Lessons Learned), 4700 King Street, Alexandria, VA 22302-4419.

III. **COMMAND INVESTIGATIONS**

A. **References.**

1. **DoD.**
   a. **Accident Investigations.**
      (1) DoDI 6055.7, Accident Investigation, Reporting, and Record Keeping (3 October 2000).
   b. **Safety Investigations.**
      c. **Missing Persons Investigations.**
         (1) DoDI 2310.5, Accounting for Missing Persons (31 January 2000).
         (2) DoDI 2310.4, Repatriation of Prisoners of War (POW), Hostages, Peacetime Government Detainees and Other Missing or Isolated Personnel (21 November 2000).
   d. **Conscientious Objection.**

2. **Army.**
   b. AR 385-40, Accident Reporting and Records (1 November 1994).
   c. AR 600-34, Fatal Training/Operational Accident Presentations to the Next of Kin (2 January 2003).
   d. AR 600-8-1, Army Casualty Program (7 April 2006).
   e. AR 600-8-4, Line of Duty Policy, Procedures, and Investigations (15 April 2004).
   f. AR 600-105, Aviation Service of Rated Army Officers (15 December 1994).
   g. AR 600-43, Conscientious Objection (15 May 1998).
   h. AR 735-5, Policies and Procedures for Property Accountability (28 February 2005).
   i. AR 380-5, Department of the Army Information Security Program (25 September 2000).

3. **Air Force.**
b. AFI 91-204, Safety Investigations and Reports (14 February 2006).
c. AFI 31-401, Information Security Program Management (1 November 2005).
f. AFI 36-3204, Procedures for Applying as a Conscientious Objector (15 July 1994).

   d. MCO P5102.1B, Navy and Marine Corps Mishap and Safety Investigation Reporting and Record Keeping Manual (7 January 2005).
   e. JAGINST 5800.7D, Manual of the Judge Advocate General (JAGMAN), paras. 0209 – 0211, 0221, 0250 (15 March 2004).

   B. **Introduction.**

   1. All the Services have specific procedures for various types of administrative investigations. In the absence of more specific regulatory guidance, the Army uses AR 15-6, Procedure for Investigating Officers and Boards of Officers. AR 15-6 contains the basic rules for Army regulatory boards. If an investigation is appointed under a specific regulation, that regulation will control the proceedings. Often, that specific regulation will have a provision that makes AR 15-6 applicable to the proceedings. Consequently, you may have to look to both the specific regulation involved and to AR 15-6 for the proper board procedures. If the two regulations conflict on a particular point, the provisions of the specific regulation authorizing the board will override the provisions of AR 15-6.

   2. Some of the more likely types of investigations that Army judge advocates (JA) may encounter during deployments include: accident investigations, which may require both a Safety Investigation and a Collateral Investigation under AR 385-40 and AR 600-34; Line of Duty Investigations under AR 600-8-4; Conscientious Objector Investigations under AR 600-43; and Boards of Inquiry for missing persons under AR 600-8-1.

   3. The Air Force has no single regulation or instruction governing non-IG investigations. Some types of investigations may be specifically authorized by instruction (e.g., AFI 36-3208, Administrative Separation of Airmen). In any event, the ability to initiate a command-directed investigation flows from the commander’s inherent authority.

   4. In the Navy and Marine Corps, the main reference for administrative investigations is JAGINST 5800.7C, The Manual of the Judge Advocate General, also known as the “JAGMAN.” It divides administrative investigations into more specific types than does AR 15-6, to include litigation report investigations, courts and boards of inquiry, and command investigations.

   5. Investigations in all services follow similar basic concepts. In the joint environment, the goal is to prepare an investigation that meets the substantive standards of all the Services involved. Detailed analysis of Air Force and Navy Investigation requirements is beyond the scope of this chapter. Reference to those Services’
C. Command Investigations, Generally.

1. Function and Purpose. The primary purpose of an investigation or board of officers is to look into and report on the matters that the appointing authority has designated for inquiry. The report will include findings of fact and recommendations. Often, when criminal misconduct is suspected, it may be more appropriate to conduct an R.C.M. 303 preliminary inquiry or to have either the Military Police (MP), Criminal Investigation Division (CID), or other appropriate law enforcement authorities conduct the investigation.

2. Methods. An administrative fact-finding procedure under AR 15-6 may be designated an investigation or a board of officers. The proceedings may be informal or formal. Proceedings that involve a single officer using the informal procedures are designated investigations. Proceedings that involve more than one Investigating Officer (IO) using formal or informal procedures or a single investigating officer using formal procedures are designated boards of officers. The Navy term for informal investigations is “command investigation” (CI). The Air Force term is “Command Directed Investigations” (CDI).

3. Uses. No service requires as a blanket rule that an investigation be conducted before taking adverse administrative action. But, if inquiry is made under AR 15-6 or other general investigative authority, the findings and recommendations may be used in any administrative action against an individual. An adverse administrative action does not include actions taken pursuant to the Uniform Code of Military Justice (UCMJ) or the Manual for Courts-Martial (MCM).

4. Types of Investigations. The appointing authority must determine, based on the seriousness and complexity of the issues and the purpose of the inquiry, whether to designate an investigation or a board of officers to conduct the inquiry.

   a. Investigation. Conducted by a single IO using informal procedures. An investigation would be appropriate for relatively simple matters. It could also be useful in a serious matter to conduct a preliminary inquiry to be followed by a formal proceeding.

   b. Board of Officers. When more than one fact-finder is appointed, whether formal or informal procedures are used, they will be designated a board of officers. Additionally, a single fact-finder will be designated a board when formal procedures are to be used.

   c. Informal Procedures. An informal investigation or board may use whatever method it finds most efficient and effective for acquiring information. For example, the board may divide witnesses, issues or evidentiary aspects of the inquiry among its members for individual investigation and development, holding no collective meeting until ready to review all of the information collected. Evidence may be taken telephonically, by mail, or in whatever way the board deems appropriate. A respondent shall not be designated when informal procedures are used, and no one is entitled to the rights of a respondent. Before beginning an informal investigation, an IO reviews all written materials provided by the appointing authority and consults with a servicing staff judge advocate (SJA) or command judge advocate (CJA) to obtain appropriate legal guidance. Some of the most important services a JA can perform include assisting the IO in developing an investigative plan and providing advice during the conduct of the investigation, often regarding such matters as what the evidence establishes, what areas might be fruitful to pursue, and the necessity for rights warnings.

   d. Formal Procedures. This type of board meets in full session to take evidence. Definite rules of procedure will govern the proceedings. Depending on the subject matter under investigation, these procedural rules are found in AR 15-6 (Chapter 5), the specific regulation governing the investigation, or both. The Air Force presents guidance for formal investigations in AFI 51-602, Boards of Officers. The Navy’s guidance appears in JAGINST 5830.1, Procedures Applicable to Courts of Inquiry and Administrative Fact-Finding Bodies that Require a Hearing.
5. **Due Process.** When a respondent is designated, a hearing must be held. A respondent may be designated when the appointing authority desires to provide (or other regulations require) a hearing for a person with a direct interest in the proceeding. Important benefits inure to a respondent, such as the right to be present at board sessions, representation by counsel, and the opportunity to present witnesses and cross-examine Government witnesses. The mere fact that an adverse finding may be made or adverse action recommended against a person, however, does not mean that he or she should be designated a respondent. If a respondent is designated, formal procedures must be used. For example, a board of officers considering an enlisted Soldier for separation under AR 635-200 must use formal procedures. Due to the considerable administrative burden of using formal procedures, they are rarely used unless required by other regulations. Proper conduct of formal investigations depends on the purpose of the investigation, and is beyond the scope of this chapter.

**D. Authority to Appoint an Investigation.**

1. **Formal.** After consultation with the servicing JA or legal advisor, the following individuals may appoint a formal board of officers in the Army:

   a. Any General Court-Martial Convening Authority (GCMCA) or Special Court-Martial Convening Authority (SPCMCA), including those who exercise that authority for administrative purposes only.

   b. Any General Officer.

   c. Any commander or principal staff officer in the grade of colonel or above at the installation, activity or unit level.

   d. Any State Adjutant General.

   e. A Department of the Army civilian supervisor permanently assigned to a position graded as a GS/GM-14 or above and who is assigned as the head of an Army agency or activity or as a division or department chief.

   f. In the Air Force, the appointment authority for boards of officers varies with the regulatory authority for convening the board. In the Navy, an officer in command may convene a board. The GCMCA takes charge in case of a “major incident.”

2. **Informal.** Informal investigations or boards may be appointed by:

   a. Any officer authorized to appoint a formal board or investigation.

   b. A commander at any level. In the Air Force, the commander must be on “G” series orders granting UCMJ authority over the command. In the Navy, a commanding officer or an officer in charge may convene a CI.

   c. In the Army, a principal staff officer or supervisor in the grade of major or above.

3. **Selection of Members.**

   a. In the Army, if the appointing authority is a General Officer, he or she may delegate the selection of board members to members of his or her staff.

   b. However, in investigations under AR 15-6, only a GCMCA may appoint an investigation or board for incidents resulting in property damage of $1 million or more, the loss/destruction of an Army aircraft or missile, or an injury/illness resulting in or likely to result in death or permanent total disability.

**E. Choosing the AR 15-6 IO.**
1. The AR 15-6 IO must meet Service regulatory requirements, and should also be assigned based on age, education, training, experience, length of service and temperament. In the Army, the IO must be a commissioned or warrant officer, or a civilian GS-13 or above, senior to any likely subjects of the investigation. In the Naval services, most CIs are conducted by a commissioned officer. However, a warrant officer, senior enlisted person, or civilian employee may be used when the convening authority deems it appropriate. The Air Force specifies no minimum grade for CDI investigators.

2. Both the Army and the Air Force require the IO to consult with a JA for guidance before beginning an informal investigation. The Naval services only require such consultation when the investigation is intended as a litigation report, or when directed by the appointing authority. This consultation offers a good opportunity to provide a written investigative guide to the IO. The Army OTJAG Investigating Officer’s Guide is included here as an appendix. The Naval Justice School has a similar publication, JAGMAN Investigations Handbook. The Air Force publishes the Air Force Commander-Directed Investigations Guide.

F. Methods of Appointment.

1. Informal Army investigations and boards may be appointed either orally or in writing. Air Force CDIs and Navy CIs must be appointed in writing. Formal boards must be appointed in writing but, when necessary, may be appointed orally and later confirmed in writing. Whether oral or written, the appointment should specify clearly the purpose and scope of the investigation or board, and the nature of the findings and recommendations required. The appointing memorandum should specify the governing regulation and provide any special instructions.

2. If the board or investigation is appointed in writing, the appointing authority should use a Memorandum of Appointment. Note that the Memorandum of Appointment must include certain information: the specific regulation or directive under which the board is appointed; the purpose of the board; the scope of the board’s investigatory power; and the nature of the findings and recommendations required. The scope of the board’s power is very important because a board has no power beyond that vested in it by the appointing authority. A deficiency in the memorandum may nullify the proceedings for lack of jurisdiction. If this occurs, consult AR 15-6, para. 2-3c. It may be possible for the appointing authority to ratify the board’s action.

3. The Memorandum of Appointment also names the parties to the board and designates their roles in the board proceeding. If the board were appointed specifically to investigate one or more known respondents, the respondent(s) also would be named in the Memorandum of Appointment.

G. Conducting the Informal Investigation.

1. The IO, with the assistance of the JA advisor, must formulate an investigation plan that takes into account both legal concerns and tactical effectiveness. Each investigation will be different, but the following factors should be considered:

a. Purpose of the investigation. Need to carefully consider the guidance of the Memorandum of Appointment with regard to purpose and timeline.

b. Facts known.

c. Potential witnesses.

d. Securing physical and documentary evidence.

e. Possible criminal implications (including need for Article 31, UCMJ warnings).

f. Civilian witness considerations (e.g., securing non-military witness information and giving appropriate rights to collective bargaining unit members).

g. Regulations and statutes involved.
h. Order of witness interviews.

i. Chronology.

2. Continued meetings between the IO and the legal advisor will allow for proper adjustments to the investigative plan as the investigation progresses, as well as proper ongoing coordination with the appointing authority.

H. Findings and Recommendations.

1. Report Structure. Army informal investigations normally begin with DA Form 1574, which provides a “fill in the box” guide to procedures followed during the investigation. Navy CI and Air Force CDI reports begin with narrative information from the IO.

   a. Navy CI reports of investigation begin with a preliminary statement. It tells how all reasonably available evidence was collected or is forthcoming; whether each directive of the convening authority has been met; what, if any, difficulties were encountered; and any other information necessary for a complete understanding of the case.

   b. Air Force CDI reports of investigation begin with a discussion of the authority and scope of the investigation. They continue with an introduction providing background, a description of the allegations, and a “bottom line up front” conclusion regarding whether or not the allegations were substantiated.

2. The report of investigation contains two final products: the findings and the recommendations.

   a. Findings. A finding is a clear, concise statement of fact readily deduced from evidence in the record. Findings may include negative findings (i.e., that an event did not occur). Findings should refer to specific supporting evidence with citations to the record of investigation. Findings must be supported by a preponderance of the evidence. The IO may consider factors such as demeanor, imputed knowledge, and ability to recall. Finally, findings must also address the issues raised in the appointment memorandum.

   b. Recommendations. Recommendations must be consistent with the findings, and must thus be supported by the record of investigation. Air Force CDIs and Navy CIs will not contain recommendations unless specifically requested by the convening authority.

I. Legal Review.

1. The completed report of investigation should, as a practical matter, always receive legal review. In fact, AR 15-6 requires legal review of Army investigations if: adverse administrative action may result; the report will be relied upon by higher headquarters; death or serious bodily injury resulted; or any case involving serious or complex matters. The Air Force requires legal review of CDIs that are not simply “diagnostic” to ensure compliance with applicable regulations and law. The Navy neither requires nor precludes legal review.

2. An attorney other than the advisor to the IO should conduct the legal review. In the Army, that review focuses on: whether the proceedings complied with legal requirements; what effects any errors would have; whether sufficient evidence supports the findings; and whether the recommendations are consistent with the findings.

J. Appointing Authority Action.

1. After reviewing the report of investigation, the appointing authority has three options.

   a. First, the appointing authority can approve the report as is.

   b. In addition, the appointing authority can return the report for additional investigation, either with the same IO or a new one.
c. Finally, the appointing authority can substitute findings and recommendations.

2. The record must support any substituted findings and recommendations. Unless otherwise provided in other regulations, the appointing authority is not bound by the IO’s findings or recommendations. The appointing authority may also consider information outside the report of investigation in making personnel, disciplinary or other decisions.

IV. FINANCIAL LIABILITY INVESTIGATIONS

A. References.

1. AR 600-4, Remission or Cancellation of Indebtedness for Enlisted Members (1 April 1998).
6. MCO 4340.1A, Reporting of Missing, Lost, Stolen, or Recovered (MLSR) Government Property (8 August 1994).

B. Introduction.

1. Financial Liability Investigations, formerly known as Reports of Survey, have three purposes. They document circumstances surrounding loss or damage to government property; serve as a voucher for adjusting property records; and document a charge of financial liability, or provide for relief of financial liability. Imposition of liability is a purely administrative process that is designed to promote a high degree of care for Army property through deterrence.

2. It is not a punitive program. Commanders should consider other administrative, nonjudicial or judicial sanctions if damage or loss of property involves acts of misconduct.

3. The investigation is now completed on DD Form 200 and guided by DA Form 7531, Checklist and Tracking Document for Financial Liability Investigations of Property Loss.

C. Alternatives to Financial Liability Investigations.

1. Statement of Charges/Cash Collection Voucher (consolidated on DD Form 362) when liability is admitted and the charge does not exceed one month’s base pay.

2. Cash sales of hand tools and organizational clothing and individual equipment.

3. Unit-level commanders may adjust losses of durable hand tools up to $100 per incident, if no negligence or misconduct is involved.

4. Abandonment orders may be used in combat, large-scale field exercises simulating combat, military advisor activities, or to meet other military requirements.

5. If the commander determines that no negligence was involved in the damage to the property, no financial liability investigation is required as long as the approving authority concurs.

1. Initiating a Financial Liability Investigation.

   a. Active Army commanders will initiate the investigation within 15 calendar days of discovering the loss or damage.

   b. There are times when the financial liability investigation must be conducted as an AR 15-6 investigation:

      (1) When an individual refuses to admit liability by signing a statement of charges, cash collection voucher or other accountability document, and negligence or misconduct is suspected.

      (2) Anytime a higher authority or other DA regulations directs a financial liability investigation.

      (3) Whenever a sensitive item is lost or destroyed.

      (4) When property is lost by an outgoing accountable officer, unless voluntary reimbursement is made for the full value of the loss.

      (5) When the amount of loss or damage exceeds an individual’s monthly base pay, even if liability is admitted.

      (6) When damage to government quarters or furnishings exceeds one month’s base pay.

      (7) When the loss involves certain bulk petroleum products.

2. Processing Times.

   a. In the Active Army, financial liability investigations will normally be processed within 75 days.

   b. Financial liability investigations in the National Guard will normally be processed within 150 days; in the U.S. Army Reserves, 240 days.

3. Approving Authority.

   a. The approving authority is normally the battalion or brigade commander, but it may be any commander; chief of an HQDA staff agency; director of a MACOM staff office or chief of a separate MACOM activity in the grade of O-5 or higher; or a DA Civilian employee in a supervisory position in the grade of GS-14 or above. The approving authority does not have to be a court-martial convening authority.

   b. Regardless of who initiates the investigation, it is processed through the chain of command of the individual responsible for the property at the time of the incident, if the individual is subject to AR 735-5.

   c. If negligence is clearly established from the facts and circumstances known at the time the loss, damage or destruction is discovered, the approving authority may recommend liability without appointing an IO. The approving authority is then responsible for ensuring that the charges are properly computed and that the individual against whom liability is recommended is properly notified and given an opportunity to respond.

4. Appointing Authority.

   a. The appointing authority may be an O-5 or O-6, or U.S. DoD civilian employee in the grade of GS-13 or above (or an O-4 or GS-12 filling the position of an O-5 or GS-13).
b. The appointing authority appoints IOs. The appointing authority also reviews all financial liability investigations arising within his or her command or authority.

5. Financial Liability Officer (IO).
   a. The IO will be senior to the person subject to possible financial liability, “except when impractical due to military exigencies.”
   b. The IO can be an Army commissioned officer; warrant officer; or noncommissioned officer in the rank of Sergeant First Class or higher; a civilian employee GS-07 or above; a commissioned officer of another service; or a Wage Leader (WL) or Wage Supervisor (WS) employee. In joint activities, DoD commissioned or warrant officers, or noncommissioned officers in the grade of E-7 or above, qualify for appointment as IOs. (See AR 600-8-14, Table 8-1, for the grade equivalency between military personnel and civilian employees.)
   c. The investigation is the IO’s primary duty.
   d. The IO should get a briefing from a JA.

E. Legal Considerations for Imposing Liability.

1. Standard of Liability.
   a. Simple negligence: the failure to act as a reasonably prudent person would have acted under similar circumstances.
      (1) A reasonably prudent person is an average person, not a perfect person. Consider also:
         (a) The person’s age, experience, and special qualifications.
         (b) The type of responsibility involved.
         (c) The type and nature of the property. More complex or sensitive property normally requires a greater degree of care.
      (2) Examples of simple negligence:
         (a) Failure to do required maintenance checks.
         (b) Leaving a weapon leaning against a tree while attending to other duties.
         (c) Driving too fast for road or weather conditions.
         (d) Failing to maintain proper hand receipts.
   b. Gross negligence: an extreme departure from the course of action expected of a reasonably prudent person, all circumstances being considered, and accompanied by a reckless, deliberate or wanton disregard for the foreseeable consequences of the act.
      (1) Reckless, deliberate, or wanton.
         (a) These elements can be express or implied.
         (b) Does not include thoughtlessness, inadvertence or error in judgment.
      (2) Foreseeable consequences.
(a) Does not require actual knowledge of actual results.

(b) Need not foresee the particular loss or damage that occurs, but must foresee that some loss or damage of a general nature may occur.

(3) Examples of gross negligence.

(a) Soldier drives a vehicle at a speed in excess of 40 mph of the posted speed limit. Intentionally tries to make a sharp curve without slowing down.

(b) Soldier lives in family quarters and has a child who likes to play with matches. Soldier leaves matches out where child can reach them.

c. *Willful misconduct*: any intentional or unlawful act.

(1) Willfulness can be express or implied.

(2) Includes violations of law and regulations such as theft and misappropriation of Government property.

(3) A violation of law or regulation is not negligence *per se*.

(4) Examples of willful misconduct.

(a) Soldier throws a tear gas grenade into the mess tent to let the cooks know what he thought about breakfast, and, as a result, the tent burns to the ground.

(b) Soldier steals a self-propelled howitzer, but he does not know how to operate it. Accordingly, his joy ride around post results in damage to several buildings.

2. *Proximate cause*: the cause which, in a natural and continuous sequence, unbroken by a new cause, produces the loss or damage, and without which the loss or damage would not have occurred. It is the primary moving cause, or the predominating cause, from which the injury follows as a natural, direct and immediate consequence, and without which the injury would not have occurred.

   a. The damage arises out of the original act of negligence or misconduct.

   b. A continual flow or occurrence of events comes from the negligent act or misconduct.

   c. Examples of proximate cause.

      (1) Soldier driving a vehicle fails to stop at a stop sign and strikes another vehicle after failing to look. Proximate cause is the Soldier’s failure to stop and look.

      (2) Soldier A illegally parks his vehicle in a no parking zone. Soldier B backs into A’s vehicle. Soldier B did not check for obstructions to the rear of his vehicle. Soldier A’s misconduct is not the proximate cause of the damage. Instead, Soldier B’s negligent driving is the proximate cause.

   d. *Independent intervening cause*: an act that interrupts the original flow of events or consequences of the original negligence. It may include an act of God, criminal misconduct or negligence.

3. *Joint negligence or misconduct*: two or more persons may be held liable for the same loss.

   a. There is no comparative negligence.
b. The financial loss is apportioned according to AR 735-5, Table 12-4.

4. **Loss.** There are two types of losses that can result in financial liability.
   
a. **Actual loss.** Physical loss, damage or destruction of the property.
   
b. **Loss of accountability.** Due to the circumstances of the loss, it is impossible to determine if there has been actual physical loss, damage or destruction because it is impossible to account for the property.

5. **Responsibility for property.**
   
a. **Command responsibility.**
      
      (1) The commander has an obligation to ensure proper use, care, custody and safekeeping of government property within his or her command.
      
      (2) Command responsibility is inherent in command and cannot be delegated. It is evidenced by assignment to command at any level.
   
b. **Direct responsibility.**
      
      (1) An obligation of a person to ensure the proper use, care, custody and safekeeping of all government property for which the person is receipted.
      
      (2) Direct responsibility is closely related to supervisory responsibility, which is discussed below.
   
c. **Personal responsibility:** the obligation of an individual for the proper use, care and safekeeping of government property in his possession, with or without a receipt.
   
d. **Supervisory responsibility.**
      
      (1) The obligation of a supervisor for the proper use, care and safekeeping of government property issued to, or used by, subordinates. It is inherent in all supervisory positions and is not contingent upon signed receipts or responsibility statements.
      
      (2) If supervisory responsibility is involved, consider the following additional factors:
         
         (a) The nature and complexity of the activity and how that affected the ability to maintain close supervision.
         
         (b) The adequacy of supervisory measures used to monitor the activity of subordinates.
         
         (c) The extent supervisory duties were hampered by other duties or the lack of qualified assistants.
   
e. **Custodial responsibility.**
      
      (1) The obligation of an individual to exercise reasonable and prudent actions in properly caring for and ensuring proper custody and safekeeping of property in storage awaiting issue or turn-in.
      
      (2) When unable to enforce security, they must report the problem to their immediate supervisor.

F. **Determining the Amount of Loss.**
1. If possible, determine the actual cost of repair or actual value at the time of the loss. The preferred method is a qualified technician’s two-step appraisal of fair market value. The first step involves a determination of the item’s condition. The second step is to determine the commercial value of the item, given its condition.

2. If other means of valuation are not possible, consider depreciation. Compute the charge according to AR 735-5, Appendix B.

G. **Limits on Financial Liability.**

1. The general rule is that an individual will not be charged more than one month’s base pay.
   
   a. Charge is based upon the Soldier’s base pay at the time of the loss.
   
   b. For ARNG and USAR personnel, base pay is the amount they would receive if they were on active duty.
   
   c. As exceptions to the general rule, there are times when personnel are liable for the full amount of the loss.

   (1) Any person is liable for the full loss to the Government (less depreciation) when they lose, damage or destroy personal arms or equipment.

   (2) Any person is liable for the full loss of public funds.

   (3) Accountable officers will be held liable for the full amount of the loss.

   (4) Any person assigned government quarters is liable for the full amount of the loss to the quarters, furnishings or equipment as a result of gross negligence or willful misconduct of the responsible individual, his guests, dependents, or pets.

2. **Involuntary Withholding of Current Pay.**

   a. Members of the Armed Forces may have charges involuntarily withheld. *(See 37 U.S.C. §1007.)*

   b. Involuntary withholding for civilian employees. *(See 5 U.S.C. § 5512, DOD FMR Volume 8, DFAS-IN 37-1.)*

   c. No involuntary withholding for the loss of NATO property. *(See DAJA-AL 1978/2184.)*

   d. No involuntary withholding for the loss of MFO property.

H. **Rights of Individual for Whom Financial Liability is Recommended.**

1. The financial liability investigation form (DD Form 200) contains a limited rights notice; however, to adequately inform an individual of his or her rights, see AR 735-5, para 13-42 and Figures 13-14 and 13-17.

2. If financial liability is recommended, the IO must take the following actions:

   a. Give the person an opportunity to examine the report of investigation.

   b. Ensure that the person is aware of rights.

   c. Fully consider and attach any statement the individual desires to submit.
d. Carefully consider any new or added evidence and note that the added evidence has been considered.

e. Explain the consequences of a finding of gross negligence for an investigation involving government quarters, furnishings and equipment.

I. Duties of the Approving Authority.

1. If the IO recommends liability, a JA must review the adequacy of the evidence and the propriety of the findings and recommendations before the approving authority takes action.

2. The approving authority is not bound by the IO’s or JA’s recommendations.

3. If the approving authority decides to assess financial liability contrary to the recommendations of the IO or JA, that decision and its rationale must be in writing.

4. If considering new evidence, the approving authority must notify the individual and provide an opportunity to rebut.

5. Ensure that the individual was advised of his or her rights.

6. May approve or assess a lesser amount of financial liability than the actual amount of the loss in appropriate cases.

7. Initiate collection action by sending documentation to the servicing finance office.

8. The approving authority may request that a charge be prorated beyond 2 months.

J. Relief from Financial Liability Investigations.

1. Appeals.

   a. The appeal authority is the next higher commander above the approving authority (see AR 735-5, para. 13-52, for delegation authority).

   b. The respondent has 30 days to appeal unless he or she shows good cause for an extension.

   c. The appeal is submitted to the approving authority for reconsideration before action by the appeal authority.

   d. If the approving authority denies reconsideration, the following actions are required:

      (1) Prepare a memorandum giving the basis for denying the requested relief.

      (2) The approving authority must personally sign the denial.

      (3) Forward the action to the appeal authority within 15 days.

   e. Action by the appeal authority is final.

   f. There are certain typical issues on appeal.

      (1) Financial liability investigations not initiated within 15 calendar days after discovery of the loss as required by AR 735-5. Time limits are for the benefit of the government. This is a factor to consider, but an insufficient basis in and of itself to grant the appeal.
(2) **IO was not senior to the person held financially liable, as required by AR 735-5.** Purpose of the requirement is to prevent a “chilling effect” on the IO. If a senior individual is held liable, then the purpose of the regulation has been met. Deny the appeal.

(3) **Rights warning not given by the IO.** This is an administrative procedure. A failure to warn does not invalidate the investigation. This is a factor to consider, but an insufficient basis in and of itself to grant the appeal.

(4) **IO does not complete the investigation within 30 days as required by AR 735-5.** Some investigations may take longer than others. This is a factor to consider, but an insufficient basis in and of itself to grant the appeal.

(5) **The investigation is not processed through the chain of command of the person responsible for the property at the time of the loss, as required by AR 735-5.** This is a purely administrative requirement and harmless error. Deny the appeal.

   
a. Authority to reopen rests with the approval authority.

   b. Not an appeal, but may occur as part of an appeal. Re-opening is proper when:
      
      (1) A response is submitted to the IO from the person charged subsequent to the approving authority having assessed liability.

      (2) A subordinate headquarters recommends reopening based upon new evidence.

      (3) The property is recovered.

      (4) The approving authority becomes aware that an injustice has been perpetrated against the government or an individual.

3. Remission of Indebtedness (See AR 735-5; AR 600-4).
   
a. Enlisted Soldiers only.

   b. Only to avoid extreme hardship.

   c. Only unpaid portions can be remitted. Suspend collection action long enough for the Soldier to submit his request for remission of the debt.

4. Army Board for the Correction of Military Records (ABCMR) (See AR 15-185).

5. Civilian employees may avail themselves of grievance/arbitration procedures.

K. SJA Review.

   1. For the Approving Authority: adequacy of evidence and propriety of findings and recommendations.

   2. For the Appeal Authority: evidence is adequate and findings are proper.

   3. Caveat: the same attorney cannot perform both legal reviews.

   4. **CONCLUSION:** Commanders must ensure that the financial liability investigation process is fair and uniform in its treatment of agency members. Liability of individuals responsible for property (whether based on
command, supervisory, direct or personal responsibility) should be fully considered. Legal advisors should get involved early in the process to help commanders and IOs focus their investigations, and to ensure that individual rights are addressed before imposition of liability.

V. CONSCIENTIOUS OBJECTORS

A. References.

1. 50 U.S.C. App. § 456 (j).

2. DoDD 1300.6, Conscientious Objectors (dated 20 August 1971, incorporating through change 4, 11 September 1975; certified current as of 21 November 2003).


4. MCO 1306.16E (21 November 1986).

5. MILPERSMAN 1306-020, w/CH 9, (5 November 2004) & 1900-020 (22 August 2002).


B. Introduction.

1. Definition. Members of the Armed Forces who have “a firm, fixed and sincere objection to participation in war in any form or the bearing of arms, by reason of religious training and belief” may apply for Conscientious Objector (CO) status. Supreme Court decisions have expanded “religious training and belief” to include any moral or ethical belief system held with the strength of conventional religious convictions.

2. Classification.

   a. Class 1-0: A service member who, by reason of conscientious objection, sincerely objects to participation of any kind in war in any form.

   b. Class 1-A-0: A service member who, by reason of conscientious objection, sincerely objects to participation as a combatant in war in any form, but whose convictions permit military service in a noncombatant status.

3. What is NOT a category of CO status:

   a. Objection based on a CO claim that existed, but was not presented, prior to notice of induction, enlistment or appointment (however, claims arising out of experiences before entering military service, that did not become fixed until after entry, will be considered).

   b. Objection based solely upon policy, pragmatism or expediency.

   c. Objection to a certain war.

   d. Objection based upon insincere beliefs.

   e. Objection based solely on a claim already denied by the Selective Service System.

C. Burden of Proof and Standards.

1. The applicant for CO status must prove by “clear and convincing” evidence that:
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a. the basis of the claim satisfies the definition and criteria for CO; and

b. the claimant’s belief is honest, sincere and deeply held.

2. An applicant for CO status must choose either 1-0 (war in any form) or 1-A-0 (noncombatant). An applicant choosing 1-0 will not be granted 1-A-0 as a consolation.

3. The unit will not use the CO process to eliminate those who do not qualify as CO’s. Nor will the unit use the CO process in lieu of adverse administrative separation procedures for unsatisfactory performance, substandard duty or misconduct.

D. Application Procedures.

1. Form. Military personnel seeking either a discharge (1-0) or noncombatant duties (1-A-0) must submit an application on a DA Form 4187 (Personnel Action) to their immediate commander. The individual will include all of the personal information required by Appendix B, AR 600-43.

2. Suspense.

a. Active Duty Suspense: Active Army units will process the application and forward it to HQDA within 90 days from the date submitted.

b. Reserve Component Suspense: Reserve Army units will process the application and forward it HQDA within 180 days from the date submitted.

3. Immediate Commander Responsibilities.

a. Counsel Soldier.

b. Coordinate interview with Chaplain.

c. Coordinate interview with psychiatrist or medical officer.

d. Forward completed interviews, application and recommendation to SPCMCA.

4. SPCMCA Responsibilities.

a. Appoint IO in the grade of O-3 or higher.

b. Ensure IO conducts a proper investigation.

5. IO Responsibilities.

a. Conduct a hearing at which the applicant may appear and present evidence.

b. Prepare a written report, and forward it to the GCMCA.

6. GCMCA Responsibilities.

a. Army GCMCAs may approve 1-A-0 status. Once approved, the servicemember is eligible only for deployment to areas where duties normally do not involve handling weapons.

b. Additionally, Army GCMCAs must forward to HQDA any applications for 1-0 status and any applications for 1-A-0 status upon which he or she recommends disapproval. Approval authorities for other services vary.
E. Use, Assignment and Training of CO Applicants.

1. Persons who have submitted a CO application will be retained in their units and assigned duties providing minimum practicable conflict with their asserted beliefs, pending a final decision on their application.

2. An Active Army Soldier who receives individual orders for reassignment, or who has departed the unit in compliance with individual reassignment orders, may not apply for CO status until arriving at the new duty station. This policy does not apply to Soldiers who are TDY en route for a period in excess of 8 weeks. These Soldiers may apply at their TDY duty station.

3. On the other hand, an Active Army Soldier who is assigned or attached to a unit that has unit reassignment order instructions (i.e., the unit is deploying) may submit an application for CO status. The unit must process the application as operational and mission requirements permit. The Soldier must continue to prepare for deployment, and will deploy with the unit unless his or her application has been approved. If the Soldier’s application has been forwarded to the DA Conscientious Objector Review Board (DACORB), the GCMCA may excuse the Soldier from deployment. Contact the DACORB and determine the status of the application before the GCMCA excuses the Soldier (DACORB: DSN 221-8671 / 8672 or commercial (703) 325-8672).

4. In the case of RC Soldiers not on active duty, the submission of an application after publication of orders to report for AD or ADT will not serve as a basis to delay reporting (see AR 600-43, para. 2-10). If the Soldier applies for CO status before AD or ADT orders are issued, and the Soldier’s application cannot be processed before the Soldier’s reporting date, the Soldier must comply with the orders (the application must, however, be sent to the proper Active Army GCMCA for processing). Members of the IRR may submit CO applications at their mobilization stations. Submission will not preclude further assignment or deployment during processing of the application.

VI. FAMILY PRESENTATIONS

A. Congressional Requirement.


2. Requires the Service Secretaries to ensure that fatality reports and records pertaining to members of the Armed Forces who die in the line of duty are made available to family members.

3. Within a reasonable period of time after the family members are notified of the death, but not more than 30 days after the date of notification, the Secretary must:

   a. in any case under investigation, inform the family members of the names of the agencies conducting the investigation and of the existence of any reports by such agencies that have been or will be issued; and

   b. furnish, if the family members desire, a copy of any completed investigative report to the extent such reports may be furnished consistent with the Privacy Act and the Freedom of Information Act.

B. Army Implementation.

1. AR 600-34, Fatal Training/Operational Accident Presentations to the Next of Kin (2 January 2003).

2. Key Definitions.

   a. Fatal training accidents include those accidents associated with non-combat military exercises or training activities that are designed to develop a Soldier’s physical ability or to maintain or increase individual/collective combat and/or peacekeeping skills.
b. **Fatal operational accidents** are those deaths associated with active duty military exercises or activities occurring in a designated war zone or toward designated missions related to current war operations or Military Operations Other Than War, contributing directly or indirectly to the death.

c. **Primary Next of Kin (PNOK).** The legal next of kin. That person of any age most closely related to the individual according to the line of succession. Seniority, as determined by age, will control when the persons are of equal relationship.

d. **Family member:**

   (1) Spouse.

   (2) Unmarried child of a sponsor, including an adopted child, step child, foster child or ward, who either: (a) has not passed his or her 21st birthday; (b) is incapable of self-support because of a mental or physical incapacity that existed before that birthday and is (or was at the time of the member’s or former member’s death) in fact dependent on the sponsor for over one-half of his or her support; or (c) has not passed his or her 23rd birthday, is enrolled in a full-time course of study in an institution of higher learning and is in fact dependent on the sponsor for over one-half of his or her support.

   (3) A parent or parent-in-law of a sponsor who is in fact dependent on the sponsor for one-half of his or her support and residing in the sponsor’s household.

3. **Presentations Required for:**

   a. All fatal training/operational accidents investigated under AR 15-6, AR 385-40 and AR 600-34.

   b. Special interest cases or cases in which there is probable high public interest, as determined by The Adjutant General (TAG).

   c. All suspected cases of friendly fire.

   d. In general, fatal accidents that are hostile, but do not occur as a result of engagement with the enemy.

      (1) “Hostile deaths” are defined as a death caused by terrorist activity or “in action.”

      (2) “In action” characterizes death as having been the direct result of hostile action, sustained in combat or related thereto, or sustained going to or returning from a combat mission, provided that the occurrence was directly related to hostile action.

C. **Updates to PNOK.**

   1. If the appointing/approval authority grants an extension of the 30-day requirement to complete the collateral investigation, the approval authority is responsible for the release of status information from the investigation to the PNOK.

   2. The approving authority’s legal office must review each update to ensure that it contains no admission of liability; no waiver of any defense; no offer of compensation; or any statement that might jeopardize the Army’s litigation posture.

   3. The update is then given to the Casualty and Memorial Affairs Operation Center (CMAOC), which will instruct the Casualty Affairs Officer (CAO) on its delivery to the PNOK.

D. **Preparing the Presentation to the PNOK.**
1. Once the investigation is complete, the Adjutant General contacts the collateral investigation appointing/approval authority to coordinate appointment of the briefer who is “most often the deceased Soldier’s colonel or brigade level commander.”

2. Within 24-hours of completion of the investigation, the CAO must inform the PNOK that the Army is prepared to discuss the results of the investigation with the family. Presentations are offered to adult PNOK (18 years of age or older); for PNOK under 18, the adult custodian must decide the PNOK’s ability to receive a face-to-face briefing.

   a. In single-family presentation cases, the CMAOC coordinates the written statement of offer (SOO) to provide a presentation through the CAO for delivery to the PNOK.

   b. Accident presentations requiring the offer of multiple family presentations will be officially offered via a formal letter of offer (LOO) mailed to the PNOK within 24 hours following the collateral investigation report.

      (1) The CAO then follows up with the PNOK to arrange for the presentation date, and forwards the preferred dates (primary and secondary) to the CMAOC.

      (2) The CMOAC must develop a proposed presentation schedule for all PNOK, accommodating family preferences to every extent possible.

   c. The SOO/LOO must:

      (1) Inform the PNOK that the collateral investigation is complete.

      (2) Provide a timeframe for the presentation (usually between 21-25 days from the date the collateral investigation was approved). The goal for multiple briefings is to schedule them within a 3-day window.

      (3) Identify the briefer and provide the name of the CAO, with instructions for accepting or declining and scheduling the presentation.

3. Briefing Team.

   a. At a minimum, the briefing team must consist of the briefer, the family’s CAO and a chaplain from the mishap unit.

   b. The briefer must consider including the SJA/legal advisor or PAO representative when it is apparent that a family has invited (or may invite) the local media, or if a family legal representative will attend the presentation.

      (1) The CAO must work with the PNOK to obtain a list of people the PNOK intends to invite to the presentation to enable the presentation team to determine the family’s intent to invite media or legal representation.

      (2) NOTE: The Army is prohibited from putting conditions or limitations upon those whom the family wishes to invite to the presentation.

      (3) The briefer must also consider including an interpreter if the PNOK or other attending family members do not understand English.

4. Duties and Responsibilities Prior to the Briefing.

   a. The briefer must prepare and conduct training sessions and rehearsals for the presentation team.
b. The CMAOC must obtain a summarized copy of the autopsy report and provide it to the briefer for delivery to the PNOK at the time of the presentation.

(1) If the PNOK does not wish to receive an autopsy report, it will not be left with the PNOK.

(2) Otherwise, the briefer must explain that the autopsy does not contain graphics but is very detailed and is provided in a sealed envelope. The briefer must also recommend that when they are ready to review the report, they do so in the presence of a medical person who is able to explain the terminology.

(3) There is no intent for the autopsy report to be opened or discussed during the presentation.

c. The CAO must provide a written summary of the current health and well-being of the family, describing their emotional, mental and physical health; the family’s relationship with friends and other significant support groups; the family’s current living arrangements; and any outstanding issues the family has with benefits and entitlements.

d. The CAO must conduct a reconnaissance of the area where the presentation will be conducted and recommend a hotel in the vicinity for the presentation team.

(1) The CAO must also make hotel and transportation arrangements for the briefing team.

(2) Family members are generally responsible for arranging their own transportation to the briefing location. The policy prohibits the briefing team from traveling with the PNOK family members in a privately-owned vehicle.

E. Conducting the Family Presentation.

1. The briefer’s primary responsibility is to meet personally with the PNOK and deliver a thorough, open explanation of the releasable facts and circumstances surrounding the accident. At a minimum, the briefer must provide the following:

a. An explanation of the unit’s mission, highlighting the Soldier’s significant contributions to the mission and the Army.

b. An accurate account of the facts and circumstances leading up to the accident; the sequence of events that caused the accident; and a very clear explanation of primary and contributing factors causing the accident, as determined by the collateral investigation.

c. Actions taken at the unit level to correct any deficiencies.

2. The most favored choice for the presentation is the PNOK’s home.

3. Style of Presentation.

a. Dialogue with no notes, but with maps and diagrams of training areas. This works best for a briefer who is intimately familiar with the accident and investigation.

b. Bullet briefing charts. These work well as they tend to help the briefer stay focused. Charts must be reviewed and approved in advance by the SJA.

c. Simple notes and an executive summary. Written materials must be reviewed and approved by the SJA, and copies should be left with the PNOK, if requested.

4. If a family presentation must proceed with a legal representative present, but without Army legal advice, the briefer must inform the PNOK that the presentation is strictly intended to provide information to the family. If
the attorney has a list of questions for the family to ask, the briefer must offer to take the questions back to the servicing SJA to obtain complete answers. The SJA may then follow up directly with the PNOK.

F. **Completion of Family Presentation.** Within two weeks of the presentation, the briefer must submit an AAR through the appointing authority and MACOM to TAG.

G. **SJA Requirements.**

   1. The SJA is required to review the presentation to ensure that it contains no admission of liability; no waiver of any defense; no offer of compensation; or any other statement that might jeopardize the Army’s litigation posture. This may include a review of briefing charts, notes and executive summaries.

   2. The SJA or legal advisor must provide a non-redacted copy of the collateral investigation report to CMAOC.

   3. The regulation is not intended to provide the PNOK with information not otherwise releasable under the Privacy Act or the Freedom of Information Act.

      a. The SJA must redact the collateral investigation report and prepare the required number of copies. At a minimum, the briefer, each team member and each PNOK will be given a redacted copy.

      b. The SJA also must prepare a letter to accompany the redacted version of the report delivered to the family explaining, in general terms, the reasons for the redactions.

H. **Release of the Collateral Investigation.** The collateral investigation will be released in the following order:

   1. PNOK and other family members designated by the PNOK.

   2. Members of Congress, upon request.

   3. Members of the public and media.

I. **Navy and Marine Corps, JAGMAN, paras. 0233 & 0234.** Generally requires the Casualty Assistance Calls Officer to deliver the report of investigation to the next of kin, unless there is a reason for another individual to be assigned (e.g., technical subject-matter, personal friendship, etc.).

J. **Air Force, AFI 51-503, CH 9 (16 JULY 2004).**

   1. Results of Accident Investigation Boards (AIB) must be briefed to the next of kin of deceased persons and seriously injured personnel.

   2. Usually, the board president serves as the briefing officer. The briefing serves to:

      a. Personally express the condolences of the Department of the Air Force.

      b. Personally deliver a copy of the AIB report.

      c. Provide a basic briefing on the investigation results, including the cause or factors contributing to the accident, and to answer questions.

**VII. MISSING PERSONS LEGISLATION AND REGULATIONS**

A. **Introduction.**


   b. The Missing Persons Act provided for payment of pay and allowances to missing service members, and it was not intended to be a law to account for missing persons.

2. DoD Personnel Missing as a Result of Hostile Action.


   d. Among other provisions, the Missing Service Personnel Act and subsequent DoD instruction provide certain family members with due process rights.


3. It is important to keep in mind that the two laws, although similar and related in certain ways, actually operate toward two different goals. The Missing Persons Act is the basis for continued pay and allowances when an individual is missing. The Missing Service Personnel Act requires that they be accounted for.

4. The remainder of this section discusses the implementation of the Missing Service Personnel Act. Although the entire process is examined, commanders and deployed JAs will need to be familiar with the initial processing requirements. However, legal assistance attorneys and other JAs may receive questions concerning some of the other aspects of the process. Legal assistance attorneys, for example, may field inquiries concerning the subsequent and further board proceedings from family members.

B. Definitions.

1. Applicability. The statutory provisions on accounting for personnel missing as a result of hostile action apply to the following:

   a. Members of the Armed Forces on active duty, or in the Reserve Component performing official duties:

      (1) who become involuntarily absent as a result of a hostile action or under circumstances suggesting that the involuntary absence is a result of a hostile action; and

      (2) whose status is undetermined or who is unaccounted for.

   b. The law requires the Secretary of Transportation to prescribe procedures for determining the status of personnel who are members of the Coast Guard. To the maximum extent practicable, the procedures must be similar to the procedures prescribed by the Secretary of Defense (see 10 U.S.C. § 1510). The DoD makes its implementing guidance applicable to the Coast Guard when operating as a Military Service of the Department of the Navy.

   c. Any other person who is a citizen of the U.S. and a civilian officer or employee of DoD or an employee of a DoD contractor, as determined by the Undersecretary of Defense for Policy:
(1) who serves in direct support of, or accompanies, the Armed Forces in the field under orders and becomes involuntarily absent as a result of a hostile action or under circumstances suggesting that the involuntary absence is a result of a hostile action; and

(2) whose status is undetermined or who is unaccounted for.

2. Hostile Action. Acts of an opposing force, or friendly action in response thereto, resulting in the involuntary absence of persons described in subparagraph A, above, while engaged in an operational environment, or while going to or returning therefrom. For example, a friendly aircraft lost enroute to a target as a result of a mechanical malfunction, not the result of enemy fire, would be deemed to have been lost as a result of hostile action.

3. Missing Status. The status of a missing person who is determined to be absent in any of the following categories:

a. Missing. Defined as a person who is not present at his or her duty location due to apparent involuntary reasons, and whose location is unknown.

b. Missing in Action. Defined as the involuntary absence of a person whose location is unknown; and

(1) the absence is a result of a hostile action; or

(2) the absence is under circumstances suggesting it is a result of a hostile action.

c. Interned in a Foreign Country. A person is interned if he or she is definitely known to have been taken into custody of a nonbelligerent foreign power as the result of, and for reasons arising out of, any armed conflict in which the Armed Forces of the U.S. are engaged.

d. Captured. A person is captured if he or she has been seized as the result of action of an unfriendly military or paramilitary force in a foreign country.

e. Beleaguered. A person is beleaguered if he or she is a member of an organized element that has been surrounded by a hostile force to prevent escape of its members.

f. Besieged. A person is besieged if he or she is a member of an organized element that has been surrounded by a hostile force for the purpose of compelling it to surrender.

g. Detained in a Foreign Country Against That Person’s Will. A person is detained if he or she is prevented from proceeding or is restrained in custody for alleged violation of international law or other reason claimed by the Government or group under which the person is being held.

4. Missing Person. A missing person is a person who is in a missing status.

5. Accounted For. With respect to a person in a missing status:

a. the person is returned to U.S. control alive;

b. the person’s remains are recovered and, if not identifiable through visual means, are identified as those of the missing person by a practitioner of an appropriate forensic science; or

c. credible evidence exists to support another determination of the person’s status (such as when a person’s remains have been destroyed and are, thus, unrecoverable).

6. Primary Next of Kin (PNOK). A person who has been designated (in the following priority) as the surviving spouse, blood relative, adoptive relative or, if none of the above, a person standing in loco parentis.
7. **Immediate Family Member.**

   a. The spouse.

   b. A natural child, adopted child, stepchild or illegitimate child (if acknowledged by the person, or if parenthood has been established by a court).

   c. A biological parent, unless legal custody of the person by the parent was terminated by reason of court decree or otherwise under law, and not restored.

   d. A biological or adoptive brother or sister, if at least 18 years of age.

   e. Any other blood relative or adoptive relative, including adoptive parents if the relative was given sole legal custody by a court decree or otherwise under law before the person attained the age of 18, and such custody was not terminated before that time.

C. **Initial Report of Missing Persons.**

1. **Initial Duty Status (DoDI 1300.18).**

   a. When a commander suspects that a person may be missing, DoD requires that the Services place the person in an interim status called “Duty Status-Whereabouts Unknown” (DUSTWUN). This is usually done within 24 hours of the person’s whereabouts becoming unknown.

   b. This status is used when the commander suspects that a person’s absence is involuntary, but insufficient evidence prevents deciding the status of a person. This category serves to avoid placing a person in a missing status prematurely.

   c. DUSTWUN status is useful during armed conflict when hostilities prevent an immediate capability to determine the service member’s true status, or search and rescue efforts are ongoing to determine the servicemember’s true status.

   d. DUSTWUN is a temporary status only (not a missing category), and must be followed by a report/message revoking the initial casualty report of DUSTWUN in accordance with Service policy.

   e. If it is determined that a member is absent as a result of hostile action, the commander may only recommend a missing status. Only the Service Secretary (or his delegee) may make the determination of actual status. In such cases, DUSTWUN designation continues until the Secretary concerned determines the status.

2. **Preliminary Assessment (10 U.S.C. § 1502; DoDI 2310.5, Encl. 3).**

   a. When an immediate commander (defined as a commander of a unit, facility or area to which a person is assigned) receives information showing that the whereabouts and status of a person covered by the Act are uncertain and that the absence may be involuntary, the commander must make a preliminary assessment of the circumstances.

   b. If the circumstances of the involuntary absence are questionable (e.g., it is unclear whether the absence resulted from hostile action), the commander must submit a preliminary assessment and recommendation. If the commander concludes that the person is missing, the commander must:

      (1) recommend that the person be placed in a missing status; and

      (2) transmit a report containing the recommendation to the Secretary concerned no later than 10 days after receiving the information. The Service Secretary may extend this time limit for an additional 10 days on a case-by-case basis, but only on a showing of good cause.
c. The report is generally made on DD Form 2812, “Commander’s Preliminary Assessment and Recommendation Regarding Missing Person.” This form is not always required. For instance, if evidence is obtained through news coverage or diplomatic channels, that evidence may be sufficient to enable a commander to make a preliminary assessment regarding the person’s whereabouts, status, and whether the absence of the person is involuntary.

d. If recommending that a person be placed in a missing status, the commander must transmit an advisory copy of the preliminary assessment and recommendation to the Theater Component Commander having jurisdiction over the missing person.

D. Casualty Notification and Assistance.

1. The desires of the military member, expressed in the record of emergency data concerning whom not to notify, should be honored unless, in the judgment of the commander, official notification by the Military Service should be made.

2. Initial notification for personnel in a DUSTWUN or Missing Category.

   a. Initial notification is generally made in person by a service member:

      (1) to PNOK; and

      (2) if the casualty occurred as a result of hostile action or terrorist activity, also to parents who are the secondary NOK.

   b. All facts and circumstances known at the time of the initial notification must be provided to the NOK.

3. Follow-on Notification and Casualty Assistance.

   a. For those service members who are determined to be deceased or missing, a casualty assistance representative must be appointed. This representative is required to contact the NOK within 24 hours of the initial notification to set up a time to meet with the NOK.

   b. PNOK of those in a DUSTWUN status must be kept informed of the progress in determining the servicemember’s actual status. Casualty assistance is not provided unless the member’s actual status is determined to be deceased or missing.


1. Receipt by Service Secretary of a commander’s preliminary assessment recommending a person be placed in a missing status.

2. Secretary must review the preliminary assessment and, not later than 10 calendar days after receipt, appoint a board to conduct an inquiry into the whereabouts and status of the person.

3. An initial board of inquiry is not always required. For example, if the evidence regarding a covered person is received through news coverage or discovered through diplomatic channels, it may be sufficient to enable the Secretary to make a status determination. Receipt of additional evidence, such as cessation of hostilities without the return of the person, could require the Secretary to appoint an initial board.

4. The Secretary may appoint a single board to inquire into the whereabouts and status of two or more persons where it appears that their absence is factually related.

5. Composition of the Board.
a. The board must consist of at least one person who has experience with, and understanding of, military operations or activities similar to the operation or activity in which the person disappeared. The person must be:

   (1) a military officer, in the case of an inquiry regarding a servicemember;

   (2) a civilian, in the case of an inquiry regarding a DoD civilian employee or a DoD contractor; or

   (3) at least one military officer and a civilian, in the case of an inquiry regarding one or more servicemembers and one or more civilian DoD employees or DoD contractors. The ratio of service members to civilians should be roughly proportional to the ratio of number of servicemembers and civilians subject to the board of inquiry.

b. Security Clearance. A member may be appointed to the board only if he or she has a sufficient security clearance to afford access to all information relating to the whereabouts and status of the person(s) covered by the board of inquiry.

c. Legal Advisor.

   (1) The Secretary must assign a JA to the board, or appoint an attorney who has expertise in the law relating to missing persons, the determination of death of such persons, and the rights of family members and dependents of such persons.

   (2) Duties of the legal advisor include advising the board on questions of law or procedure pertaining to the board; instructing the board on governing statutes and directives; and monitoring (observing) the deliberations of the board.

6. Duties of the Board. The board’s duties include:

   a. Collecting, developing and investigating all facts and evidence relating to disappearance or whereabouts and status of the person.

   b. Collecting appropriate documentation of the facts and evidence covered by the board’s investigation.

   c. Analyzing facts and evidence; making findings that are supported by a preponderance of the evidence based on that analysis; and drawing conclusions as to the current whereabouts and status of the person.

   d. Recommending to the Service Secretary that:

      (1) the person be placed in a missing status;

      (2) the person be declared deserted, absent without leave, or dead; or

      (3) the person is accounted for, such as when credible evidence exists to support a determination that a person’s remains have been destroyed and are unrecoverable.

7. Board Proceedings. The board must:

   a. Collect, record and safeguard all facts, documents, statements, photographs, tapes, messages, maps, sketches, reports and other information relating to the whereabouts and status of the person(s).

   b. Gather information relating to actions taken to find the person(s).
c. Arrive at its findings and recommendations by majority vote and ensure that its findings are supported by a preponderance of the evidence.

d. Maintain a record of its proceedings.

e. Close the proceedings to the public, including the PNOK, other immediate family members, and any previously designated person of the missing person (i.e., a person designated by the missing person to receive information on the whereabouts and status of the missing person).

8. Counsel for Missing Person. Each person named in the inquiry is entitled to counsel. If the absence or missing status of two or more persons may be factually related, one counsel may represent all such persons, unless a conflict results.

a. The missing person’s counsel represents the interests of the missing person, and not those of any member of the person’s family or other interested parties.

b. To be appointed counsel, a person must:

(1) be a JA;

(2) be a graduate of an accredited law school or a member of the bar of a Federal court or the highest court of a State; or

(3) if other than a JA, be a member of the bar of a Federal court or of the highest court of a State.

c. The person must also:

(1) Be certified as competent to perform his or her duties by The Judge Advocate General of the Service for which he or she is a member or, if a civilian, the Secretary concerned who appointed the board.

(2) Have a security clearance that affords counsel access to all information relating to the whereabouts and status of the person.

(3) Have expertise in the law relating to missing persons, the determination of the death of such persons, and the rights of family members and dependents.

d. Access. The missing person’s counsel:

(1) Must have access to all facts and evidence the board considers.

(2) Observe all official activities of the board during the proceedings.

(3) Monitor (observe) the board deliberations.

e. A missing person’s counsel must also assist the board in ensuring that all appropriate information about the case is collected, logged, filed and safeguarded. The NOK and previously-designated person have the right to submit information to the missing person’s counsel.

f. Independent Review. The missing person’s counsel must conduct an independent review of the board’s report. This review is made an official part of the board’s record and accompanies the report to the Secretary for final decision.

a. The board must submit a report within 30 calendar days of its appointment using DD Form 2811, Report of Proceedings by Initial/Subsequent Board of Inquiry or Further Review Board, to prepare its report.

b. The report must include:

(1) A discussion of the facts and evidence the board considered and the recommendation with respect to each person the report covers.

(2) Disclosure of whether the board reviewed classified documents and information or used them otherwise in forming its recommendation.

(3) The missing person’s counsel’s independent review of the board’s report.

c. An initial board of inquiry may not recommend that a person be declared dead unless:

(1) credible evidence exists to suggest that the person is dead;

(2) the U.S. possesses no credible evidence that suggests that the person is alive; and

(3) representatives of the U.S.:

(a) have completely searched the area where the person was last seen (unless, after making a good faith effort to obtain access to the area, the representatives are not granted access); and

(b) have examined the records of the Government or entity having control over the area where the person was last seen (unless, after making a good faith effort to obtain access to the records, the representatives are not granted access).

d. If the board recommends that a missing person be declared dead, the board must include in their report:

(1) a detailed description of the location where the death occurred;

(2) a statement of the date on which the death occurred;

(3) a description of the location of the body, if recovered; and

(4) if the body was recovered and is not identifiable through visual means, a certification by a forensic pathologist that the body is that of the missing person.

10. Disclosure of Report. The report may not be made public, except to PNOK, other members of the immediate family, and any other previously designated person, until one year after the date on which the report is submitted. Classified portions may not be made available to the public or the NOK.

11. Secretary Determination.

a. The Secretary must review the report within 30 calendar days of receipt and determine whether the report is complete and free of error. If incomplete, the Secretary may return the report to the board for further action.

b. If the Secretary determines the report is complete and free of administrative error, he or she will determine the status of the missing person(s), including whether the person(s) shall be declared:

(1) missing;
(2) deserted;

(3) absent without leave; or

(4) dead.

12. Report to Family Members and Other Interested Persons. No later than 30 calendar days after the date the Secretary determines status, the Secretary must provide the PNOK, immediate family, and other previously designated person:

a. an unclassified summary of the unit commander’s preliminary assessment and recommendation and the board report (including the names of the members);

b. notice that the U.S. will conduct a subsequent inquiry into the whereabouts and status of the missing person(s) upon the earlier of:

   (1) on or about one year after the date of the first official notice of the disappearance; or

   (2) information becomes available that may result in a change in status.

c. Extensions. The Secretary may grant extensions of the times periods, but only on a case-by-case basis for good cause, and only for a period not in excess of the period for which the extension is granted.

F. Subsequent Boards of Inquiry (10 U.S.C. § 1504, DoDI 2310.5, Encl. 5).

1. Requirement to Conduct Subsequent Boards of Inquiry.

   a. If, during the year following the date of the transmission of a commander’s initial report, credible information becomes available that may result in a change of the person’s status, the Secretary must appoint a subsequent board of inquiry to inquire into the information.

   b. In the absence of such information, the Secretary must appoint a subsequent board of inquiry to inquire into the whereabouts and status of a missing person on or about one year after the date of the transmission of a commander’s initial report on the person.

   c. One board may be appointed for two or more persons if their absence or missing status appears to be factually related.

2. Board Composition. The board must be composed of at least three members as follows:

   a. Officers in the rank of major or lieutenant commander or above in the case of a board that will inquire into the whereabouts and status of a servicemember(s).

   b. If the board will inquire into the whereabouts and status of one or more DoD civilian employees or contractors (and no servicemember): not less than three DoD employees whose rate of annual pay is equal to or greater than the rate of annual pay of a GS-13, and servicemembers, as the Secretary concerned considers advisable.

   c. If the board will inquire into the whereabouts and status of both: the board must include at least one officer in the rank of major or lieutenant commander or above, and at least one DoD employee in the grade of GS-13 or above. Ratios must be roughly proportionate to the ratio of persons being considered.

   d. The board must include at least one member who has an occupational specialty similar to that of one or more of the persons covered by the inquiry, and an understanding of and expertise in the type of official activities that one or more such persons were engaged in at the time such person or persons disappeared.
e. The Secretary must designate one member as president of the board, who must have a proper security clearance.

f. The board must have, for purposes of providing legal counsel to the board, a JA assigned or an attorney appointed by the Secretary who has expertise in the law relating to missing persons.

3. Duties of the Board.

a. The board must review the commander’s preliminary assessment and recommendation and the report of the initial board of inquiry.

b. The board must also collect and evaluate any document, fact or other evidence with respect to the whereabouts and status of the person that has become available since the determination of the status of the person during the initial board process.

c. Considering the evidence, the board must determine, by a preponderance of the evidence:

(1) whether the status of the person should be continued or changed; or

(2) if appropriate, whether the person is accounted for (such as when credible evidence exists to support a determination that the person’s remains have been destroyed and are unrecoverable).

d. Report. The board must submit a report to the Secretary describing their findings and conclusions, together with a recommendation for determination by the Secretary.

4. Counsel for Missing Person(s).

a. Counsel must be appointed to represent each person the subsequent board of inquiry covers. When circumstances permit, counsel should be the same individual who represented the missing person during the initial board.

b. The qualifications, rights, and duties of the counsel are the same as those for the initial board.

c. The missing person’s PNOK and other previously designated person shall have the right to submit information to the missing person’s counsel regarding the disappearance and status of the missing person.

d. The missing person’s counsel must submit a written review of the board’s report, which becomes part of the official record.

5. Attendance of Family Members and Certain Other Interested Persons at Proceedings.

a. The missing person’s PNOK, other immediate family members, and any other previously designated person must be given notice not less than 60 calendar days before the first meeting of the board that they may attend the proceedings. The person must then notify the Secretary of their intent, if any, to attend the proceedings not later than 21 calendar days after the date on which they received notice.

b. Persons attending the proceedings of the board may:

(1) if PNOK or designated person, attend with private counsel;

(2) have access to the case resolution file and unclassified reports relating to the case;

(3) be afforded the opportunity to present information at the proceedings that such individual considered relevant; and,
have the opportunity to submit in writing an objection to any recommendation of the board regarding the status of the missing person, provided:

(a) a letter of intent is submitted to the president not later than 15 calendar days after the date on which the recommendations are made; and

(b) the written objections are submitted to the president not later than 30 calendar days after the date on which the recommendations are made. Timely objections will be made part of the report. Family members, including the PNOK, are not entitled to reimbursement for any costs.


a. The board must make a recommendation as to the current whereabouts and status of each missing person, based on the findings that are supported by a preponderance of the evidence.

b. The prerequisites for recommending that a person be declared dead are the same as those for the initial board of inquiry.


a. The board must submit a report to the Secretary concerned.

b. Board report requirements are the same as those for an initial board of inquiry.

8. Action by the Secretary.

a. No later than 30 days after receipt of the board report, the Secretary must review the report, along with the report of the missing person’s counsel and objections, if any, to the report submitted to the president by the PNOK, other family members, and any previously designated person.

b. If the Secretary determines the report is complete and free of administrative error, the Secretary must determine the status of each person the report covers.


a. No later than 60 days after the date the Secretary determines the missing person’s status, the Secretary must provide the report (without classified portions) to the PNOK, other immediate family members, and any designated person.

b. These individuals are also informed that the U.S. will conduct a further review board into the whereabouts and status of the person if the U.S. Government receives information in the future that may change the status of the person.

c. Extensions. The Secretary may grant extensions of the times periods, but only on a case-by-case basis for good cause and only for a period not in excess of the period for which the extension is granted.


1. Discovery or Receipt of New Information.

a. When the Director, Defense Prisoner of War/Missing in Action Office (DPMO) receives information from a U.S. intelligence agency or other Federal Government element relating to a missing person, the Director must:

(1) Ensure that the information is added to the missing person’s case resolution file; and
(2) Notify the following of the information:

(a) The missing person’s counsel.

(b) The PNOK and any previously designated person.

(c) The appropriate Service Casualty/Mortuary Affairs Office.

(d) The Secretary concerned or his designee.

2. The Director, with the advice of the missing person’s counsel, must decide whether the information is significant enough to require a review by a further review board.

   a. If the Director decides to appoint a review board, he or she notifies the Secretary concerned, who must appoint the board.

   b. The composition of the review board and the duties of the legal advisor are the same as for the subsequent board.

   c. Additionally, the Secretary must designate a president who has a security clearance that affords him or her access to all relevant information.

3. Duties of the Board.

   a. The board must:

      (1) Review the commander’s preliminary assessment and recommendation, the report of the initial board of inquiry and the report of the subsequent board of inquiry.

      (2) Collect and evaluate any document, fact and other evidence that has become available since the subsequent board of inquiry’s determination of status, and draw conclusions as to the whereabouts and status of the person.

      (3) Decide whether, by a preponderance of the evidence, the status of the person should be continued or changed or, if appropriate, whether the person is accounted for; and submit to the Secretary a report describing the findings and conclusions of the further review board, together with a recommendation for a determination concerning the whereabouts and status of the person.

   b. Counsel for the Missing Person.

      (1) The Secretary must appoint a counsel for the missing person with the same qualifications as those for the missing person’s counsel for the initial and subsequent boards of inquiry, and notify the PNOK and any designated person of the appointment.

      (2) The PNOK and any designated person have the right to submit information to the counsel relative to the disappearance or status of the missing person.

      (3) The missing person’s counsel must review the board report, which is made part of the record.

   c. Attendance by Family Members.

      (1) PNOK, other immediate family members, and any previously designated person may attend the proceedings of the board.
(2) The notification procedures and rights and obligations of personnel are the same as those prescribed for the subsequent board of inquiry.

d. **Recommendation on Status.**

(1) The board’s recommendation regarding status must be based on a preponderance of the evidence.

(2) A majority vote determines the board’s findings and recommendations.

(3) The prerequisites for a further review board recommending that a person be declared dead are the same as those for initial and subsequent boards.

4. **Action by the Secretary Concerned.**

   a. Actions the Secretary takes following receipt of the report are the same as those for a subsequent board of inquiry.

   b. **Report to Family Members.** Actions the Secretary must take to provide the board’s report to family members and the time by which those actions must be accomplished are the same as those for a subsequent board.

H. **Judicial Review (10 U.S.C. § 1508).**

   1. The law provides that the PNOK or other previously designated person of a missing person who is declared dead by an initial, subsequent, or further board may obtain judicial review in a U.S. district court of that finding.

   2. Judicial review may be obtained only on the basis of a claim that there is information that could affect the status of the missing person’s case that was not adequately considered during the administrative review process.

I. **Release of Information (DoDI 2310.5, Encl. 7).**

   1. The Secretary must, upon request, release the contents of a missing person’s case resolution file to the PNOK, other immediate family members, and any other previously designated person.

   2. Classified information, debriefing reports, or information protected by the Privacy Act or by other applicable laws and regulations may be made available, for official use only, to personnel within the DoD possessing the appropriate security clearance and having a valid need to know.
APPENDIX

ARMY REGULATION 15-6

INVESTIGATION GUIDE

FOR

INFORMAL INVESTIGATIONS

JANUARY, 1997
INTRODUCTION

1. PURPOSE:

   a. This guide is intended to assist investigating officers, who have been appointed under the provisions of Army Regulation (AR) 15-6, in conducting timely, thorough, and legally sufficient investigations. It is designed specifically for informal investigations, but some provisions are applicable to formal investigations. Legal advisors responsible for advising investigating officers may also use it. A brief checklist is included at the end of the guide as an enclosure. The checklist is designed as a quick reference to be consulted during each stage of the investigation. The questions in the checklist will ensure that the investigating officer has covered all the basic elements necessary for a sound investigation.

   b. This guide includes the changes implemented by change 1 to AR 15-6. Many of those changes are significant; consequently, the information in the guide based on the changes is italicized.

2. DUTIES OF AN INVESTIGATING OFFICER: The primary duties of an investigating officer are:

   a. To ascertain and consider the evidence on all sides of an issue,

   b. To be thorough and impartial,

   c. To make findings and recommendations warranted by the facts and comply with the instructions of the appointing authority, and

   d. To report the findings and recommendations to the appointing authority.

3. AUTHORITY:

   a. AR 15-6 sets forth procedures for the conduct of informal and formal investigations. Only informal investigations will be discussed here. Informal investigations are those that usually have a single investigating officer who conducts interviews and collects evidence. In contrast, formal investigations normally involve due process hearings for a designated respondent. Formal procedures are required whenever a respondent is designated.

   b. Informal procedures are not intended to provide a hearing for persons who may have an interest in the subject of the investigation. Since no respondents are designated in informal procedures, no one is entitled to the rights of a respondent, such as notice of the proceedings, an opportunity to participate, representation by counsel, or the right to call and cross-examine witnesses. The investigating officer may, however, make any relevant findings or recommendations concerning individuals, even where those findings or recommendations are adverse to the individual or individuals concerned.

   c. AR 15-6 is used as the basis for many investigations requiring the detailed gathering and analyzing of facts, and the making of recommendations based on those facts. AR 15-6 procedures may be used on their own, such as in an investigation to determine facts and circumstances, or the procedures may be incorporated by reference into directives governing specific types of investigations, such as reports of financial liability investigations and line of duty investigations. If such directives contain guidance that is more specific than that set forth in AR 15-6 or these procedures, the more specific guidance will control. For example, AR 15-6 does not contain time limits for completion of investigations; however, if another directive that incorporates AR 15-6 procedures contains time limits, that requirement will apply.

   d. Only commissioned officers, warrant officers, or DA civilian employees paid under the General Schedule, Level 13 (GS 13), or above may be investigating officers. The investigating officer must also be senior to any person that is part of the investigation if the investigation may require the investigating officer to make adverse findings or recommendations against that person. Since the results of any investigation may have a significant
impact on policies, procedures, or careers of government personnel, the appointing authority should select the best qualified person for the duty based on their education, training, experience, length of service, and temperament.

PRELIMINARY MATTERS

1. **Appointing authority.**
   
   a. Under AR 15-6, the following persons may appoint investigating officers for informal investigations:
      
      - any general court-martial convening authority, including those who have such authority for administrative purposes only,
      
      - any general officer,
      
      - a commander at any level,
      
      - a principal staff officer or supervisor in the grade of major or above,
      
      - any state adjutant general, and
      
      - a DA civilian supervisor paid under the Executive Schedule, SES, or GS/GM 14 or above, provided the supervisor is the head of an agency or activity or the chief of a division or department.

   b. Only a general court-martial convening authority may appoint an investigation for incidents resulting in property damage of $1,000,000, the loss or destruction of an Army aircraft or missile, an injury or illness resulting in, or likely to result in, total disability, or the death of one or more persons.

2. **Appointment procedures.** Informal investigation appointments may be made orally or in writing. If written, the appointment orders are usually issued as a memorandum signed by the appointing authority or by a subordinate with the appropriate authority line. Whether oral or written, the appointment should specify clearly the purpose and scope of the investigation and the nature of the findings and recommendations required. If the orders are unclear, the investigating officer should seek clarification. The primary purpose of an investigation is to report on matters that the appointing authority has designated for inquiry. The appointment orders may also contain specific guidance from the appointing authority, which, even though not required by AR 15-6, nevertheless must be followed. For example, AR 15-6 does not require that witness statements be sworn for informal investigations; however, if the appointing authority requires this, all witness statements must be sworn.

3. **Obtaining assistance.** The servicing JA office can provide assistance to an investigating officer at the beginning of and at any time during the investigation. Investigating officers should always seek legal advice as soon as possible after they are informed of this duty and as often as needed while conducting the investigation. In serious or complex investigations for which a legal review is mandatory, this requirement should be included in the appointment letter. Early coordination with the legal advisor will allow problems to be resolved before they are identified in the mandatory legal review. The legal advisor can assist an investigating officer in framing the issues, identifying the information required, planning the investigation, and interpreting and analyzing the information obtained. The attorney’s role, however, is to provide legal advice and assistance, not to conduct the investigation or substitute his or her judgment for that of the investigating officer. NOTE: Complex and sensitive cases include those involving a death or serious bodily injury, those in which findings and recommendations may result in adverse administrative action, and those that will be relied upon in actions by higher headquarters.

4. **Administrative matters.** As soon as the investigating officer receives appointing orders, he or she should begin a chronology showing the date, time, and a short description of everything done in connection with the investigation. The chronology should begin with the date orders are received, whether verbal or written. Investigating officers should also record the reason for any unusual delays in processing the case, such as the absence of witnesses due to a field training exercise. The chronology should be part of the final case file.
5. **Concurrent investigations.** An informal investigation may be conducted before, concurrently with, or after an investigation into the same or related matters by another command or agency. Appointing authorities and investigating officers must ensure that investigations do not hinder or interfere with criminal investigations or investigations directed by higher headquarters. In cases of concurrent investigations, investigating officers should coordinate with the other command or agency to avoid duplication of effort wherever possible. If available, the results of other investigations may be incorporated into the AR 15-6 investigation and considered by the investigating officer. Additionally, an investigating officer should immediately coordinate with the legal advisor if he or she discovers evidence of serious criminal misconduct.

**CONDUCTING THE INVESTIGATION**

1. **Developing an investigative plan.**

   a. The investigating officer’s primary duty is to gather evidence, and make findings of fact and appropriate recommendations to the appointing authority. Before obtaining information, however, the investigating officer should develop an investigative plan that consists of (1) an understanding of the facts required to reach a conclusion, and (2) a strategy for obtaining evidence. This should include a list of potential witnesses and a plan for when each witness will be interviewed. The order in which witnesses are interviewed may be important. An effective, efficient method is to interview principal witnesses last. This best prepares the investigating officer to ask all relevant questions and minimizes the need to re-interview these critical witnesses. As the investigation proceeds, it may be necessary to review and modify the investigative plan.

   b. The investigating officer should begin the investigation by identifying the information already available, and determining what additional information will be required before findings and recommendations may be made to the appointing authority. An important part of this is establishing the appropriate standards, rules, or procedures that govern the circumstances under investigation. The legal advisor or other functional expert can assist the investigating officer in determining the information that will be required.

2. **Obtaining documentary and physical evidence.**

   a. The investigating officer may need to collect documentary and physical evidence such as applicable regulations, existing witness statements, accident or police reports, and photographs. This information can save valuable time and effort. Accordingly, the investigating officer should obtain this information at the beginning of the investigation. In some cases, the information will not be readily available, so the request should be made early so the investigating officer may continue to work on other aspects of the investigation while the request is being processed. The investigating officer should, if possible and appropriate, personally inspect the location of the events being investigated and take photographs, if they will assist the appointing authority.

   b. A recurring problem that must be avoided is lack of documentation in investigations with findings of no fault, no loss, or no wrongdoing. It is just as important to back these findings up with documentary evidence as it is to document adverse findings. All too frequently an investigating officer who makes a finding of no fault, no loss, or no wrongdoing, closes the investigation with little or no documentation. This is incorrect. The report of investigation must include sufficient documentation to convince the appointing authority and others who may review the investigation that the evidence supports the finding of no fault, no loss, or no wrongdoing.

3. **Obtaining witness testimony.**

   a. In most cases, witness testimony will be required. Clearly, the best interviews occur face-to-face; but, if necessary, interviews may be conducted by telephone or mail. Because of the preference for face-to-face interviews, telephone and mail interviews should be used only in unusual circumstances. Information obtained telephonically should be documented in a memorandum for record.

   b. Witness statements should be taken on DA Form 2823. Legible handwritten statements and/or questions and answers are ordinarily sufficient. If the witness testimony involves technical terms that are not generally known outside the witness’s field of expertise, the witness should be asked to define the terms the first time they are used.
c. Although AR 15-6 does not require that statements be sworn for informal investigations, the appointing authority, or other applicable regulation, may require sworn statements, or the investigating officer may, at his or her own discretion, ask for sworn statements, even where not specifically required. Under Article 136, UCMJ, military officers are authorized to administer the oath required to provide a sworn statement; 5 U.S.C. § 303 provides this authority for civilian employees. (Statements taken out of the presence of the investigating officer may be sworn before an official authorized to administer oaths at the witness’s location.)

d. Investigating officers do not have the authority to subpoena witnesses, and their authority to interview civilian employees may be subject to certain limitations. Prior to interviewing civilians, the investigating officer should discuss this matter with the local Labor Counselor. Commanders and supervisors, however, have the authority to order military personnel and to direct Federal employees to appear and testify. Civilian witnesses who are not Federal employees may agree to appear, and, if necessary, be issued invitational travel orders. This authority should be used only if the information cannot be otherwise obtained and only after coordinating with the legal advisor or appointing authority.

4. Rights Advisement.

a. All Soldiers suspected of criminal misconduct must first be advised of their rights. DA Form 3881 should be used to record that the witness understands his or her rights and elects to waive those rights and make a statement. It may be necessary to provide the rights warning at the outset of the interview. In some cases, however, an investigating officer will become aware of the witness’s involvement in criminal activity only after the interview has started and incriminating evidence is uncovered. In such case, rights warnings must be provided as soon as the investigating officer suspects that a witness may have been involved in criminal activity. If a witness elects to assert his or her rights and requests an attorney, all questioning must cease immediately. Questioning may only resume in the presence of the witness’s attorney, if the witness consents to being interviewed.

b. Note that these rights apply only to information that might be used to incriminate the witness. They cannot be invoked to avoid questioning on matters that do not involve violations of criminal law. Finally, only the individual who would be accused of the crime may assert these rights. The rights cannot be asserted to avoid incriminating other individuals. The following example highlights this distinction.

c. Example: A witness who is suspected of stealing government property must be advised of his or her rights prior to being interviewed. However, if a witness merely is being interviewed concerning lost or destroyed government property in connection with a Financial Liability Investigation, a rights warning would not be necessary unless evidence is developed that leads the investigating officer to believe the individual has committed a criminal offense. If it is clear that the witness did not steal the property but has information about who did, the witness may not assert rights on behalf of the other individual.

5. Scheduling witness interviews. The investigating officer will need to determine which witnesses should be interviewed and in what order. Often, information provided by one witness can raise issues that should be discussed with another. Organizing the witness interviews will save time and effort that would otherwise be spent “backtracking” to re-interview prior witnesses concerning information provided by subsequent witnesses. While re-interviewing may be unavoidable in some circumstances, it should be kept to a minimum. The following suggests an approach to organizing witness interviews; it is not mandatory.

- When planning who to interview, work from the center of the issue outward. Identify the people who are likely to provide the best information. When conducting the interviews, start with witnesses that will provide all relevant background information and frame the issues. This will allow the interviews of key witnesses to be as complete as possible, avoiding the “backtracking” described above.

- Concentrate on those witnesses who would have the most direct knowledge about the events in question. Without unnecessarily disclosing the evidence obtained, attempt to seek information that would support or refute information already obtained from others. In closing an interview, it is appropriate to ask if the witness knows of any other persons who might have useful information or any other information the witness believes may be relevant to the inquiry.
- Any information that is relevant should be collected regardless of the source; however, investigating officers should collect the best information available from the most direct source.

- It may be necessary or advisable to interview experts having specialized understanding of the subject matter of the investigation.

- At some point, there will be no more witnesses available with relevant and useful information. It is not necessary to interview every member of a unit, for example, if only a few people have information relevant to the inquiry. Also, all relevant witnesses do not need to be interviewed if the facts are clearly established and not in dispute. However, the investigating officer must be careful not to prematurely terminate an investigation because a few witnesses give consistent testimony.

6. Conducting witness interviews. Before conducting witness interviews, investigating officers may consult Inspector General officials or law enforcement personnel such as Military Police officers or Criminal Investigation Division agents for guidance on interview techniques. The following suggestions may be helpful:

- Prepare for the interview. While there is no need to develop scripts for the witness interviews, investigating officers may wish to review the information required and prepare a list of questions or key issues to be covered. This will prevent the investigating officer from missing issues and will maximize the use of the officer’s and witness’s time. Generally, it is helpful to begin with open-ended questions such as “Can you tell me what happened?” After a general outline of events is developed, follow up with narrow, probing questions, such as “Did you see SGT X leave the bar before or after SGT Y?” Weaknesses or inconsistencies in testimony can generally be better explored once the general sequence of events has been provided.

- Ensure the witness’s privacy. Investigating officers should conduct the interview in a place that will be free from interruptions and will permit the witness to speak candidly without fear of being overheard. Witnesses should not be subjected to improper questions, unnecessarily harsh and insulting treatment, or unnecessary inquiry into private affairs.

- Focus on relevant information. Unless precluded for some reason, the investigating officer should begin the interview by telling the witness about the subject matter of the investigation. Generally, any evidence that is relevant and useful to the investigation is permissible. The investigating officer should not permit the witness to get off track on other issues, no matter how important the subject may be to the witness. Information should be material and relevant to the matter being investigated. Relevancy depends on the circumstances in each case. Compare the following examples:

   Example 1: In an investigation of a loss of government property, the witness’s opinions concerning the company commander’s leadership style normally would not be relevant.

   Example 2: In an investigation of alleged sexual harassment in the unit, information on the commander’s leadership style might be relevant.

   Example 3: In an investigation of allegations that a commander has abused command authority, the witness’s observation of the commander’s leadership style would be highly relevant.

- Let the witness testify in his or her own words. Investigating officers must avoid coaching the witness or suggesting the existence or non-existence of material facts. After the testimony is completed, the investigating officer should assist the witness in preparing a written statement that includes all relevant information, and presents the testimony in a clear and logical fashion. Written testimony also should reflect the witness’s own words and be natural. Stilted “police blotter” language is not helpful and detracts from the substance of the testimony. A tape recorder may be used, but the witness should be advised of its use. Additionally, the tape should be safeguarded, even after the investigation is completed.

- Protect the interview process. In appropriate cases, an investigating officer may direct witnesses not to discuss their statement or testimony with other witnesses or with persons who have no official interest in the
proceedings until the investigation is complete. This precaution is recommended to eliminate possible influence on testimony of witnesses still to be heard. Witnesses, however, are not precluded from discussing matters with counsel.

7. **Rules of Evidence**: Because an AR 15-6 investigation is an administrative and not a judicial action, the rules of evidence normally used in court proceedings do not apply. Therefore, the evidence that may be used is limited by only a few rules.

- The information must be relevant and material to the matter or matters under investigation.

- Information obtained in violation of an individual’s Article 31, UCMJ, or 5th Amendment rights may be used in administrative proceedings unless obtained by unlawful coercion or inducement likely to affect the truthfulness of the statement.

- The result of polygraph examinations may be used only with the subject’s permission.

- Privileged communications between husband and wife, priest and penitent, attorney and client may not be considered, and present or former inspector general personnel will not be required to disclose the contents of inspector general reports, investigations, inspections, action requests, or other memoranda without appropriate approval.

- “Off-the-record” statements are not acceptable.

- An involuntary statement by a member of the Armed Forces regarding the origin, incurrence, or aggravation of a disease or injury may not be admitted.

The investigating officer should consult the legal advisor if he or she has any questions concerning the applicability of any of these rules.

8. **Standard of Proof.** Since an investigation is not a criminal proceeding, there is no requirement that facts and findings be proven beyond a reasonable doubt. Instead, unless another specific directive states otherwise, AR 15-6 provides that findings must be supported by “a greater weight of evidence than supports a contrary conclusion.” That is, findings should be based on evidence that, after considering all evidence presented, points to a particular conclusion as being more credible and probable than any other conclusion.

**CONCLUDING THE INVESTIGATION**

1. **Preparing Findings and Recommendations.** After all the evidence is collected, the investigating officer must review it and make findings. The investigating officer should consider the evidence thoroughly and impartially, and make findings of fact and recommendations that are supported by the facts and comply with the instructions of the appointing authority.

   - **Facts**: To the extent possible, the investigating officer should fix dates, places, persons, and events, definitely and accurately. The investigating officer should be able to answer questions such as: What occurred? When did it occur? How did it occur? Who was involved, and to what extent? Exact descriptions and values of any property at issue in the investigation should be provided.

   - **Findings**: A finding is a clear and concise statement that can be deduced from the evidence in the record. In developing findings, investigating officers are permitted to rely on the facts and any reasonable inferences that may be drawn from those facts. In stating findings, investigating officers should refer to the exhibit or exhibits relied upon in making each finding. The documented evidence that will become part of the report must support findings (including findings of no fault, no loss, or no wrongdoing). Exhibits should be numbered in the order they are discussed in the findings.
- **Recommendations**: Recommendations should take the form of proposed courses of action consistent with the findings, such as disciplinary action, imposition of financial liability, or corrective action. Recommendations must be supported by the facts and consistent with the findings. Each recommendation should cite the specific findings that support the recommendation.

2. **Preparing the Submission to the Appointing Authority.** After developing the findings and recommendations, the investigating officer should complete DA Form 1574 and assemble the packet in the following order:

   - appointing order,
   - initial information collected,
   - rights warning statements,
   - chronology, and
   - exhibits (with an index).

3. **LEGAL REVIEW**:

   a. AR 15-6 does not require that all informal investigations receive legal review. The appointing authority, however, must get a legal review of all cases involving serious or complex matters, such as where the incident being investigated has resulted in death or serious bodily injury, or where the findings and recommendations may result in adverse administrative action, or will be relied on in actions by higher headquarters. Nonetheless, appointing authorities are encouraged to obtain legal review of all investigations. Other specific directives may also require a legal review. Generally, the legal review will determine:

      - whether the investigation complies with requirements in the appointing order and other legal requirements,
      - the effects of any errors in the investigation,
      - whether the findings (including findings of no fault, no loss, or no wrongdoing) and recommendations are supported by sufficient evidence, and
      - whether the recommendations are consistent with the findings.

   b. If a legal review is requested or required, it is required before the appointing authority approves the findings and recommendations. After receiving a completed AR 15-6 investigation, the appointing authority may approve, disapprove, or modify the findings and recommendations, or may direct further action, such as the taking of additional evidence, or making additional findings.

   **CHECKLIST FOR INVESTIGATING OFFICERS**

1. **Preliminary Matters**.

   a. Has the appointing authority appointed an appropriate investigating officer based on seniority, availability, experience, and expertise?

   b. Does the appointment memorandum clearly state the purpose and scope of the investigation, the points of contact for assistance (if appropriate), and the nature of the findings and recommendations required?

   c. Has the initial legal briefing been accomplished?

2. **Investigative Plan**.
a. Does the investigative plan outline the background information that must be gathered, identify the witnesses who must be interviewed, and order the interviews in the most effective manner?

b. Does the plan identify witnesses no longer in the command and address alternative ways of interviewing them?

c. Does the plan identify information not immediately available and outline steps to quickly obtain the information?

3. **Conducting the Investigation.**

a. Is the chronology being maintained in sufficient detail to identify causes for unusual delays?

b. Is the information collected (witness statements, MFRs of phone conversations, photographs, etc.) being retained and organized?

c. Is routine coordination with the legal advisor being accomplished?

4. **Preparing Findings and Recommendations.**

a. Is the evidence assembled in a logical and coherent fashion?

b. Does the evidence support the findings (including findings of no fault, no loss, or no wrongdoing)? Does each finding cite the exhibits that support it?

c. Are the recommendations supported by the findings? Does each recommendation cite the findings that support it?

d. Are the findings and recommendations responsive to the tasking in the appointment memorandum?

e. Did the investigation address all the issues (including systemic breakdowns; failures in supervision, oversight, or leadership; program weaknesses; accountability for errors; and other relevant areas of inquiry) raised directly or indirectly by the appointment?

5. **Final Action.**

a. Was an appropriate legal review conducted?

b. Did the appointing authority approve the findings and recommendations? If not, have appropriate amendments been made and approved?
CHAPTER 15

INTERNATIONAL AGREEMENTS AND SOFAS

REFERENCES

6. DoDD 5525.03, Criminal Jurisdiction of Service Courts of Friendly Foreign Forces and Sending States in the United States (30 March 2006).
8. CJCSI 2300.1C, International Agreements (15 March 2006). [N.B.: SEPARATE COMBATANT COMMANDS MAY HAVE INSTRUCTIONS, e.g., CINCPACINST 5711.6D]
16. SECNAVINST 5710.21, Jurisdiction of Service Courts of Friendly Foreign Forces in the United States (13 April 1997).
23. CLAMO, Selected After-Action Reports: Legal Operations in Grenada, Panama, Kuwait, Somalia, Haiti, Bosnia, and Kosovo.

I. INTRODUCTION

This chapter does not attempt to discuss specific international agreements that may affect military operations, since they are too numerous, and too many are classified. Instead, this discussion focuses on the role of the judge advocate (JA) in this area. The operational JA may be faced with the following tasks relating to international agreements and status of forces agreements (SOFA): determining the existence of an agreement; negotiating an agreement; and implementing or ensuring compliance with an agreement.
II. DETERMINING THE EXISTENCE OF AN AGREEMENT

A. Determining the existence of an international agreement is more challenging than one might think. Except for the most well known agreements (such as the various NATO agreements), most agreements are obscure, poorly publicized and, occasionally, classified. A JA supporting a unit that frequently deploys has to conduct an extensive search to determine whether an agreement exists, and then must try to find the text of the agreement. The sources discussed below may help.

B. The U.S. Department of State (DoS) is the repository for all international agreements to which the U.S. is a party (1 U.S.C. § 112a). DoS publishes annually a document entitled Treaties in Force (TIF), which contains a list of all treaties and other international agreements in force as of 1 January of that year. The most current TIF is available at the website of the Office of the Legal Advisor, Treaty Affairs, at http://www.state.gov/s/l/treaties/. It is available in printed form from the Government Printing Office at http://bookstore.gpo.gov, and may be found in some of the larger Staff Judge Advocate offices and most libraries. Note, however, that TIF is merely a list of treaties and agreements, with appropriate citations. TIF does not include the text of the agreements; the practitioner must locate the base document using the citation. Many agreements in TIF have no citations; either they have not yet been published in one of the treaty series (which are often years behind), or they are cited simply as “NP,” indicating that they will not be published. Classified agreements are not included in the Treaties and Other International Agreements (TIAS) series. While TIF is a good place to start, it often fails to offer a complete solution.

C. There are a number of sources to turn to next. Sticking with the DoS, it may be useful to contact the Country Desk responsible for the country to which you are deploying. A complete list of phone numbers for each Country Desk can be found at http://www.foia.state.gov/nms/CountryOffices/cntry_off.asp. Since these desks are located in Washington, they are usually easily accessible. Somewhat less accessible, but equally knowledgeable, is the Military Group for the country. A listing for these overseas phone numbers can be found at http://foia.state.gov/Phonebook/KOH/keyoffcity.asp. Either the Country Desk or the Military Group should have the most current information about any agreements with “their” country.

D. Within DoD, JAs have a number of options. First, start with your operational chain of command, ending with the Combatant Commander’s legal staff. Combatant Commands are responsible for maintaining a list of agreements with countries within their area of responsibility. These are often posted on command web sites, though it is more likely that they will do so on their classified (SIPRNET) site. Other options are the International and Operational Law Divisions of the Services: Army (DAJA-IO) (703) 588-0143, DSN 225; Air Force (JAO) (703) 695-9631, DSN 225; and Navy/Marine Corps (Code 10) (703) 697-9161, DSN 225.

E. The Center for Law and Military Operations (CLAMO) maintains a list of SOFAs, with text, at http://www.jagcnet.army.mil. Other agreements may be found elsewhere on the Internet, such as the United Nations website at www.un.org or the NATO website at http://www.nato.int.

III. NEGOTIATING AN INTERNATIONAL AGREEMENT

A. Although JAs may be involved in the negotiation of an international agreement, it is unlikely that they will do so without DoS representation. Accordingly, this discussion will be rather summary, but is still very important for the following reasons:

1. It is important to know what constitutes an international agreement so that you avoid inadvertently entering into one. This applies not only to the JA, but to the commander and staff as well.

2. It is important to know that this is an area governed by very detailed rules that require significant interagency coordination. It is not a process to be entered into lightly but, at the same time, it does work.

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1 The citation may be to United States Treaties (UST) series; Treaties and Other International Agreements (TIAS) series; and/or United Nations Treaty Series (UNTS).
B. There are two significant concepts related to negotiating and concluding international agreements: approval and coordination.

1. Approval.

   a. Elements. The elements of an international agreement are: (a) an agreement (b) between governments (or agencies, instrumentalities or political subdivisions thereof) or international organizations (c) signifying an intent to be bound under international law. In many respects, an international agreement is simply a contract (except there is no consideration requirement and it is governed by international law). If a document includes the elements listed above, it is an international agreement, and its title or form is of little consequence. It is also possible that an agreement may be oral. All oral agreements, however, should be reduced to writing. Similarly, the actual status or position of the signer is not as important as the representation that the signer speaks for his government. The JA should be suspicious of any document that begins “The Parties agree . . .” unless appropriate delegation of authority to negotiate and conclude has been granted.

   b. Title and Form. An international agreement may be styled a memorandum of understanding or memorandum of agreement; exchange of letters; exchange of diplomatic notes (“Dip Notes”); technical arrangement; protocol; note verbale; or aide memoire, etc. Forms that usually are not regarded as international agreements include contracts made under the FAR; credit arrangements; standardization agreements (STANAG); leases; procedural arrangements; and FMS letters of offer and acceptance. There are exceptions, however. A memorandum that merely sets out standard operating procedures for de-conflicting radio frequencies is not an international agreement, while a “lease” that includes status provisions would rise to the level of an international agreement. The point is that form is not as important as substance.

   c. Authority.

      (1) General. An international agreement binds the U.S. in international law. The President has certain Constitutional powers in this area. Similarly, Congress has certain Constitutional powers that permit it to authorize and regulate international agreements.

      (2) Military. Military units, under their own authority, have no such power; accordingly, any power they have is derivative of the President’s executive power or from legislation created by Congress. In other words, there must be a specific grant of authority to enter into an international agreement.

         (a) Most agreements with which JAs will be interested flow from implementing powers possessed by the Secretary of Defense. For example, 22 U.S.C. § 2770a, Exchange of Training and Reciprocal Support, provides: “the President may provide training and related support to military and civilian defense personnel of a friendly foreign country or an international organization…” and goes on to require an international agreement to implement the support. In Executive Order 11501, the President delegated his authority to the Secretary of Defense. 10 U.S.C. § 2342, Cross-Servicing Agreements, is more direct, authorizing “the Secretary of Defense [to] enter into an agreement…” to provide logistical or similar support.

         (b) In DoDD 5530.3, SecDef delegated much of his power to enter into international agreements to the Under Secretary of Defense for Policy (USD(P)), and delegated specific powers further. Matters that are predominately the concern of a single Service are delegated to the Service Secretaries. Agreements concerning the operational command of joint forces are delegated to the Chairman, Joint Chiefs of Staff (CJCS). Additional special authorities are delegated to various defense agencies.

         (c) In CJCSI 2300.01B, CJCS delegated much of his authority in this area to the Combatant Commanders. Re-delegation to subordinate commanders is permitted and will be accomplished by a Combatant Commander’s regulation. Similarly, the Service Secretaries have published regulations or instructions, noted in the References section, that delegate some portion of the Secretaries’ authority.

         (d) The most important authority that has not been delegated (that is, the authority remains at the DoD level) is the authority to negotiate agreements that have policy significance. The relevant portions of
DoDD 5530.3 addressing “policy significance” follow below, although it is not inclusive of all types of agreements having policy significance, and it is important to note that the term “policy significance” is interpreted broadly:

8.4. Notwithstanding delegations of authority made in section 13., below, of this Directive, all proposed international agreements having policy significance shall be approved by the OUSD(P) before any negotiation thereof, and again before they are concluded.

8.4.1. Agreements “having policy significance” include those agreements that:

8.4.1.1. Specify national disclosure, technology-sharing or work-sharing arrangements, co-production of military equipment or offset commitments as part of an agreement for international cooperation in the research, development, test, evaluation, or production of defense articles, services, or technology.

8.4.1.2. Because of their intrinsic importance or sensitivity, would directly and significantly affect foreign or defense relations between the United States and another government.

8.4.1.3. By their nature, would require approval, negotiation or signature at the OSD or the diplomatic level.

8.4.1.4. Would create security commitments currently not assumed by the United States in existing mutual security or other defense agreements and arrangements, or which would increase U.S. obligations with respect to the defense of a foreign government or area.

(e) **Politically Significant Agreements.** All of the directives and regulations that delegate authority contain the caveat that agreements that have political significance are not delegated. They also may contain other limitations of delegation. In general, delegations are to be construed narrowly. Questions about whether an authority has been delegated by a higher authority generally must be referred to that authority for resolution. This is an area where if you have to ask whether you have authority, you probably do not.

(f) **Procedures.** The directives provide specific guidance on the procedures to be used when requesting authority to negotiate or conclude an agreement from the appropriate approval authority. Among other requirements, a legal memorandum must accompany the request; therefore, the JA will be closely involved in the process. The legal memorandum must trace the authority to enter into the agreement from the Constitution/statute through all delegations to the approval authority. All approvals must be in writing.

2. **Coordination.**

   a. In addition to the approval requirements summarized above, Congress has created another level of review through the Case-Zablocki Act. 1 U.S.C. § 112b(c) (reprinted as enclosure 4 to DoDD 5530.3) provides: “Notwithstanding any other provision of law, an international agreement may not be signed or otherwise concluded on behalf of the United States without prior consultation with the Secretary of State.”

   b. The Secretary of State has published procedures to implement the Case-Zablocki Act in 22 C.F.R. Part 181 (reprinted as enclosure 3 to DoDD 5530.3). Part 181.4 specifically deals with the consultation requirement. It initially refers the reader to Circular 175 procedures, at http://foia.state.gov/masterdocs/11fam/11m0720.pdf, but those procedures are largely digested in the remainder of Part 181.4. Unfortunately, these procedures are not particularly detailed. DoDD 5530.3 is similarly unhelpful, merely assigning the responsibility to coordinate with DoS to the authority to which approval of the agreement has been delegated. Such coordination will generally be conducted at or near the Combatant Commander level.

C. **Negotiation.** Once the proposed agreement has been approved and coordinated, the actual negotiation with foreign authorities may begin. At this point, the process is much like negotiating any contract. The objectives of the parties, the relative strengths of their positions, and bargaining skills all play a part. Once an agreement is reached, it may not be signed until that specific approval has been given, by the same procedures discussed above, unless the initial approval was to negotiate and conclude the agreement.
D. Reporting Requirements. Once concluded, procedural requirements remain. Chief among these is the requirement to send a certified copy of the agreement to the DoS within 20 days. DoDD 5530.3 requires that another two copies be forwarded to the DoD General Counsel, and that copies be filed at the responsible Combatant Command headquarters. If concluding an agreement based on delegated authority, the delegating authority also must receive a copy. For example, CJCSI 2300.01B requires that a copy be forwarded to the Secretary, Joint Staff. Those concluding an agreement based on authority delegated by the Secretary of the Army must forward a copy to HQDA (DAJA-10) (the Army requires all copies within 10 days).

IV. IMPLEMENTING/ENSURING COMPLIANCE WITH THE AGREEMENT

A. Like any other “law,” international agreements to which the U.S. is a party must be followed. The JA will be a principal player in this effort. Some areas, such as foreign criminal jurisdiction (FCJ), will fall within the JA’s ambit in any case. Others, such as logistics agreements, will be handled by experts in other staff sections, with JA support. In areas in which we have been exercising an agreement for a long time, such as the NATO Acquisition and Cross-Servicing Agreement, the subject-matter experts, such as the logisticians, will require little legal support. Infrequently-used or newly-concluded agreements may require substantial JA involvement.

B. Common subjects of international agreements include: status of forces; logistics support; pre-positioning; cryptological support; personnel exchange programs; and defense assistance (to include security assistance programs). For the deploying JA, SOFAs are probably the most important agreements, followed by logistics support agreements, such as acquisition and cross-servicing agreements (ACSA).

1. SOFAs.
   a. Historically. Scant formal international law governed the stationing of friendly forces on a host nation’s territory. Most frequently, the law of the flag was applied, which basically held that since the friendly forces were transiting a host nation’s territory with their permission, it was understood that the nation whose forces were visiting retained jurisdiction over its members. After World War II, with the large increase in the number of forces stationed in friendly countries, more formal SOFAs were deemed necessary to address the many and diverse legal issues that would arise, and to clarify the legal relationships between the countries. SOFAs varied in format and length, ranging from complex multi-lateral agreements, such as the NATO SOFA and its accompanying country supplements, to very limited, smaller-scale one-page Diplomatic Notes. Topics addressed in SOFAs may cover a large variety of issues.

   b. Status/FCJ. One of the most important deployment issues is criminal jurisdiction. The general rule of international law is that a sovereign nation has jurisdiction over all persons found within its borders. There can be no derogation of that sovereign right without the consent of the Receiving State and, in the absence of agreement, U.S. personnel are subject to the criminal jurisdiction of the Receiving State. On the other hand, the idea of subjecting U.S. personnel to the jurisdiction of a country in whose territory they are present due solely to orders to help defend that country raises serious problems. In recognition of this, and as a result of the Senate’s advice and consent to ratification of the NATO SOFA, DoD policy, as stated in DoDD 5525.1, is to maximize the exercise of jurisdiction over U.S. personnel by U.S. authorities.

   c. Exception. An exception to the general rule of Receiving State jurisdiction is deployment for combat, wherein U.S. forces are generally subject to exclusive U.S. jurisdiction. As the exigencies of combat subside, however, the primary right to exercise criminal jurisdiction may revert to the Receiving State or come under another jurisdictional structure established in a negotiated agreement with the Receiving State.

   d. Types of Criminal Jurisdiction Arrangements. Beyond a complete waiver of jurisdiction by the Receiving State, there are four possible types of arrangements that a deploying JA should understand: the NATO formula of Shared Jurisdiction; Administrative and Technical Status (A&T status); Visiting Forces Acts; and the prospect of deploying without an applicable SOFA.

   (1) NATO SOFA. Article VII of the NATO SOFA provides a scheme of shared jurisdiction between the Receiving State (i.e., the host nation) and the Sending State (i.e., the State sending forces into the host
nation). This scheme is the model for many other SOFAs, so it will be discussed in detail. All examples assume a U.S. Soldier committing an offense while stationed in Germany.

(a) **Exclusive Jurisdiction in the Sending State.** Conduct that constitutes an offense under the law of the Sending State, but not the Receiving State, is tried exclusively by the Sending State. For example, dereliction of duty is an offense under the UCMJ, but not under German law, so exclusive jurisdiction rests with the United States.

(b) **Exclusive Jurisdiction in the Receiving State.** Conduct that constitutes an offense under the law of the Receiving State, but not the Sending State, is tried exclusively by the Receiving State. For example, a given traffic offense may violate German law, but not U.S. law, so Germany has exclusive jurisdiction over that offense.

(c) **Concurrent Jurisdiction.** For all conduct that constitutes an offense under the laws of both the Receiving and Sending States, there is concurrent jurisdiction, with primary jurisdiction being assigned to one of the parties:

(i) **Primary Concurrent Jurisdiction in the Sending State.** The Sending State has primary jurisdiction in two instances. First are acts in which the Sending State is the victim, or a person from the Sending State (otherwise covered by the SOFA) is the victim. This is known as *inter se* (“among themselves”). For example, if a Soldier assaults another Soldier, it violates both U.S. and German law, but primary jurisdiction rests with the U.S. because the victim is from the Sending State. Second are acts or omissions committed in the performance of official duty. For example, if a Soldier, while driving to another post for a meeting, hits and kills a pedestrian, he or she could be charged with some sort of homicide by both the U.S. and Germany. However, because the offense was committed while in the performance of official duty, the U.S. retains primary jurisdiction.

(b) **Primary Concurrent Jurisdiction in the Receiving State.** In all other cases, primary jurisdiction rests with the Receiving State. However, it is possible for the Receiving State to waive its primary jurisdiction in favor of the Sending State, and they often do. The NATO SOFA provides that “sympathetic considerations” shall be given to requests to waive jurisdiction. For example, if a Soldier assaults a German national, it violates both U.S. and German law, but Germany has primary jurisdiction. Upon request, Germany may waive its jurisdiction, in which case the Soldier may be tried by U.S. court-martial. Supplemental agreements may provide further detail regarding these waivers of jurisdiction.

(2) **Administrative and Technical Status.** Some Receiving States may consent to granting U.S. personnel the privileges and immunities equivalent to those given the administrative and technical staff of the U.S. embassy, as defined in the Vienna Convention on Diplomatic Relations. This is often referred to as “A&T status.” In many cases, the U.S. can obtain such status by incorporating, by reference, the privileges and immunities already granted to U.S. military personnel under another agreement, such as a defense assistance agreement that includes personnel assigned to the U.S. embassy or to a Military Assistance Advisory Group (MAAG). These agreements usually provide A&T status to the covered personnel. A&T status is rarely granted for large-scale and/or long-term deployments. The Receiving State typically recognizes the A&T status of the deploying forces through an exchange of diplomatic notes, memorandum of agreement or the like. These agreements will typically be handled by the Combatant Command headquarters and/or the U.S. Embassy or other diplomatic representative.

(3) **Visiting Forces Acts.** If the U.S. does not have an agreement with a host nation, some nations still extend protections to visiting forces through domestic statutes commonly called Visiting Forces Acts. Commonwealth nations are those most likely to have Visiting Forces Acts (e.g., Jamaica and Belize). In general, these statutes provide a two-part test. First, Visiting Forces Acts require that the nation sending forces to the host country be listed in accordance with its domestic law. Second, the jurisdictional methodology is one of two types: a jurisdictional model similar to the NATO SOFA, or protections equivalent to A&T status. In any case, it is essential that the JA acquire a copy of the host nation’s Visiting Forces Act before deploying into that country.

(4) **No Protection.** The last situation encountered by deployed units occurs when U.S. forces enter a host nation totally subject to the host nation’s laws. While U.S. policy is to avoid such situations, there are some situations where a political decision is made to send U.S. forces into a country without any jurisdictional
protections. In such circumstances, U.S. forces are essentially tourists. In these circumstances, if a soldier commits a crime, diplomatic resolution or liaison with the host nation military authorities may be successful in securing more favorable treatment.

(5) **Exercise of FCJ by the Receiving State.** Under any of these situations, if U.S. military personnel are subjected to FCJ, the U.S. must take steps to ensure that they receive a fair trial. Detailed provisions are set out in DoDD 5525.1 and implementing Service regulations.

(6) **United Nations Missions.** Personnel participating in a UN mission typically will have special protection. In some cases, the State to which the UN is deploying forces may grant those forces “expert on mission” status. This refers to Article VI of the Convention on the Privileges and Immunities of the United Nations, and grants complete criminal immunity. Alternatively, the UN may negotiate a SOFA, though in UN parlance it is called a Status of Mission Agreement (SOMA). The UN “Model” SOMA, which is to be used as a template for the actual SOMA, provides for exclusive criminal jurisdiction in the Sending State.

(7) **Article 98 Agreements and the International Criminal Court (ICC).** After the entry into force of the Rome Statute of the ICC in July 2002, the U.S. began negotiating Article 98 Agreements with other nations. These agreements are so named after Article 98 of the ICC Statute, which states:

(a) The Court may not proceed with a request for surrender or assistance which would require the requested State to act inconsistently with its obligations under international law with respect to the State or diplomatic immunity of a person or property of a third State, unless the Court can first obtain the cooperation of that third State for the waiver of the immunity.

(b) The Court may not proceed with a request for surrender which would require the requested State to act inconsistently with its obligations under international agreements pursuant to which the consent of a sending State is required to surrender a person of that State to the Court, unless the Court can first obtain the cooperation of the sending State for the giving of consent for the surrender.\(^2\)

(8) Article 98 Agreements are being negotiated in order to protect U.S. service members and other U.S. nationals from being handed over to the ICC by another nation. In 2001, Congress passed the “American Service Members Protection Act (ASMPA)” (Title II of the 2002 Supplemental Appropriations Act, P.L. 107-206), which, among other things, prohibits U.S. military assistance to countries that have not signed Article 98 Agreements with the U.S. Some countries (“major non-NATO allies”) have been granted a waiver from the provisions of ASMPA and are allowed to receive military assistance in spite of the fact they have not signed an Article 98 agreement. Though this does allow us to provide military assistance to those countries, commanders should know it does not mean they will not deliver U.S. troops to the ICC as is the case with those countries that have signed Article 98 agreements. Though it may be implausible to have Article 98 agreements signed in each country in which the U.S. military operates or exercises, Article 98-type language may be integrated into a SOFA, mini-SOFA, diplomatic note, etc. in order to temporarily protect U.S. troops. Well before deployment, JAs must determine the exact status of U.S.-Host Nation relations on this issue.

(9) In addition to Article 98 Agreements, an applicable SOFA in which the U.S. has exclusive or primary jurisdiction for offenses committed in the course of official duties may also protect U.S. service members. For example, if the U.S. has a SOFA with country X that grants A&T status to Soldiers (but no Article 98 Agreement exists), this will still require the host nation to accede to U.S. jurisdiction over the offense in question. Deploying JAs should check with their technical chain of command regarding the existence of any applicable Article 98 Agreements and the impact of existing SOFAs on potential ICC jurisdictional issues.

e. **Claims and Civil Liability.** Claims for damages almost always follow deployments of U.S. forces. Absent an agreement to the contrary (or a combat claims exclusion), the U.S. normally is obligated to pay for damages caused by its forces. As a general rule, the desirable arrangement is for State parties to waive claims against each other. In addition, it is not uncommon for a Receiving State to agree to pay third party claims caused by U.S. forces in the performance of official duties, and release Soldiers from any form of civil liability resulting from the conduct of such forces as long as they are performing official duties. Article 98 Agreements may cover claims against third parties if that is a component of the agreement. Where this is not the case, SOFA language may be drafted to provide for U.S. liability for certain types of damages, though it is unlikely that SOFA language would be able to cover all claims that may arise.

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from such acts. For claims resulting from third party claims not caused in the performance of official duties, the
desirable language is that the U.S. may, at its discretion, handle and pay such claims in accordance with U.S. laws
and regulations, i.e., the Foreign Claims Act (FCA), but the Soldier may remain subject to the jurisdiction of host
country civil courts. This liability may, however, be mitigated based on any payments made by the U.S. under the
FCA.

f. Force Protection/Use of Deadly Force. The general rule of international law is that a sovereign is
responsible for the security of persons within its territory. This does not, however, relieve the U.S. commander of
his or her responsibility for the safety (i.e., self-defense) of their unit. As part of pre-deployment preparation, the JA
should determine whether the applicable agreement includes provisions regarding force security, along with
reviewing the applicable rules of engagement. While the host nation is generally responsible for the security of
persons in its territory, it is common for the U.S. to be responsible for security internal to the areas and facilities it
uses. It may also be desirable to provide for the U.S. to have the right to take measures to protect its own personnel
under certain circumstances. For example, Article III of the Korean SOFA provides that, in the event of an
emergency, the U.S. Armed Forces shall be authorized to take such measures in the vicinity of
the facilities and
areas as may be necessary to provide for their safeguarding and control. The SOFA may also include a provision
allowing military police the authority to apprehend U.S. personnel off the installation.

g. Entry/Exit Requirements. Passports and visas are the normal instruments for identifying nationality
and verifying that presence in the Receiving State is authorized. But the issuance of passports to large numbers of
military personnel is expensive and impractical, and—in an emergency—the issuance of visas is unacceptably slow.
Even in peacetime, the time it takes to process visa requests impacts significantly on operational flexibility. As a
result, most SOFAs provide that U.S. personnel may enter and exit the territory of the Receiving State on their
military identification cards and orders, or offer other expedited procedures.

h. Customs and Taxes. While U.S. Forces clearly should pay for goods and services requested and
received, sovereigns generally do not tax other sovereigns. As a result, U.S. forces will normally be exempt from
the payment of host nation customs, duties and taxes on goods and services imported to or acquired in the territory
of the Receiving State for official use. Likewise, the personal items of deploying Soldiers also should be exempt
from any customs or duties.

i. Contracting. Specific authority for U.S. forces to contract on the local economy for procurement of
supplies and services not available from the host nation government should be included in the SOFA. As noted
above, provisions should always be made to exempt goods and services brought to or acquired in the host country
from import duties, taxes and other fees. This provision is designed to allow for the local purchase of some or all
items needed, but does not alter or obviate the need to follow other fiscal and contracting legal requirements.

j. Vehicle Registration/Insurance/Drivers’ Licenses. The Receiving State may attempt to require that
U.S. vehicles be covered by third party liability insurance, and that U.S. drivers be licensed under local law. These
efforts should be resisted, and provisions specifically exempting U.S. forces from these requirements should be
included in the SOFA or exercise agreement.

(1) The U.S. Government is “self-insured.” That is, it bears the financial burden of risks of
claims for damages, and the FCA provides specific authority for the payment of claims. As a result, negotiation of
any agreement should emphasize that official vehicles need not be insured.

(2) Official vehicles may be marked for identification purposes, if necessary, but local registration
should not be required by the Receiving State. In many countries, vehicle registration is expensive. SOFAs
frequently provide for privately-owned vehicles to be registered with Receiving State authorities upon payment of
only nominal fees to cover the actual costs of administration.

(3) A provision for U.S. personnel to drive official vehicles with official drivers’ licenses
expedites the conduct of official business. It is also helpful if the Receiving State will honor the U.S. drivers’

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3 10 U.S.C. § 2734. Keep in mind that the payment of claims under the FCA is based not on legal liability, but on the maintenance of good
foreign relations.
licenses of U.S. personnel or, in the alternative, issue licenses on the basis of possession of a valid stateside license without requiring additional examination.

k. Communications Support. When U.S. forces deploy, commanders rely heavily upon communications to exercise command and control. Absent an agreement to the contrary, host nation law governs the commander’s use of frequencies within the electro-magnetic spectrum. This includes not only tactical communications, but commercial radio and television airwaves. This can greatly impact operations, and should be addressed early in the planning process. While unencumbered use of the entire electro-magnetic spectrum should not be expected, use by U.S. forces must be addressed and responsibilities delineated in the SOFA. Early and close coordination between U.S. and host nation communications assets should be the norm.

2. Logistics Agreements.

a. Pre-Positioning of Materiel. If U.S. equipment or materiel is to be pre-positioned in a foreign country, an international agreement should contain the following provisions:

(1) Host nation permission for the U.S. to store stocks there.

(2) Unimpeded U.S. access to those stocks.

(3) Right of removal, without restriction on subsequent use.

(4) Adequate security for the stocks.

(5) Host nation must promise not to convert the stocks to its own use, nor to allow any third party to do so (i.e., legal title remains vested in the U.S.).

(6) Appropriate privileges and immunities (status) for U.S. personnel associated with storage, maintenance or removal of the stocks.

b. Negotiation. In some cases, the DoD General Counsel has allowed some leeway in negotiating pre-positioning agreements, provided that host government permission for U.S. storage in its territory and unequivocal acknowledgment of U.S. right of removal are explicit. “Legal title” need not be addressed per se, if it is clear the host government has no ownership rights in the stocks—only custodial interests—and that pre-positioned stocks are solely for U.S. use. “Access” to the pre-positioned stocks need not be addressed explicitly, unless U.S. access is necessary to safeguard them. There can be no express restrictions on U.S. use. Prior “consultation” for U.S. removal of pre-positioned stocks is not favored, and prior “approval” is not acceptable. “Conversion” need not be specifically addressed, if it is clear that the pre-positioned stocks’ sole purpose is to meet U.S. requirements. “Security” must be specifically addressed only when stores are at risk due to their value. “Privileges and immunities” are required only when it is necessary for U.S. personnel to spend significant amounts of time in the host country to administer, maintain, guard or remove the stocks.

c. Host Nation Support. When a unit deploys overseas, some of its logistical requirements may be provided by the host nation. If so, it is desirable to have an international agreement specifying the material the host nation will provide and on what conditions, such as whether it is provided on a reimbursable basis.

d. ACSA. Subchapter 138 of Title 10, U.S.C. also provides authority for government-to-government ACSAs for mutual logistics support. Under 10 U.S.C. § 2342, U.S. forces and those of an eligible country may provide logistics support, supplies and services on a reciprocal basis. The primary benefit of cross-servicing is that such support, supplies and services may be reimbursed through replacement in kind; trade of support, supplies or services of equal value; or cash. In addition, an ACSA allows the deletion of several common contractual

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4 Eligible countries include all NATO countries, plus non-NATO countries designated by SecDef. Criteria for eligibility include: defense alliance with the U.S.; stationing or homeporting of U.S. Forces; pre-positioning of U.S. stocks; or hosting exercises or staging U.S. military operations. A list of ACSAs can be found on CLAMO’s web site.
paragraphs required by the FAR but frequently objectionable to other sovereigns.4 There are limits on the on the total amount of liabilities the U.S. may accrue under this subchapter, except during a period of active hostilities. The amount of acquisitions and cross-servicing a component may conduct each year is allocated by the cognizant Combatant Commander.6 There are some restrictions on ACSAs. For example, they cannot be used as a substitute for normal sources of supply, or as a substitute for foreign military sales procedures. “Major end items” may not be transferred under a cross-servicing agreement. For general guidance, see DoD Directive 2010.9, Mutual Logistic Support Between the United States and Governments of Eligible Countries and NATO Subsidiary Bodies.

e. Cryptologic Support. 10 U.S.C. § 421 authorizes SecDef to use funds appropriated for intelligence and communications purposes to pay the expenses of arrangements with foreign countries for cryptologic support. This authority has been frequently used as the basis for agreements to loan communications security (COMSEC) equipment, such as message processors or secure telephones, to allied forces. Equipment of this type raises obvious technology transfer issues, and among the key provisions of any COMSEC agreement is the assurance that the Receiving State’s forces will not tamper with the equipment in an effort to retro-engineer its technology. See CJCSI 6510.01, Joint and Combined Communications Security, for guidance.

3. The U.S. as a Receiving State.

a. In the past, the focus of the Status of Forces was on U.S. service members deployed to other countries. However, in the post-Cold War era, that is no longer exclusively the case. Foreign forces come to the U.S. for training on a routine basis. In fact, some NATO nations have units permanently stationed in the U.S.7 The status of these foreign armed forces personnel depends on what nation’s soldiers are conducting training in the United States. Almost all SOFAs entered into by the U.S. have been non-reciprocal in nature. For example, the Korean SOFA only applies to U.S. Armed Forces in the Republic of Korea (ROK). Therefore, if ROK soldiers are present in the U.S., exclusive jurisdiction would rest with the United States. On the other hand, the U.S. may have entered into a SOFA that is reciprocal, such as the NATO SOFA and the Partnership for Peace (PFP) SOFA. With nations party to the NATO and PFP SOFAs, the jurisdictional methodology is same as when the U.S. is sending forces, only the roles are reversed.

b. There are a number of issues to be addressed in this area. The first arises based on our federal system. If the international agreement under which the foreign forces are seeking protection is a treaty, it is the supreme law of the land, and is binding on both the Federal and state jurisdictions. International agreements that are not treaties (e.g., executive agreements) do not have that status. Although these are binding on the Federal government, they are not binding on the states. Therefore, a state prosecutor would be free to charge a visiting service member for a crime under state law, regardless of the provisions of the international agreement. Often, such a prosecutor will be willing to defer prosecution in the national interest, but it may be a matter for delicate negotiation, and the JA will take a leading part. Other issues arise from the foreign force imposing discipline on members of their force within the United States. Just as the U.S. conducts courts-martial in Germany, Germany may wish to do the same in the United States. DoDD 5525.3 and Service implementations address some of these issues.

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7 For example, German Tornado Fighters are permanently assigned at Holloman Air Force Base, New Mexico. In addition, Fort Bliss, Texas is home to a substantial German Air Defense training detachment.
CHAPTER 16

LEGAL ASSISTANCE IN OPERATIONS

REFERENCES

5. AFI 51-504, Legal Assistance, Notary, and Preventive Law Programs (27 October 2003).
6. JAGINST 5801.2, Navy-Marine Corps Legal Assistance Program (11 April 1997).
7. COMDTINST 5801.4D, Legal Assistance Program (20 December 2002).
8. FM 27-100: Legal Support to Operations (1 March 2000).

I. INTRODUCTION

A. Winning in wartime depends in large part on the capabilities of each Soldier. A Soldier’s combat efficiency can be affected by legal problems. One objective of the Army Legal Assistance Program is to enhance combat efficiency by assisting Soldiers with their legal issues. If left unchecked, personal legal difficulties can reduce efficiency and even result in disciplinary action, creating a further drain on the Soldier, the command and the mission.

B. From an operational standpoint, the Legal Assistance Office (LAO) must ensure that Soldiers’ personal legal affairs are in order prior to deployment. Once deployed, Legal Assistance Attorneys (LAA) and other judge advocates (JA) will need to resolve Soldiers’ problems quickly and efficiently. Providing competent legal assistance prior to and during deployments is among the JAG Corps’ most important functions.

C. The broad nature of the legal assistance mission makes it impossible to summarize all of the laws and resources a practitioner may need during a deployment. However, this chapter outlines certain processes and identifies resources that an LAA may find relevant. It also highlights some substantive issues that are likely to arise during those times.

II. PREPARATION FOR EXERCISES, MOBILIZATION, AND DEPLOYMENT

A. Performing legal assistance during peacetime exercises is crucial. Legal emergencies that Soldiers encounter while on field training exercises, rotations to the National Training Center, and the like are often the same as those that arise during combat. Additionally, exercises provide JAs with a training environment that prepares them for what to expect from their clients during an actual deployment.

B. The OSJA must be aggressive to ensure Soldiers’ legal affairs are reviewed and updated yearly, and not just before a deployment. Preventive law programs are ongoing throughout the Army, but JAs will find that there are other times when emphasis can be placed on Soldiers’ legal needs. For example, JAs and civilian attorneys from the Active Army (AA) and the Reserve Components (RC) (i.e., the Army Reserve (USAR) and the Army
National Guard (ARNG)) will be called on to give pre- and post-deployment briefings to Soldiers and families. They will participate in emergency deployment readiness exercises (EDRE), ARNG readiness for mobilization exercises (REMOBE), or mobilization deployment readiness exercises (MODRE).

C. Prior to deployment, both the Soldier and the Soldier’s family must be prepared. For the Soldier, this preparation is an ongoing effort that should begin upon arrival at the unit and end only upon transfer.

III. SOLDIER READINESS PROGRAM (SRP)

A. The Army highlights the goal of continuing emphasis on its Soldiers’ legal needs in AR 600-8-101. This regulation establishes the SRP. It mandates that Soldiers of the AA, the ARNG, and those who serve with units in the USAR go through a comprehensive SRP annually and within thirty days of a deployment.

1. Ten functional areas comprise the SRP: deployment validation; personnel; finance; legal; logistics; training; security; medical; dental; and vision. Accordingly, the legal portion of the SRP is part of a broader assessment of a Soldier’s readiness and availability for deployment.

2. DA Form 7425 serves as a checklist and the focal point for the SRP.

3. The G1 leads the SRP, but personnel, medical, dental, provost marshal, military pay, security, legal, logistics, operations, and transition specialists are included on the team.

B. For LAAs, the SRP requires, at a minimum, that Soldiers receive counseling about wills and powers of attorney (POA). Moreover, DA Form 7425 requires a determination of whether or not the Soldier has a domestic violence investigation pending. This latter requirement is important to the command because service members with “a qualifying crime of domestic violence are non-deployable for missions that require possession of firearms or ammunition.” LAAs should help the individual service member with his domestic violence matter. To avoid a conflict of interest or confidentiality issue under AR 27-26, they should not report the information to the command. At the SRP, DA Form 7425 requires the G1 to confirm whether there is a domestic violence issue. If there is a problem, personnel from that section report it to the command and should send the Soldier to the LAA for help. Finally, in the area of training, the SRP requires a check on whether Soldiers have received certain briefings. Depending on the nature of the deployment and the unit, these briefings could cover the UCMJ, the Geneva Conventions, the law of land warfare, the Servicemembers Civil Relief Act (SCRA), and the Uniformed Services Employment and Reemployment Rights Act (USERRA).

C. For the LAO and the rest of the OSJA, it makes little difference whether the SRP is annual or pre-deployment. The planning, preparation and execution of both are similar.

IV. OSJA AND LAO PREPARATION AND PLANNING FOR THE SRP AND DEPLOYMENT

A. In broad terms, effective legal support for the deployment of AA personnel and the mobilization and deployment of RC units depends on the following factors:

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2 Id. at para. 4-1a and 4-1d.
3 DA Form 5123, In- and Out-Processing Records Checklist is similar. Like the DA Form 7425, it can be an indicator of the Soldier’s individual readiness posture. Its use also is described in AR 600-8-101.
4 The instructions for DA Form 7425 on this point are as follows: All deployees will be encouraged to attend the Premobilization Legal Briefing and take care of all their legal needs at Home Station. This includes the need for a will (wills if married), power(s) of attorney and other legal issues. If required, deployees will be afforded the opportunity to obtain legal advice regarding all legal issues. Certification will be made by a judge advocate or other qualified personnel who are supervised by a judge advocate (paralegal or NCO/Specialist . . .
5 U.S. Dep’t of Army, DA Form 7425, Readiness and Deployment Checklist at Instruction Section V, Item 1 (Jan. 2006).
6 Id. at Section II, Item 22.
1. Familiarity with the general legal support needed during mobilization and deployment, so that SJA offices are organized and their functions prioritized to provide such support.

2. Knowledge of the requirements in each substantive area of the law (including tax law) so that all legal personnel are properly trained, and proper references and forms are available.

3. Opportunities to participate in Corps/Division exercises to test deployment plans and training.


5. Establishment of good working relationships with key Corps, Division and installation personnel.

B. Notwithstanding any SOP or other planning, it is essential that all parts of the OSJA be trained and ready to support annual SRPs and pre-deployment SRP processing when needed. Many deployments will be rapid, often occurring on a no-notice or short-notice basis.

C. LAOs should aggressively sponsor preventive law programs to educate Soldiers and their families before deployment occurs. At a minimum, topics covered should include:

1. Eligibility for legal assistance.

2. SGLI designations.
   a. Ensure proper designation and coordination with will and other estate planning documents.
   b. If the service member is placing the SGLI into a testamentary trust ensure that the SGLI form correctly reads that the SGLI beneficiary is the trustee to fund a trust established “for the benefit of my child(ren) under my will.”

3. Wills for both spouses.
   a. Educate clients on the need for comprehensive estate planning. Provide them information on other ancillary documents they may need, such as living wills, health care POAs, durable POAs and mortuary planning.
   b. Educate clients on the need and the best ways to provide for minor children using such means as testamentary trusts, UGMA/UTMA and guardianships.
   c. Provide information to clients regarding possible estate tax savings provisions that may be used in their estate plan, such as credit shelter trusts and other trusts, and gifting property.

4. POAs.
   a. Due to possibly long durations of deployments, service members should anticipate the likelihood that a POA might expire prior to their return, and be briefed on the availability of obtaining POA services in theater.
   b. Although valid without raised seals, a raised notary seal is always recommend and is more likely to be accepted by local businesses.
   c. No business or other entity is required to accept a POA. Soldiers should confirm with businesses at which the POAs might be used whether the businesses will accept a POA issued by the military, or whether the business requires the use of a POA that the business, itself, has created.

5. SCRA.
a. Soldiers should be briefed on the SCRA’s provisions governing a Soldier’s ability – or inability – to change court dates now or while deployed.

b. Soldiers should be briefed on the SCRA’s applicability to lease terminations.

6. Family law issues.

   a. Soldiers must understand that a family care plan that proposes to place the service member’s child with some person other than the other biological parent of that child (unless the child remains with the child’s new adoptive parent) may be subject to challenge in court by the biological parent. Soldiers should be briefed on the desirability of obtaining written consent from the other biological parent, or a court order, in the event they plan to place the child in the custody of a third party, non-biological and non-adoptive parent.

   b. Service members must understand that their support obligations under applicable service Family Support regulations are not relieved by deployments; they must plan for the continued support of family members during the period of deployment.

   c. Soldiers must understand that the SCRA will afford little relief in the way of continuances or delays, in family law actions in which the well-being of a child (e.g., child support or custody) is at issue.

7. Consumer law issues.

   a. Be aware of and inform service members of the current consumer scams in the local area, and warn them that dependents may be targeted by unscrupulous businesses during their deployment.

   b. Single service members should forward mail to a trusted family member or friend to look for bills and collection notices.

   c. Advise service members not to purchase high-priced items during deployments that they could not afford at home station.

8. Tax issues.

   a. Provide information to Soldiers regarding whether the area is designated a QHDA or CZ for income tax purposes. Service members deployed in a QHDA or CZ are eligible for tax relief.

   b. Provide information to Soldiers regarding extensions of time to file taxes. Soldiers have 180 days upon return from deployment, plus however many days the Soldier was deployed during the filing season, to file the tax return.

9. Reemployment rights issues (USAR and ARNG).

D. Chiefs of Legal Assistance should ensure that their offices have an SRP SOP. In order to tailor the LAO SOP, Chiefs of Legal Assistance need to be familiar with the installation/unit SRP SOP or operations plan. The LAO SOP should be coordinated, in advance, with other staff elements. A key issue will be to ensure that the installation/unit plans to conduct the SRP in a suitable location; that is, a location conducive to the delivery of competent and confidential legal services. Some issues to address in the SOP include:

   1. Establishing the simultaneous administration of the SRP site and the LAO.

   2. Designating the teams of attorneys and paralegal specialists who will staff the SRP site.

   3. Designating the teams of attorneys and paralegal specialists who will staff the LAO during the SRP.
4. Anticipating whether and how to reschedule LAO hours of operation.

5. Anticipating whether it will be necessary to suspend the delivery of certain routine legal assistance services during the SRP.

6. Considering whether RC JAs and paralegal specialists are available for rotations at the SRP site.\(^7\)

7. Considering whether RC JAs and paralegal specialists are available for rotations at the LAO.

**V. EXECUTION OF AN SRP**

A. The following planning considerations are important when conducting an annual SRP or a pre-deployment SRP:

1. Designating actual teams of attorneys and paralegal specialists who will staff the SRP site.

2. Designating actual teams of attorneys and paralegal specialists who will staff the LAO during the SRP.

3. Rehearsing and coordinating LAO participation in the SRP.

4. Coordinating with unit commanders for sufficient logistical support and full Soldier participation.

5. Procuring all needed supplies, forms and equipment.

6. Obtaining sufficient forms for last-minute needs that may arise at the time of departure.

B. In addition to those matters formally required pursuant to AR 600-8-101 (e.g., will and POA counseling; domestic violence assessment), JAs should be prepared to actually prepare wills and POAs for clients at the SRP site.

1. If possible, wills should be prepared in the LAO. If this is not feasible due to the high number of Soldiers deploying, an effort must be made to provide as much privacy as possible. For example, wall dividers should be used at the SRP site. The legal affairs station might also be moved to a more private location in the building. Clients with complicated estate planning needs or other complex issues should be given an appointment with the LAO.

2. Despite the often hectic nature of the SRP, an attorney must supervise will executions. Also, self-proving wills do not eliminate the need to locate and produce witnesses, particularly if the will is contested at probate. As a practical matter, attempts should be made to use non-deploying personnel as witnesses. Finally, Soldiers should be told that they should not to take their will on the deployment; that only the original is valid; that the original will should be kept in a safe location; and that the executor should know of the original will’s location.

C. JAs will continue briefing Soldiers and their families on the deployment-related topics discussed previously. They will also need to be prepared to brief and assist clients on the following substantive areas which are apt to be particularly relevant at the time of deployment:

1. The applicability, need and availability of tax filing extensions.

2. Reemployment rights.

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\(^7\) Before and during large operations, local civilian attorneys may contact SJAs offering to volunteer in the LAO or at SRPs. SJAs in the grade of Lieutenant Colonel or higher may accept voluntary legal services. The services accepted must be within the scope of the Army Legal Assistance Program, and the volunteer attorneys must be licensed in the jurisdiction where they provide the legal assistance services. See Memorandum, Office of the Judge Advocate General, U.S. Army, Legal Assistance Policy Division, subject: Acceptance of Voluntary Service (29 Apr. 2003).
3. SCRA.

4. Pending criminal litigation.

5. Pending/potential civil litigation, to include domestic relations suits. Ensure that the briefing specifically informs Soldiers that court dates may be rescheduled due to their deployment and that, if they already have a court date, they should contact the LAO before deploying.

D. Prior to deployment, it may be necessary to coordinate with local businesses, as well as the bench and bar. Discussions should be held concerning:

1. Whether local businesses will accept POAs.

2. Stays of proceedings.

3. Probate issues.

4. Pro bono referrals.

E. Prior to deployment, coordinate with the attorneys remaining at the installation regarding follow-up legal assistance requirements. This coordination should ensure an overlapping method of tracking clients, both in the rear detachment and in the deployed environment. It is also wise to spot-check deploying Soldiers to ensure that their basic legal assistance needs have been met, even as the deployment begins.

F. Prior to deployment, a Chief of Client Services should be identified to deploy and manage the delivery of Legal Assistance in the geographically dispersed deployed environment.

VI. DEPLOYMENT

A. Even with solid prior planning, a comprehensive preventive law program, and the successful execution of an SRP, it will be necessary to continue the legal assistance mission during deployment. Thus, it is essential that JAs deploying with a unit plan ahead for the delivery of this service. For example, it will be helpful, in advance of the deployment, to determine what resources will be available in theater, what the supported unit will provide, and what appropriated or contingency funds will be available. Even matters such as the voltage (120 or 220) in theater will be worth considering.

B. The nature of combat causes legal assistance services to become more pronounced. Legal issues take on significant immediate importance to the client, the command, and the servicing attorney. The provision of legal assistance during combat deployments may occur anywhere within the theater, and JAs should expect to respond to inquiries from Soldiers in-country. They need to understand that all deployed attorneys will be requested to provide assistance to Soldiers.

C. Deployed JAs should expect to:

1. Handle the same legal assistance problems seen in garrison.

2. Establish liaison with communication, transportation and aviation elements for contact and courier service with JAs in the rear detachment (the installation from which the deployment took place) and for service throughout the theater.

3. Establish liaison with the U.S. Consulate at the deployment location for overseas marriage and adoption coordination, and the implementation of emergency leave procedures.

4. Establish a client tracking system in coordination with the rear detachment.
5. Find a dedicated area to work, with a phone and unclassified internet access. Try to locate an area that allows for confidential discussion.

6. Answer questions regarding marriage with, or adoption of, foreign nationals.

7. Handle a high volume of family law issues, including the need to obtain CONUS civilian counsel for clients.

8. Help service members apply for citizenship.

9. Establish a plan to handle client conflicts during the deployment.

10. Coordinate travel to other locations to provide legal assistance support throughout the area of operations (AO).

11. Determine which civilian contractors in the AO are eligible to receive legal assistance by reviewing the applicable DoD contracts.

12. Coordinate for legal assistance coverage when potential conflicts of interest arise within the office providing legal assistance.

D. Deployed JAs should plan on delivering tax assistance in theater. Although family members can file tax returns at the home station with POAs, JAs in theater will probably need to produce an information paper addressing basic tax issues, including a discussion of filing extensions. Both JAs and paralegals should obtain tax training before deployment. They will also want to consider opening a tax center.

E. At the home installation, the LAO should:

1. Follow up on legal assistance cases referred by deployed JAs.

2. Coordinate with communication, transportation and aviation elements on the installation to ensure contact and courier service with deployed JAs.

3. Extend legal assistance office hours, as necessary, to handle legal assistance problems of working dependents.

4. Continue legal assistance briefings for family members and family readiness groups (FRG).

5. Advise local banks and financial institutions to expect a higher usage of POAs.

6. Coordinate with local courts concerning the failure of deployed service members to appear on scheduled court dates.

7. Be prepared to brief and assist Casualty Assistance Officers.

8. Be prepared to give advice to family members concerning ongoing investigations and requests for family presentations.8

VII. THE RESERVES

A. Mobilization is the process by which the Armed Forces, or a part thereof, is expanded and brought to a state of readiness for war or other national emergency. It includes calling all or part of the RC to active duty and assembling and organizing personnel, supplies and materiel. The call of RC units to active duty may include a

number of different types of mobilization that affect the length of their active duty and their potential legal assistance problems.  

B. Mobilization processing is, for the most part, the same as for an SRP. For example, AA and RC units must maintain current and accurate personnel records and actions. This not only ensures the availability of personnel, but it also reduces processing time at home stations and installations. The mobilization processing requirements for RC units (i.e., the SRP requirements) are the same as those for AA units.

C. It is helpful, nonetheless, to examine the five phases through which RC units are mobilized:

1. **Phase I - Preparatory.** During this phase, RC units are at home station during peacetime. The units plan, train and prepare to accomplish assigned mobilization missions.

2. **Phase II - Alert.** This phase begins when RC units receive notice of a pending order to active duty. It ends when units enter active Federal service.

3. **Phase III - Mobilization at Home Station.** This phase begins with the units’ entry onto active Federal duty. It ends when units depart for their mobilization stations (MS) or ports of embarkation (POE).

4. **Phase IV - Movement to MS.** This phase begins when units depart from home station by the most expeditious and practical means available. It ends when the units arrive at their MS or POE.

5. **Phase V - Operational Readiness Improvement.** This last phase begins when units arrive at their MS, and it ends when they are declared operationally ready for deployment.

D. Many RC units mobilize at home station and go directly to the POE, without going to an MS. An organic RC SJA office, Legal Support Organization or Mobilization Support Organization will provide support.

VIII. **SUBSTANTIVE DEPLOYMENT LEGAL ASSISTANCE ISSUES**

A. As noted earlier, it is not possible to examine the full range of legal problems an LAO may face during a deployment. It is helpful, however, to look at a few substantive legal topics that may arise during a deployment.

B. **Family Care Plans.**

1. Mission, readiness and deployability needs especially affect single parents and dual military couples with minor children.

2. Army Regulation 600-20 requires those Soldiers to implement a Family Care Plan to provide for the care of their family members when military duties prevent the Soldier from doing so. Plans must be made to ensure dependent family members are properly and adequately cared for when the Soldier is deployed, on TDY or otherwise not available due to military requirements. Commanders have the responsibility to ensure Soldiers complete the Family Care Plan.

3. RC Soldiers are subject to these policies and regulations. They are required to maintain valid Family Care Plans to ensure their availability for active duty during a mobilization.

4. All married Soldiers who have dependent family members are encouraged, but not required, to complete and maintain a Family Care Plan.

5. Affected Soldiers are considered non-deployable until a Family Care Plan is validated and approved.

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9 See Chapter 24, infra.
10 See U.S. DEP’T OF ARMY, REG. 600-20, ARMY COMMAND POLICY (1 FEB. 2006).
11 Id. para. 5-5.
6. In conjunction with Family Care Plan counseling, commanders will encourage, but not require, Soldiers to consult an LAA for will preparation.

7. Family care plans are not effective in preventing judicial scrutiny of the service member’s proposed custodial arrangement. If deploying Soldiers wish to place their children in the custody of someone other than the other biological parent of the child(ren), or the adoptive parent of the child, this should be accomplished by executing an agreement that is judicially reviewed for appropriateness, or by securing a court order to that effect.

C. Immigration.

1. Waivers of age and residency requirements are available for non-U.S. citizens who served honorably during WWI, WWII, the Korean War, Vietnam, and Operations Desert Shield/Desert Storm, and who wish to apply for citizenship.12

   a. An executive order extends this benefit to service members on active duty for any period since 11 September 2001.13

   b. No fees will be charged to military members for naturalization. Assistance with the naturalization process will be available in overseas locations.

2. To begin the naturalization process, N-400, N-426 and G-325 immigration forms need to be completed, fingerprints and photos must be obtained, and the packet must be mailed to the Nebraska Service Center.14

3. It is also possible for non-citizen personnel to receive citizenship posthumously.15

D. Casualty Assistance.

1. Casualties may occur on deployment and at home station. When casualties occur, the SJA elements, both on the exercise/deployment and with the rear detachment, must assist the Soldier’s next of kin, the command and the CAO.

2. Among the many issues that attend the death of a Soldier are: reporting the casualty; notifying the next of kin; appointing an CAO and providing legal advice to that officer; disposing of the remains, including a possible autopsy; advising the next of kin concerning their legal rights and benefits; appointing a summary court officer; and conducting a line of duty investigation. Accordingly, pre-deployment preparation is essential.

   a. Familiarity with the Army’s casualty regulation, AR 600-8-1,16 is vital.

   b. JAs will become involved in helping the next of kin of Soldiers missing in action or taken prisoner. The DoD pay manual17 permits the Secretary of the Department concerned to initiate or increase an allotment on behalf of family members if circumstances so warrant.

   c. Prior to deployment, Soldiers should be encouraged to review closely their DD Form 93 (Record of Emergency Data), which designates beneficiaries of pay and allowances.

E. SCRA.18

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16 U.S. DEP’T OF ARMY, REG. 600-8-1, ARMY CASUALTY OPERATIONS/ASSISTANCE/INSURANCE (7 Apr. 2006).
1. **Overview.** The SCRA provides a number of substantive benefits and procedural protections to members of the Armed Forces on active duty. Some of these benefits and protections are extremely important during exercises, deployments and times of mobilization. LAAs must familiarize themselves with the following SCRA issues, at a minimum, and be prepared to assist service members in resolving those issues.

2. **Interest rate reduction.**
   
a. Soldiers who are mobilized from the RC, and those who join the Army from civilian life, may reduce the interest on liabilities incurred prior to activation or entry in the armed forces to six percent.

b. Creditors may obtain relief in certain circumstances.

3. **Rental property protections.**
   
a. **Eviction.**
      
      (1) Soldiers and dependents may not be evicted from rented housing except pursuant to a court order.

      (2) This protection is available when the amount of rent does not exceed $2,534.32 per month.

      (3) When a Soldier’s military service affects his or her ability to pay rent, and the Soldier applies for a stay, the court must stay the eviction proceedings for a period of 90 days.

b. **Lease termination.**

   (1) The SCRA allows Soldiers to terminate their “residential, professional, business, [and] agricultural” leases when they undergo a permanent change of station.

   (2) Soldiers also may terminate their leases when they enter active military service and when they are deployed “for a period of not less than 90 days.”

4. **Automobile leases.**
   
a. Soldiers may terminate their automobile leases when they are transferred outside the continental United States (OCONUS) or from OCONUS states and territories back to CONUS.

b. Soldiers also may terminate their automobile leases when they “deploy with a military unit for a period of not less than 180 days.”

5. **Stays of proceedings.**
   
a. Soldiers may seek to have litigation before civil judicial and administrative proceedings stayed when their military service materially affects their ability to participate in the litigation.

b. The stay may be granted on the court’s own motion, and shall be granted for a period of 90 days upon a motion by the Soldier.

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20 Id. app. § 531.
21 This amount is subject to annual adjustment. Id. app. § 531(a).
22 Id. app. § 535.
23 Id.
24 Id. at § 522.
c. The application for the stay must include a letter from the Soldier establishing that the current military service materially affects the Soldier’s ability to participate in the litigation. The Soldier must also provide a date when he or she will be able to appear in court.

d. The application must also include a statement from the Soldier’s commander stating that the Soldier’s military service precludes attendance, and that leave is currently not authorized for the Soldier.

F. USERRA.

1. USERRA works as its name indicates: to protect the rights of Guardsmen and Reservists to return to their civilian employment following periods of military service. Obviously, this legislation provides major benefits to RC Soldiers. JAs should be at least generally acquainted with its major tenets.

2. In order to take advantage of the law, the service member must provide his or her employer with notice of the pending absence. Periods of absence, per employer, must not exceed five years, and the service must be characterized as “honorable” or “under honorable conditions.” The service member must report back “not later than the beginning of the first full regularly-scheduled work period on the first full calendar day following the completion of the period of service and the expiration of eight hours after a period allowing for the safe transportation of the person from the place of that service to the person’s residence.” If the absence is for longer periods, the service member must make an application for reemployment within specified times.

3. Although there are a number of protections, the law provides that employers must promptly reinstate their returning service members to the same, or like, position that they left, and with accrued seniority. They also must attempt to qualify the service member for the return to the position, if such re-qualification is necessary as a result of the person’s absence for military service.

4. Service members who experience difficulties with employers may find that the volunteer services of local ombudsmen from the National Committee for Employer Support of the Guard and Reserve (ESGR) will prove useful. While those with more serious problems may file suit with a private attorney, assistance also is available through the Secretary of Labor.

5. Although there is more to USERRA than this brief explanation can cover, one important aspect to keep in mind is that LAAs must be cautious when providing assistance on such matters. In that regard, the Department of Labor and Department of Justice may not wish to undertake a service member’s representation if that service member has been previously represented by counsel. Notwithstanding the

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26  In fact, the Act’s protections are much broader, and the law works as any anti-discriminatory legislation. As the law states, it “prohibit[s] discrimination against persons because of their service in the uniformed services.” 38 U.S.C. § 4301(a)(3)(2000). In a more complete sense, the law tells employers that “[a] person who is a member of, applies to be a member of, performs, has performed, applies to perform, or has an obligation to perform service in a uniformed service shall not be denied initial employment, reemployment, retention in employment, promotion, or any benefit of employment by an employer on the basis of that membership, application for membership, performance of service, application for service, or obligation.”  Id. § 4311(a).
27  Id. § 4312(a)(1).
28  Id. § 4312(a)(2). There are a number of exceptions to the five-year provision. In fact, most types of service, such as regularly-scheduled drills, mobilizations under the Presidential call-up and the partial mobilization, qualify and do not count toward the five-year cap.
29  Id. § 4304.
30  Id. § 4312(e)(1)(A)(i).
31  See id. § 4312(e)(1)(C) & (D).
32  Id. § 4313(a).
33  Id.
34  Information from the ESGR on USERRA and its own programs is available at http://www.esgr.org.
35  See 38 U.S.C. § 4322(a). See also id. § 4321(providing for preliminary assistance from the Department of Labor through its Veterans’ Employment and Training Service). Federal employees receive an assessment and assistance through the Office of Special Counsel.  Id. § 4324.
limits of the Legal Assistance Program, a client could encounter problems later when seeking in-court representation from the Departments of Labor or Justice.\footnote{See U.S. DEP’T OF ARMY, REG. 27-3, THE ARMY LEGAL ASSISTANCE PROGRAM para. 3-5c(2)(a) (21 Feb. 1996).} However, giving briefings to groups of Soldiers regarding USERRA, referring clients to the Department of Labor’s Veterans’ Employment and Training Service (VETS) or the ESGR, and following up with VETS should not present a problem for a service member who later decides to seek in-court representation.\footnote{Id. at para. 3-5c(2)(b).}


G. **Marriages by Proxy.**

1. Due to the possibility of an extension of the deployment, service members may have issues concerning canceling or delaying their travel and wedding plans.

2. Texas, California, Montana and Colorado currently allow marriage by proxy or video teleconferencing.\footnote{One possible internet resource for this issue is http://usmarriagelaws.com.}

**IX. CONCLUSION**

A. Legal Assistance is an essential JA mission. It becomes critical during exercises, deployments and combat operations. This chapter has examined some of the issues relevant to the successful delivery of this important service.

B. As a final matter, lists of supplies and other resources follow.

**CHECKLISTS**

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**Table 1: Sample Ready Box**

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<td>Quickscribe program</td>
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<td>Will Cover Sheets</td>
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38 Id. at para. 3-5c(2)(b).
40 One possible internet resource for this issue is http://usmarriagelaws.com.
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* 10 U.S.C. § 1044a only requires the signature of an authorized military notary as evidence of the notarization. Though no seal is required, it does help to ensure acceptance of military-prepared legal documents by organizations and persons outside the military.
### Table 2: Deployment Legal Assistance Official References

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<td>AR 27-55</td>
<td>Notarial Services (17 Dec 03)</td>
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<td>AR 600-8-101</td>
<td>Personnel Processing (In- and Out- and Mobilization Processing) (18 Jul 03)</td>
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<td>AR 600-15</td>
<td>Indebtedness of Military Personnel (14 Mar 86); DoD Dir. 1344.9 (Indebtedness of Military Personnel (Oct 1994)</td>
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<tr>
<td>AR 608-99</td>
<td>Family Support, Child Custody, and Paternity (29 Oct 03)</td>
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<td>AR 600-8-1</td>
<td>Army Casualty Operations Assistance/Insurance (7 Apr 06)</td>
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<td>AR 600-20</td>
<td>Army Command Policy (1 Feb 06)</td>
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<td>Martindale-Hubbell</td>
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### Table 3: TJAGLCS Publications on the JAGCNet & CD ROM

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<td>Federal Tax information Series</td>
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<td>JA 274</td>
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<td>JA 275</td>
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<td>Estate Planning Deskbook – Fall</td>
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CHAPTER 17

COMBATING TERRORISM

REFERENCES

5. 1971 Convention to Prevent and Punish the Acts of Terrorism Taking the Form of Crimes Against Persons and Related Extortion That Are of International Significance, 27 UST 3949; TIAS 8413.
15. 10 U.S.C. §§ 331-334, Insurrections
17. 18 U.S.C. § 1385, Posse Comitatus Act
18. 18 U.S.C. § 2331, Definitions
19. 22 U.S.C. § 2656f(d) Annual country reports on terrorism
21. 42 U.S.C. §§ 5121-5204c, Stafford Act
22. 50 U.S.C. §§ 401-441d, National Security Act
23. 50 U.S.C. § 413, Intelligence Oversight Act of 1980
25. 50 U.S.C. §§ 2251-2303, Civil Defense Act  
27. Uniting and Strengthening America by Providing Appropriate Tools Required to Intercept and Obstruct Terrorism (USA PATRIOT) Act of 2001, P.L. 107-56, Authority to Deter and Punish Terrorists Acts in the U.S. and Abroad, and to Enhance Law Enforcement Investigative Tools  
33. Executive Order 12148, Federal Emergency Management  
34. Executive Order 12333, U.S. Intelligence Activities  
35. Executive Order 12472, Assignment of National Security and Emergency Telecommunications Functions  
36. Executive Order 12656, Assignment of Emergency Preparedness Responsibilities  
37. Executive Order 13010, Critical Infrastructure Protection  
38. Executive Order 13099, Naming al-Qaeda as an FTO  
39. Executive Order 13129, Blocking Taliban assets  
40. Executive Order 13223, Ordering the Ready Reserve to Active Duty  
41. Executive Order 13224, Freezing Assets of 27 organizations/persons linked to al-Qaeda  
42. Executive Order 13228, Establishing Office of Homeland Security  
43. Executive Order 13231, Critical Infrastructure  
44. Executive Order 13260, Homeland Security Advisory Council and Senior Advisory Committees  
45. Executive Order (dated 28Feb03), Amendment of Executive Orders and other Actions in the Connection with the Transfer of Certain Functions to the Secretary of Homeland Security  
46. NSD 66, Civil Defense  
47. PDD 39, U.S. Policy on Counterterrorism (Unclassified Extract)  
48. PDD 62, Combating Terrorism  
49. PDD 63, Critical Infrastructure Protection  
50. NSPD-1, Organization of the Security Council (February, 2001)  
51. Military Order, Authorizing the Establishment of Military Commissions (November 13, 2001)  
52. DoD Military Commission Order (MCO) No.1, Procedures for Trials by Military Commission of Certain Non-United States Citizens in the War Against Terrorism (21 Mar 02)  
53. DoD MCO No. 2, Designation of Deputy Secretary of Defense as Appointing Authority (21Jun03)  
54. DoD Military Commission Instruction (MCI) No. 1, Establishment of Policies and Interpretations of Military Commission Instructions 30 Apr 03)  
55. DoDD 2000.12, DoD Combating Terrorism Program  
57. DoDI 2000.14, DoD Combating Terrorism Program Procedures  
58. DoDI, O-2000.16, DoD Combating Terrorism Program Standards  
59. DoDD 2311.01E, DoD Law of War Program  
60. DoDD 3020.26, Continuity of Operations, Polices and Planning  
61. DoDD 3020.36, Assignment of National Security  
62. DoDD 3025.1, Military Support to Civil Authorities  
63. DoDD 3025.12, Military Support to Civil Disturbances  
64. DoDM 3025.1M, Manual for Civil Emergencies
I. INTRODUCTION

A. On 11 September 2001, the U.S. view of the world changed. The unprecedented terrorist attacks in the United States on that day clearly demonstrated to the U.S. and the international community the depth and scope of global terrorism. The terrorist attacks in New York, Pennsylvania and Washington, D.C. also undoubtedly demonstrated the terrorists’ willingness and ability to target civilians, as well as military objects, here at home and abroad. Furthermore, the attacks unmistakably verified that the changing face of terrorism continues to evolve into organizations willing to inflict mass casualties. Historically, terrorist attacks were politically-motivated and did not typically involve mass casualties. The terrorist organizations of the 70s and 80s were mainly state-sponsored, characterized as having leftist political agendas, and avoided mass casualties. With the disintegration of the Soviet Union and the decline of communism, there has been a major shift of terrorists’ motives and tactics. Today, religious and ethnic fanaticism continues to rise. In many cases, today’s terrorists view violence as a divinely-inspired act. These terrorists believe they are complying with “God’s” law, and seemingly have no regard for the laws of man. Additionally, the availability of conventional weapons, the proliferation of technologies of weapons of mass destruction (WMD), and increased access to information technology provide today’s terrorist organizations with the means to carry out their deadly terror campaign. Furthermore, their methods have been increasingly lethal, in the sense that they are more willing to inflict mass casualties. This lethal combination of changing motives, means and methods of today’s terrorist organizations culminated with the attacks on the World Trade Center Towers and the Pentagon.

B. The 9/11 attacks clearly placed global terrorism on center-stage, both domestically and internationally. This focus on global terrorism has resulted in a close examination of how to combat it. As the world is discovering since the September 11 attacks, combating terrorism, particularly terrorism from non-state organizations such as the al-Qaida network, does not fit neatly into any existing paradigms. U.S. involvement in the insurgency in Iraq against
assorted sectarian groups, as well as the al-Qaeda organization in Afghanistan and beyond, is not the traditional type of armed conflict contemplated by the drafters of existing law of war conventions. Since 9/11, many issues and questions have been raised, and many remain unresolved. The manner in which the United States and the international community is combating terrorism will continue to evolve. One thing is clear, however: the United States is leading an unprecedented worldwide campaign against global terrorism, wherever it exists.

C. The international response to the 9/11 attacks was swift. In the United Nations on the day after the attacks, the General Assembly and the Security Council both passed resolutions regarding global terrorism. Additionally, on 28 September 2001, The U.N. Security Council unanimously adopted UNSCR 1373 under Chapter VII of the U.N. Charter. UNSCR 1373 is extremely significant in that it establishes a body of legally-binding obligations on all U.N. member states. It also defined the common core of the new international campaign to combat international terrorists, their organizations, and those who support them. Furthermore, UNSCR 1373 also called for the establishment of a Counter Terrorist Committee to ensure full implementation by all states. Other examples of international cooperation on the current war on terrorism include: 136 countries offering a diverse range of military assistance, with 17 countries having forces deployed in the Afghanistan region; 46 multilateral organizations declaring their support; and 142 countries acting to freeze terrorist assets.

D. Domestically, the United States has taken a broad range of steps to combat terrorism since 9/11. The President has implemented a comprehensive foreign policy against global terrorism. This policy includes putting the world on notice that any nation that harbors or supports terrorism will be regarded as a hostile regime. The administration has spearheaded the worldwide coalition against terrorism utilizing all available diplomatic, financial, law enforcement, intelligence and military means. The creation of the Department of Homeland Security (DHS) and the Homeland Security Council (HSC) were established to help protect against future terrorist attacks. In 2001 there has been a flurry of legislation passed by Congress, including the Authorization for Use of Force and the “PATRIOT Act”. OEF was the military manifestation of the administration’s use of military force against global terrorism. As the United States enters the fifth year in the GWOT new organizations, both military and civilian, are being created or revamped to more effectively wage a campaign against what are now called Islamo-fascist nihilists that routinely violate the law of war in their asymmetric fight against the United States and her allies.

E. The purpose of this chapter is to assist the judge advocate (JA) in understanding DoD’s role in combating terrorism. OEF is an obvious example of DoD’s role in combating terrorism, but DoD’s function is much broader than the use of military force. Accordingly, the remainder of the chapter will focus mainly on DoD’s role in supporting the U.S. effort in other areas in combating terrorism. Even before September 11, there were several studies proposing a greater role for the U.S. military in combating terrorism. The attacks on the homeland quickly moved the implementation forward. Examples include the revision of the SROE with SRUF and the bolstering of NORTHCOM to defend CONUS.

F. DoD is not the lead agency for combating terrorism. However, DoD does play a significant supporting role in several areas. In that regard, DoD is responsible for providing technical assistance or forces when requested by the President of the United States and/or the Secretary of Defense. Moreover, DoD is also responsible for protecting its own personnel, bases, ships, deployed forces, equipment and installations. Every commander at every level has the inherent responsibility of planning for and defending against terrorist attacks. Similarly, every servicemember, family member, DoD civilian, contractor and host nation laborer should be educated and alerted to possible terrorist attacks. JAs should participate in all foreign and domestic antiterrorism plans and in the implementation of those plans. JAs assigned to units involved in counterterrorism should have a thorough understanding of the unit’s plans and missions.

G. “Terrorism” is defined in DoD Dir. 2000.12 as the “calculated use of violence or threat of violence to inculcate fear; intended to coerce or to intimidate governments or societies in the pursuit of goals that are generally political, religious, or ideological.” The term “combating terrorism” involves both Counterterrorism and Antiterrorism. One of the issues that constantly arises in discussing terrorism is defining it. While this issue has plagued the United Nations and its ability to combat terrorism as an organization, the issue is present in domestic policy as well. The Department of State uses 22 U.S.C. § 2656f(d) for its definition of terrorism.

H. Counterterrorism (CT) generally refers to offensive military operations designed to prevent, deter and respond to terrorism. It is a highly-specialized, resource-intensive military activity. Certain national special
operations forces units are prepared to execute these missions on order of the President or SECDEF. Combatant commanders maintain designated CT contingency forces when national assets are not available. These programs are sensitive, normally compartmented, and addressed in relevant National Security Directives (NSD), Presidential Decision Directives (PDD), National Security Presidential Directives (NSPD), contingency plans (CONPLAN) and other classified documents. Therefore, this subject is beyond the scope of this publication.

I. Antiterrorism (AT) consists of defensive measures to reduce the vulnerability of individuals and property to terrorist attacks. Overseas (OCONUS), AT should be an integrated and comprehensive plan within each combatant command. The AT plan is normally thought of in two primary phases: proactive and reactive. The proactive phase includes planning, resourcing and taking preventive measures, as well as preparation, awareness, education and training, prior to an incident. The reactive phase includes the crisis management actions in response to an attack. In the continental United States (CONUS), DoD’s role is generally that of providing expert technical support in the area of consequence management.

II. JA INVOLVEMENT

A. As a member of the Crisis Management Team, the JA must provide essentially the same kind of legal advice to the commander of a force deployed overseas as he or she would provide in the event of a terrorist incident occurring at a CONUS installation. The unit must be prepared to defend itself, and legal questions such as what, if any, limitations exist on the use of force, and when is it appropriate to use deadly force, as well as the question of who may exercise jurisdiction over a particular incident, are issues that must be addressed prior to deployment.

B. The commander of a deployed unit, in addition to providing for force security and terrorism counteraction, must ensure that Soldiers are operating under clear, concise rules of engagement (ROE), regardless of the deployment location. Soldiers must be aware of their right to defend themselves, even while participating in a peacetime exercise. They must also be aware, however, of any restraints on the use of force. Note that the Chairman of the Joint Chiefs of Staff Standing Rules of Engagement (CJCS SROE) include “[a]ny civilian, paramilitary or military force, or terrorist(s)” as falling within the categories that may be a “Declared Hostile Force.”

C. JAs advising units involved in counterterrorism operations should be particularly cognizant of issues concerning: use of force/ROE; weapons selection and employment; collateral damage; defense of third parties; targeting (determination of proper targets); and terminology (e.g., response, reprisal, self-defense and anticipatory self-defense).

III. FEDERAL AGENCY ROLES IN COMBATING TERRORISM

A. Overview. The primary Federal organizations dealing with terrorism management are the National Security Council (NSC), the Department of State (DoS) and the Department of Justice (DoJ). However, the creation of the DHS has significantly transformed the government in its response to terrorism as has the creation of the Director of National Intelligence (DNI).

B. The NSC. The NSC formulates U.S. policy for the President on terrorist threats that endanger U.S. interests.

C. NSC’s Counterterrorism & National Preparedness Policy Coordination Committee. NSPD-1 established this committee. In that regard, NSPD-1 established the organization of the NSC under the Bush Administration. NSPD-1 abolished the previous system of interagency working groups, and replaced them with a policy coordination committee (PCC). This committee is comprised of representatives from DoS, DoJ, DoD, CJCS, CIA and FBI. The PCC has four standing subordinate groups to coordinate policy on specific areas relating to responding to terrorism. When the NSC is advised of the threat of a terrorist incident or actual event, the appropriate subordinate group will convene to formulate recommendations for the Counterterrorism and Preparedness PCC, who in turn will provide policy analysis for the Deputies Committee. The Deputies Committee then ensures that the issues brought before the Principals Committee and NSC are properly analyzed and prepared for a decision by the President.
D. **DoS.** DoS is the lead agency for responses to terrorism occurring OCONUS, other than incidents on U.S. flag vessels in international waters. Due to a Memorandum of Understanding between DoS and DoD, DoD has responsibility for terrorism against U.S. interests on the Arabian Peninsula. Once military force is directed, the President and SECEDEF exercise control of the U.S. military force.

E. **DoJ.** DoJ is normally responsible for overseeing the Federal response to acts of terrorism within the U.S. The U.S. Attorney General (AG), through an appointed Deputy Attorney General, makes major policy decisions and legal judgments related to each terrorist incident as it occurs. In domestic terrorism incidents, the AG will have authorization to direct a FBI-led Domestic Emergency Support Team (DEST), which is an ad hoc collection of interagency experts. INS (partially), the Office for Domestic Preparedness, and Domestic Emergency Support Teams are now part of the new DHS.

F. **Federal Bureau of Investigation.** The FBI has been designated the primary operational agency for the management of terrorist incidents occurring in CONUS. When a terrorist incident occurs, the lead official is generally the Special Agent in Charge (SAC) of the field office nearest the incident, and is under the supervision of the Director of the FBI. The FBI maintains liaison at each governor’s office. Because of the presence of concurrent jurisdiction in many cases, the FBI cooperates with state and local law enforcement authorities on a continuing basis. In accordance with the Atomic Energy Act of 1954, the FBI is the agency responsible for investigating a threat involving the misuse of a nuclear weapon, special nuclear material, or dangerous radioactive material. For an emergency involving terrorism, or terrorist acts involving chemical or biological WMD, the FBI also has the lead. In these efforts, the FBI coordinates with the Department of Energy (DoE), DoD, the Nuclear Regulatory Commission and the Environmental Protection Agency, as well as several states that have established nuclear, chemical and biological and/or WMD threat emergency response plans. The FBI’s National Domestic Preparedness Office has been shifted to DHS.

G. **DoE.** DoE has important national security responsibilities. The Office of Defense Programs maintains the safety, security and reliability of U.S. nuclear weapons stockpiles, without underground nuclear testing. The Office of Emergency Responses is prepared to respond to any nuclear or radiological accident or incident anywhere in the world. There are seven sub-offices with the Office of Emergency Responses. DoE’s Nuclear Incident Response Team, CBRN Countermeasures Programs, Environmental Measures Laboratory, and Energy Security and Assurance Program have been shifted to DHS.

H. **Department of Transportation (DoT).** DoT and/or the Federal Aviation Agency (FAA) are the Federal agencies responsible for responding to terrorist incidents on aircraft in flight within U.S. jurisdiction. The FAA has exclusive responsibility for the coordination of law enforcement responses in instances of air piracy. The FBI maintains procedures, in coordination with DoS and DoT, to ensure efficient resolution of terrorist hijackings. DoT, through the U.S. Coast Guard (USCG), is responsible for reducing the risk of maritime terrorist acts within the territorial seas of the United States. The USCG and FBI have an interagency agreement, and must cooperate when coordinating counterterrorism activities. (See USCG Commandant Instruction 16202.3a.) DoT’s Transportation Security Administration, as well as the USCG, is now part of DHS.

I. **Department of the Treasury.** The Department of the Treasury is responsible for preventing unlawful traffic in firearms and explosives, and for protecting the President and other officials from terrorist attacks. The Department’s U.S. Customs Service and Federal Law Enforcement Training Center have been shifted to DHS.

J. **Central Intelligence Agency (CIA).** The CIA provides overall direction for and coordination of the collection of national intelligence outside the United States. The CIA is led by the Director of the CIA, who formerly held many of the duties now held by the DNI, see below. The CIA mission is accomplished through collecting intelligence through human sources, correlating and evaluating intelligence related to national security and providing dissemination of such intelligence.

K. **Federal Emergency Management Agency (FEMA).** In the event of a terrorist WMD attack, FEMA manages the support provided by other agencies and the coordination with state and local authorities. FEMA relies on the Federal Response Plan to coordinate support for consequence management. FEMA has been shifted to DHS and is under the Emergency Preparedness and Response division.
L. DHS. On 1 March 2003, DHS officially came into existence. The creation of DHS is a significant transformation of the U.S. government, consolidating 22 disparate domestic agencies (consisting of over 170,000 employees) into one department, to protect the nation against threats to the homeland. The transformation is currently ongoing. DHS’s first priority is to protect the nation against further terrorist attacks. Component agencies will analyze threats and intelligence; guard our borders and airports; protect our critical infrastructure; and coordinate our nation’s response to future emergencies. Additionally, DHS is committed to protecting the rights of American citizens and enhancing public services, such as natural disaster assistance and citizenship services, by dedicating offices to these missions. The 22 agencies have been reconfigured into the following nine divisions: Border and Transportation Security; Emergency Preparedness & Response; Information Analysis & Infrastructure Protection; Science & Technology; Management; Coast Guard; Secret Service; Citizenship & Immigration Services; State & Local Government Coordination; and Private Sector Liaison. These divisions coordinate a comprehensive national strategy with Federal, state, and local counterterrorism efforts to strengthen the current protections against terrorist threats and attacks in the United States. With the exception of defending against direct attack, providing direct attack deterrence, and protecting critical national defense assets, DoD’s role in Homeland Security should primarily involve providing military forces in support of civilian Federal, state and local agencies. Prior to the establishment of DHS, FEMA was generally the lead agency in Consequence Management operations. As of this publication, how DHS will impact the roles of the other agencies remains unclear. Chapter 24 provides a more detailed discussion regarding Homeland Security.

M. DNI. Following the independent National Commission on Terrorist Attacks Upon the United States (9/11 Commission) Congress passed and the President signed the Intelligence Reform and Terrorism Prevention Act of 2004 on December 8, 2004. The Act amended the National Security Act and created the Office of the Director of National Intelligence (ODNI) led by the Director of National Intelligence (DNI). DNI began operations on April 22, 2005. The DNI serves as the head of the Intelligence Community. The DNI also serves as the principal advisor to the President, the National Security Council, and the Homeland Security Council for intelligence matters related to national security. The former advisory roles were previously held by the Director of the CIA. Much like DHS, ODNI missions continue to be developed as agencies formally under other executive departments now report and are tasked by ODNI directly, rather than their parent agency, such as DoD.

N. DoD. U.S. Armed Forces are prepared, on order, to attack terrorists or states involved in sponsoring terrorism. DoD Directive 2000.12 now prescribes that the Assistant Secretary of Defense for Special Operations and Low Intensity Conflict (ASD-SO/LIC) has the lead role within DoD in countering domestic terrorist incidents where U.S. forces may be used. The Nunn-Luger Bill calls for the military to maintain at least one domestic terrorism rapid response team, which is composed of members of the Armed Forces and employees of DoD with the appropriate expertise. Active Duty, National Guard and Reserve forces possess expertise, training and equipment that can support responses to chemical, biological and radiological attacks at DoD installations and civilian communities. Expert and capable technical organizations and tactical units, such as Explosive Ordnance Disposal (EOD) teams, the Marine Corps Chemical Biological Incident Response Force (CBIRF), and the Army’s Technical Escort Unit (TEU), are involved in the development of response plans and procedures. These units can assist the FBI on-site in dealing with chemical and biological incidents, such as: identification of contaminants; sample collection and analysis; limited decontamination; medical diagnosis and treatment of casualties; and render-safe procedure for WMD devices.

1. The Director of Military Support (DOMS) will serve as the executive agent for all domestic consequence support. However, the AG, through the FBI, will remain responsible for coordinating:

   a. The activities of all Federal agencies assisting in the resolution of the incident and in the administration of justice in the affected areas.
   
   b. Activities with state and local agencies that are similarly engaged.

2. For the military planner in the United States and its territories and possessions, the relationship between DoJ and DoD requires the development of local memoranda of agreement (or understanding) between the installation, base, unit or port, and the appropriate local FBI office. This precludes confusion in the event of an incident. Because of military turnover and reorganization, these local agreements should be reviewed and tested annually.
N. Military Authority. Upon notification of Presidential approval to use military force, the AG will advise the Director of the FBI, who will notify the SAC at the terrorist incident scene. Concurrently, the SECDEF will notify the on-scene military commander. Nothing precludes the presence of the military liaison to respond and keep the military chain of command informed. The military commander and the SAC will coordinate the transfer of operational control to the military commander. Responsibility for the tactical phase of the operation is transferred to the military authority when the SAC relinquishes command and control of the operation, and the on-site military commander accepts it. However, the SAC may revoke the military force commitment at any time before the assault phase, if the SAC determines that military intervention is no longer required and it can be accomplished without seriously endangering the safety of military personnel or others involved in the operation. When the military commander determines that the operation is complete and military personnel are no longer in danger, command and control will promptly be returned to the SAC.

IV. AUTHORITY

A. Criminal Actions. Most terrorist acts are Federal crimes, whether committed during peacetime or in military operations. Terrorists, by definition, do not meet the four requirements necessary for combatant status: wear uniforms or other distinctive insignia; carry arms openly; be under command of a person responsible for group actions; and conduct their operations in accordance with the laws of war. More importantly, terrorist activities typically do not occur during an international armed conflict and, therefore, the laws of armed conflict (which provide lawful combatant status) would not apply. Only lawful combatants can legitimately attack proper military targets. For that reason, captured terrorists are not afforded the protection from criminal prosecution attendant to prisoner of war (POW) status. However, common article 3 of the 1949 Geneva Conventions, which requires that noncombatants be treated in a humane manner, may apply to captured terrorists.

B. Jurisdiction. In peacetime military operations, most terrorist acts are Federal crimes. This is also true in police actions to maintain a legitimate government. However, in an internationally-recognized war or hostilities short of war (regional or global), terrorists can be tried under local criminal law or under military jurisdiction by either a court-martial or military commission. A commander’s authority to enforce security measures to protect persons and property is paramount during any level of conflict. Commanders must coordinate with their legal advisers to determine the extent of their authority to combat terrorism.

V. CONSTITUTIONAL AND STATUTORY GUIDANCE

A. The fundamental restriction on the use of the military in law enforcement is contained in the Posse Comitatus Act (PCA), which is discussed at length in the Domestic Operations chapter of this Handbook. However, several of the exceptions to the PCA are relevant to DoD’s contribution to the fight against terrorism. A discussion of the exceptions follows.

1. Constitutional Exceptions: The President, based on his inherent authority as the Commander-in-Chief, has the authority to use the military in cases of emergency and to protect Federal functions and property. Military commanders, by extension of this authority, may respond in such cases as well, pursuant to Immediate Response Authority. In the case of civil disturbances (which may result from a terrorist act), military commanders may rely on this authority, which is contained in DoD Directive 3025.12.

   a. Generally, to cope with domestic emergencies and to protect public safety, an Emergency Rule has evolved: when the calamity or extreme emergency renders it dangerous to wait for instructions from the proper military department, a commander may take whatever action the circumstances reasonably justify. However, the commander must comply with the following:

      (1) Report the military response to higher headquarters (e.g., in the Army, the DOMS at HQDA, DCSOPS should be contacted).

      (2) Document all facts and surrounding circumstances to meet any subsequent challenge of impropriety.
(3) Retain military response under the military chain of command.

(4) Limit military involvement to the minimum demanded by necessity.

b. Emergency situations include, but are not limited to, the following:

(1) Providing civilian or mixed civilian and military fire-fighting assistance where base fire departments have mutual aid agreements with nearby civilian communities.

(2) Providing EOD services.

(3) Using military working dog (MWD) teams in an emergency to aid in locating lost persons (humanitarian acts) or explosive devices (domestic emergencies).

2. Statutory Exceptions: 10 U.S.C. §§ 331-334 are the primary statutory exceptions pertinent to terrorism scenarios. A terrorist incident may well qualify as a civil disturbance. Triggering these statutes permits the active component to take on a law enforcement function, subject to the policy considerations discussed in the preceding section. In such a case, Federalization of the National Guard would not affect its functioning, since they would not be excepted from the PCA. For more information on these statutes, see the preceding section. In addition, some lesser-known statutes contain exceptions to the PCA:

a. To assist DoJ in cases of offenses against the President, Vice President, members of Congress, the Cabinet, a Supreme Court Justice, or an “internationally protected person.” (18 U.S.C. §§ 351, 1116, 1751)

b. To assist DoJ in enforcing 18 U.S.C. § 831, which deals with prohibited transactions involving nuclear materials. This statute specifically authorizes the use of DoD assets to conduct arrests and searches and seizures with respect to violations of the statute in cases of “emergency,” as defined by the statute.

c. To assist DoJ in enforcing 18 U.S.C. § 175 & 2332 during an emergency situation involving chemical or biological WMD, pursuant to 18 U.S.C. § 382. DoD support in WMD situations also appears in 50 U.S.C. §§ 2311-2367, Weapons of Mass Destruction Act of 1996. These statutes specifically authorize the use of DoD assets, and also provide authorization for DoD to arrest, search and seize in very limited situations.

B. Vicarious Liability. Commanders at all echelons should be aware of the legal principle of vicarious liability in planning and implementing antiterrorist measures. This principle imposes indirect legal responsibility upon commanders for the acts of subordinates or agents. For example, willful failure on the part of the commander or a subordinate to maintain a trained and ready reaction force, as required by regulation, could be construed as an act taking the commander out of the protected position of being an employee of the Federal Government; thus making the commander subject to a civil suit by any hostages who are injured. Civil or criminal personal liability may result from subordinates’ or agents’ unlawful acts, negligence or failure to comply with statutory guidance. With the increasing number of civilian contract personnel on military installations and the sophistication of terrorist organizations, commanders should pay particular attention to meeting regulatory requirements and operating within the scope of their authority. The legal principle of vicarious liability, long established in the civilian community, has only recently applied to the military community. In this light, the command’s legal adviser has become increasingly important to the commander in the planning, training and operational phases of the antiterrorist program.

VI. JURISDICTION AND AUTHORITY FOR HANDLING TERRORIST INCIDENTS

A. Jurisdiction Status of Federal Property. In determining whether a Federal or state law is violated, it is necessary to look not only to the substance of the offense, but also to where the offense occurred. In many cases, the location of the offense will determine whether the state or Federal government will have jurisdiction to investigate and prosecute violations. There are four categories of Federal territorial jurisdiction: exclusive, concurrent, partial and proprietary.
1. **Exclusive jurisdiction** means that the Federal government has received, by whatever method, all of the authority of the state, with no reservations made to the state except the right to serve criminal and civil process. In territory that is under the exclusive jurisdiction of the United States, a state has no authority to investigate or prosecute violations of state law. However, the Assimilative Crimes Act, 18 U.S.C. § 13, allows the Federal government to investigate and prosecute violations of state law that occur within the special maritime and territorial jurisdiction of the United States.

2. **Concurrent jurisdiction** means that the United States and the state each have the right to exercise the same authority over the land, including the right to prosecute for crimes. In territory that is under the concurrent jurisdiction of the United States and a state, both sovereigns have the authority to investigate or prosecute violations of their respective laws. In addition, the Federal government may prosecute violations of state law under the Assimilative Crimes Act.

3. **Partial jurisdiction** refers to territory where the U.S. exercises some authority, and the state exercises some authority beyond the right to serve criminal and civil process (usually the right to tax private parties). In territory that is under the partial jurisdiction of the United States, a state has no authority to investigate or prosecute violations of state law, unless that authority is expressly reserved. However, the Federal government may prosecute violations of state law under the Assimilate Crimes Act.

4. **Proprietary jurisdiction** means that the United States has acquired an interest in (or title to) property, but has no legislative jurisdiction over it. In territory that is under the proprietary jurisdiction of the United States, the United States has the authority to investigate and prosecute non-territory-based Federal offenses committed on such property, such as assault on a Federal officer. This authority does not extend to investigations and prosecution of violations of state laws under the Assimilative Crimes Act and Federal Crimes Act of 1970. The state has the authority to investigate and prosecute violations of state law that occur on such territory.

**B. Federal Authority.** Several Federal criminal statutes apply to terrorist activities committed in the U.S. or against U.S. nationals or interests abroad. Some deal with conduct that is peculiar to terrorism, such as 18 U.S.C. § 2332 (prohibiting murder or assault of U.S. nationals overseas, when the AG certifies that the crime was intended to coerce, intimidate, or retaliate against a civilian population). Other Federal statutes proscribe conduct that is a crime for anyone, but in which a terrorist may engage to accomplish his purposes, such as 18 U.S.C. § 32 (destruction of aircraft or aircraft facilities); 18 U.S.C. § 1203 (hostage taking); and 49 U.S.C. § 46502 (aircraft piracy). The Assimilative Crimes Act, finally, will allow the Federal government to investigate and prosecute violations of state law regarding terrorist acts or threats that occur within the exclusive, concurrent or partial jurisdiction of the United States, thereby giving the Federal government investigative and prosecutorial jurisdiction over a wide range of criminal acts. Once a violation of Federal law occurs, the investigative and law enforcement resources of the FBI and other Federal enforcement agencies become available, and prosecution for the offense may proceed through the Office of the United States Attorney.

**C. Federal and State Concurrent Authority.** In some cases, terrorist acts may be violations of state law as well as Federal law. In that situation, both state and Federal law enforcement authorities have power under their respective criminal codes to investigate the offense and institute criminal proceedings. If a terrorist act is a violation of both Federal and state law, then the Federal government can either act or defer to the state authorities, depending on the nature of the incident and the capabilities of local authorities. Even where the Federal government defers to state authorities, it can provide law enforcement assistance and support to local authorities on request. The prosecuting authority makes the choice between Federal or state action. However, successive prosecutions are possible even where Federal and state law proscribe essentially the same offense, without contravening the Fifth Amendment prohibition against double jeopardy. (For example, recall Federal and state prosecutions regarding the Oklahoma City Bombing.) Two relevant factors regarding law enforcement responsibility for a given incident are:

1. The capability and willingness of state or Federal authorities to act.

2. The importance of the state or Federal interest sought to be protected under the criminal statute.
VII. MILITARY INSTALLATION COMMANDER’S RESPONSIBILITIES

A. PDD-39 directs Federal agencies to ensure that the people and facilities under their jurisdiction are protected against terrorism. This applies to DoD facilities CONUS and OCONUS. In response to a Downing Assessment Task Force recommendation concerning the Khobar Towers bombing, DoD and DoS are reviewing their responsibilities to protect U.S. military and personnel assigned OCONUS.

B. Domestic Incidents. Although the FBI has primary law enforcement responsibility for terrorist incidents in the United States (including its possessions and territories), installation commanders are responsible for maintaining law and order on military installations. Contingency plans should address the use of security forces to isolate, contain and neutralize a terrorist incident within the capability of installation resources. In the United States, installation commanders will provide the initial and immediate response to any incident occurring on military installations to isolate and contain the incident. The FBI will take the following steps:

1. The senior FBI official will establish liaison with the command center at the installation. If the FBI assumes jurisdiction, the FBI official will coordinate the use of FBI assets to assist in resolving the situation; e.g., hostage rescue team and public affairs assets.

2. If the FBI assumes jurisdiction, the AG will assume primary responsibility for coordinating the Federal law enforcement response.

3. If the FBI declines jurisdiction, the senior military commander will take action to resolve the incident.

4. Even if the FBI assumes jurisdiction, the military commander will take immediate actions as dictated by the situation to prevent loss of life and to mitigate property damage before the FBI response force arrives.

5. In all cases, command of military elements remains within military channels.

6. Response plans with the FBI and service agencies should be exercised annually at the installation and base level to ensure the plans remain appropriate.

C. Foreign Incidents. For foreign incidents, the installation commander’s responsibilities are the same as for domestic incidents, with the added requirement to notify the host nation and DoS. Notification to DoS is made at the combatant commander level. In all AORs, existing contingency plans provide guidance to the installation commander regarding notification procedures. DoS has the primary responsibility for dealing with terrorism involving U.S. citizens abroad. The installation’s response is also subject to agreements established with the host nation. Such agreements notwithstanding, the SROE (CJCS Instruction 3121.01B) make it clear that the commander always retains the inherent right and obligation of self-defense.

D. The response to an off-installation foreign incident is the sole responsibility of the host nation. U.S. military assistance, if any, depends on the applicable status of forces agreement (SOFA) or memorandum of understanding and coordination through the U.S. embassy in that country. Military forces will not be provided to host nation authorities without a directive from DoD that has been coordinated with DoS. The degree of DoS interest and the involvement of U.S. military forces depend on the incident site; the nature of the incident; the extent of foreign government involvement; and the overall threat to U.S. security.

VIII. VARIOUS ISSUES REGARDING THE CURRENT WAR ON TERRORISM

A. This portion of the chapter relates solely to some of the issues highlighted in the Global War on Terrorism (GWOT), including OEF. This section does not specifically address any past or potential future issues involving the war on terrorism.

B. Legal Basis for Military Use of Force in Afghanistan. Self Defense under the UN Charter, Article 51. Although neither UNSCR 1368 (12 Sep 01) nor UNSCR 1373 (28 Sep 01) expressly authorize the use of force against the terrorists, both resolutions recognize the United States’ “inherent right of self-defense”.

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C. **Application of the Law of Armed Conflict.** As a matter of U.S. policy, DoDD 2311.01E, *DoD Law of War Program* (9 May 2006) states the U.S. armed forces comply with the law of war during all armed conflicts, however such conflicts are characterized, and in all other military operations.

D. **Status of Enemy Participants in Conflict.** **Unlawful Combatants.** Taliban and al-Qaida lack some or all of the four attributes specified in Article 4, GC III; thus, they are unlawful combatants. *(See January 22, 2002 NSC statement of U.S. policy regarding al-Qaida and Taliban detainees.)*

E. **Status of Detainees in Guantanamo Bay.** The White House statement released on February 7, 2002 resolved this issue. The President determined that neither Taliban nor al-Qaida detainees are entitled to POW status. The President confirmed that the Geneva Conventions do apply to the Taliban detainees, but not to the al-Qaida detainees. With regard to the al-Qaida detainees, al-Qaida is not a state party to the Geneva Convention; it is a foreign terrorist group. Therefore, its members are not entitled to the protections of the Geneva Convention. With regard to the Taliban detainees, although Afghanistan is a party to the Geneva Convention and the Geneva Conventions apply to the Taliban detainees, the Taliban detainees are not entitled to POW status because they do not satisfy the four conditions specified in Article 4, Geneva Convention Relative to the Treatment of Prisoners of War. The White House position is that the Taliban has not effectively distinguished itself from the civilian population of Afghanistan and has not conducted its operations in accordance with the laws and customs of war. Although the Taliban and al-Qaida detainees are not entitled to POW status, the United States “has treated and will continue to treat all Taliban and al-Qaida detainees in Guantanamo Bay humanely and consistent with the principles of the Geneva Convention.”

F. **Military Commissions.** On 13 November 2001, the President signed an order authorizing the creation of military commissions to try certain individuals. Individuals subject to the order include: members of al-Qaida; those who have engaged in, aided or abetted, or conspired to commit acts of international terrorism that have caused, threaten to cause, or have as their aim to cause, injury or adverse effects on the United States, or its citizens; or to have knowingly harbored such individuals. The President will decide who is subject to the order on a case-by-case basis. On March 21, 2002, SECDEF issued Military Commissions Order No. 1, which contains the rules and procedures for the military commissions. The remaining rules, procedures and docketing information for the military commissions can be found at [www.defenselink.mil/news/commissions.html](http://www.defenselink.mil/news/commissions.html).
CHAPTER 18

INFORMATION OPERATIONS

REFERENCES

18. DoDD 5505.9, Interception of Wire, Electronic, and Oral Communications for Law Enforcement (20 April 1995).
I. INTRODUCTION

A. “Information Operations (IO) are described as the integrated employment of electronic warfare (EW), Computer Network Operations (CNO), psychological operations (PSYOP), military deception (MILDEC), and operations security (OPSEC), in concert with specified supporting and related capabilities, to influence, disrupt, corrupt, or usurp adversarial human and automated decision making while protecting our own.” 1 IO require the close, continuous integration of offensive and defensive capabilities and activities, as well as effective design, integration, and interaction of command and control (C2) with intelligence support. IO-related activities include, but are not limited to, public affairs (PA) and civil military operations (CMO) activities.


2. IO are primarily concerned with affecting decisions and decision-making processes, while at the same time defending friendly decision-making processes. Therefore, IO are applied to accomplish both offensive and defensive objectives. The principal goal is to achieve and maintain information superiority for the U.S. and its allies. The following five core capabilities are integrated into the planning and execution of operations in the information environment:

a. PSYOP are actions designed to convey selected truthful information and indicators to foreign audiences. They are designed to influence emotions, motives, objective reasoning and, ultimately, the behavior of foreign governments, organizations, groups and individuals. Though the vast majority of PSYOP do not raise issues of truthfulness, the 1907 Hague Convention No. IV states that ruses of war are legal so long as they do not amount to treachery or perfidy. PSYOP have played a major role in recent operations, to include Desert Shield/Desert Storm, Bosnia, Kosovo, Operation ENDURING FREEDOM and Operation IRAQI FREEDOM. In today’s information environment, even PSYOP conducted at the tactical level can have strategic effects. Therefore, PSYOP have an approval process that must be clearly understood, and the necessity for timely decisions is fundamental to effective PSYOP and IO.2

b. MILDEC includes actions executed to deliberately mislead enemy decision-makers as to friendly military capabilities, intentions and operations, thereby causing the adversary to take specific actions (or inactions) that will contribute to the accomplishment of the friendly forces’ mission.3 As with PSYOP, there is no prohibition on cover or deception operations, so long as they are not tied to an enemy’s reliance on compliance with the law of war. Military deception operations have been used throughout history, including actions designed to divert attention from Normandy for the D-Day invasion in WWII.

c. OPSEC denies the adversary critical information about friendly capabilities and information needed for effective and timely decision-making, leaving the adversary vulnerable to other offensive capabilities.4

d. EW includes any military action involving the use of electromagnetic (EM) and directed energy to control the EM spectrum or to attack the adversary.5 There are three major subdivisions of EW: electronic attack (EA); electronic protection (EP); and electronic warfare support (ES). All three contribute to both the offensive and defensive components of IO.


(1) **EA** is any military action involving the use of EM and directed energy to control the EM spectrum or to attack the enemy. EA involves actions taken to attack the adversary with the intent of degrading, neutralizing or destroying enemy combat capability in order to prevent or reduce an adversary’s effective use of the EM spectrum.

(2) **EP** involves such actions as self-protection jamming and emission control, which are taken to protect friendly use of the electronic spectrum by minimizing the effects of friendly or adversary employment of EW that degrade, neutralize or destroy friendly combat capability.

(3) **ES** contributes to the Joint Force’s situational awareness by detecting, identifying and locating sources of intentional or unintentional radiated EM energy for the purpose of immediate threat recognition.

e. **CNO** is the umbrella term for all facets of computer operations and is used to attack, deceive, degrade, disrupt, deny, exploit and defend electronic information and infrastructure. CNO include Computer Network Attack (CNA), Computer Network Defense (CND) and Computer Network Exploitation (CNE) capabilities. The DoD lead for CNO activities is found in Strategic Command (STRATCOM).

5. **IO Supporting Capabilities.** The following activities support IO:

   a. **Information Assurance (IA)** ensures the availability, integrity, authentication, confidentiality and non-repudiation of information systems. IA, in combination with CND, is key to ensuring that our information systems are protected and defended from adversaries, thereby allowing us to share awareness; create knowledge; enhance command and control; and support collaboration and self-synchronization.

   b. **Physical security** protects physical facilities containing information and information systems worldwide.

   c. **Physical attack/destruction** refers to the use of kinetic weapons against designated targets as an element of an integrated IO effort.

   d. **Counterintelligence (CI)** activities contribute to defensive IO by providing information and conducting activities to protect and defend friendly information systems against espionage, sabotage, or terrorist activities.

   e. **Combat Camera (COMCAM)** provides imagery support across the range of military operations.

6. **IO-Related Capabilities.** The following activities relate to and support the conduct of IO:

   a. **PA** activities ensure a timely flow of information to both external and internal audiences. PA programs contribute to IA by disseminating factual information. Factual information dissemination counters adversary deception and propaganda. Coordination of PA and IO plans is required to ensure that PA initiatives support the commander’s overall objectives, consistent with the DoD principles of information. PA and IO efforts will be integrated consistent with policy or statutory limitation and security. The news media and other information networks’ increasing and virtually instantaneous availability to society’s leadership, population and infrastructure can have a significant impact on national will, political direction and national security objectives and policy.

   b. **CMO** are the activities of the commander that establish, maintain, influence or exploit relations between military forces, governmental and nongovernmental civilian organizations and authorities, and the civilian populace. CMO can be particularly effective in peacetime and pre-/post-combat operations when other capabilities and actions may be constrained.

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c. Defense Support to Public Diplomacy (DSPD) consists of activities and measures taken by DoD components to support and facilitate public diplomacy efforts of the U.S. Government.

II. DEFENDING U.S. CRITICAL INFRASTRUCTURE AND INFORMATION SYSTEMS

A. “The Department of Defense is heavily dependent upon timely and accurate information and is keenly focused on information operations and information assurance. . . . Over 95% of DoD telecommunications travel over commercial systems, and the interdependence of our civilian infrastructure and national security grows dramatically on a daily basis. In a few short decades, the global networking of computers via the Internet will very likely be viewed as the one invention that had the greatest impact on human civilization—and perhaps the greatest challenge to our national security.”

B. On 15 September 1993, President Clinton established the “United States Advisory Council on the National Information Infrastructure (NII)” by Executive Order 12864. This Advisory Council was tasked to advise the Secretary of Commerce on a national strategy and other matters related to the development of the NII.

C. Recognizing the vulnerabilities created by U.S. dependence upon information technology, President Clinton promulgated Executive Order 13010 on 15 July 1996, establishing the “President’s Commission on Critical Infrastructure Protection (CIP).” EO 13010 declared that certain “national infrastructures are so vital that their incapacity or destruction [by physical or cyber attack] would have a debilitating impact on the defense or economic security of the United States.” EO 13010 listed eight categories of critical infrastructures: telecommunications; electrical power systems; gas and oil storage and transportation; banking and finance; transportation; water supply systems; emergency services (including medical, police, fire and rescue); and continuity of government. Recognizing that many of these infrastructures are owned and operated by the private sector, EO 13010 noted that it is essential that the government and private sector work together to develop a strategy for protecting them and assuring their continued operation.

D. Presidential Decision Directive (PDD) 62, Combating Terrorism and PDD 63, Critical Infrastructure Protection. On 22 May 1998, in order to enhance U.S. ability to protect critical infrastructures, President Clinton promulgated two PDDs to build the interagency framework and coordinate our critical infrastructure defense programs.

1. PDD 62 focuses on the growing threat of unconventional attacks against the U.S., such as terrorist acts; use of weapons of mass destruction (WMD); assaults on critical infrastructures; and cyber attacks.

2. PDD 63 calls for immediate action and national effort between government and industry to assure continuity and viability of our critical infrastructures. PDD 63 makes it U.S. policy to take all necessary measures to swiftly eliminate any significant vulnerability to physical or information attacks on critical U.S. infrastructures, particularly our information systems.

E. On 22 October 2001, President Bush issued Executive Order 13231, Critical Infrastructure Protection in the Information Age. In that Order, President Bush states: “It is the policy of the United States to protect against disruption of the operation of information systems for critical infrastructure and thereby help to protect the people, economy, essential human and government services, and national security of the United States and to ensure that any disruptions that occur are infrequent, of minimal duration, and manageable, and cause the least damage possible.” To help accomplish this, EO 13231 establishes the President’s Critical Infrastructure Protection Board.

F. On 17 December 2003, President Bush issued Homeland Security Presidential Directive 7, Critical Infrastructure Identification, Prioritization, and Protection. This directive tasks Federal departments with the responsibility to “identify, prioritize, and coordinate the protection of critical infrastructure and key resources in order to prevent, deter, and mitigate the effects of deliberate efforts to destroy, incapacitate, or exploit them. Federal

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departments and agencies will work with state and local governments and the private sector to accomplish this
objective.” The Secretary of the Department of Homeland Security (DHS) is tasked with coordinating the “overall
national effort to enhance the protection of the critical infrastructure and key resources of the United States.”

G. These authorities place emphasis on the protection of IO systems tied to critical national infrastructure,
including those associated with national security. They also task each agency with responsibility to protect its own
systems. However, DHS is the overall coordinator and Department of Justice (DoJ) has the lead in investigation and
prosecution of any attacks on those critical IO systems.

III. INTERNATIONAL LEGAL CONSIDERATIONS IN IO

A. IO are governed by both pre-hostilities law, or *jus ad bellum*, and the law of war, or *jus in bello*, once
hostilities have begun.

B. **IO in Jus ad Bellum.** As explained in Chapter 1 of this Handbook, the primary *jus ad bellum* document is
the UN Charter, and the ultimate question, based on UN Charter articles 2(4), 39 and 51, is whether a particular
application of IO equates to a “use of force” or “armed attack.”

1. While the phrase “use of force” is commonly understood to include a military attack of one State by the
organized military of another State, *i.e.*, an *armed attack*, some coercive State activities that fall short of an armed
attack may also cross the threshold of Article 2. “The Article 2(4) prohibition on the use of force also covers
physical force of a non-military nature committed by any state agency. . . . [U]narmed, non-military physical force
may produce the effects of an armed attack prompting the right of self-defense laid down in Article 51.”

2. Further, some aspects of IO may not even cross the threshold of a use of force under article 2(4). “The
dilemma lies in the fact that CNA [and IO in general] spans the spectrum of consequentiality. Its effects freely
range from mere inconvenience (*e.g.*, shutting down an academic network temporarily) to physical destruction (*e.g.*, as in creating a hammering phenomenon in oil pipelines so as to cause them to burst) to death (*e.g.*, shutting down
down power to a hospital with no back-up generators).”

3. To determine the legality of any pre-hostilities action under the UN Charter, it is necessary to determine
where that action would fit along the spectrum of force: below the threshold of a use of force under article 2(4); an
actual “use of force” under article 2(4); or an armed attack under article 51 giving the victim state the right to
respond in self-defense.

4. **Offensive IO.** Any offensive IO prior to hostilities must comply with the UN Charter. While the
principles are similar with any aspect of IO, the area of CNO is probably the most likely to create significant legal
issues.

   a. How these principles of international law will be applied to CNA by the international community is
   unclear. Much will depend on how nations and international institutions react to the particular circumstances in
   which the issues are raised for the first time. It seems likely that the international community will be more interested in
   the consequences of a CNA than in the means used. A CNA can cause significant property and economic
damage, as well as human fatalities, by utilizing the Internet to cause a variety of effects, such as: flooding by
   opening the flood gates of a dam; train wrecks by switching tracks for oncoming trains; plane crashes by shutting
down or manipulating air traffic control systems; large chemical explosions and fires by readjusting the mix of
volatile chemicals at an industrial complex; a run on banks or a massive economic crisis by crashing stock
exchanges; and any number of other examples that are limited only by the imagination of the actor. The effect can
be the same, if not more severe, as if the destruction was caused by conventional kinetic means of warfare.”

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9 Id at 101.


11 See Sharp, supra note 12, at 101-02.
b. Though there is little State practice to help determine how the international community will view offensive IO, “it seems likely that the international community will be more interested in the consequences of a computer network attack [or other means of IO] than in its mechanism.” This means that the method of IO is less important than the effects of a particular IO when establishing the legality of an action.

5. Defensive IO. As with offensive IO, legal issues are most likely to occur in the area of CNO. Equipment necessary for CNA is readily available and inexpensive, and access to many computer systems can be obtained through the Internet. As a result, many U.S. military and non-military information systems are subject to CNA anywhere and anytime. The actor may be a foreign State; an agent of a foreign State; an agent of a non-governmental entity or group; or an individual acting for purely private purposes. The phrase “use of force” also applies to all agencies and agents of a State’s government, such as the organized military; militia; security forces; police forces; intelligence personnel; or mercenaries. When determining a lawful response to a CNA, any U.S. military action should be guided by the principles of attribution and characterization, the doctrine of neutrals, and the international rules regarding self-defense, all described below.

a. Attribution of an attack to the responsible actor is very important in determining an appropriate response. However, identification of a CNA originator has often been a difficult problem, especially when the intruder has used a number of intermediate relay points, when he has used an anonymous bulletin board whose function is to strip away all information about the origin of messages it relays, or when he has used a device that generates false origin information. Locating an originating computer does not entirely resolve attribution problems, since a computer may have been used by an unauthorized user, or by an authorized user for an unauthorized purpose.

b. Characterization of the intent and motive underlying the attack may also be very difficult, though equally important, when determining an appropriate response. Factors such as persistence, sophistication of methods used, targeting of especially sensitive systems, and actual damage done may persuasively indicate both the intruder’s intentions and the dangers to the system in a manner that would justify an action in defense.

c. Neutrality. As a general rule, all acts of hostility in neutral territory, including neutral lands, waters and airspace, are prohibited. Although a neutral nation may allow belligerents to use information systems that simply relay communications (like phone networks), a belligerent nation has a right to demand that a neutral nation prevent belligerents from using information systems that generate information to support their belligerent activities. If the neutral nation is unable or unwilling to do so, other belligerents may have a limited right of self-defense to take necessary and proportionate action against the neutral nation (e.g., jamming) to prevent such use by the enemy.

(1) A limited exception exists for communications relay systems. Articles 8 and 9 of 1907 Hague Convention respecting Rights and Duties of Neutral Powers and Persons in Case of War on Land (U.S. is a party) provides that “A neutral Power is not called upon to forbid or restrict the use on behalf of belligerents of telegraph or telephone cables or of wireless telegraph apparatus belonging to it or to Companies or private individuals,” so long as such facilities are provided equally to both belligerents.

(2) International consortia present special problems. Where an international communications system is developed by a military alliance, such as NATO, few neutrality issues are likely to arise. Other international consortia provide satellite communications and weather data used for both civilian and military purposes and are comprised by membership that virtually guarantees not all members of the consortium will be allies in future conflicts. Consortia such as INTELSAT, INMARSAT, ARABSAT, EUTELSAT and EUMETSAT have attempted to deal with this possibility by limiting system uses during armed conflict. However, INMARSAT nations have determined that this language permits use by UN Security Council authorized forces, even while engaged in armed conflict.

13 Id at 19.
14 Id.
d. Self-Defense.

(1) If a CNA results in widespread civilian deaths and property damage, it may well be that the international community would not challenge the victim nation if it concluded that it was the victim of an armed attack, or an equivalent of an armed attack. Even if the systems attacked were unclassified military logistics systems, an attack upon such systems might seriously threaten a nation’s security. If a particular CNA is considered an armed attack or its equivalent, it would seem to follow that the victim nation would be entitled to respond in self-defense by CNA or by conventional military means to respond in self-defense. A State might respond in self-defense to disable the equipment and personnel used to mount the offending attack.

(2) In some circumstances, it may be impossible or inappropriate to attack the specific means used, such as when the personnel and equipment cannot reliably be identified, or an attack would not be effective, or an effective attack might result in disproportionate collateral damage. In such cases, any legitimate military target could be attacked, as long as the purpose of the attack is to dissuade the enemy from further attacks or to degrade the enemy’s ability to undertake further attacks (i.e., not in “retaliation” or reprisal).

(3) It seems beyond doubt that any unauthorized intrusion into a nation’s computer systems would justify that nation in taking self-help action to expel the intruder and to secure the system against reentry. Though the issue has yet to be addressed in the international community, unauthorized electronic intrusion may be regarded as a violation of the victim’s sovereignty, or even as equivalent to a physical trespass into that nation’s territory. Such intrusions create vulnerability, since the intruder had access to information and may have corrupted data or degraded the system. At a minimum, a victim nation of an unauthorized computer intrusion has the right to protest such actions if it can reliably characterize the act as intentional and attribute it to agents of another nation.

(4) It is far from clear the extent to which the world community will regard CNA as “armed attacks” or “uses of force,” and how the doctrine of self-defense will be applied to CNA. The most likely result is an acceptance that a nation subjected to a State-sponsored CNA can lawfully respond in kind and that, in some circumstances, it may be justified in using conventional military means in self-defense. Unless nations decide to negotiate a treaty addressing CNA, international law in this area will develop through the actions of nations and through the positions the nations adopt publicly as events unfold.

C. IO in Jus in Bello.

1. Legal Analysis. While some have termed IO, and particularly CNO, as a revolution in military affairs, use of various forms of IO generally require the same legal analysis as any other method or means of warfare. However, there are some aspects of IO that deserve special mention.

2. Treachery or Perfidy. Article 37 of Protocol I to the Geneva Conventions prohibits belligerents from killing, injuring or capturing an adversary by perfidy. The essence of this offense lies in acts designed to gain advantage by falsely convincing the adversary that applicable rules of international law prevent engaging the target when in fact they do not. The use of enemy codes and signals is a time-honored means of tactical deception. However, misuse of distress signals or of signals exclusively reserved for the use of medical aircraft would be perfidious. The use of deception measures to thwart precision guided munitions would be allowed, while falsely convincing the enemy not to attack a military target by electronic evidence that it was a hospital would be perfidious. “Morphing” techniques, while not a violation of the law of war generally, would be considered perfidy — and a war crime — if used to create an image of the enemy’s chief of State falsely informing troops that an armistice or cease-fire agreement exists.

15 Id at 16.
16 Id. at 17.
3. **Unintended Consequences.** Some have raised the issue of the unintended consequences that might arise from the use of IO in warfare. Some have argued that various means of IO may not be controllable, such as CNO involving a virus or malicious logic, and are therefore illegal.\(^{19}\) While CNO may increase the number and types of targets available, this increased access does not require an increased standard of care. The same legal analysis is required for any IO targeting, including the analysis of potential collateral damage and unintended consequences.

4. **Civilians.** One of the most unsettled issues is the role of civilians in IO. As mentioned in Chapter 2 of this Handbook, civilians lose their protected status when they take an “active part” (or “direct part,” depending on whose view of the law you endorse) in hostilities. In the area of IO, “[s]ome countries have elected to contract out information warfare functions, whether those functions involve the maintenance of assets or the conduct of operations. Moreover, computer network attack is a function that may be tasked to government agencies other than the military.”\(^{20}\) State practice in this area is undeveloped, but it appears that the role of civilians in this area will only increase over time.

D. **Assessment.** It is not clear what IO techniques may be considered “use of force,” or what kinds of IO may be considered “armed attack.” However, if the deliberate actions of one belligerent cause injury, death, damage and destruction to the military forces, citizens and property of another belligerent, those actions are likely to be judged by applying traditional Law of War principles. DoD Office of the General Counsel (OGC) adopts a results test. In that regard, OGC’s “Assessment” concludes that: “[I]f a coordinated computer network attack shuts down a nation’s air traffic control system along with its banking and financial systems and public utilities, and opens the floodgates of several dams resulting in general flooding that causes widespread civilian deaths and property damage, it may well be that no one would challenge the victim nation if it concluded that it was a victim of an armed attack, or of the equivalent to an armed attack.”\(^{21}\) While this is helpful in the event of a catastrophic CNA, it does not provide much guidance for a CNA that affects only one of the systems mentioned.

E. **Communications law and IO.**\(^{22}\)

1. **International Communications Law.** International communications law consists primarily of a number of bilateral and multilateral communications treaties. The *International Telecommunications Convention of 1982 (ITC)* (the Nairobi Convention) is the most significant. The ITC is the latest in a series of multilateral agreements that establish the International Telecommunication Union (ITU) (a specialized agency of the UN). These agreements invest the ITU with the authority to formulate telegraph and telephone regulations, which become binding legal obligations upon formal acceptance by ITU member nations. They also establish mutual legal obligations among parties, several of which are directly relevant to IO.

   a. **ITC Article 35** provides that all radio “stations, whatever their purpose, must be established and operated in such a manner as not to cause harmful interference to the radio services or communications of other Members or of recognized private operating agencies, which carry on radio service, and which operate in accordance with the provisions of the Radio Regulations.”

   b. **Annex 2 to the ITC** defines “harmful interference” as “interference which endangers the functioning of a radio navigation service or of other safety services or seriously degrades, obstructs or repeatedly interrupts a radio communication service operating in accordance with the Radio Regulations.” This provision would appear to restrict IO techniques that involve the use of radio broadcasting; for example, jamming or “spoofing” of a radio navigation service.

   c. However, **ITC Article 38** provides a specific exemption for military transmissions: “members retain their entire freedom with regard to military radio installations of their army, naval and air forces.” Article 38 further provides: “Nevertheless, these installations must, so far as possible, observe . . . the measures to be taken to

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\(^{19}\) See Schmitt, Wired Warfare, *supra* note 21, at 389.

\(^{20}\) Id. at 383.

\(^{21}\) DoD OGC, *supra* note16 at 16.

prevent harmful interference, and the provisions of the Administrative Regulations concerning the types of emission and the frequencies to be used, according to the nature of the service performed by such installations.” This provision indicates that military installations do not have carte blanche to interfere with civilian communications, but the phrase “so far as possible,” read together with the specific exemption for military radio installations, provides considerable room for IO.

d. The ITC permits member nations to interfere with international communications in certain circumstances. Article 19 allows members to “stop the transmission of any private telegram which may appear dangerous to the security of the State or contrary to their laws, to public order or to decency, provided that they immediately notify the office of origin of the stoppage of any such telegram or part thereof, except when such notification may appear dangerous to the security of the State.” Article 19 also permits members to “cut off any private telecommunications which may appear dangerous to the security of the State or contrary to its laws, to public order or to decency.”

e. Article 20 reserves the right of members “to suspend the international telecommunications service for an indefinite time, either generally or only for certain relations and/or certain kinds of correspondence, outgoing, incoming or in transit, provided that it immediately notifies such action to each of the other members through the medium of the Secretary-General.”

f. It seems clear that ITC provisions apply primarily in peacetime. The treaty does not specifically state whether it applies during armed conflict. Ample precedent exists, however, in which nations have demonstrated conclusively that they regard international communications conventions as suspended between belligerents engaged in armed conflicts.

2. Domestic Communications Law. The ITC obligates each member nation to suppress acts by individuals or groups within its territory that interfere with the communications of other members. This treaty obligation is codified at 47 U.S.C. § 502, which provides: “Any person who willfully and knowingly violates any rule, regulation, restriction, or condition . . . made or imposed by any international radio or wire communications treaty or convention, or regulation annexed thereto, to which the United States is or may hereafter become a party, shall, in addition to any other penalties provided by law, be punished, upon conviction thereof, by a fine of not more than $500 for each and every day during which such offense occurs.” DoJ, Office of Legal Counsel, issued a written opinion providing in effect that 47 U.S.C. § 502 does not apply to actions of the U.S. military executing instructions of the President acting within his constitutional powers to conduct foreign policy and to serve as Commander-in-Chief.

3. Assessment. Neither international nor domestic communications law present any significant barrier to U.S. military IO. International communications law contains no direct and specific prohibition against the conduct of IO by military forces, even in peacetime. Established State practice evidences that nations regard telecommunications treaties as suspended among belligerents during international armed conflict. Domestic communications laws do not prohibit properly authorized military IO.

IV. FOREIGN DOMESTIC LAW AND CNO

A. Foreign domestic laws, like U.S. criminal statutes addressing computer-related offenses, space activities, communications and the protection of classified information, may have important implications for U.S. forces’ conduct of information operations. The state of domestic laws dealing with high-tech misconduct varies enormously from country to country.

B. The state of a nation’s domestic criminal law directly impacts the assistance that the nation’s public officials can provide in suppressing certain behavior by persons operating in its territory; and the state of the nation’s domestic criminal law may have a significant effect on U.S. IO conducted in the nation’s territory or involving communications through the nation’s communications systems.

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C. U.S. forces must determine whether local laws prohibit contemplated IO activities. These prohibitions are important because individuals who order or execute prohibited activities might be subject to prosecution in a host nation criminal court.

V. LAW ENFORCEMENT ASPECTS OF IO

A. As mentioned above, DoD has the responsibility to take necessary steps to protect its own information systems. When DoD’s information systems are compromised, DoJ has the lead in investigating and prosecuting those responsible, until it is determined to involve some other investigative agency. There are several domestic statutory provisions that provide the basis for criminal prosecution in such cases.


1. ECPA makes it unlawful for “any person” to “intentionally intercept, use, or disclose or endeavor to intercept, use, or disclose any wire, oral, or electronic communication.” 18 U.S.C. § 2511. 18 U.S.C. § 2703(c) states that, with a subpoena, the government can obtain a name, address, local and long distance telephone billing records, telephone number or other subscriber information. The government entity receiving such information is not required to provide notice to the consumer. 18 U.S.C. § 2703(d) allows a court to issue an order for disclosure if the government offers specific and articulable facts that there are reasonable grounds to believe that the contents of electronic communication or the records within the service provider’s database or other information sought are relevant and material to an ongoing criminal investigation. The service provider may move to quash or modify the order if the request is unusually voluminous or would cause an undue burden on the carrier. § 209 of the USA PATRIOT Act now authorizes the seizure of stored voice communications under §2703 with a search warrant. § 211 of the USA PATRIOT Act also clarifies that ECPA and “trap and trace” rules govern cable companies’ records for telephone and Internet services.

2. There are nine Statutory Exceptions (of which three are central to IO): (1) System Administrator, “while engaged in any activity which is necessary incident to the rendition of his service or to the protection of the rights or property of the provider of that service,” 18 U.S.C. § 2511(2)(a)(i); (2) Not unlawful “where such person is a party to the communication or one of the parties has given consent to such interception,” 18 U.S.C. § 2511(2)(c); and (3) Not unlawful pursuant to a court order directing such assistance signed by the authorizing judge or a certification in writing by a person designated in 18 U.S.C. § 2518(7), or the Attorney General, that no court order is required by law and that all statutory requirements have been met, 18 U.S.C. § 2511(2)(a)(ii).

C. 18 U.S.C. § 2709, Counterintelligence Access to Telephone Toll and Transactional Records. The Director of the FBI or his designee in a position not lower than Deputy Assistant Director has authority to require a wire or electronic communication service provider to produce subscriber information and toll billing records information or electronic communication transactional records. The FBI must certify that the information sought is relevant to an authorized foreign counterintelligence investigation, and that there are specific and articulable grounds to believe that the person or entity to whom the information pertains is a foreign power or an agent of a foreign power as defined in the Foreign Intelligence Surveillance Act, 50 U.S.C. § 1801.

D. 18 U.S.C. § 1029 Prohibitions. The Act prohibits a wide range of offenses dealing with using counterfeit access devices: knowingly and with intent to defraud, (a)(1); trafficking in or using one or more unauthorized access devices during a one year period (which can include unauthorized use of passwords), (a)(2); possessing 15 or more unauthorized or counterfeit access devices, (a)(3); and a variety of other offenses dealing with the unlawful procurement of telecommunications services. Offenses are punishable by either 10 or 15 years confinement with fines.

Chapter 18

Information Operations

1. The term “access device” means any card, plate, account number, electronic serial number, personal identification number or other means of account access that can be used to obtain money, goods or services, or to initiate a transfer of funds, 18 U.S.C. § 1029 (e)(1). The term “unauthorized access device” means any access device that is lost, stolen, expired, revoked, canceled or obtained with intent to defraud.

2. 1998 amendments to the Act broadened its coverage to include all telecommunications service as defined in Section 3 of Title I of the Communications Act of 193425 (codified at 47 U.S.C. § 153). The USA PATRIOT Act § 377 provides for extraterritorial jurisdiction for certain “access device” offenses under 18 U.S.C. § 1029, such as stolen computer passwords, credit card account numbers or other counterfeit or unauthorized devices.

E. Computer Fraud and Abuse Act, (codified as amended at 18 U.S.C. § 1030). This act contains eleven specified crimes: 6 felony offenses and 5 misdemeanor offenses, including:

1. Computer Espionage, 18 U.S.C. § 1030 (a)(1): knowing access, or exceeding authorized access, obtaining information, and willfully communicating, delivering or transmitting to any person not authorized to receive it with reason to believe that the information could be used to the injury of the United States.

2. Financial Records, 18 U.S.C. § 1030 (a)(2): intentional access without authorization, or exceeding authorized access, to information from any department of the United States, computer records of financial institutions, or information from a protected computer involved in interstate commerce.


5. Unlawful Computer Trespassers, 18 U.S.C. § 1030 (a)(5): knowingly causes the transmission of a program, information code, or command and, as a result of such conduct, intentionally causes damage to a protected computer.

6. Password Trafficking, 18 U.S.C. § 1030 (a)(6): knowingly, and with intent to defraud, traffics (as defined in 18 U.S.C. § 1029) in any password or similar information in any government computer, or in a computer that affects interstate commerce.

7. Extortion, 18 U.S.C. § 1030 (a)(7): knowingly, and with intent to defraud, transmits any communication containing a threat to cause damage to a protected computer. § 202 of the USA PATRIOT Act added any felony violation of the Computer Fraud and Abuse Act to the list of offenses that support a voice wiretap order.

F. 18 U.S.C. § 793 and Gathering, Transmitting or Losing Defense Information. The information need not be classified to constitute a violation of this statute if the information is not generally accessible to the public.26 The accused must have had an intent or reason to believe that the information “is to be used” to the injury of the United States. 18 U.S.C. § 794 deals with Gathering or Delivering Defense Information to Aid Foreign Government. 18 U.S.C. § 798 concerns Disclosure of Classified Information which is “for reasons of national security, specifically designated by a United States Government agency for limited or restricted dissemination or distribution.”

G. The Economic Espionage Act of 1996 (codified at 18 U.S.C. § 1831). This act prohibits knowing theft, appropriation, duplication, communication, receipt, purchase or possession of a trade secret, intending or knowing that it will benefit any foreign government, instrumentality or agent. 18 U.S.C. § 1832 prohibits theft of trade secrets without requiring the intent to benefit a foreign government, instrumentality or agent.


H. **Intelligence Identities Protection Act of 1982** *(codified at 50 U.S.C. §421-26).*

1. Whoever, having or having had authorized access to classified information that identifies a covert agent, intentionally discloses any information identifying such covert agent to any individual not authorized to receive classified information, knowing that the information disclosed so identifies such covert agent and that the United States is taking affirmative measures to conceal such covert agent's intelligence relationship to the United States, shall be fined not more than $50,000 or imprisoned not more than ten years, or both.

2. Whoever, in the course of a pattern of activities intended to identify and expose covert agents, and with reason to believe that such activities would impair or impede the foreign intelligence activities of the United States, discloses any information that identifies an individual as a covert agent to any individual not authorized to receive classified information, knowing that the information disclosed so identifies such individual and that the United States is taking affirmative measures to conceal such individual's classified intelligence relationship to the United States, shall be fined not more than $15,000 or imprisoned not more than three years, or both.

I. **Interception of Wire, Oral, and Electronic Communications.** Within DoD, the relevant guidance is contained in DoDD 5505.9, *Interception of Wire, Electronic, and Oral Communications for Law Enforcement Purposes,* (20 Apr. 1995) and DoD 0-5505.9-M *Procedures for Wire, Electronic, and Oral Interceptions for Law Enforcement Purposes* (May 1995).

J. **The Foreign Intelligence Surveillance Act of 1978** *(FISA).* FISA revolves around the core definition of foreign intelligence information, which is information that relates to the ability of the U.S. to protect against the following: attack or hostile act of a foreign power or agent; sabotage or international terrorism; clandestine intelligence activities by an intelligence network or service of a foreign power or by an agent; or information on a foreign power or foreign territory relative and necessary to the national defense and security of the U.S. or the foreign affairs of the United States.

1. FISA is the statutory mechanism for obtaining two major categories of information related to defensive IO: (1) acquisition of “nonpublic communication” by electronic means without the consent of a person who is a party to an electronic communication or, in the case of a nonelectronic communication, without the consent of a person who is visibly present at the place of the communication; and (2) physical searches seeking to obtain foreign intelligence information.

2. § 214 of the USA PATRIOT Act eliminates the requirement of showing specific and articulable facts to believe the targeted line is being used by an agent of a foreign power, or in communication with such an agent to get a FISA pen register, trap and trace authorization. § 218 changes the requirement that obtaining foreign intelligence was “the” purpose of the search to now being “a significant purpose” of the search.

K. **USA PATRIOT Act.** In addition to those specific provisions mentioned above, the PATRIOT Act also makes the following changes to pre-existing laws. [NOTE: certain PATRIOT Act provisions are subject to a sunset clause and will expire in June 2006 unless they are renewed.]

1. § 203b allows investigative or law enforcement officers to disclose foreign intelligence information without a court order to any other Federal law enforcement, intelligence, protective, immigration, national defense or national security official to assist in official duties.

2. § 210 updates and expands records available by subpoena to add: the means and source of payment; credit card or bank account number; records of session times and durations; and any temporarily assigned network address.

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28 Such means include wiretaps of phones, teleprinter, facsimile, computers, computer modems, radio intercepts, and microwave eavesdropping.
3. § 216 applies to any non-content information; that is, “dialing, routing, addressing, and signaling information” if the information is relevant to an ongoing criminal investigation. It also allows for nationwide Federal pen/trap orders.

4. § 217 allows victims of computer attacks to authorize persons “acting under color of law” (law enforcement or counterintelligence) to monitor trespassers on their computer systems.

5. § 219 allows judges in domestic or international terrorism cases to issue search warrants in any district in which acts may have occurred, for property or persons within or outside district.

6. § 220 allows single jurisdiction search warrants for e-mail.

L. COMSEC monitoring. This is a clearly-defined, bright line exception to the general limitations on content monitoring. § 107(b)(1) of the Electronic Communications Privacy Act specifically allows activities intended to “intercept encrypted or other official communications of United States executive branch entities or United States Government contractors for communications security purposes.” The National Security Agency is the proponent under National Telecommunications and Information Systems Security Directive (NTISS) Directive No. 600, Communications Security Monitoring. COMSEC is one of the tools available to fulfill the DoD mandate to accredit automated information systems and ensure “compliance with automated information systems security requirements.”

1. Implemented within the Army by AR 380-53, Information Systems Security Monitoring will be conducted only in support of security objectives. Information Systems Security Monitoring will not be performed to support law enforcement or criminal or counterintelligence investigations. The results of Information Systems Security Monitoring shall not be used to produce foreign intelligence or counterintelligence, as defined in Executive Order 12333.

2. There are certain prerequisites for Information Systems Security Monitoring.

   a. NOTIFICATION. Users of official DoD telecommunications will be given notice that: (1) passing classified information over nonsecure DoD telecommunications systems, other than protected distribution systems or automated information systems accredited for classified processing, is prohibited; (2) official DoD telecommunications systems are subject to Information Systems Security Monitoring at all times; and (3) use of official DoD telecommunications systems constitutes consent by the user to Information Systems Security Monitoring at any time.

   b. CERTIFICATION. DoD OGC has certified the adequacy of the notification procedures in effect, and the OGC and TJAG have given favorable legal review of any proposed Information Systems Security Monitoring that is not based on a MACOM request. See para. 2-4 for a specific list of information required prior to certification.

   c. AUTHORIZATION. The Deputy Chief of Staff for Intelligence has authorized Information Systems Security Monitoring to be conducted within the MACOM involved.

There seems to be little likelihood that the international legal system will soon generate a coherent body of IO law. The most useful approach to the international legal issues raised by IO activities will continue to be to break out the separate elements and circumstances of particular planned activities, and then to make an informed judgment as to how existing international legal principles are likely to apply to them. In some areas, such as the law of war, existing legal principles can be applied with considerable confidence. For example, attacks upon “dual-use” infrastructures (i.e., those used for both military and civilian purposes) require that commanders make reasonable efforts to discover foreseeable collateral damage. Commanders must consider whether the system contemplated for

29 U.S. DEP’T OF DEFENSE, DIR. 5200.28, SECURITY REQUIREMENTS FOR AUTOMATED INFORMATION SYSTEMS (21 March 1998).

attack is essential to public health and safety. The proportionality principle operates in the same way whether an attack is conducted using traditional kinetic weapons, or in the form of CNA. In other areas, such as the application of use of force principles, it is much less clear where the international community will come out. The result will probably depend much more on the perceived equities of the situations in which the issues first arise in practice. The growth of international law in these areas will be greatly influenced by what decision-makers say and do at those critical moments.
REFERENCES

14. DoDD 3025.15, Military Assistance to Civil Authorities (18 February 1997).
18. DoDD 3025.12, Military Assistance for Civil Disturbances (MACDIS) (4 February 1994).
23. AR 500-51, Support to Civilian Law Enforcement (1 August 1983).
28. SECNAVINST 5820.7C, Cooperation with Civilian Law Enforcement Officials (26 January 2006).
29. OPNAVINST 3440.16C, Navy Civil Emergency Management Program (10 March 1995).
30. AFI 10-801, Assistance to Civilian Law Enforcement Agencies (15 April 1994).
31. AFI 10-802, Military Support to Civil Authorities (19 April 2002).
32. AFI 31-202, Military Working Dog Program (1 August 1999).
33. CJCSI 3710.01A, DoD Counterdrug Support (30 March 2004).
I. OVERVIEW

A. The military’s mission is to fight and win the nation’s wars. In today’s world, this includes the mission of Homeland Security. The current concept of Homeland Security consists of two major components: homeland defense and support to civil authorities.

B. This chapter focuses on DoD support to civil authorities. Chapter 24 provides further information on the overall Homeland Security mission. In the area of civil support, DoD cooperates with civil authorities, but the relationship is generally one of support; the civilian authorities retain primary responsibility. This chapter will explore the various authorities and restrictions in the area of domestic operations, as follows:

3. Civil Support - Starting point for all DoD support: DoDD 3025.15.
7. Counterdrug Support.
8. Miscellaneous Exceptions: DoDD 5525.5.

II. HOMELAND SECURITY

A. Since 11 September 2001, the role of the military in domestic operations has changed dramatically. Prior to 11 September, military involvement in domestic operations was almost exclusively in the area of civil support operations. Post-11 September, the military’s role has expanded to cover “homeland defense” and/or “homeland security” missions, terms often mistakenly used interchangeably.


2. Homeland security (HLS) is defined in The National Strategy for Homeland Security (July 2002) (available at http://www.whitehouse.gov/homeland/book/nat_strat_hls.pdf) as “a concerted national effort to prevent terrorist attacks within the United States, reduce America’s vulnerability to terrorism, and minimize the damage and recover from attacks that do occur.” Clearly, the focus is on acts of terrorism and responses thereto. The document does not break down further the mission of HLS. However, then-Army Secretary Thomas E. White testified before Congress that the DoD HLS mission breaks down into two functions: homeland defense and civil support (available at http://www.defenselink.mil/news/Oct2001/n10262001_200110262.html).

   a. Homeland defense (HLD) is not defined in the National Strategy for Homeland Security. However, DoD defines it as a concerted national effort to prevent terrorist attacks within the United States, reduce the vulnerability of the United States to terrorism, and minimize the damage and assist in the recovery from terrorist attacks. (Statement of Dr. Stephen Cambone, Principal Deputy Under Secretary of Defense for Policy, On the Relationship Between Department of Defense and a Department of Homeland Security, before the House Armed
Services Committee, United States House of Representatives, June 26, 2002, available at http://www.house.gov/hasc/openingstatementsandpressreleases/107thcongress/02-06-26cambone.html. It is generally considered to consist of war-fighting missions led by DoD. Examples include combat air patrols and maritime defense operations.

b. Civil support (CS) also is not defined in the National Strategy for Homeland Security, but DoD defines it at its support to civil authorities for domestic emergencies and other designated activities. Examples include disaster response, counterdrug support, and support to civilian law enforcement (Army Modernization Plan 2003, p. G-2, citing Department of Defense, (U) Defense Planning Guidance (S), May 2002, p. 19).

3. The challenge in today’s environment is determining which type of mission the military is being asked to perform. The type of mission, HLD or CS, dictates the applicable legal structure, to include: Rules of Engagement (ROE)/Rules for Use of Force (RUF); applicability of statutory restrictions, such as the Posse Comitatus Act; chain of command and authority levels; and funding sources.


1. This Act establishes the Department of Homeland Security (DHS) in the executive branch of the United States government and defines its primary missions and responsibilities. The primary missions of DHS include: preventing terrorist attacks within the United States; reducing the vulnerability of the United States to terrorism at home; and minimizing the damage and assisting in the recovery from any attacks that may occur. DHS’s primary responsibilities correspond to the five major functions established by the bill within DHS: information analysis and infrastructure protection; chemical, biological, radiological, nuclear, and related countermeasures; border and transportation security; emergency preparedness and response; and coordination with other parts of the Federal government, with state and local governments, and with the private sector. These primary missions and responsibilities are not exhaustive, and DHS will continue to carry out other functions of the agencies it will absorb.

2. Section 876 of this Act recognizes DoD’s lead role in the conduct of traditional military missions by providing that “[n]othing in this Act shall confer upon the Secretary any authority to engage in warfighting, the military defense of the United States, or other military activities, nor shall anything in this Act limit the existing authority of the Department of Defense or the Armed Forces to engage in warfighting, the military defense of the United States, or other military activities” (Section 876, Homeland Security Act, available at http://www.dhs.gov/interweb/assetlibrary/hr_5005_enr.pdf).


2. National Implementation Guidance Regarding the Office of the Assistant Secretary of Defense for Homeland Defense (25 March 2003) (Appendix A). Appoints an Assistant Secretary of Defense for Homeland Defense (ASD(HD)) whose principal duty is the overall supervision of the HLD activities of the DoD. The ASD(HD) serves as the DoD Domestic Crisis Manager. Secretary of the Army is therefore no longer the DoD executive agent under DoDDs 3025.1 and 3025.15, and 10 U.S.C. § 2564. The functions and resources of the Office of the Director of Military Support (DOMS) are transferred to the Chairman, Joint Chiefs of Staff (CJCS) with policy oversight by ASD(HD) (Appendix B; see also Transfer of the Army Director of the Military Support to the Joint Staff, 141916z May 03, available at http://www.au.af.mil/au/awc/awcgate/dod/transfer_of_doms.rtf). The below diagram illustrates the changes articulated in the aforementioned documents.

III. POSSE COMITATUS ACT (PCA)
Whoever, except in cases and under circumstances expressly authorized by the Constitution or Act of Congress, willfully uses any part of the Army or Air Force as a posse comitatus or otherwise to execute the laws shall be fined under this title or imprisoned not more than two years, or both. 18 U.S.C. § 1385.

A. History.

1. Posse comitatus po.si komitei.tAs, -tius, [med. (Anglo) L., force of the county: see prec. and county.] ‘The force of the county’; the body of men above the age of fifteen in a county (exclusive of peers, clergymen, and infirm persons), whom the sheriff may summon or ‘raise’ to repress a riot or for other purposes; also, a body of men actually so raised and commanded by the sheriff. Oxford English Dictionary Online.

2. In the United States, the military was used extensively as a posse comitatus to enforce various laws as diverse as the Fugitive Slave Law and Reconstruction-era laws. Throughout time, the authority level necessary for local law enforcement to call on the military as a posse comitatus devolved down to the lowest level. For several reasons (e.g., the Army’s increasingly vocal objection to “commandeering of its troops;” Southerners’ complaints that the Northern-based Federal military was unfairly enforcing laws against them; and compromises made as a result of the most recent presidential election), Congress sought to terminate the prevalent use of Federal soldiers in civilian law enforcement roles. Accordingly, Congress passed the PCA in 1878 as a rider to an Army appropriations act, limiting the circumstances under which the Army could be used as a posse comitatus to “execute the laws.”

B. To Whom the PCA Applies.

1. Active duty personnel in the Army and Air Force.

   a. Most courts interpreting the Posse Comitatus Act have refused to extend its terms to the Navy and Marine Corps (United States v. Yunis, 924 F.2d 1086 (D.C. Cir. 1991); United States v. Roberts, 779 F.2d 565 (9th Cir. 1986), cert. denied, 479 U.S. 839 (1986); United States v. Mendoza-Cecelia, 736 F.2d. 1467 (11th Cir. 1992); United States v. Acosta-Cartegen, 128 F. Supp. 2d 69 (D.P.R. 2000)).

   b. In 10 U.S.C. § 375, Congress directed SecDef to promulgate regulations forbidding direct participation “by a member of the Army, Navy, Air Force, or Marine Corps in a search, seizure, arrest, or other similar activity.” SecDef has done so in DoDD 5525.5. Therefore, the proscription has been extended by regulation to the Navy and Marine Corps (DoDD 5525.5). SecDef and SecNav may grant exceptions on a case-by-case basis (DoDD 5525.5, Encl. 4, SECNAVINST 5820.7b, para. 9c.).

2. Reservists on active duty, active duty for training, or inactive duty for training.

3. National Guard personnel in Federal service (i.e., Title 10 status).

4. Civilian employees of DoD when under the direct command and control of a military officer (DoDD 5525.5, para. E4.2.3; AR 500-51, para. 3-2; SECNAVINST 5820.7B, para. 9b(3)).

C. To Whom the PCA does NOT Apply.

1. A member of a military service when off duty and acting in a private capacity. (A member is not acting in a private capacity when assistance to law enforcement officials is rendered under the direction or control of DoD authorities (DoDD 5525.5, Encl. 4; AR 500-51 para. 3.2; SECNAVINST 5820.7B, para. 9b4); AFI 10-801.)

2. A member of the National Guard when not in Federal Service.

3. A member of a Reserve Component when not on active duty, active duty for training, or inactive duty for training.

5. Members who are not a “part of the Army or Air Force.” In a 1970 Department of Justice opinion, then-Assistant Attorney General William Rehnquist addressed the assignment of Army personnel to the Department of Transportation (DoT) to act as U.S. Marshals. He determined that this was not a violation of the PCA since: (a) a statute (49 U.S.C. § 1657) expressly authorized the detailing of military members to DoT; (b) under the statute, the assigned members were not charged against statutory limits on grade or end strength; and (c) the members were not subject to direct or indirect command of their military department of any officer thereof. He determined, therefore, that they were DoT employees for the duration of the detail. Therefore, they were not “part of the Army or Air Force” (Memorandum for Benjamin Forman, Assistant General Counsel, Department of Defense, from William H. Rehnquist, Assistant Attorney General, Office of Legal Counsel, Re: Legality of deputizing military personnel assigned to the Department of Transportation (Sept. 30, 1970) (“Transportation Opinion”).

D. To What the PCA Applies.

1. When determining what actions are covered by the PCA (i.e., what constitutes “execut[ing] the law” under the statute), you must consider both directive and case law, as they are not identical. In fact, case law prohibits a much broader range of activities as “execut[ing] the law.” Some of these issues have been addressed in various service Judge Advocate General opinions, but some instances simply will require you to apply the court tests described.


      (1) Prohibits direct law enforcement assistance, including:

         (a) Interdiction of a vehicle, vessel, aircraft, or other similar activity.

         (b) Search or seizure.

         (c) Arrest, apprehension, stop and frisk, or similar activity.

         (d) Use of military personnel for surveillance or pursuit of individuals, or as undercover agents, informants, investigators, or interrogators (DoDD 5525.5, para. E4.1.3).

   b. Case Law.

      (1) Analytical framework. There are three separate tests that courts apply to determine whether the use of military personnel has violated the PCA (United States v. Kahn, 35 F.3d 426 (9th Cir. 1994); United States v. Hitchcock, 103 F.Supp. 2d 1226 (D. Haw. 1999)).

         (a) FIRST TEST: whether the action of the military personnel was “active” or “passive” (United States v. Red Feather, 392 F. Supp. 916, 921 (W.D.S.D 1975); United States v. Yunis, 681 F. Supp. 891, 892 (D.D.C. 1988); United States v. Rasheed, 802 F. Supp. 312 (D. Haw. 1992)).

         (b) SECOND TEST: whether use of the armed forces pervaded the activities of civilian law enforcement officials (United States v. Hartley, 678 F.2d 961, 978 (11th Cir. 1982) cert. den. 459 U.S. 1170 (1983); United States v. Hartley, 796 F.2d 112 (5th Cir. 1986); United States v. Bacon, 851 F.2d 1312 (11th Cir. 1988); Hayes v. Hawes, 921 F.2d 100 (7th Cir. 1990)).

         (c) THIRD TEST: whether the military personnel subjected citizens to the exercise of military power that was:

            ● Regulatory (a power that controls or directs);

            ● Proscriptive (a power that prohibits or condemns); or

2.  Military Purpose Activities (DoDD 5525.5, para. E4.1.2.1). The PCA does NOT apply to actions furthering a military or foreign affairs function of the United States. This is sometimes known as the “Military Purpose Doctrine.” The primary purpose must be to further a military interest, and civilians may receive an incidental benefit. Such military purposes include:

   a. Investigations and other actions related to enforcement of the UCMJ (United States v. Thompson, 33 M.J. 218 (CMA 1991), cert. denied 502 U.S. 1074 (1992) (E4.1.2.1.1)).

   b. Investigations and other actions that are likely to result in administrative proceedings by DoD, regardless of whether there is a related civil or criminal proceeding (E4.1.2.1.2).

   c. Investigations and other actions related to the commander’s inherent authority to maintain law and order on a military installation or facility (Harker v. State, 663 P.2d 932 (Alaska 1983); Anchorage v. King, 754 P.2d 283 (Alaska Ct. App. 1988); Eggleston v. Department of Revenue, 895 P.2d 1169 (Colo. App 1995)). Civilians may be detained for an on-base violation long enough to determine whether the civilian authorities are interested in assuming the prosecution (Applewhite v. United States, 995 F.2d 997 (10th Cir. 1993), cert. denied, 510 U.S. 1190 (1994) (E4.1.2.1.3)).

   d. Protection of classified military information or equipment (E4.1.2.1.4).

   e. Protection of DoD personnel, DoD equipment, and official guests of the DoD (United States v. Chon, 210 F.3d 990 (9th Cir. 2000), cert. denied, 531 U.S. 910 (2000) (NCIS investigation of civilians undertaken for independent purpose of recovering military equipment was permissible) (E4.1.2.1.5)).

   f. Other actions undertaken primarily for a military or foreign affairs purpose (E4.1.2.1.6).

E. Where the PCA Applies – Extraterritorial Effect of the PCA.

1. A 1989 Department of Justice Office of Legal Counsel opinion concluded that the PCA does not have extraterritorial application (Memorandum, Office Legal Counsel for General Brent Scowcroft, 3 Nov. 1989). This opinion also states that the restrictions of 10 U.S.C. §§ 371 - 381 (specifically, 10 U.S.C. § 375), were also not intended to have extraterritorial effect.

2. Some courts have also adopted the view that the PCA imposes no restriction on use of U.S. Armed Forces abroad, noting that Congress intended to preclude military intervention in domestic affairs (United States v. Cotton, 471 F.2d 744 (9th Cir. 1973); Chandler v. United States, 171 F.2d 921 (1st Cir. 1948), cert. denied, 336 U.S. 918 (1949); D’Aquino v. United States, 192 F.2d 338 (9th Cir. 1951), cert. denied, 343 U.S. 935 (1952); United States v. Marcos, No. SSSS 87 Cr. 598, 1990 U.S. Dist. LEXIS 2049 (S.D.N.Y. Feb. 28, 1990)). (Note: both Chandler and D’Aquino involved law enforcement in an area of military occupation.) But see United States v. Kahn, 35 F.3d 426, 431 n. 6 (9th Cir. 1994) (In a case involving the applicability of the PCA to Navy activities in support of maritime interdiction of a drug-smuggling ship, the government maintained the PCA had no extraterritorial effect. While the court stated that issue had not been definitively resolved, it did state that 10 U.S.C. §§ 371-381 did “impose limits on the use of American armed forces abroad.”).

3. Note, however, that DoD policy, as contained in DoDD 5525.5 (which incorporates the restrictions of 10 U.S.C. § 375), applies to all U.S. forces wherever they may be. Two weeks after the promulgation of the DoJ memo, Secretary Cheney amended the Directive to read that, in the case of compelling and extraordinary circumstances, SecDef may consider exceptions to the prohibition against direct military assistance with regard to military actions outside the territorial jurisdiction of the United States (DoDD 5525.5, para. 8.2).
F. The Effects of Violating the PCA.

1. Criminal Sanctions. Two years imprisonment, fine, or both. Note that, to date, no direct action has been brought for violations of the PCA. The issue of the PCA has arisen instead as a “collateral” issue, whether as a defense to a charge by a criminal defendant (see Padilla v. Bush, 233 F. Supp. 2d 564 (S.D.N.Y. 2002); United States v. Red Feather, 392 F. Supp. 916 (W.D.S.D. 1975)), or in support of an argument for exclusion of evidence. Perhaps the question of more interest to the military member is what effect violations of the PCA would have on a state criminal case brought against a military member. For example, if a military member shot and killed a U.S. civilian in the course of an HLS mission, and if the state charged the servicemember with murder and determined that the servicemember was “execute[ing] the law” (i.e., searching or seizing an individual) in violation of the PCA, would he therefore be acting outside the scope of his authority, and lose protection from state prosecution?

   a. Inability to Convict Offenders.

      (1) Exclusionary rule. In general, courts have not applied the exclusionary rule to cases in which the PCA was violated, using the following rationales:

         (a) The PCA is itself a criminal statute, so there is no need to use the deterrent of the exclusionary rule. However, since there have been no prosecutions under the PCA, its deterrent effect is questionable (State v. Pattooay, 896 P.2d 911 (Hawaii 1995); Colorado v. Tyler, 854 P.2d 1366 (Colo. Ct. App. 1993), rev’d on other grounds, 874 P.2d 1037 (Colo. 1994); Taylor v. State, 645 P.2d 522 (Okla. 1982)).

         (b) The PCA is designed to protect the rights of all civilians, not the personal rights of the defendant (United States v. Walden, 490 F.2d 372 (4th Cir. 1974), cert. denied 416 U.S. 983 (1974)).

         (c) Violations of the PCA are neither widespread nor repeated, so the remedy of the exclusionary rule is not needed. Court will apply the exclusionary rule when the need to deter future violations is demonstrated (United States v. Roberts, 779 F.2d 565 (9th Cir. 1986), cert. denied 479 U.S. 839 (1986); United States v. Wolffs, 594 F.2d 77 (5th Cir. 1979); United States v. Thompson, 30 M.J. 570 (A.F.C.M.R. 1990)).

         (d) Failure to prove an element of offense. Where the offense requires that law enforcement officials act lawfully, violation of the PCA would negate that element (United States v. Banks, 383 F. Supp. 368 (1974)).

         (e) Dismissal of charges. Not likely to be considered an appropriate remedy (United States v. Rasheed, 802 F. Supp 312 (D. Haw. 1992); United States v. Hitchcock, 103 F. Supp 2d. 1226 (D. Haw. 1999)).

   2. Civil Liability.

      a. PCA violation as a private cause of action? No. PCA is a criminal statute; Congress did not intend to create a private cause of action (Robinson v. Overseas Military Sales Corp., 21 F. 3d 502, 511 (2nd Cir. 1994) citing Lamont v. Haig, 539 F. Supp. 552 (W.D.S.D. 1982)).

      b. PCA violation as a constitutional tort (“Bivens suit”)? An evolving area (Applewhite v. United States Air Force, 995 F.2d. 997 (10th Cir. 1993), cert. denied, 510 U.S. 1190 (1994) (finding PCA not violated, and conduct of military personnel did not otherwise violate 4th or 5th Amendment rights); Bissonette v. Haig, 800 F.2d 812 (8th Cir. 1986), aff’d, 485 U.S. 264 (1988) (finding a private right of action under the 4th Amendment)).

      c. Federal Tort Claims Act. Military personnel acting in violation of the PCA may not be found to be acting “within the scope of their employment,” and therefore may be subject to individual personal liability (Wrynn v. U.S., 200 F. Supp. 457 (E.D.N.Y. 1961)).

IV. CIVIL SUPPORT
A. Note that the memo referenced above, “Implementation Guidance Regarding the Office of the Assistant Secretary of Defense for Homeland Defense” (Appendix A) directs the Assistant Secretary of Defense for Homeland Defense to “update and streamline” DoDDs 3025.15, 3025.1 and 3025.12, and “other related issuances.” There is no specific deadline for these changes. Therefore, before relying on the below information, you MUST check to ensure you have the most current version of the directive you are using.

B. It is DoD’s policy that DoD shall cooperate with and provide military assistance to civil authorities as directed by and consistent with applicable law, Presidential Directives, Executive Orders, and DoDD 3025.15. Assistance is generally one of support; the civilian authorities retain primary responsibility.

C. **DoDD 3025.15.**

1. This directive establishes DoD’s policy and assigns responsibilities for providing military assistance to civil authorities. The directive governs all DoD military assistance provided to civil authorities within the 50 States, District of Columbia, Puerto Rico, and U.S. possessions and territories, including:
   
   a. Sensitive support requests under DoDD S-5210.36.
   
   b. Civil disturbances under DoDD 3025.12.
   
   c. Protection of key assets under DoDD 5160.54.
   
   d. DoD responses to civil emergencies under DoDD 3025.1.
   
   e. Acts or threats of terrorism under DoDD 2000.12.
   
   f. Requests for aid to civil law enforcement authorities (LEA) under DoDD 5525.5.

2. DoDD 3025.15 provides criteria against which all requests for support shall be evaluated. The directive addresses them to approval authorities, but commanders at all levels should use them in providing a recommendation up the chain of command.

   a. *Legality:* compliance with the law.
   
   b. *Lethality:* potential use of lethal force by or against DoD forces.
   
   c. *Risk:* safety of DoD forces.
   
   d. *Cost:* who pays, impact on DoD budget.
   
   e. *Appropriateness:* whether the requested mission is in the interest of DoD to conduct.
   
   f. *Readiness:* impact on DoD’s ability to perform its primary mission.

3. **Approval Authority.** DoDD 3025.15 changes the approval authority, in certain cases, from that set forth in older directives, but the older directives have not been changed and are otherwise applicable. For this reason, this directive should always be the first one consulted.

4. Although the directive states that the “Secretary of the Army is the approval authority for emergency support in response to natural or man-made disasters,” this responsibility has been transferred to the Joint Director of Military Support (JDOMS) (Appendix B).

5. SecDef is the approval authority for:
a. Civil disturbances (DoDD 3025.15, para. 4.4).

b. Responses to acts of terrorism (DoDD 3025.15, para. 4.4).

c. Support that will result in a planned event with the potential for confrontation with specifically-identified individuals or groups, or which will result in the use of lethal force (DoDD 3025.15, para. 4.4).

d. Loan of equipment, facilities or personnel to law enforcement (DoDD 3025.15, para. 4.7.2).

6. Requests shall be made and approved IAW DoDD 5525.5, but at a level no lower than a Flag or General Officer, or equivalent civilian, with the following exceptions:

a. SecDef is approval authority for any requests for potentially lethal support.

b. SecDef is approval authority for all assistance with the potential for confrontation between DoD personnel and civilian individuals or groups.

7. Support for Civil Disasters. Follow DoDD 3025.1 and Appendices A and B.

8. When Combatant Command assigned forces are to be used, there must be coordination with the CJCS. CJCS will determine whether there is a significant issue requiring SECDEF approval, after coordination with the affected Combatant Command (DoDD 3025.15, para. 4.5).

9. Immediate response authority (DoDD 3025.1, paragraph 4.5) in the local commander is not affected. This is discussed in greater detail below.

V. SUPPORT TO CIVILIAN LAW ENFORCEMENT

A. When providing support to civilian law enforcement, there is always a concern that such actions may run afoul of the PCA. The following chart illustrates the permissible and non-permissible activities (Prohibited Direct Assistance-circled block):

(see next page)
B. Although the activities discussed below can be considered law enforcement-type activities, they do not violate the PCA since the military personnel do not provide direct assistance. In addition, many of them are statutorily directed, and therefore could be considered an “exception” to the PCA.

C. This section is broken down into three functional areas of support: loan of equipment and facilities; expert advice and training; and sharing information. Material otherwise not covered in one of these three areas can be found in DoDD 5525.5.

1. Loan of Equipment and Facilities.

   a. Key References.

      (1) **Law.** 10 U.S.C. §§ 372 and 374.

      (2) **DoD.** DoDDs 5525.5 and 3025.15.

      (3) **Services.**

         (a) AR 500-51, Chapter 2, Section 2.

         (b) SECNAVINST 5820.7B, para. 8.

         (c) AFI 10-801, Attachment 4.

   b. With proper approval, DoD activities may make equipment (including associated supplies and spare parts), base facilities, or research facilities available to Federal, state, or local law enforcement officials for law enforcement purposes.

   c. There must be no adverse impact on national security or military preparedness.

   d. Approval authority.
(1) Requests for loans of equipment, facilities, or personnel made by law enforcement agencies, including the Coast Guard when not acting as part of the Navy, shall be made and approved in accordance with DoDD 5525.5, but at a level no lower than a flag or general officer, or equivalent civilian, with the exceptions discussed in the next paragraph.

(2) SECDEF is the approval authority for requests for assistance with the potential for confrontation between DoD personnel and civilian individual groups, as well as any requests for potentially lethal support, including loans of:

(b) Arms.

(b) Combat and tactical vehicles, vessels, or aircraft.

(c) Ammunition. (DoDD 3025.15, paras. 4.7.2.1. and 4.7.2.3.)

(3) **Army:**

(a) **HQDA (DALO-SMS).** Non-lethal equipment in excess of 60 days. Installation Commander can approve all other equipment requests if loan/lease is for 60 days or less. (AR 500-51, para. 2-5)

(b) **HQDA (DAMO-ODS).** Requests for use of installation or research facilities. (AR 500-51, para. 2-5)

(4) **Navy & Marines:** Assistant SECNAV (Manpower and Reserve Affairs) for non-lethal equipment for more than 60 days. All other requests may be approved as specified in SECNAVINST 5820.7B, para. 9e(3).

(5) **Air Force:** Ass’t SECAF for Manpower, Reserve Affairs, Installations, and Environment for all non-drug-related requests. (AFI 10-801, Attachment 4)

(6) **National Guard (NG):** Loan of weapons, combat/tactical vehicles, vessels and aircraft require approval of the service secretary or designee. Requests for loan/lease of NG equipment that requires HQDA or HQAF approval will be reviewed by NG Bureau (NGB). (NGB 500-1/ANGI 10-8101, para. 3-1)

   e. In addition to loan/lease authority, The National Defense Authorization Act of 1997 added a new section to Title 10. Section 2576a, “Excess Personal Property; Sale or Donation for law enforcement activities,” permits DoD to provide excess personal property suitable for use in counter-drug and counter-terrorism activities to Federal and state agencies.

   (1) This includes authority to furnish small arms and ammunition.

   (2) The Defense Logistic Agency manages this program as of 1 October 1995. (Memorandum of the Secretary of Defense for the Under Secretary of Defense for Acquisition and Technology, 26 June 1995.)

   (3) The four Regional Logistics Support Offices (Buffalo, Miami, El Paso, Los Angeles) actually provide the excess property.

2. **Expert Advice and Training.**

   a. **Key References.**

   (1) **Law.** 10 U.S.C. §§ 373, 375, 377; and 50 U.S.C. §§ 2312, 2315.

   (2) **DoD.** DoDD 5525.5, Enclosure 4. and DoDI 5525.10.

   (3) **Services.**
(a) AR 500-51, Chapter 3.
(b) SECNAVINST 5820.7B, paras. 9.a.(4) and (5).
(c) AFI 10-801.

b. Military personnel may be used to train civilian law enforcement personnel in the use of equipment that we provide. Large scale or elaborate training programs are prohibited, as is regular or direct involvement of military personnel in activities that are fundamentally civilian law enforcement operations.

(1) Note that the Deputy Secretary of Defense has provided policy guidance in this area, which limits the types of training U.S. forces may provide. The policy is based on prudent concerns that advanced training could be misapplied or misused by civilian law enforcement agencies, resulting in death or injury to non-hostile persons. The memo permits basic military training, such as basic marksmanship; patrolling; medical/combat lifesaver; mission planning; and survival skills. It prohibits what it terms “advance military training,” which is defined as “high intensity training which focuses on the tactics, techniques, and procedures (TTP) required to apprehend, arrest, detain, search for, or seize a criminal suspect when the potential for a violent confrontation exists.” Examples of such training include: sniper training; military operations in urban terrain (MOUT); advanced MOUT; and close quarter battle/close quarter combat (CQB/CQC) training. (See Appendix C.)

(2) A single general exception exists to provide this advanced training at the U.S. Army Military Police School. In addition, Commander, United States Special Operations Command (USSOCOM) may approve this training, on an exceptional basis, by special operations forces personnel. (See Appendix C.)

c. Military personnel may also be called upon to provide expert advice to civilian law enforcement personnel. However, regular or direct involvement in activities that are fundamentally civilian law enforcement operations is prohibited.

(1) A specific example of this type of support (advice) is military working dog team (MWDT) support to civilian law enforcement. The military working dog (MWD) has been analogized to equipment, and its handler provides expert advice. (See DoDI 5525.10, Using Military Working Dog Teams to Support Law Enforcement Agencies in Counterdrug Missions, 17 Sept. 1990; Military Working Dog Program, AFI 31-202.)

(a) Pursuant to 10 U.S.C. § 372, the Secretary of Defense may make available equipment to any Federal, state or local LEAs for law enforcement purposes. So, upon request, an MWD (viewed by the DoD as a piece of equipment) may be loaned to law enforcement officials. Moreover, MWD handlers may be made available to assist and advise law enforcement personnel in the use of the MWD under 10 U.S.C. § 373. If a MWD is loaned to an LEA, its military handlers will be provided to work with the particular MWD. An MWD is always loaned with its handler since they work as a team. Under compelling and exceptional circumstances, requests for exceptions may be submitted, through channels, to the DoD Drug Coordinator. (DoDDI 5525.10, para. 4.2.1.)

(b) In all cases, MWDT support may be provided only under circumstances that preclude any confrontation between MWDTs and civilian subjects of search.

d. Weapons of Mass Destruction (WMD). Congress has directed DoD to provide certain expert advice to Federal, state and local agencies with regard to WMD. This training is non-reimbursable because Congress has appropriated specific funds for these purposes.

(1) 50 U.S.C. § 2312. Training in emergency response to the use or threat of use of WMD.

(2) 50 U.S.C. § 2315. Program of testing and improving the response of civil agencies to biological and chemical emergencies. Department of Energy runs the program for responses to nuclear emergencies.

e. Approval Authority.

(1) SECDEF.
(a) Training or expert advice to law enforcement in which there is a potential for confrontation between the trained law enforcement and specifically-identified civilian individuals or groups.

(b) Assignments of 50 or more DoD personnel or a period of assignment of more than 30 days. The Assistance Secretary of Defense (Manpower, Reserve Affairs, and Logistics) is the approval authority for any other assignment. (DoDD 5525.5, para. E4.5.3.1.)

(2) **Army.** DOMS is the approval authority. (AR 500-51, para. 3-1d.)

(a) Approval authority has been granted to HQDA (DAMO-ODS) for requests for assistance by Army personnel for a period of 6 months or less in the following categories: use of Army personnel to provide training or expert advice; use of Army personnel for equipment maintenance; and use of Army personnel for monitoring and communicating the movement of air and sea traffic.

(3) **Navy & Marines.** The Secretary of the Navy is the approval authority. SECNAVINST 5820.7B, para. 9.e.

f. **Funding.** Support provided under these authorities is reimbursable, unless:

(1) The support is provided in the normal course of training or operations; or

(2) The support results in a substantially equivalent training value.

3. **Sharing Information.**

a. **Key References.**

(1) **Law.** 10 U.S.C. § 371.

(2) **DoD.** DoDD 5525.5, Enclosure 2.

(3) **Services.**

   (i) AR 500-51, Chapter 2, Section 1.

   (ii) SECNAVINST 5820.7B, para. 7.

   (iii) AFI 10-801, Chapter 4.

b. Military Departments and Defense Agencies are encouraged to provide to Federal, state or local civilian law enforcement officials any information collected during the normal course of military operations that may be relevant to a violation of any Federal or state law within the jurisdiction of such officials. (DoDD 5525.5, para. E2.1)

c. Collection must be compatible with military training and planning. To the maximum extent practicable, the needs of civilian law enforcement officials shall be taken into account in planning and execution of military training and operations. (10 U.S.C. § 371(b))

d. However, the planning and/or creation of missions or training for the primary purpose of aiding civilian law enforcement officials is prohibited. (DoDD 5525.5, para. E2.1.4.)

**VI. CIVIL DISTURBANCES**

A. **Key References.**

1. **Law.**
a. *Constitution.* Article 4, Section 4: “The United States shall guarantee to every State in this Union a Republican Form of Government, and shall protect each of them against Invasion; and on Application of the Legislature, or of the Executive (when the Legislature cannot be convened), against domestic Violence.”

b. 10 U.S.C. §§ 331-335.

2. DoD.
   a. DoDD 3025.12.
   b. U.S. Dep’t of Defense, Garden Plot.

B. The primary responsibility for protecting life and property and maintaining law and order in the civilian community is vested in the state and local government (DoDD 3025.12, para. 4.1.3). Involvement of military forces will only be appropriate in extraordinary circumstances. Use of the military under these authorities to conduct law enforcement activities is a specific exception to the PCA. The probable order of employment of forces in response to a certain situation will be:

1. Local and state police.
2. National Guard in their state status.
3. Federal civil law enforcement officials.
4. Federal military troops (to include National Guard called to active Federal service).

C. The insurrection statutes permit the President to use the armed forces, subject to the following circumstances:

1. An insurrection within a state. The legislature or governor must request assistance from the President (10 U.S.C. § 331).
2. A rebellion making it impracticable to enforce the laws of the United States (i.e., Federal law) by the ordinary course of judicial proceedings (10 U.S.C. § 332).
3. Any insurrection or domestic violence which:
   a. opposes or obstructs Federal law; or
   b. hinders the execution the laws of that state, or Federal laws within the state, so that the people are deprived of their Constitutional rights, and the state is unable or unwilling to protect those rights (10 U.S.C. § 333).
4. If the President considers it necessary to use the armed forces, he must (shall) first issue a proclamation directing the insurgents to disperse and retire peacefully (10 U.S.C. § 334).

D. The Federal Response.

1. Responsibility for the management of the Federal response to civil disturbances rests with the Attorney General of the United States.
2. As discussed above, if the President decides to respond to the situation, he must first issue a proclamation to the insurgents, prepared by the Attorney General, directing them to disperse within a limited time. At the end of that time period, the President may issue an execute order directing the use of armed forces.

3. The Attorney General appoints a Senior Civilian Representative of the Attorney General (SCRAG) as his action agent.

**E. The DoD Response.**

1. SecDef has reserved to himself the authority to approve support in response to civil disturbances (DoDD 3025.15, para. 4.4).

2. Although the civilian authorities have the primary responsibility for response to civil disturbances, military forces shall remain under military command and control at all times (DoDD 30125.12, para. 4.2.5).

3. GARDEN PLOT is the standing Operation Plan for response to civil disturbance. It is a comprehensive plan. Detailed RUF/ROE is found in Appendices 1 and 8 to Annex C of this plan.

**F. Emergency Employment of Military Forces (DoDD 30125.12, para. 4.2.2).**

1. Military forces shall not be used for civil disturbances unless specifically directed by the President, pursuant to 10 U.S.C. §§ 331-334, except in the following circumstances:

   a. To prevent the loss of life or wanton destruction of property, or to restore governmental functioning and public order. The “emergency authority” applies when sudden and unexpected civil disturbances occur, and the duly-constituted authority local authorities are unable to control the situation and circumstances preclude obtaining prior Presidential authorization (DoDD 30125.12, para. 4.2.2.1).

   b. When duly-constituted state or local authorities are unable or decline to provide adequate protection for Federal property or fundamental Federal functions, Federal action is authorized, as necessary, to protect the Federal property and functions (DoDD 30125.12, para. 4.2.2.2).

2. Note that this is limited authority.

3. Other Considerations. Although employment under these authorities permits direct enforcement of the law by military forces, the military’s role in law enforcement should be minimized as much a possible. Our role is to support the civilian authorities, not replace them.

**VII. Disaster and Emergency Relief**

A. **Key References.**


2. DoD. DoDD 3025.1.

3. DHS. The National Response Plan.

B. The Stafford Act is not a statutory exception to the PCA; therefore, all missions performed during a disaster relief response must comply with the restrictions of the PCA.

C. **Stafford Act.** The overarching purpose of the Act is to provide an orderly and continuing means of assistance by the Federal government to state and local governments in carrying out their responsibilities to
alleviate suffering and damage resulting from disaster. The Act provides four means by which the Federal government may become involved in the relief effort:

1. President may declare the area a major disaster (42 U.S.C. § 5170).
   a. “Major disaster” means any natural catastrophe (including any hurricane; tornado; storm; high water; wind-driven water; tidal wave; tsunami; earthquake; volcanic eruption; landslide; mudslide; snowstorm; or drought) or, regardless of cause, any fire, flood, or explosion, in any part of the United States, which, in the determination of the President, causes damage of sufficient severity and magnitude to warrant major disaster assistance under this chapter to supplement the efforts and available resources of states, local governments, and disaster relief organizations in alleviating the damage, loss, hardship, or suffering caused thereby (42 U.S.C. § 5121).
   b. Requires a request for the declaration from the governor.
   c. State must have executed its own emergency plan and require supplemental help.
   d. State certifies that it will comply with cost sharing provisions under this Act.

2. President may declare the area an emergency (42 U.S.C. § 5191).
   a. “Emergency” means any occasion or instance for which, in the determination of the President, Federal assistance is needed to supplement state and local efforts and capabilities to save lives and to protect property and public health and safety, or to lessen or avert the threat of a catastrophe in any part of the United States (42 U.S.C. § 5122).
   b. Same criteria as for a major disaster, except also requires that governor define the type and amount of Federal aid required. Total Federal assistance may not exceed $5 million.
   c. Operationally, no significant distinction between an emergency and a major disaster.

3. President’s 10-day Emergency Authority. President may send in DoD assets on an emergency basis to “preserve life and property” (42 U.S.C. § 5170b(c)).
   a. “During the immediate aftermath of an incident which may ultimately qualify for assistance under this subchapter or subchapter IV-A of this chapter, the Governor of the State in which such incident occurred may request the President to direct the Secretary of Defense to utilize the resources of the Department of Defense for the purpose of performing on public and private lands any emergency work which is made necessary by such incident and which is essential for the preservation of life and property. If the President determines that such work is essential for the preservation of life and property, the President shall grant such request to the extent the President determines practicable. Such emergency work may only be carried out for a period not to exceed 10 days” (42 U.S.C. § 5170b(c)).
   b. Done before any Presidential declaration, but still requires a governor’s request.
   c. Lasts only 10 days.
   d. Used to clear debris and wreckage and to temporarily restore essential public facilities and services. Very limited authority.

4. President may send in Federal assets where an emergency occurs in an area over which the Federal government exercises primary responsibility by virtue of the Constitution or Federal statute (42 U.S.C. § 5191(b)).
a. Does not require a governor’s request, although the statute directs consultation with the governor, if practicable.

b. Results in a Presidential declaration of an emergency regarding a situation for which the primary responsibility for a response rests with the United States.

c. President Clinton exercised this authority on April 19, 1995 in the case of the bombing of the Murrah Federal Building in Oklahoma City, OK.

5. Types of support authorized under the Stafford Act.

a. Personnel, equipment, supplies, facilities, and managerial, technical, and advisory services in support of relief authorized under the Act (42 U.S.C. §§ 5170a(1) and 5192(a)).

b. Distribution of medicine, food, and other consumable supplies, and emergency assistance (42 U.S.C. §§ 5140a(4) and 5192(a)(7)).

c. Utilizing, lending or donating Federal equipment, supplies, facilities, personnel and other resources to state and local governments (42 U.S.C. §§ 5170b(a)(1) and 5192(b)).

d. Performing on public or private lands or waters any work or services essential to saving lives and protecting and preserving property, public health, and safety, including:

   (1) Debris removal.

   (2) Search and rescue; emergency medical care; emergency mass care; emergency shelter; and provision of food, water, medicine and other essential needs, including movement of supplies and persons.

   (3) Clearance of roads and construction of temporary bridges necessary to the performance of emergency tasks and essential community services.

   (4) Provision of temporary facilities for schools and other essential community services.

   (5) Demolition of unsafe structures that endanger the public.

   (6) Warning of further risks and hazards.

   (7) Dissemination of public information and assistance regarding health and safety measures.

   (8) Provision of technical advice to state and local governments regarding disaster management and control.

   (9) Reduction of immediate threats to life, property, and public health and safety (42 U.S.C. § 5170b(a)(3)).

D. The Federal Response.

1. The Federal Emergency Management Agency (FEMA) directs and coordinates the Federal response on behalf of the President.

2. The National Response Plan (NRP) aligns Federal coordination structures, capabilities, and resources into a unified, all-discipline, and all-hazards approach to domestic incident management. DHS is the Executive Agency for the NRP and periodically updates the NRP to incorporate new Presidential directives, legislative changes, and procedural changes based on lessons learned from exercise and real world incidents. The NRP was
published in December, 2004 (available at: http://www.dhs.gov/interweb/assetlibrary/NRP_FullText.pdf) and was last updated on May 25, 2006 (available at: http://www.dhs.gov/interweb/assetlibrary/NRP_Notice_of_Change_5-22-06.pdf). The NRP consists of the following components:

a. The Base Plan describes the structures and processes comprising a national approach to domestic incident management, and is designed to integrate the efforts and resources of Federal, state, local, tribal, private sector, and nongovernmental organizations. The Base Plan includes planning assumptions; roles and responsibilities; concept of operations; incident management actions; and plan maintenance instructions.

b. The ESF Annexes detail the missions, policies, structures and responsibilities of Federal agencies for coordinating resource and programmatic support to states, tribes, and other Federal agencies or other jurisdictions and entities during incidents of national significance.

c. The Support Annexes provide guidance and describe the functional processes and administrative requirements necessary to ensure efficient and effective implementation of NRP incident management objectives.

d. The Incident Annexes address contingency or hazard situations requiring specialized application of the NRP. The Incident Annexes describe the missions, policies, responsibilities, and coordination processes that govern the interaction of public and private entities engaged in incident management and emergency response operations across a spectrum of potential hazards. These annexes are typically augmented by a variety of supporting plans and operational supplements.

e. The Appendices provide other relevant and more detailed supporting information, including terms, definitions, acronyms, authorities and a compendium of national interagency plans.

3. Emergency Support Functions (ESFs) under the NRP. The NRP applies a functional approach that groups the capabilities of Federal departments and agencies and the American Red Cross into ESFs to provide the planning, support, resources, program implementation, and emergency services that are most likely to be needed during actual or potential incidents where coordinated Federal response is required. The NRP contains 15 ESFs for which certain Federal agencies have either a primary or supporting role. The DoD (Corps of Engineers) is the primary agency for ESF #3 (Public Works and Engineering), but is a supporting agency for all others. In accordance with ESF #3, Public Works and Engineering assists DHS by coordinating and organizing the capabilities and resources of the Federal Government to facilitate the delivery of services, technical assistance, engineering expertise, construction management, and other support to prevent, prepare for, respond to, and/or recover from an incident requiring a coordinated Federal response. Activities include conducting pre- and post-incident assessments of public works and infrastructure; executing emergency contract support for life-saving and life-sustaining services; providing technical assistance to include engineering expertise, construction management, and contracting and real estate services; providing emergency repair of damaged infrastructure and critical facilities; and implementing and managing the DHS/Emergency Preparedness and Response/Federal Emergency Management Agency (DHS/EPR/FEMA) Public Assistance Program and other recovery programs.

4. Joint Field Office (JFO). Under the NRP, the JFO serves as locally established multiagency coordination center and may vary based on the support requested/provided. The Principal Federal Official (PFO) typically represents the Secretary of Homeland Security as the lead Federal official in the JFO Coordination Group and ensures the seamless integration of Federal activities in support of and in coordination with State, local and tribal requirements. The Federal Coordinating Officer (FCO) manages and coordinates Federal resource support activities related to Stafford Act disasters and emergencies and works closely with the PFO, Senior Federal Law Enforcement Official (SFLEO) and the Senior Federal Official (SFO). In Stafford Act situations where a PFO has not been assigned, the FCO provides overall coordination for the Federal components of the JFO and works in partnership with the SCO to determine and satisfy State and local assistance requirements.

5. Defense Support of Civil Authorities (DSCA) and Defense Coordinating Officer (DCO) responsibilities. Under the NRP, DSCA refers to DoD support provided by Federal military forces, DoD civilians and contract personnel, and DoD agencies and components, in response to requests for assistance during domestic incidents to include terrorist threats or attacks, major disasters, and other emergencies. Under most circumstances, an O-6 or
above is generally drawn from the CONUSA headquarters, either 1st or 5th U.S. Army, and serves as the Defense Coordinating Officer (DCO). The DCO is the DoD’s single point of contact at the JFO, and coordinates requests for DSCA with the exception of requests for USACE support, National Guard forces operating in State Active Duty or Title 32 status (i.e. in a State, not Federal status), or, in some circumstances, DoD forces in support of the FBI.

E. The DoD Response.

1. Regulation. DoDD 3025.1, Military Support to Civil Authorities (MSCA), governs all planning and response by DoD components for civil defense or other assistance to civil authorities, with the exception of military support to law enforcement operations under DoDD 3025.12, Military Assistance for Civil Disturbance (MACDIS) and contingency war plans (DoDD 3025.1, para 4.2).

2. MSCA Policy. MSCA shall include, but is not limited to, support similar to that described for “Immediate Response” (DoDD 3025.1, para. 5.4) in either civil emergencies or attacks, or during any period of peace, war or transition to war. It shall include response to civil defense agencies, but shall not include military assistance for civilian law enforcement operations (DoDD 3025.1, para. 4.4.1).

3. NOTE: The Secretary of the Army is no longer the DoD Executive Agent for disaster relief operations. The duties and authorities associated with that assignment have been delegated to the new Assistant Secretary of Defense for Homeland Defense (See Appendix B).

4. The JDOMS is the Assistant Secretary of Defense for Homeland Defense’s action agent. JDOMS coordinates and monitors the DoD effort through the DCO.

5. As the combatant commanders for Homeland Security, USNORTHCOM (CONUS, Puerto Rico, and the Virgin Islands) and USPACOM (Alaska, Hawaii, and Pacific possessions and territories) are responsible for developing disaster response plans and for the execution of those plans.

6. Immediate Response Authority (DoDD 3025.1, para 4.5).

a. “Imminently serious conditions resulting from any civil emergency or attack may require immediate action by military commanders, or by responsible officials of other DoD Agencies, to save lives, prevent human suffering, or mitigate great property damage. When such conditions exist and time does not permit prior approval from higher headquarters, local military commanders and responsible officials of other DoD Components are authorized by this Directive, subject to any supplemental direction that may be provided by their DoD Component, to take necessary action to respond to requests of civil authorities. All such necessary action is referred to in this Directive as Immediate Response” (para 4.5.1).

b. Types of support authorized include (see para 4.5.4. for full list):

   (1) Rescue, evacuation and emergency treatment of casualties; maintenance or restoration of emergency medical capabilities; and safeguarding the public health.

   (2) Emergency restoration of essential public services (such as fire-fighting, water, communication, transportation, power and fuel).

   (3) Emergency removal of debris and explosive ordnance.

   (4) Recovery and disposal of the dead.

c. This type of support is provided on a cost-reimbursable basis, but assistance should not be denied because the requester is unable or unwilling to commit to reimbursement (para 4.5.2).
d. **NOTE**: This is a very limited authority, and should only be invoked in bona fide emergencies. Contemporaneous coordination with higher headquarters should always occur in these scenarios, and in any other case potentially involving this type of assistance to civil authorities. See Appendix E.

7. **Disaster Support Involving Law Enforcement Activities**.

   a. The Stafford Act is not an exception to the PCA. Therefore, any support that involves direct involvement in the enforcement of the civil law must undergo the PCA analysis discussed above. Typical areas of concern include:

      (1) Directing traffic.

      (2) Guarding supply depots.

      (3) Patrolling.

   b. National Guard personnel acting in their Title 32 (state) status should be the force of choice in these areas.

   c. Law enforcement duties that involve military functions may be permissible (e.g., guarding a military supply depot).

**VIII. COUNTERDRUG SUPPORT**

A. **Key References**.

   1. **Law**.


      b. 32 U.S.C. § 112.

      c. Section 1004, FY91 NDAA.

      d. Section 1031, FY97 NDAA.

      e. Section 1033, FY98 NDAA.

      f. Public Law 107-107, Section 1021 (extends support for counterdrug activities through 2006).

   2. **DoD**.


      b. CJCSI 3710.01A, 30 March 2004.

      c. NGR 500-2/ANGI 10-801.

B. **General**.

   1. Counterdrug support operations have become an important activity within DoD. All such DoD support is coordinated through the Office of the Defense Coordinator for Drug Enforcement Policy and Support (DEP&S), which is located within the Office of the Assistant Secretary of Defense for Special Operations and Low Intensity Conflict (ASD (SO/LIC)).
2. What separates counterdrug support from most other areas of support is that it is non-reimbursable. For FY03, Congress appropriated nearly $850 million for DoD counterdrug support. DEP&S channels that money to the providers of counterdrug support.

C. Detection and Monitoring (D&M).

1. Pursuant to 10 U.S.C. § 124, DoD is the lead Federal agency for D&M of aerial and maritime transit of illegal drugs into the United States. Accordingly, D&M is a DoD mission.

2. Although it is a DoD mission, D&M is to be carried out in support of Federal, state and local law enforcement authorities.

3. Note that the statute does not extend to D&M missions covering land transit (e.g., the Mexican border).

4. Interception of vessels or aircraft is permissible outside the land area of the United States to identify and direct the vessel or aircraft to a location designated by the supported civilian authorities.

5. D&M missions involve airborne (AWACs, aerostats), seaborne (primarily USN vessels), and land-based radar (to include Remote Other The Horizon Radar (ROTHR)) sites.

6. This mission is not covered by CJCSI 3710.01A (CJCSI 3710.01A, para 2.a).

D. National Guard (NG).

1. Pursuant to 32 U.S.C. § 112, SECDEF may make Federal funding available for NG drug interdiction and counterdrug activities, to include pay, allowances, travel expenses, and operations and maintenance expenses.

2. The state must prepare a drug interdiction and counterdrug activities plan. DEP&S reviews each state’s implementation plan and disburses funds.

3. It is important to note that although the NG is performing counterdrug support operations using Federal funds and under Federal guidance, it remains a state militia force and is not to be considered a Federal force for purposes of the PCA.

4. Although the NG is not subject to the restrictions of the PCA while not in Federal status, the NGB has imposed a number of policy restrictions on counterdrug operations. See NGR 500-2 for more information.

E. Additional Support to Counterdrug Agencies.

1. General. In addition to the authorities contained in 10 U.S.C. §§ 371-377 (discussed above), Congress has given DoD additional authorities to support Federal, state, local and foreign entities that have counterdrug responsibilities. Congress has not chosen to codify these authorities, however, so it is necessary to refer to the public laws instead. Many of them are reproduced in the notes following 10 U.S.C. § 374 in the annotated codes.

2. Section 1004 (see Appendix D).

   a. Section 1004 is the primary authority for counterdrug operations. The statute permits broad support to the following law enforcement agencies that have counterdrug responsibilities:

      (1) Federal, state and local.

      (2) Foreign, when requested by a Federal counterdrug agency (typically, the Drug Enforcement Agency or member of the State Department Country Team that has counterdrug responsibilities within the country).
b. Types of support (see CJCSI 3710.01A, para. 3):

(1) Equipment maintenance.

(2) Transportation of personnel (U.S. & foreign), equipment and supplies CONUS/OCONUS.

(3) Establishment of bases of operations CONUS/OCONUS.

(4) Counterdrug-related training of law enforcement personnel, including associated support and training expenses.

(5) Detection and monitoring of air, sea and surface traffic outside the United States, and within 25 miles of the border if the detection occurred outside the United States.

(6) Engineer support (e.g., construction of roads, fences and lights) along U.S. border.

(7) Linguist and intelligence analyst services.

(8) Aerial and ground reconnaissance.

(9) Establishment of command, control, communication and computer networks for improved integration of law enforcement, active military and NG activities.

3. These authorities are not exceptions to the PCA. Any support provided must comply with the restrictions of the PCA. Additionally, any domestic training provided must comply with the Deputy Secretary of Defense policy on advanced training.

4. Approval Authorities (CJCSI 3710.01A).

a. Non-Operational Support.

(1) This type of support does not involve the active participation of DoD personnel, and includes the provision of equipment only; the use of facilities; and formal schoolhouse training. This type of support is requested and approved in accordance with DoDD 5525.5 and implementing service regulations, discussed above.

b. Operational Support.

(1) SecDef is the approval authority. The approval will typically be reflected in a CJCS-issued deployment order.

(2) SecDef has delegated approval authority for certain missions to Geographic Combatant Commanders (GCC), with the ability for further delegation, but no lower than a flag officer. The delegation from SECDEF depends on the type of support provided, the number of personnel provided, and the length of the mission. See CJCSI 3710.01A. Example: for certain missions along the southwest border, the delegation runs from SECDEF to NORTHCOM to Joint Task Force North (JTF-N).

c. Requests for DoD support must meet the following criteria:

(1) Have a clear counterdrug connection.

(2) Originate with Federal, state or local agency having counterdrug responsibilities.

(3) Be for support that DoD is authorized to provide.
(4) Clearly assist with counterdrug activities of agency.

(5) Be consistent with DoD support of the National Drug Control Strategy.

(6) With regard to operational support, must have military training value to the supporting unit or be consistent with the DoD policy (CJCSI 3710.01A, para 8b.(4)(a-f)).

5. Other Statutes.

a. Section 1206, FY 90 NDAA. Congress directed the armed forces, to the maximum extent practicable, to conduct training exercises in declared drug interdiction areas.

b. Section 1031, FY 97 NDAA. Congress authorized, and provided additional funding specifically for, enhanced support to Mexico. The support involves the transfer of certain non-lethal specialized equipment such as communication, radar, navigation and photo equipment.

c. Section 1033, FY 97 NDAA. Congress authorized, and provided additional funding specifically for, enhanced support to Colombia and Peru. The additional support is similar that provided to Mexico under Section 1031, but also includes boats suitable for riverine operations.

IX. MISCELLANEOUS SUPPORT

A. Sensitive support - DoDDS-5210.36.

B. Law Enforcement Detachments (LEDET).


2. U.S. Coast Guard personnel shall be assigned to naval vessels operating in drug interdiction areas. Such personnel have law enforcement powers, and are known as LEDETs.

3. When approaching a contact of interest, tactical control (TACON) of the vessel shifts to the Coast Guard. As a “constructive” Coast Guard vessel, the ship and its crew are permitted to participate in direct law enforcement. However, to the maximum extent possible, law enforcement duties should be left to Coast Guard personnel. Military members should offer necessary support.

C. Emergencies Involving Chemical or Biological Weapons.


2. In response to an emergency involving biological or chemical WMD that is beyond the capabilities of the civil authorities to handle, the Attorney General may request DoD assistance directly.

3. The assistance provided includes monitoring, containing, disabling and disposing of the weapon.

4. The statutorily-required regulations implementing the authority have not yet been promulgated.

D. WMD.


2. Federal funding is provided to DoD to develop and maintain domestic terrorism rapid response teams to aid Federal, state and local officials and responders.
3. There are currently 37 response teams, composed of full-time Army and Air National Guard members. These teams are Federally resourced, trained and evaluated, and they operate under Federal doctrine. However, they perform their missions primarily under the command and control of state governors. If the teams are Federalized, they fall under the command and control of Joint Task Force, Civil Support (JTF-CS).

E. **Miscellaneous Exceptions.** DoDD 5525.5, para. E4.1.2.5 contains a list of statutes that provide express authorization for the use of military forces to enforce the civil law. Among them are:

1. Protection of the President, Vice President and other dignitaries.

2. Assistance in the case of crimes against members of Congress or foreign officials, or involving nuclear materials.
APPENDIX A

DEPUTY SECRETARY OF DEFENSE
101 DEFENSE PENTAGON
WASHINGTON, DC 20301-1010

MAR 25 2003

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
DIRECTOR, OPERATIONAL TEST AND EVALUATION
ASSISTANTS TO THE SECRETARY OF DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTOR, FORCE TRANSFORMATION
DIRECTOR, NET ASSESSMENT
DIRECTOR, PROGRAM ANALYSIS AND EVALUATION
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Implementation Guidance Regarding the Office of the Assistant Secretary of Defense for Homeland Defense

The Honorable Paul McHale has been appointed as the first Assistant Secretary of Defense for Homeland Defense (ASD(HD)). His principal duty is the overall supervision of the homeland defense activities of the Department under the authority, direction and control of the Under Secretary of Defense for Policy (USD(P)) and, as appropriate, in coordination with the Chairman of the Joint Chiefs of Staff (CJCS). As such, he will oversee HD activities, develop policies, conduct analyses, provide advice, and make recommendations on HD, support to civil authorities, emergency preparedness and domestic crisis management matters within the Department.

Specifically, the ASD(HD) will assist the Secretary in providing policy direction on HD matters through the CJCS to United States Northern Command and other Combatant Commands, as applicable, to guide the development and execution of their plans and activities. To focus the planning and execution of DoD activities and the use of resources in preventing or responding to crises, the ASD(HD) will serve as the DoD Domestic Crisis Manager. To address the complexities of the interagency environment, the ASD(HD) will represent the Department on all HD related matters with designated Lead Federal Agencies, the Executive Office of the President, the Department of Homeland Security, other Executive Departments and Federal Agencies, and state and local entities, as appropriate.

Accordingly, the interim DoD Executive Agent for Homeland Security assignment to the Secretary of the Army (SecArmy), as described in Deputy Secretary of Defense Memorandum, “Homeland Security Executive Agent,” October 2, 2001, is hereby terminated. To streamline and consolidate our support to civil authorities and related activities, the DoD Executive Agent assignments for Military Support to Civil Authorities, as described in DoD Directive 3025.1, and Military Assistance for Civil Disturbances, as described in DoD Directive 3025.12, are also terminated. The duties and authorities associated with these DoD Executive agent assignments are delegated to the ASD(HD) effective today. Also effective today, the delegation of authority to oversee the management and coordination of DoD support to international and national special events, including, without limitation, events covered under 10 U.S.C. 2564, is transferred from the SecArmy to the ASD(HD).
Effective no later than May 16, 2003, the following additional transfers and transitions of delegated authority, personnel, and associated resources, as shown, are directed to focus and align the Department with regard to homeland defense.

- From the Army to the Office of ASD(HD): transfer the functions and associated resources of the Offices of the Special Assistant for Military Support -- Civilian (3), Military (2), Total (5).

- From the Army to the CJCS: transition of the functions and associated resources of the Office of the Director of Military Support (DOMS) related to support to civilian authorities and special events -- Civilian (8), Military (12), Total (20). The ASD(HD) will exercise policy oversight of the DOMS on behalf of the Secretary.

- From the USD for Personnel and Readiness to the Office of the ASD(HD): the functions and associated resources related to Military Assistance to Civil Authorities -- Civilian (2), Military (5), Total (7).

- From the ASD for Special Operations and Low Intensity Conflict to the Office of the ASD(HD): the functions and associated resources related to Territorial Security -- Civilian (7), Military (6), Total (13).

The Director of Administration and Management, in coordination with the USD(P), the USD(Comptroller), the General Counsel of the Department of Defense, and other cognizant official will take the actions necessary to implement this direction. The attachment provides additional guidance to implement these and other actions.

/s/Paul Wolfowitz

Attachment:
As stated
Additional Implementation Guidance Regarding the Office of the Assistant Secretary of Defense for Homeland Defense (ASD(HD))

1. The ASD(HD), through the Under Secretary of Defense for Policy (USD)(P), shall:

   1.1. Prepare transition plans, within 30 days, to effect all directed transfers and transitions as soon as possible, but no later than May 16, 2003. Coordinate the plans, as appropriate, with the Secretary of the Army, the Chairman of the Joint Chiefs of Staff (CJCS), the Under Secretary of Defense for Personnel and Readiness, the Under Secretary of Defense (Comptroller)(USD)(C), the General Counsel of the Department of Defense (GC, DoD), and the Director of Administration and Management (DA&M).

   1.2. Prepare a memorandum for my approval, within 30 days, defining the domestic crisis management structure within OSD. Coordinate the memorandum with the CJCS, the under Secretaries of Defense, the Assistant Secretary of Defense for Command, Control, Communications and Intelligence (or successor organizations), the GC, DoD, and the DA&M.

   1.3. Prepare a memorandum for my approval, within 30 days, defining the relationship between the ASD(HD) and the U.S. Northern Command, and other Combatant Commands as applicable. Coordinate the memorandum with the CJCS, the GC, DoD and DA&M.


2. The DA&M shall:

   2.1. Develop and coordinate a chartering DoD Directive for the ASD(HD), within 45 days, for my approval, to incorporate the appropriate provisions of the memorandum. The DoD Directive shall define the relationship between the ASD(HD) and the ASD for Special Operations and Low Intensity Conflict regarding the matters of counterterrorism, antiterrorism, force protection, consequence management and counternarcotics. The DoD Directive shall also define the relationship between the ASD(HD) and the ASD for International Security Affairs (ASD(ISA)) regarding matters involving Mexico and the island nations of the Caribbean. And, the DoD Directive shall define the relationship between ASD(HD) and the ASD(ISA) regarding matters involving Canada and other NATO nations as they pertain to direct defense of the homeland.


   2.3. Implement other administrative, financial, personnel, information technology, and support actions necessary to establish the Office of the ASD(HD).

3. The USD(C), the USD(P), and the Director, Program Analysis and evaluation shall promulgate updated planning, programming, and budgeting system (PPBS) guidance documents, beginning with the current PPBS cycle, that reflect these organizational, functional, and personnel realignments and requirements, and that include separate guidance for DoD homeland defense matters.
APPENDIX B

Originator: JOINT STAFF WASHINGTON DC//JDOMS//

SUBJECT: TRANSFER OF THE ARMY DIRECTOR OF MILITARY SUPPORT TO THE JOINT STAFF

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ZNR UUUUU
R 141916Z MAY 03
FM JOINT STAFF WASHINGTON DC//JDOMS//

BT
UNCLAS
MSGID/GENADMIN/JDOMS//
SUBJ/TRANSFER OF THE ARMY DIRECTOR OF MILITARY SUPPORT MISSION TO THE
JOINT STAFF//
REF/A/DOD DIRECTIVE 3025.1/DTD 15 JAN 93/-/NOTAL//
REF/B/DOD DIRECTIVE 3025.1-M/DTD 2 JUN 94/-/NOTAL//
REF/C/DOD DIRECTIVE 3025.15/DTD 18 FEB 97/-/NOTAL//
REF/D/DOD DIRECTIVE 3025.12/DTD 4 FEB 94/-/NOTAL//
REF/E/DEPUTY SECRETARY OF DEFENSE IMPLEMENTATION MEMORANDUM/DTD 25
MAR 03/-/NOTAL//
RUEKJCS8003 UNCLAS
AMPN/REFS A-C DESIGNATE THE SECRETARY OF THE ARMY AS THE DOD
EXECUTIVE AGENT FOR MILITARY SUPPORT TO CIVIL AUTHORITIES (MSCA) AND
OUTLINE PROCEDURES FOR REQUESTING AND PROVIDING MSCA. REF D
DESIGNATES THE SECRETARY OF THE ARMY AS THE DOD EXECUTIVE AGENT FOR
MILITARY ASSISTANCE FOR CIVIL DISTURBANCES (MACDIS) AND OUTLINE
PROCEDURES FOR REQUESTING AND PROVIDING MACDIS. REF E TRANSFERS THE
EXECUTIVE AGENT AUTHORITY FOR MSCA AND MACDIS FROM THE SECRETARY OF
THE ARMY TO THE ASSISTANT SECRETARY OF DEFENSE FOR HOMELAND DEFENSE
AND DIRECTS THE TRANSFER OF THE FUNCTIONS OF THE DIRECTOR OF MILITARY
SUPPORT (DOMS) FROM THE DEPARTMENT OF THE ARMY TO THE JOINT STAFF.//
RMKS/1. EFFECTIVE 161600Z MAY 03, THE ACTION AGENCY FOR MSCA AND
MACDIS IS TRANSFERRED FROM THE DEPARTMENT OF THE ARMY DIRECTOR OF
MILITARY SUPPORT (DOMS) TO THE JOINT STAFF PER REF E. CURRENT DOMS
FUNCTIONS WILL BE ASSUMED BY A NEW DIVISION, JDOMS, WITHIN THE JOINT
STAFF, J-3 DIRECTORATE.
2. THE TRANSFER OF THE ACTION AGENCY FOR DOMESTIC MILITARY SUPPORT
FOLLOWS THE RECENT TRANSFER OF EXECUTIVE AGENCY FOR MSCA AND MACDIS
FROM THE SECRETARY OF THE ARMY TO THE ASSISTANT SECRETARY OF DEFENSE
FOR HOMELAND DEFENSE.
3. JDOMS IS LOCATED IN THE PENTAGON, WASHINGTON DC, ROOM 1E1008.
4. CONTACT NUMBERS.
   B. FAX: 703-697-3147, DSN 227-3147.
   C. AFTER HOURS DUTY PHONE: DDO IN THE NATIONAL MILITARY COMMAND
      CENTER, 703-693-8196, DSN 223-8196.
5. NETWORK CONNECTIONS
   A. NIPRNET EMAIL: JDOMS@JS.PENTAGON.MIL
   B. SIPRNET EMAIL: JDOMS@JS.PENTAGON.SMIL.MIL
6. THE JOINT STAFF POINT OF CONTACT IS CDR FRANK MORNEAU, J-3, JOD
   HLS, TEL: 703-697-9444 OR 9400, DSN 697-9444 OR 9400.//
BT
MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
COMMANDERS-IN-CHIEF OF THE UNIFIED COMBATANT COMMANDS
ASSISTANT SECRETARIES OF DEFENSE
GENERAL COUNSEL OF THE DEPARTMENT OF DEFENSE
INSPECTOR GENERAL OF THE DEPARTMENT OF DEFENSE
DIRECTOR OF ADMINISTRATION AND MANAGEMENT
CHIEF, NATIONAL GUARD BUREAU

SUBJECT: DoD Training Support to U.S. Civilian Law Enforcement Agencies

This directive-type memorandum provides the DoD policy for providing advanced military training to U.S. civilian law enforcement agencies.

It is DoD policy that no advanced military training will be provided to U.S. civilian law enforcement agency (CLEA) personnel, except as noted below. “Advanced military training,” in the context of this policy, is defined as high intensity training which focuses on the tactics, techniques, and procedures (TTPs) required to apprehend, arrest, detain, search for, or seize a criminal suspect when the potential for a violent confrontation exists. “Advanced military training” includes advanced marksmanship (including sniper training), military operations in urban terrain (MOUT), advanced MOUT, close quarters battle/close quarters combat (CQB/CQC), and similar specialized training. It does not include basic military skills such as basic marksmanship, patrolling, mission planning, medical, and survival skills.

As a single general exception to this policy, the U.S. Army Military Police School is authorized to continue training CLEA personnel in the Counterdrug Special Reaction Team Course, the Counterdrug Tactical Police Operations Course, and the Counterdrug Marksman/Observer Course. Additionally, on an exceptional basis, the Commander-in-Chief, U.S. Special Operations Command (USCINCSOC) may approve such training by special operations forces. In such cases, USCINCSOC will inform the Executive Secretary to the Secretary of Defense of the training support provided. Similarly, the U.S. Army MP School will continue to report training performed in accordance with existing procedures.

Those portions of applicable DoD directives and instructions relating only to the procedures for coordination and approval of CLEA requests for DoD support are not affected by this memorandum. Those portions of such directives that address the substance of training that may be provided to CLEAs will be revised to reflect this change in policy within 90 days.

The Under Secretary of Defense for Policy will notify civilian law enforcement agencies through appropriate means of this change in policy.

/s/ JOHN P. WHITE
APPENDIX D

NATIONAL DEFENSE AUTHORIZATION ACT FOR FY2002

107 P.L. 107; 115 Stat. 1012; 2001 Enacted S. 1438; 107 Enacted S. 1438

Sec. 1021. EXTENSION AND RESTATEMENT OF AUTHORITY TO PROVIDE DEPARTMENT OF DEFENSE SUPPORT FOR COUNTER-DRUG ACTIVITIES OF OTHER GOVERNMENTAL AGENCIES.

Section 1004 of the National Defense Authorization Act for Fiscal Year 1991 (Public Law 101-510; 10 U.S.C. 374 note) is amended to read as follows:

Sec. 1004. ADDITIONAL SUPPORT FOR COUNTER-DRUG ACTIVITIES.

(a) Support to Other Agencies.--During fiscal years 2002 through 2006, the Secretary of Defense may provide support for the counter-drug activities of any other department or agency of the Federal Government or of any State, local, or foreign law enforcement agency for any of the purposes set forth in subsection (b) if such support is requested—

(1) by the official who has responsibility for the counter-drug activities of the department or agency of the Federal Government, in the case of support for other departments or agencies of the Federal Government;

(2) by the appropriate official of a State or local government, in the case of support for State or local law enforcement agencies; or

(3) by an appropriate official of a department or agency of the Federal Government that has counter-drug responsibilities, in the case of support for foreign law enforcement agencies.

(b) Types of Support.--The purposes for which the Secretary of Defense may provide support under subsection (a) are the following:

(1) The maintenance and repair of equipment that has been made available to any department or agency of the Federal Government or to any State or local government by the Department of Defense for the purposes of—

(A) preserving the potential future utility of such equipment for the Department of Defense; and

(B) upgrading such equipment to ensure compatibility of that equipment with other equipment used by the Department of Defense.

(2) The maintenance, repair, or upgrading of equipment (including computer software), other than equipment referred to in paragraph (1) for the purpose of—

(A) ensuring that the equipment being maintained or repaired is compatible with equipment used by the Department of Defense; and

(B) upgrading such equipment to ensure the compatibility of that equipment with equipment used by the Department of Defense.

(3) The transportation of personnel of the United States and foreign countries (including per diem expenses associated with such transportation), and the transportation of supplies and equipment, for the purpose of facilitating counter-drug activities within or outside the United States.

(4) The establishment (including an unspecified minor military construction project) and operation of bases of operations or training facilities for the purpose of facilitating counter-drug activities of the Department of Defense or any Federal, State, or local law enforcement agency within or outside the United States or counter-drug activities of a foreign law enforcement agency outside the United States.

(5) Counter-drug related training of law enforcement personnel of the Federal Government, of State and local governments, and of foreign countries, including associated support expenses for trainees and the provision of materials necessary to carry out such training.
(6) The detection, monitoring, and communication of the movement of—

(A) air and sea traffic within 25 miles of and outside the geographic boundaries of the United States; and

(B) surface traffic outside the geographic boundary of the United States and within the United States not to exceed 25 miles of the boundary if the initial detection occurred outside of the boundary.

(7) Construction of roads and fences and installation of lighting to block drug smuggling corridors across international boundaries of the United States.

(8) Establishment of command, control, communications, and computer networks for improved integration of law enforcement, active military, and National Guard activities.

(9) The provision of linguist and intelligence analysis services.

(10) Aerial and ground reconnaissance.

(c) Limitation on Counter-Drug Requirements.—The Secretary of Defense may not limit the requirements for which support may be provided under subsection (a) only to critical, emergent, or unanticipated requirements.

(d) Contract Authority.—In carrying out subsection (a), the Secretary of Defense may acquire services or equipment by contract for support provided under that subsection if the Department of Defense would normally acquire such services or equipment by contract for the purpose of conducting a similar activity for the Department of Defense.

(e) Limited Waiver of Prohibition.—Notwithstanding section 376 of title 10, United States Code, the Secretary of Defense may provide support pursuant to subsection (a) in any case in which the Secretary determines that the provision of such support would adversely affect the military preparedness of the United States in the short term if the Secretary determines that the importance of providing such support outweighs such short-term adverse effect.

(f) Conduct of Training or Operation To Aid Civilian Agencies.—In providing support pursuant to subsection (a), the Secretary of Defense may plan and execute otherwise valid military training or operations (including training exercises undertaken pursuant to section 1206(a) of the National Defense Authorization Act for Fiscal Years 1990 and 1991 (Public Law 101-189; 103 Stat. 1564)) for the purpose of aiding civilian law enforcement agencies.

(g) Relationship to Other Laws.—

(1) The authority provided in this section for the support of counter-drug activities by the Department of Defense is in addition to, and except as provided in paragraph (2), not subject to the requirements of chapter 18 of title 10, United States Code.

(2) Support under this section shall be subject to the provisions of section 375 and, except as provided in subsection (e), section 376 of title 10, United States Code.

(h) Congressional Notification of Facilities Projects.—

(1) When a decision is made to carry out a military construction project described in paragraph (2), the Secretary of Defense shall submit to the congressional defense committees written notice of the decision, including the justification for the project and the estimated cost of the project. The project may be commenced only after the end of the 21-day period beginning on the date on which the written notice is received by Congress.

(2) Paragraph (1) applies to an unspecified minor military construction project that—

(A) is intended for the modification or repair of a Department of Defense facility for the purpose set forth in subsection (b)(4); and

(B) has an estimated cost of more than $ 500,000.
APPENDIX E

DEPUTY SECRETARY OF DEFENSE
1010 DEFENSE PENTAGON
WASHINGTON, DC 20301-1010

APR 8 5 2005

MEMORANDUM FOR SECRETARIES OF THE MILITARY DEPARTMENTS
CHAIRMAN OF THE JOINT CHIEFS OF STAFF
UNDER SECRETARIES OF DEFENSE
COMMANDERS OF THE COMBATANT COMMANDS
GENERAL COUNSEL OF THE DEPARTMENT OF
DEFENSE
DIRECTOR, ADMINISTRATION AND MANAGEMENT
DIRECTORS OF THE DEFENSE AGENCIES
DIRECTORS OF THE DOD FIELD ACTIVITIES

SUBJECT: Reporting “Immediate Response” Requests from Civil Authorities

Military commanders and responsible officials of DoD components and agencies are authorized, when time does not permit prior approval from higher headquarters and subject to supplemental direction, to take immediate actions in response to requests from domestic civil authorities in order to save lives, prevent human suffering, or mitigate great property damage. Such actions are referred to as “immediate response.”

Recently, the Secretary of Defense, Chairman of the Joint Chiefs of Staff and the combatant commanders have not received timely notice of immediate response activities undertaken in accordance with DoD directives. Accordingly, the notification policy contained in this memorandum is effective immediately.

As soon as practical, the military commander, or responsible official of a DoD component or agency rendering such assistance, shall report the request, the nature of the response, and any other pertinent information through the chain of command to the National Military Command Center (NMCC). Each level in the chain of command will make expeditious notification to the next higher authority. Notification should reach the NMCC within a few hours of the decision to provide immediate response. The NMCC will notify the Joint Staff through the Deputy Director for Operations and the Secretary of Defense, Deputy Secretary of Defense, Assistant Secretary of Defense (Homeland Defense) and Executive Secretary through OSD Cables.

This interim policy clarifies the notification guidance contained in DoD Directives 3025.1, “Military Support to Civil Authorities (MSCA),” January 15, 1993 and 3025.15, “Military Assistance to Civil Authorities,” February 18, 1997. This interim policy guidance will remain in effect until its incorporation into appropriate directives by the Assistant Secretary of Defense (Homeland Defense).

[Signature]

OSD 05892-05

Chapter 19, Appendix E
Domestic Operations

468
CHAPTER 20

NONCOMBATANT EVACUATION OPERATIONS (NEO)

REFERENCES

4. CJCSI 3121.01B, Standing Rules of Engagement/Standing Rules for the Use of Force (SROE/SRUF) for U.S. Forces (13 June 2005) (portions of this document are classified SECRET).
5. Executive Order No. 11850, Renunciation of Certain Uses in War of Chemical Herbicides and Riot Control Agents, 40 FR 16187, 3 CFR 980 (‘71-75 Compilation) (8 April 1975, reprinted in FM 27-10 at C.1 p. 2 (56)).
12. AR 550-1, Processing Requests for Political Asylum and Temporary Refuge (21 June 2004).

I. NATURE AND CHARACTERISTICS OF NEO

A. NEO are operations directed by the Department of State (DoS), the Department of Defense (DoD), or other appropriate authority whereby noncombatants are evacuated from areas of danger overseas to safe havens or to the United States. Recent examples include:


II. COMMAND AND CONTROL

A. Executive Order (EO) 12656 assigns primary responsibility for safety of U.S. citizens abroad to the Secretary of State.

1. DoS establishes and chairs the “Washington Liaison Group” (WLG) to oversee NEO.
   a. WLG membership consists of representatives from various government agencies, including DoS, DoD, Central Intelligence Agency (CIA), Defense Intelligence Agency (DIA), Department of Homeland Security (DHS) and Department of Health and Human Services (DHHS).
   b. Function of WLG is to ensure national-level coordination of government agencies in effecting a NEO.
   c. WLG also serves as coordinator with Regional Liaison Groups (RLG).

2. The Chief of Diplomatic Mission, or principal officer of the DoS, is the lead official in the threat area responsible for the evacuation of all U.S. noncombatants.
   a. The Chief of Mission will give order for the evacuation of civilian noncombatants, except for Defense Attaché System personnel and DIA personnel.
   b. The evacuation order of military personnel is given by the Combatant Commander but, in reality, the call is made by the Chief of Mission.
   c. The Chief of Mission is responsible for drafting an evacuation plan (this is usually done by the Regional Security Officer (RSO)).

3. The Secretary of Defense (SecDef) plays a supporting role in planning for the protection, evacuation and repatriation of U.S. citizens in threat areas.
   a. Within DoD, the responsibility for NEO is assigned under DoD Directive 3025.14.
   b. DoD assigns members from service components and Joint Staff to WLG.
   c. Department of the Army (DA) is the executive agent for the repatriation of civilians following the evacuation. This is accomplished through establishment of a Joint Reception Center/Repatriation Processing Center.

4. Combatant Commanders are responsible for the following:
   a. Preparing and maintaining plans for the evacuation of noncombatants from their respective area of operations (AO).
   b. Accomplishing NEO planning through liaison and cooperation with the Chiefs of Mission in the AO.
   c. Assisting in preparing local evacuation plan.

5. Rules of Engagement (ROE) guidance for NEO is found in Enclosure G of Combined Joint Chiefs of Staff (CJCS) Standing Rules of Engagement (SROE).
Chapter 20

NEO

B. Amendment to EO 12656.

1. An amendment to EO 12656 and a new Memorandum of Agreement (MOA) between DoD and DoS address the relative roles and responsibilities of the two departments in NEO. DoS retains ultimate responsibility for NEO.

2. On 9 February 1998, the President amended EO 12656 to state that DoD is “responsible for the deployment and use of military forces for the protection of U.S. citizens and nationals and in connection therewith, designated other persons or categories of persons, in support of their evacuation from threatened areas overseas.” EO 12656 states that the amendment was made in order to “reflect the appropriate allocation of funding responsibilities” for NEO. EO 12656 refers to “procedures to be developed jointly by the Secretary of Defense and the Secretary of State” in order to implement the amendment. DoS and DoD subsequently signed a memorandum of understanding that addresses those procedures.

3. On 14 July 98, DoS and DoD entered into an MOA concerning their “respective roles and responsibilities regarding the protection and evacuation of U.S. citizens and nationals and designated other persons from threatened areas overseas.”

   a. DoS retains ultimate responsibility for NEO, except that DoD has responsibility for NEO from the U.S. Naval Base at Guantanamo Bay, Cuba (Sections C.2. and C.3.b.).

   b. DoD prepares and implements plans for the protection and evacuation of DoD noncombatants worldwide. In appropriate circumstances, SecDef may authorize the evacuation of DoD noncombatants after consultation with the Secretary of State (Section C.3.c.).

   c. “Once the decision has been made to use military personnel and equipment to assist in the implementation of emergency evacuation plans, the military commander is solely responsible for conducting the operations. However, except to the extent delays in communication would make it impossible to do so, the military commander shall conduct those operations in coordination with and under policies established by the Principal U.S. Diplomatic or Consular Representative” (Section E.2.).

   d. The MOA includes a “Checklist for Increased Interagency Coordination in Crisis/Evacuation Situations” and a DoS/DoD Cost Responsibility Matrix with Definitions. Under the Matrix, DoS is responsible for “Evacuation Related Costs” and DoD is responsible for “Protection Related Costs.”

III. LEGAL ISSUES INVOLVED IN NEO

A. International Law. NEO fall into three categories: permissive (where the host country or controlling factions allow the departure of U.S. personnel); non-permissive (where the host country will not permit U.S. personnel to leave); and uncertain (where the intent of the host country toward the departure of U.S. personnel is uncertain). The non-permissive and uncertain categories raise the majority of legal issues because “use of force” becomes a factor.

B. Use of Force. Because non-permissive NEO intrude into the territorial sovereignty of a nation, a legal basis is required. As a general rule, international law prohibits the threat or use of force against the territorial integrity or political independence of any state. While there is no international consensus on the legal basis to use armed forces for the purpose of NEO, the most common bases are cited below:

   1. Custom and Practice of Nations (pre-UN Charter) clearly allowed NEO. In that regard, a nation could intervene to protect its citizens located in other nations when those nations would not or could not protect them.

   2. UN Charter.
a. **Article 2(4):** Under this Article, a nation may not threaten or use force “against the territorial integrity or political independence of any state . . . .” One view (a minority view) holds that NEO are of such a limited duration and purpose that they do not rise to the level of force contemplated by Article 2(4).

b. **Article 51:** The U.S. position is that Article 51’s “inherent right of individual or collective self-defense” includes the customary pre-charter practice of intervention to protect citizens. There is no international consensus on this position.

C. **Sovereignty Issues.** Planners need to know the territorial extent of the countries in the AO. Absent consent, U.S. forces should respect countries’ territorial boundaries when planning NEO ingress and egress routes.

1. **Extent of Territorial Seas and Airspace.** The Law of the Sea allows claims of up to 12NM. The Chicago Convention limits state aircraft to international airspace or to domestic airspace with consent. There is a right of innocent passage through the territorial seas. Innocent passage poses no threat to territorial integrity. Air space, however, is inviolable. There is no right of innocent passage for aircraft. Only “transit passage” allows over-flight over international straits. See Chapter 22 of this Handbook for more information. Note that airspace and territorial sea boundaries are not a consideration for the target nation of a non-permissive NEO.

2. **Rights and Duties of Neutral States.** Neighboring states may have concerns that permitting over-flight or staging areas may cause them to lose their “neutrality” with the target state. To the extent that the concept of neutrality still exists in international law, such action may jeopardize relations between the two countries. Establishing “safe havens,” however, does not violate neutrality concepts. A safe haven is a stopover point where evacuees are initially taken when removed from danger. They are then taken to their ultimate destination.

D. **Status of Personnel.** In NEO, commanders will face a multitude of legal issues regarding the personnel encountered on the ground.

1. **Captured Combatants.** Treatment (not status) derives from Articles 2, 3 and 4 of the Third Geneva Convention. U.S. policy is to treat all captured personnel as prisoners of war while in our custody, but to leave them in the host nation upon departure.

2. **Civilians Seeking Refuge: Temporary Refuge v. Asylum.**

   a. **U.S. policy:** DoD Directive 2000.11 sets out procedures for Asylum/Temporary Refuge. U.S. commanders may not grant political asylum to foreign nationals. U.S. Citizenship and Immigration Services, DHS is the lead agency for granting asylum requests. U.S. commanders may, however, offer temporary refuge in emergencies.

   b. **General policy:** If the applicant makes a request at a unit or installation located within the territorial jurisdiction of a foreign country (to include territorial waters), then:

      (1) Asylum may not be granted, but the request is forwarded via immediate message to the Assistant Secretary of Defense (ASD) for International Security Affairs (ISA), and the applicant is referred to the appropriate diplomatic mission. The best practice is to immediately forward the issue to the DoS representative at the embassy in the country being evacuated.

      (2) Temporary refuge will be granted (if the requester is in imminent danger) and ASD (ISA) will be informed. The applicant will not be surrendered without Service Secretary approval.

   c. If the applicant makes a request at a unit, installation or vessel in U.S. territorial waters or on the high seas, then the applicant is “received” and the request for asylum is forwarded to DHS. Do not surrender the applicant to a foreign power without higher headquarters approval (MilDep level).

3. **Status of U.S. Embassy Premises and the Grant of Diplomatic Asylum.**
a. Usually a NEO will involve actions at the U.S. embassy or consulate. Therefore, it is important to understand the special status of embassy property and the status of persons who request asylum on that property.

b. The status of the premises may depend on whether the mission is an embassy or a consul; whether the U.S. owns the property or leases it; and whether the host country is a signatory to the Vienna Convention on Diplomatic Relations. If the mission is an embassy owned by the U.S. and in a foreign country that is a signatory, the premises are inviolable. Even if these conditions are not met, the premises are usually inviolable anyway due to reciprocal agreements with host nations under the Foreign Missions Act. Diplomatic missions are in a foreign country only at the invitation of that country. Most likely, that nation will have a mission in the U.S., and thus enjoy a reciprocal relation of inviolability (Information from the DoS Legal Counsel’s Office).

4. The Vienna Convention on Diplomatic Relations, April 18, 1961, 23 U.S.T. 3227, 500 U.N.T.S. 95. Article 22 states that “The premises of the [diplomatic] mission shall be inviolable. The agents of the receiving State may not enter them, except with the consent of the head of mission.... the mission shall be immune from search, requisition, attachment or execution.”

5. The Foreign Missions Act (Pub. Law 88-885, State Department Basic Authorities Act of 1956 Title II, Sections 201-213). This legislation establishes procedures for reciprocal agreements to provide for the inviolability of diplomatic missions.

6. Diplomatic Asylum. The grant of political asylum on embassy premises has been “circumscribed little by little, and many states have abandoned the practice, normally by issuing instructions to their diplomatic agents.” Today, the extensive practice of the grant of diplomatic asylum appears to be restricted to missions in the Latin America republics (Gerhard von Glahn, Law Among Nations, 6th ed., 309).

7. DoDD 2000.11. Paragraph IV(B)(2)(a)(2) states that persons who request political asylum in territories under foreign jurisdiction “will be advised to apply in person at the nearest American Embassy or Consulate, subject to the internal procedures published by the Chief of Missions.” Requests for political asylum will be governed by the appropriate instructions applicable to the diplomatic mission. Once again, seek out DoS personnel at the embassy in question.

E. Law of War Considerations.

1. Targeting – Rule of Thumb: follow the targeting guidance of the Hague Regulations, Geneva Conventions, and applicable articles of the 1977 Protocols regardless of whether NEO is “international armed conflict.” Under DoDD 2311.01E, U.S. Armed Forces will comply with the law of war “during all armed conflicts ... and in all other operations.” Use of Force guidance for NEO is found in Enclosure G of the CJCS SROE (CJCSI 3121.01B).

2. Riot Control Agents (RCA). EO 11850 allows the use of RCA in non-armed conflict and defensive situations, to include “rescue of hostages.” But the Chemical Weapons Convention prohibits the use of RCA as a “method of warfare.” Whether the use of RCA in NEO is a “method of warfare” may depend on the circumstances of the NEO. However, under EO 11850, Presidential approval is always required prior to RCA use, and this approval may be delegated through the Combatant Commander. Authorization to use RCA would normally be requested as a supplemental ROE under Enclosure J to the CJCS SROE.

3. Drafting ROE. Coordinate Combatant Command forces’ ROE with the ROE of the Marine Security Guards (who work for DoS), Host Nation Security, and Embassy Security. As always, ensure that the inherent right of self-defense is addressed adequately.

F. Search Issues.

1. Search of evacuee’s luggage and person. Baggage will be kept to a minimum, and civilians will not be allowed to retain weapons. In accordance with the Vienna Convention on Diplomatic Relations, the person and personal luggage of diplomatic personnel are inviolable if the Diplomat is accredited to the U.S. (which would be
rare in NEO). Even if they were accredited, luggage may be inspected if “serious grounds” exist to suspect that luggage is misused. An “accredited” diplomatic bag retains absolute inviolability.

2. **However, force protection is paramount.** If a commander has a concern regarding the safety of aircraft, vessels, ground transportation or evacuation force personnel due to the nature of the personnel being evacuated, he or she may order a search of their person and belongings as a condition to evacuation. Diplomatic status is not a guarantee to use U.S. transportation. If a diplomat refuses to be searched (to include their diplomatic bag), the commander may refuse transportation. If this becomes an issue during NEO, immediately contact senior DoS personnel on-scene to assist.
CHAPTER 21

SPECIAL OPERATIONS

REFERENCES

8. NDAA 2005 § 1202, Assistance to Iraq and Afghanistan Military and Security Forces.
27. DoDD 3305.6, Special Operations Forces (SOF) Foreign Language Policy (4 January 1993).
29. CICSI 3121.01B, Standing Rules of Engagement, (13 June 2005).
32. FM 31-20, Doctrine for Special Forces Operations (20 April 1990).
I. INTRODUCTION

A. Special Operations (SO) are characterized by the use of small units involved in direct and indirect military activities that are generally of an operational or strategic objective. These missions may be conducted in time of war or peace. The involvement of Special Operations Forces (SOF) in an operation normally begins before the introduction of conventional troops and ceases long after conventional forces have left the theater. SOF units are generally regionally-focused, and SOF personnel typically possess the language skills, cultural familiarity and maturity necessary to participate in an often politically-sensitive SO mission. SO missions are inherently joint, and they differ from conventional operations in degree of risk, operational techniques, modes of employment, and independence from friendly support and dependence on detailed operational intelligence and indigenous assets.

B. It should be apparent to the judge advocate (JA) supporting a SOF unit that the legal challenges associated with SO are often commensurate with the operational risks. SO missions are legally intensive operations. JAs assigned to SOF units must be familiar with a wide variety of laws and regulations relevant to SO. Moreover, SOF have their own culture, with accompanying acronyms, tactics, traditions, unique planning techniques, unit configurations, and command structure.

II. HISTORY

A. Throughout our nation’s history, SOF have contributed to the overall accomplishment of our nation’s political and military objectives in ways that far exceed their organic assets. Historically, SOF units range from Major Robert Rogers’ early American unconventional warriors (known as “Roger’s Rangers”) during the French and Indian Wars to the Colonial era’s Francis Marion (the “Swamp Fox”) conducting significant guerrilla raids on British forces stationed in South Carolina, and continue with American Civil War and Colonel John Singleton Mosby’s 300 volunteers operating behind enemy lines. Modern SOF units trace their origins to World War II and the Office of Coordinator of Information (COI). The COI, which became the Office of Coordinator of Information (COI). The COI, which became the Office of Strategic Services in June 1942, participated in sabotage, espionage, subversion, unconventional warfare and propaganda against both Japanese and German forces.

B. After minimal involvement in the Korean War and legendary successes in Viet Nam, SOF units suffered a staggering defeat in the Iranian Desert in an aborted attempt to rescue U.S. hostages. Following an in-depth study of those failures (dubbed the “Holloway Commission”), Congress became concerned that DoD had not implemented much of the Holloway Commission report, and perceived that, absent Congressional involvement, conventional commanders and civilian leaders in DoD would never bring SOF units up to the level they needed to be. As a result, in 1986, Congress passed Public Law 99-661, the Nunn-Cohen Amendment, codified at 10 U.S.C. § 167, making the U.S. Special Operations Command (USSOCOM) a reality. The wisdom of that decision has been demonstrated clearly through the effective worldwide employment of SOF units over the past several years, including in both Afghanistan and Iraq. The ability of present day SOF units to perform missions with exceptional success and impact can largely be attributed to the nature of SOF missions, specialized equipment, and the highly trained, skilled and motivated SOF operators.

III. SOF COMMAND STRUCTURE

A. As noted above, 10 U.S.C. §167 established USSOCOM. This Combatant Command is unique in that it is the only Combatant Command specifically established by Congress and required by law. DoD could, for example,
eliminate the Pacific Command and reorganize its sub-component units. However, DoD does not have the authority to disband USSOCOM. Congress realized that, if it created a Combatant Command without a separate funding authority, DoD would continue to have tremendous control and the ability to drawdown SOF assets simply by refusing to fund their programs. Therefore, an entirely new budgetary authority, Major Force Program Eleven (MFP-11), was established to fund SO. Some have observed that USSOCOM is the only Combatant Command with its own “checkbook.” This is important for SO because MFP-11 funds may only be used for articles and programs with an SO basis or nexus.

B. USSOCOM is both a supporting and supported command. It is a supporting command in that it is responsible for providing ready and trained SOF personnel to the geographic Combatant Commanders. It is a supported command in that, when directed by the President or Secretary of Defense, it must be capable of conducting selected strategic SO under its own command. USSOCOM is commanded by a General and is located at MacDill Air Force Base in Tampa, Florida.

C. 10 U.S.C. §167(i) explains that SOF units are those that are:

1. listed in the Joint Capabilities Plan, Annex X (17 Dec 85);

2. listed in the Terms of Reference and Conceptual Plan for the Joint Special Operations Command (1 Apr 1986); or

3. forces designated by the Secretary of Defense (SecDef).

D. Each service has its own specific SO command. For the Army, it is the U.S. Army Special Operations Command (USASOC), commanded by a Lieutenant General, at Fort Bragg, NC. The Naval SO command is referred to as the Naval Special Warfare Command (NAVSPECWARCOM), with a Rear Admiral in charge at Coronado, CA. The U.S. Air Force Special Operations Command (AFSOC) is located at Hurlburt Field, FL and led by a Lieutenant General. These service-specific SO commands are responsible for selecting, training and equipping the force. They are also responsible for SO doctrine within their respective services. In the Army, USASOC is a Major Command (MACOM) and, therefore, Army SOF (ARSOF) is not within the FORSCOM chain of command.

E. There is also a Joint Special Operations Command (JSOC), a sub-unified command of USSOCOM, which is located at Fort Bragg, NC. This is a joint command that studies special operations requirements and techniques; ensures interoperability and equipment standardization; plans and conducts joint special operations exercises and training; and develops joint SO tactics.

F. There are no standing Marine Corps SO commands. However, in mid-2003, the Marine Corps initiated a project designed to test the concept of Marines serving with units under the U.S. Special Operations Command. In the test project, the Marine Corps Special Operations Command Detachment will initially train, and then be tasked to operate in coordination with SEAL units. Although the concept is being tested, Marine Corps units are not listed in either of the two SOF designation documents cited in 10 U.S.C. § 167(i), and neither DoD nor the Marine Corps have sought to amend those documents. Outside of this project, certain units of the Marine Corps, along with particular conventional elements of the U.S. Navy and U.S. Air Force, have been designated “special operations-capable.” SO-capable units are, from time to time, designated as SOF units by SecDef for specific operations. Many Marine Corps units perform and train to perform SO-type missions. The expeditionary nature of the Marine Corps makes it particularly well-suited as an SO-capable force.

G. U.S. Army Special Operations Forces (ARSOF) includes active duty, Army National Guard (ARNG) and U.S. Army Reserve elements. ARSOF falls under the command of USASOC, which is headquartered at Fort Bragg, NC. USASOC is comprised of the following subordinate commands:

1. U.S. Army Special Forces Command (Airborne) (USASFC(A)).

   a. USASFC(A) is also located at Fort Bragg. Within USASFC(A), there are five active and two ARNG Special Forces (SF) groups (SFG). SF units are often referred to in literature and by the public as the “Green
Berets” because of their distinctive headgear. USASFC(A) is commanded by a Major General, and each SFG is led by a Colonel. Each active SFG unit has a geographical orientation, but they are employed wherever they are needed. SF Soldiers study the language and culture of the countries within their area of operations (AO), and receive training in a variety of individual and special skills. These skills include operations, intelligence, communications, medical aid, engineering and weapons. SF Soldiers are highly skilled operators, trainers and teachers. Not only must they be capable of performing difficult military missions, they also must be able to teach these skills to foreign militaries and domestic agencies.

b. Within ARSOF, SF is the largest piece and has the most JAs assigned, and because SFG are unique in terms of organization, a brief description of that type of group follows. The group is commanded by a Colonel, with a Lieutenant Colonel Deputy Commanding Officer (DCO), a Lieutenant Colonel Executive Officer (XO) and a Command Sergeant Major (CSM) forming the remainder of the command group. The staff is similar to that of a separate infantry brigade. There are three battalions, each commanded by a Lieutenant Colonel; a Group Support Company (GSC) led by a Major; and a Headquarters and Headquarters Company (HHC) commanded by a Captain. There are several detachments and sections within the GSC such as the Military Intelligence Detachment (MI DET), Signal Detachment (SIG DET), Service Detachment (SVC DET) and the rigger section.

c. Each SF battalion has a Major XO and a Command Sergeant Major, along with the traditional battalion staff. The battalion is comprised of three operational companies, a battalion support company and a battalion headquarters detachment. An SF operational company command is a Major position, and the company has a Sergeant Major rather than a First Sergeant. The operational companies have headquarters detachments (ODB). The operational companies are further broken down into operational teams, known as “A” teams (ODA). ODAs are essentially small combined arms teams or task forces consisting of a headquarters element and infantry, engineer, military intelligence, signal and medical Military Occupational Specialties (MOS). An ODA is commanded by a Captain, and the XO is a warrant officer. The team sergeant, or operations sergeant, is a Master Sergeant. There are nine other enlisted members, broken down by MOS. The junior member of an ODA is usually a Sergeant (E-5 or above). As a general rule, ODA commanders do not have UCMJ jurisdiction over team members because it has been withheld at the company level.

2. The 75th Ranger Regiment, commanded by a Colonel, and its three battalions, are also ARSOF. Its Regimental headquarters, along with one battalion, are located at Fort Benning, GA. One other battalion is located at Hunter Army Airfield in GA, and another battalion is stationed at Fort Lewis, WA. Members of the Regiment wear tan berets and comprise a highly responsive strike force. Ranger units are specialized airborne infantry troops that conduct special missions in support of U.S. national security policies and objectives.

3. The 160th Special Operations Aviation Regiment, commanded by a Colonel and located at Fort Campbell, KY, provides special aviation support to ARSOF, using specialized aircraft and highly-trained personnel.

4. The U.S. Army Civil Affairs (CA) and Psychological Operations (PSYOP) Command (Airborne) (USACAPOC(A)) is based at Fort Bragg, NC. USACAPOC(A) is commanded by a Major General. There are four reserve CA commands, each commanded by a Brigadier General, with seven reserve CA brigades and 28 reserve CA battalions. There is currently an active component CA Brigade (Provisional) and two active component CA battalions. The PSYOP groups are comprised of one active and two reserve groups. CA units support the commander’s relationship with civil authorities and the civilian population. PSYOP units support operations across the operational continuum to induce or reinforce attitudes and behaviors favorable to the United States.

5. The John F. Kennedy Special Warfare Center and School is responsible for training, leader development and doctrine. A Major General commands this Fort Bragg “special operations university.” There are also various support commands within USASOC, such as the Special Operations Support Command (SOSCOM) and the Special Operations Chemical Reconnaissance Detachment (CRD).

H. USASOC, USASFC(A) and USACAPOC(A) have Staff Judge Advocates (SJA). Each PYSOP group, as well as the Ranger Regiment and the John F. Kennedy Special Warfare Center and School, have Command Judge Advocates (CJA). The CA commands have SJs and International Law Officers. Each CA Brigade has a CJA and an International Law Officer. Each CA battalion has an International Law Officer. USASFC(A) has an SJA, as well as a Group JA within each SFG, and a Battalion JA for each of the battalions within each SFG.
IV. COMMAND AND CONTROL DURING OPERATIONS

A. SO are inherently joint. Although USSOCOM can be a supported command, in most instances, when SOF deploy overseas, they are under the Combatant Command (COCOM) of the geographic combatant commander for the geographic area in which they are operating. Further, each geographic Combatant Command has a Special Operations Command (SOC). For example, the Special Operations Command for Pacific Command is referred to as SOCPAC. Usually these SOCs are commanded by a one-star General or Admiral. SOF in theater are usually under the operational control (OPCON) of the SOC; however, they may, on occasion, be under OPCON to a supported unit.

B. In an operation, the SOC may order the establishment of a Joint Special Operations Task Force (JSOTF). Generally speaking, the JSOTF commander will either be from the SOC or the service SOF with the largest presence in the AO. A JSOTF is a temporary joint SOF headquarters established to control more than one service-specific SOF or to accomplish a specific mission. If augmented by foreign units, the designation becomes Combined Joint Special Operations Task Force (CJSOTF) or a Combined Unconventional Warfare Task Force (CUWTF). In order to synchronize SO with land and maritime operations with conventional units, a Special Operations Command and Control Element (SOCCE) is often established. It collocates with the supported conventional forces. The SOCCE can receive operational, intelligence and target acquisition reports directly from deployed SOF, and provide them to the supported component. The Special Operations Coordination Element (SOCOORD) is the primary SOF integration advisor to an Army corps or Marine Expeditionary Force (MEF). The SOCOORD normally is a staff element within the G3 or J3 staff section.

C. As a general rule, military justice jurisdiction continues to reside with the parent supporting unit even while deployed. USASOC and USASFC(A) are General Courts-Martial Convening Authorities (GCMCA) for Fort Bragg units. However, ARSOF not located at Fort Bragg depend on their home installation commanders for GCMCA support. This can cause some tension between the servicing GCMCA (post commander) and the SOF command (tenant unit). The installation commander is responsible for maintaining good order and discipline on the installation, but is not responsible for the success or failure of the missions conducted by SOF tenants.

D. Consequently, more than one “chain-of-command” or criminal jurisdiction will have an interest in discipline issues that take place, especially overseas. For example, if an SF Soldier from the 1st SFG at Fort Lewis, WA commits an offense while TDY on Kadena AFB in Okinawa, SOCPAC, USARJ, the AFB Commander, the Fort Lewis Installation Commander (GCMCA), and the technical chain running from 1st SFG to USASFC(A) and USASOC at Fort Bragg may all have an interest in the outcome. The SOF JA must be extremely wary of the potential for command influence in situations where serious incidents occur overseas because of this multi-command interest. Although it is questionable whether unlawful command influence can be brought to bear from commands outside the “chain,” technical chains of command do have the potential to significantly influence the independent individual judgment of a Soldier’s actual commander. Direct coordination with the respective unit JAs is the best approach to resolve these issues.

E. SOF units may deploy as an entire unit or by smaller detachments to support Combatant Commanders’ various missions. Because SFGs are often the lead ARSOF in theater, and because they are configured differently in combat than conventional units, a brief introduction as to how an SFG is configured for operations may be helpful. Additionally, it is important for SOF JAs to understand the basic composition of an SFG during operations, because group and battalion commanders may become the ARSOF, JSOTF or CJSOTF commanders, as occurred in both Afghanistan and Iraq.

F. If an entire SFG, or part of the SFG and the Group headquarters deploys, it will establish a Special Forces Operational Base (SFOB). Each SF battalion will in turn establish Forward Operational Bases (FOB). The SFOB and the FOB will have an Operations Center (OPCEN), which functions much like a main CP at the brigade or division. The SFOB and FOB will also have a Support Center (SUPCEN) and a Signal Center (SIGCEN). Future operations are planned and current operations are controlled at the OPCEN. Current and future operations are sustained at the SUPCEN. SO require extremely sophisticated and redundant communications systems, thus the need for a SIGCEN. Doctrine places the JA in the SUPCEN with the S1 and S4. However, commanders usually recognize the inherent need to have the Group JA in the OPCEN to provide coordination with both current and
future operations cells. In practice, FOBs are regularly augmented with a JA deployed down to the FOB level due to the physical separation between FOBs and the ARSOF, JSOTF or CJSOTF headquarters they support.

G. The FOB will also have an Isolation Facility (ISOFAC). Once an ODA receives a mission, it isolates from the rest of the unit. The teams use the ISOFAC to plan, train and rehearse for the mission, out of view of the outside world. Several teams can isolate simultaneously in the ISOFAC, with each team having its own team room. No one can enter the ISOFAC without one of the isolating teams’ permission. It is, however, during isolation that legal briefings to the teams are critical. Developing a strong relationship with the team prior to deployment is key to the JA getting access to the ISOFAC and providing timely legal advice. If the JA has provided competent legal advice in the past or has participated in activities with the team out of the legal office, such as on airborne operations, the team may be quicker to allow the JA to meet with them. The teams are closed, tightly knit societies; even the battalion and group commanders are often viewed as outsiders by the teams.

H. One of the critical functions JAs perform is their participation in the ISOFAC for mission “briefbacks.” Just prior to final rehearsals, the team will conduct a briefback with the battalion, and sometimes group, commander. During the briefback, the team will explain the concept of their operation in detail. Every member of the team will be present and will participate. During the briefback, the team obtains the commander’s approval or disapproval of, or modifications to, its plan. This is the last opportunity the JA likely will have to review the operation and provide input. Once the mission is complete and the teams return from the operation, they return to the ISOFAC and remain in isolation until they are “debriefed.” As part of the debrief with the S2, the team will review everything that it did and that the team members saw or heard, including potential law of war (LOW) or human rights violations by either side. JAs should be present for debriefs.

I. During day-to-day routine SOF operations, the parent unit will remain at home station. The teams will deploy from home station to conduct their missions independent of the SOF chain of command, and it is not unusual for an SFG to have teams in more than 15 different countries at once. In times of war or high operational tempo (OPTEMPO), the group, battalions, companies and teams are often geographically separated. Command and control is maintained through sophisticated communications. The various deployed teams may generate legal issues without even realizing it.

J. Over the past several years it had become common practice to augment group legal staffs and deploy JAs down to the battalion level during prewar deployments. As a result, JAs were deployed to the FOB level almost continuously. In recognition of the OPTEMPO and the intensity of legal issues, this practice recently was formalized with the addition of official JA positions to the battalions. Even placed at the battalion level, the JA must learn to create a virtual presence with the deployed detachments. This is accomplished primarily by continuously monitoring message traffic at group and battalion headquarters, and by fostering a willingness on the team’s part to “phone home” at the first sign of trouble by building trust and confidence prior to deployment. Part of building trust and confidence is getting involved in the intense planning, training and briefings before each and every mission so the team understands the potential legal issues. To increase the JA’s reach and issue-spotting effectiveness, the group and battalion staffs must be trained to recognize legal issues, and group legal NCOs must be highly skilled and motivated individuals in order to function as legal force multipliers. There are more missions than the JA alone can support without significant assistance. SOF legal NCOs must be capable of conducting training and presenting legal briefings to deploying teams.

V. SPECIAL OPERATIONS MISSIONS

A. Direct Action (DA).

1. These are short duration strikes and other small-scale offensive operations. For example, raids, ambushes, terminal guidance operations, recovery operations, and mine warfare are some of the missions considered to be DA. For the JA, such a mission must be reviewed for potential LOW and policy violations. As with conventional operations, all of the LOW relating to the use of force, targeting, chemical weapons, non-combatants, and principles such as distinction, military necessity, proportionality and unnecessary suffering apply to SOF missions. Policy limitations, usually expressed through the Rules of Engagement (ROE), also have a significant impact on DA, as well as other SOF activities. Just like every JA, a SOF JA must have, at minimum, a copy of FM 27-10, The Law of War; DA PAM 27-1, Treaties Governing Land Warfare; DA PAM 27-1-1, Protocols to the
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Special Operations

Geneva Conventions; DoDD 2311.01E, Law of War Program; CJCSI 5810.01, Implementation of the Law of War Program; and CJCSI 3121.01B, Standing ROE (SROE) (an unclassified version appears in this Handbook).

2. An issue that routinely arises in these areas is that the mission-specific ROE do not always keep pace with mission changes. It is not unusual for SOF to receive a mission that is inconsistent with the mission-specific ROE. One way to handle this disconnect is to ask immediately for supplemental ROE. At the same time, send message traffic to higher headquarters indicating that the mission appears to be inconsistent with the ROE, and the subordinate unit assumes that inherent in the order to perform the mission is the authority to amend the ROE for the specific mission.

B. Special Reconnaissance (SR).

1. These are recon or surveillance actions conducted to obtain or verify, by visual observation or other collection methods, information concerning the capabilities, intentions and activities of an actual or potential enemy. SR may also be used to collect data concerning the meteorological, hydrographic or geographic characteristics of a particular area. SR may include environmental recon, armed recon, and target and threat assessment. There are numerous laws and regulations governing intelligence activities, many of which may impact on SR (see Chapter 13). SOF JAs must be thoroughly familiar with Executive Order 12333, U.S. Intelligence Activities, and AR 381-10, U.S. Army Intelligence Activities. They should also be familiar with DoDD 5240.1, DoD Intelligence Activities; DoD 5240.1-R, Procedures Governing the Activities of DoD Intelligence Components that Affect United States Persons; AR 381-20, The Army Counterintelligence Program; and AR 381-102 (S), Cover and Cover Support (U). In addition, a tremendous resource in the area of human intelligence (HUMINT) operations is the Defense Intelligence Agency, Intelligence Law Handbook.

2. In terms of the law, SOF Soldiers are generally most concerned about compromise by a non-combatant during SR. There is no SF exception to the LOW. Therefore, compromise alone does not provide grounds to kill a non-combatant. It would be permissible to capture and detain such a person, to evacuate with the non-combatant, or to incapacitate the individual temporarily. However, if the person is incapacitated, he or she should be left in a location where they can be discovered or eventually recover and return to the place from where they came. From a practical standpoint, even if the non-combatant was killed to avoid detection (especially if it is a child), compromise will likely take place as search parties are formed to look for the missing person.

C. Foreign Internal Defense (FID).

1. SOF are routinely called upon to organize, train, advise, and assist host nation (HN) military and paramilitary forces. The goal in FID is to enable HN forces to maintain their own internal security. There are numerous legal issues related to FID. One of the most important is the status of SOF personnel and units. Although this is always an issue in operations, it is particularly acute in FID. Because the force is there with HN consent, HN law is, as a general rule, fully applicable. The JA must be familiar with any Status of Forces Agreements (SOFA) or Status of Mission Agreements that may be applicable. In any given mission, there may be agreements short of SOFAs, such as Diplomatic Notes, on point. It is not always easy to locate all the relevant international documents impacting a mission. The JA may start by researching Department of State (DoS) publications, such as Treaties in Force. JAs should contact the relevant Combatant Command’s legal office. The Defense Attaché or Military Assistance Group at the embassy may have access to HN agreements, or to international agreements relating to the HN. CLAMO maintains many SOFAs on JAGCNet.

2. The second most important issue in FID is Fiscal Law. A SOF JA must understand how military operations are funded. In the area of FID, SOF JAs must fully understand 10 U.S.C. § 2011, Training with Friendly Foreign Forces, and 10 U.S.C. § 2010, Participation of Developing Countries in Combined Exercises. The JA should also know of other potential means of funding the training of foreign forces, such as: 10 U.S.C. § 166a, CINC Initiative Funds; 10 U.S.C. § 168, Mil to Mil Contacts; 10 U.S.C. § 1050, Latin American Cooperation; 10 U.S.C. § 1051, Bilateral or Regional Cooperation Programs; and Small Unit Exchange Agreements, as outlined in AR 12-15 (see Chapter 11).

a. Combined Exercises as part of FID. SOF spend significant time training on their wartime missions through exercises with HN armed forces overseas. 10 U.S.C. § 2010 allows U.S. Forces to pay the incremental costs
of conducting training with Soldiers from a developing country. The following is required in order to comply with the law: (1) the combined training should be undertaken primarily to enhance the security interests of the U.S.; and (2) the participation of the developing country must be necessary to achieve the fundamental objectives of the training exercise. The mission planning documents should clearly reflect these statutory requirements. Combined exercises afford SOF with an excellent opportunity to train in regions of the world to which they are slated to deploy in “real world” situations. The JA must be aware of the jurisdictional status of U.S. Forces while in the host country. A SOFA may exist between the U.S. and the host country that establishes jurisdiction. If not, the JA should either seek to obtain one or some other diplomatic resolution to HN jurisdiction. The JA should work through the SOC or CINC legal office or through the military attaché or MILGROUP at the U.S. Embassy in the relevant country.

b. Spending Operation & Maintenance (O&M) funds as part of FID.

(1) In recognition of the need for SOF to train others in order to train itself to accomplish its FID and unconventional warfare missions, Congress granted to SOF an exception to the rule that O&M funds cannot be used in the training of foreign forces. Under 10 U.S.C. §2011, SOF are authorized to expend O&M funds for the costs of training itself, and for incremental costs of the foreign military it trains. The “primary purpose of the training for which payment may be made … shall be to train the special operations forces of the combatant command” (10 U.S.C. §2011(b)). Under 10 U.S.C. §167(e)(2)(c), the Commander of USSOCOM has the responsibility for exercising direction, authority and control over the expenditure of funds for SOF training. Therefore, spending SOF O&M funds (termed MFP-11 funds) will take place with coordination with the normal CJCS execute order process in conjunction with USSOCOM. The focus of such a mission must be on training SOF, and not training the HN military forces.

(2) The purpose of 10 U.S.C. §2011 is to enhance the ability of SOC to “prepare special operations forces to carry out assigned missions” by clarifying its authority to program and expend funds to train SOF in the U.S., its possessions and territories, and overseas. It also assists the commander of other Combatant Commands to fulfill their responsibilities for ensuring the preparedness of their forces to carry out assigned missions, among which is dealing with low-intensity conflict environments. Unlike conventional forces, the successful accomplishment of many types of SOF activities is dependent upon language capability and a thorough understanding of national and/or ethnic backgrounds, cultures, social norms, and customs. These specialized forces must develop and maintain their knowledge and understanding of the nations in which they operate. This training in peacetime facilitates the ability to work with indigenous forces in armed conflict as well. This is particularly true in view of their role as force multipliers, i.e., trainers of indigenous forces in foreign internal defense and unconventional warfare scenarios.

c. Current Operations – New Funding Authority. In 2005, Congress provided another source of funding, NDAA 2005 § 1202, Assistance to Iraq and Afghanistan Military and Security Forces. While this is not strictly FID in the training sense, it comprises a source of funding which may be provided to the military and security forces of those countries in order to “combat terrorism and support United States or coalition military operations in Iraq and Afghanistan.” This source of funding provides up to $500 million for this purpose, and may include funds for “equipment, supplies, services, and training.” As it pertains to this source of funding, the term “military and security forces” means “national armies, national guard forces, border security forces, civil defense forces, infrastructure protection forces, and police.” The staffing and implementation of the use of these funds is ongoing. JAs must be aware of this new source of funding and its application within these theaters.

D. Unconventional Warfare (UW).

1. This activity covers a broad spectrum of military and paramilitary operations. It generally entails SOF leading or training a non-state paramilitary organization in combat operations. UW may involve operations with friendly indigenous personnel that are of a long duration. SOF involved in UW may participate in guerrilla warfare, subversion, sabotage, and support to escape and evasion networks. A thorough knowledge of the LOW is crucial in this area, especially international law relating to status; specifically, Articles 2 and 4 of the 1949 Geneva Convention Relative to the Treatment of Prisoners of War (GPW) and Articles 43 through 47 of Protocol I to the Geneva Conventions (GP I). These Articles explain when the GPW and GPI are triggered and what is required of an individual in order to be treated as a prisoner of war (PW) upon capture.
2. PW status is a critical legal term of art because, if captured, all of the requirements of status must be met in order for an individual to be entitled to the protections of this body of international law. The two primary benefits of status are that a PW is no longer a legitimate target, and is entitled to immunity from prosecution for pre-capture warlike acts. As a general rule, the GPW and GP I are triggered if there is an international armed conflict. That is, an armed conflict between two State Parties. If these treaties are triggered, a person is entitled to status as a PW only if they conducted themselves in such a manner as to be distinguishable from the civilian population before capture. They must either have been a member of the armed forces of one of the Parties, or must be a member of a militia or resistance movement belonging to a Party to the conflict. Moreover, among other requirements, one seeking PW status must wear fixed insignia recognizable from a distance. They must also carry their weapons openly. GP I only requires that combatants in an international armed conflict carry their weapons openly in the attack and be commanded by a responsible person. There is no requirement for wearing insignia recognizable at a distance, for example. The U.S. is not a Party to GP I, and objects to this difference because it makes it difficult to distinguish civilians from combatants. However, the SOF JA must know how status is achieved in GP I. The JA will have to understand how enemy nations will view the status of captured U.S. SOF operatives and UW assets. The JA will also need to understand how ally signatories apply status.

3. The SOF JA should also consider what, if any, criminal jurisdiction the U.S. commander might have over the members of a U.S.-led militia. A central issue will be whether it is a “time of war” for the purposes of UCMJ, R.C.M. 103(19). This is critical because court-martial jurisdiction exists over persons serving with or accompanying the force during time of war (UCMJ, Art. 2a(10)).

E. Combating Terrorism.

1. This includes both antiterrorism (AT), defensive measures to reduce vulnerability to terrorist acts, and counterterrorism (CT), offensive measures taken to prevent, deter and respond to terrorism. When directed by the President or SecDef, SOF may be involved in the recovery of hostages or sensitive material from terrorists; attack of terrorist infrastructure; or reduction of vulnerability to terrorism. While AT is within the realm of most SOF, CT is generally the province of Special Mission Units (SMU) and beyond the scope of this Handbook. (See Chapter 17, Combating Terrorism.)

2. JAs should be aware, however, of a recent source of funding provided by Congress. NDAA 2005 § 1208, Support of Military Operations to Combat Terrorism, provides authority for the expenditure of up to $25 million to “provide support to foreign forces, irregular forces, groups or individuals engaged in supporting or facilitating ongoing military operations by United States special operations forces to combat terrorism.” The procedures for expenditures of these funds are currently being staffed.

F. Psychological Operations (PSYOP).

1. The purpose of PSYOP is to induce or reinforce foreign attitudes and behaviors. This may occur at the strategic, operational and tactical level. The overall approval for PSYOP in peacetime or wartime rests at the Presidential/SecDef level; however, PSYOP approval authority has been delegated to the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict. Additionally, U.S. policy requires review of PSYOP by the DoD General Counsel prior to approval (see Joint Pub. 3-53, Chapter II). Consequently, an overall PSYOP campaign ordinarily will have been reviewed and approved at echelons above the level of a unit or JTF JA. The role of the JA, then, is to provide advice on the implementation of the PSYOP campaign.

2. While PSYOP elements work closely with CA elements, the G3, not the G5, coordinates their activities. Still, CA, PSYOP and public affairs actions can dramatically affect the perceived legitimacy of a given operation. When properly used, PSYOP is a force multiplier. It can be employed to enhance the safety and security of the force by communicating directly with the local and regional audience to inform them of such things as: (a) the existence and location of Civil Military Operations (CMO); (b) the nature and extent of the mission; and (c) instructions to avoid interfering with ongoing military operations. PSYOP is often the only means of mass communication a field commander has with both hostile and foreign friendly groups in the AO.

a. Major Legal Considerations/Limitations in PSYOP.
(1) **United States Citizens.** U.S. policy is not to conduct PSYOP toward U.S. citizens, whether they are located within the U.S. or OCONUS. JAs must be particularly cognizant of this policy during disaster relief operations, such as occurred following Hurricane Andrew, where PSYOP units were operating in CONUS.

(2) **Truth Projection.** “PSYOP techniques are used to plan and execute truth projection activities intended to inform foreign groups and populations persuasively” (Joint Pub. 3-53, Chapter I, para. 5a). We do not engage in misinformation, although information may be slanted to our perspective in order to persuade. To succeed, PSYOP information cannot be viewed as deceptive.

(3) **DoS Supervision.** In peacetime, DoS provides the overall direction, coordination, and supervision of overseas activities. DoS may restrict messages, themes, and activities within countries or areas. New missions, projects, or programs must be coordinated with the U.S. Country Team at the U.S. Embassy.

(4) **Geneva Conventions/Hague Regulations.** JAs must carefully review deception plans to ensure that they do not employ “treachery” or “perfidy,” which are prohibited acts under the LOW.

(5) **Treaties in Force.** International agreements with host countries may limit the activities of PSYOP units. JAs must carefully review SOFAs and other agreements prior to, and during the course of, deployments.

(6) **Use of Public Affairs Office (PAO) Channels.** PAO channels are open media channels that provide objective reporting. Consequently, they may be used to counter foreign propaganda. PAO and PSYOP staffs should coordinate their efforts. However, because the PAO must remain credible, information passed through PAO channels must not propagandize. It must be objective truth.

(7) **Domestic Laws.** PSYOP uses extensive computer, audio, and video technology. Accordingly, JAs must be alert to copyright and fiscal issues, and ethics limitations on the use of PSYOP capabilities for private groups.

(8) **Fiscal Law.** PSYOP campaigns may include “giveaways” (T-shirts with a printed message, for example). The purchase and distribution of “giveaways” requires careful fiscal law analysis.

(9) **Personnel Issues.** Many PSYOP assets are in the Reserve Component (RC). Many PSYOP analysts are DoD civilians who voluntarily deploy to mission areas. Discipline, readiness, and LOW issues for RC and civilian personnel involved in PSYOP require the attention, and early proactive involvement, of JAs.

(10) **Disciplinary Exceptions.** PSYOP teams may require exceptions to restrictions often contained in General Orders. For example, PSYOP personnel conducting an assessment of PSYOP may have to wear civilian clothing in contravention of a general requirement to remain in uniform at all times.

G. **Civil Affairs (CA) Operations.**

1. Military commanders must consider not only the military forces, but also the environment in which those forces operate. One factor of the environment that commanders must consider is the civilian population and its impact on military operations; that is, whether it is supportive, neutral, or hostile to the presence of U.S. military forces. CA forces can support the commander in CMO by conducting Civil Affairs Operations (CAO). The mission of CA forces is to engage and influence the civil populace by planning, executing, and transitioning CAO using integrated effects-based capabilities in Service, joint, interagency, and multinational operations to support their commanders in engaging the civil component of their operational environment, in order to enhance CMO or other stated U.S. objectives before, during, or after other military operations (See FM 3-05.40 (41-10), Civil Affairs Operations, para. 1-1, 6-1).

1 Historically, Civil Affairs units have fallen under the rubric of special operations (for example, Army CA units are assigned to USASOC). Judge Advocates should be aware that changes are underway. See Civil Affairs Psychological Command Realigns from SOC to Army Reserve Command, USASOC NEWS SERVICE (24 May 2006) (noting that USACAPOC will move from USASOC to the USAR, but that USASOC will retain propency, and that 95th Civil Affairs Brigade (Provisional) and 4th PYSOPS Group will remain assigned to USASOC).
a. Terms and Definitions.

(1) **CA forces** are the designated Active and Reserve Component forces and units organized, trained and equipped specifically to conduct CAO and to support CMO. Approximately 95% of the CA force structure is in the USAR. The majority of CA Soldiers are in the CA branch, functional area or career field designation of 38. The exceptions are JAs (AOC 27A) and Army Medical Department (AMEDD) officers.

(2) **Civil Military Operations (CMO)** are the activities of a commander that establish, maintain, influence, or exploit relations between military forces, government and nongovernmental civilian organizations and authorities, and the civilian populace in a friendly, neutral, or hostile AO in order to facilitate military operations and consolidate and achieve U.S. objectives. CMO may include military forces performing activities and functions that are normally the responsibility of local, regional, or national government, and may include activities to build the capacity of those governments. These activities may occur before, during, or after other military actions. They may also occur, if directed, in the absence of other military operations. CMO are conducted to minimize civilian interference with military operations, to maximize support for operations, and to meet the commander’s legal and moral obligations to civilian populations within the commander’s area of control (See Joint Publication 3-57, Joint Doctrine for Civil-Military Operations.).

(3) **Civil Affairs Operations (CAO)** are military operations that are planned, supported, executed or transitioned by CA forces to modify behaviors, mitigate or defeat threats to civil society, and assist in establishing the capacity for deterring or defeating future civil threats in support of CMO and other U.S. objectives. These operations may be conducted through, with or by the indigenous population and institutions (IPI), intergovernmental organizations (IGO), nongovernmental organizations (NGO), or other governmental agencies (OGA). CAO are conducted within the scope of five core tasks and may occur simultaneously or sequentially with combat operations, depending on the operational environment. The five core tasks are: Population and Resource Control (PRC), Foreign Humanitarian Assistance (FHA), Nation Assistance (NA), Support to Civil Administration (SCA) and Civil Information Management (CIM).

(4) The **Civil-Military Operations Center (CMOC)** is a standing capability formed by all CA units from the company level to the CACOM level. The CMOC serves as the primary coordination interface for U.S. Armed Forces between IPI, humanitarian organizations, IGOs, NGOs, multinational military forces, and other civilian agencies of the U.S. Government. The CMOC facilitates continuous coordination among the key participants with regard to CMO and CAO from local levels to international levels within a given AO, and develops, manages, and analyzes the civil inputs to the COP. The CMOC is the operations and support element of the CA unit as well as a mechanism for the coordination of CMO.

b. Relationship Between CMO and CAO.

(1) CMO is broader in scope than CAO. CMO encompass the CAO that the commander takes to establish and maintain relations between the military forces and the civilian authorities, the general population, and the institutions in the AO. CMO occurs in virtually every operation across the full spectrum of military operations. CA forces support the commander in the execution of CMO by assisting in the planning, coordination and supervision of CAO.

(2) Designated CA forces, other military forces, or a combination of CA forces and other forces may perform CMO. In general, every U.S. military organization has some capability to support CMO. Activities include food and water distribution, medical treatment for HN civilians, repairing battle damage, and improving local infrastructure.

(3) The authority of the commander to conduct CMO is derived from a decision of the President and/or SecDef to conduct a military operation. Limitations on this authority may be found in the mission statement; international agreements; the law of armed conflict; U.S. foreign policy decisions; U.S. and HN law; the relationship between the government of the U.S. and the HN; and the participation of other foreign countries in the operation. Other considerations that may affect CMO include the availability of resources; U.S. fiscal law; the political-military situation; the requirement of the military situation; and the environment (e.g., economic and social development of the HN). Although conditions may differ, the basic mission of securing local acceptance and support for U.S.
Forces, and minimizing and eliminating the friction and misunderstandings that can detract from U.S. relations, remains the same.

c. **CAO Supporting CMO.**

(1) The nature of the military operation will determine the specific CA Operations that will be conducted in support of CMO. In general, CA forces prepare estimates; country assessments; agreements; operation plans (OPLAN) and operation plan in concept format (CONPLAN) annexes; and other documentation required to support military operations. They coordinate CMO with other DoD and/or U.S. Government agencies, multinational, or HN governmental civil and military authorities, or other civilian groups, to facilitate an understanding of the objectives and synchronize efforts to achieve the mission. CA forces also supervise the execution of CMO performed by U.S. or foreign personnel or agencies. Finally, they serve as liaison between U.S. military and allied or coalition, HN forces, IOs, NGOs and PVOs.

(2) As noted above, CA core tasks are Population and Resource Control (PRC), Foreign Humanitarian Assistance (FHA), Civil Information Management (CIM), Nation Assistance (NA), and Support to Civil Administration (SCA).

(3) **Population and Resource Control (PRC) operations** consist of two distinct, yet linked, components: populace control and resources control. These controls are normally a responsibility of indigenous civil governments. They are defined and enforced during times of civil or military emergency. For practical and security reasons, military forces use PRC measures of some type and to varying degrees in military operations across the full spectrum of operations. PRC operations can be executed in conjunction with, and as an integral part of, all military operations. Populace controls provide security for the populace, mobilize human resources, deny personnel to the enemy, and detect and reduce the effectiveness of enemy agents. Populace control measures include curfews, movement restrictions, travel permits, registration cards, and relocation of the population. Dislocated Civilian (DC) operations and noncombatant evacuation operations (NEO) are two special categories of populace control that require extensive planning and coordination among various military and nonmilitary organizations. Resources control measures regulate the movement or consumption of materiel resources, mobilize materiel resources, and deny materiel to the enemy. Resources control measures include licensing; regulations or guidelines; checkpoints (for example, roadblocks); ration controls; amnesty programs; and facility inspections.

(4) **Dislocated Civilian (DC) operations** are part of PRC. DC operations minimize local population interference with U.S. military operations and protect civilians from the collateral effects of combat. Uncontrolled masses of people seriously impair the movement of military units and supplies in support of the commander’s operations. These operations also mitigate and control the outbreak of disease among DCs that can spread to military forces operating in the area. Finally, DC operations centralize the population of DCs into selected and controllable areas where they can receive supplies and services.

(5) PRC operations occurred during Operation DESERT STORM and are occurring in Operation IRAQI FREEDOM. During DESERT STORM, CA forces supporting a French Division established a military checkpoint to screen DCs returning to the town of As Salman, Iraq. At the checkpoint, all vehicles and personnel were stopped and searched by CA forces for weapons and other contraband. Iraqi military personnel were identified, separated from the DCs and transported to an enemy prisoner of war (EPW) camp. After screening and in-processing, the DCs were issued U.S.-made identity cards and rations. Finally, all DCs returning to the town were briefed by the muhktar (tribal leader) on the military’s administration of and rules for As Salman.

(6) CA forces support CMO by planning and conducting DC operations. In addition, they advise their organizations on the anticipated reaction of the populace to the planned military operations. CA forces coordinate with military police (MP) and/or security forces, PSYOP forces, and logistic support for the movement, collection, housing, feeding and protection of DCs. They also coordinate with U.S. and HN agencies, international organizations, NGOs and PVOs that are operating within the AO. The purpose of this coordination is to obtain the necessary support from these agencies and organizations, thereby reducing the requirements placed upon U.S. military forces in meeting the commander’s legal obligations in providing the minimum standard of humane care and treatment for all civilians.
(7) In Operations DESERT STORM, IRAQI FREEDOM and ENDURING FREEDOM in Afghanistan, CA forces controlled and provided humanitarian assistance to DCs, refugees and EPWs found on the battlefield. As a result of their efforts, CA forces minimized the effect these persons had on military operations, and safeguarded them from combat operations. In the rear areas, CA forces organized and managed the DCs and refugee collection points and camps, and assisted the transition of responsibility for these groups from military to international relief organizations. (See e.g., DoD Report to Congress, Conduct of the Persian Gulf War.)

(8) Other examples of DC operations occurred in Northern Iraq during Operation PROVIDE COMFORT, and in Kosovo and Macedonia during operations in and around the region of the Former Republic of Yugoslavia. The major CA efforts in these operations involved establishing and operating camps for Kurdish and Kosovar DCs. CA units interfaced with numerous private and voluntary organizations, the USAF, the USMC, the armies of many allied countries and United Nations (UN) agencies in providing assistance to the Kurds and Kosovars. During these operations, they worked with various supporting units and organizations to ensure that over half a million Kurds and millions of Kosovars were housed, moved, clothed, fed and assisted while displaced from their homes.

(9) Noncombatant Evacuation Operations (NEO) are PRC operations conducted to relocate threatened noncombatants from locations in a foreign country. They are normally conducted to evacuate U.S. citizens from a hostile environment created either by armed conflict, lawlessness or natural disaster. Evacuees may also include selected local citizens or third country nationals, including NGO and PVO volunteers, IO workers and members of media organizations. During NEO, the U.S. Ambassador is the senior authority for the evacuation, and is ultimately responsible for the successful completion of the NEO and the safety of the evacuees. However, the military commander is solely responsible for conducting the operation. (For a detailed review of NEO, see Chapter 20 of this Handbook and JP 3-07.5, Joint Tactics, Techniques, and Procedures for Noncombatant Evacuation Operations.)

(10) CA forces support NEO by advising the commander on how to minimize population interference with evacuation operations. When possible, they obtain civil or indigenous support for the NEO. CA forces maintain close liaison with embassy officials to ensure effective coordination and delineation of CMO responsibilities and activities. They may also assist embassy personnel in receiving, screening, debriefing and identifying evacuees. Finally, CA forces can support operations at the evacuation site, holding areas for non-U.S. nationals denied evacuation, and reception and processing stations.

(11) Foreign Humanitarian Assistance (FHA) operations are conducted to relieve or reduce the results of natural or man-made disasters or other endemic conditions such as human pain, disease, hunger, or privation that might present a serious threat to life or that can result in great damage to or loss of property. FHA provided by U.S. forces is limited in scope and duration. The foreign assistance provided is designed to supplement or complement the efforts of the HN civil authorities and IGOs that may have the primary responsibility for providing FHA. FHA operations are those conducted outside the United States, its territories, and possessions (JP 1-02). Examples of disasters include hurricanes, earthquakes, floods, oil spills, famine, disease, civil conflicts, terrorist incidents, and incidents involving weapons of mass destruction (WMD). JP 3-07.6, Joint Tactics, Techniques, and Procedures for Foreign Humanitarian Assistance, provides additional information on FHA. FHA operations encompass Humanitarian and Civic Assistance (HCA), disaster relief, dislocated civilian support operations, technical assistance operations, and consequence management.

(12) CA forces support FHA operations by participating in the planning process, providing relief, coordinating programs for relief and rehabilitation, and providing control measures appropriate to the situation. In Operation RESTORE DEMOCRACY, CA forces coordinated the work of NGOs and PVOs, and planned and executed humanitarian assistance (HA) and HCA projects. CA activities included medical care, food distribution, and rudimentary construction of roads and sanitation facilities.

(13) CA forces assist the military in providing or coordinating for the safety, sustenance and disposition of refugees and DCs. During Operation JOINT FORGE, the Combined-Joint Civil-Military Task Force (CJCMTF), a Stabilization Force (SFOR) formation, performed activities that supported the return of displaced persons and refugees (DPRE) to Bosnia and Herzegovina. CJCMTF prepared Municipality Information Reports (MIR), which included detailed information about the population, economy, public services, housing and
infrastructure of the municipalities within Bosnia and Herzegovina. The reports also included recommendations regarding the suitability of the municipality for the return of DPREs. Once completed, the reports were placed on the Repatriation Information Center webpage on the Internet. In this manner, DPREs could obtain information about their former communities when deciding whether to return to their pre-war homes. The CJCMTF also participated at all levels of the Reconstruction and Returns Task Force (RRTF). The RRTF coordinated international support for the process of DPRE returns. At the highest level, the RRTF developed policy, shared problems and developed solutions to those problems with the membership. At the field level, the RRTF synchronized returns by bringing all relevant actors together to discuss and coordinate the return process. In addition, the CJCMTF established and maintained a liaison and coordination role with both the Federation and the Republika Srpska ministries responsible for DPRE returns. In Multinational Division North, the CA battalion determined the requirements for, identification, submission, and verification of Community Infrastructure Rehabilitation Program (CIRP) projects. The CIRP program provided funding for the rebuilding of community infrastructure related to water, electricity, street lighting, roads, bridges, and other needed projects. In addition to developing the infrastructure, CIRP projects encouraged the local community to cooperate with DPRE returns. Finally, the CJCMTF provided functional expertise and support to various organizations (IOs, NGOs and PVOs) supporting the return process.

(14) **Humanitarian and Civic Assistance (HCA)** is a form of FHA provided to the local populace by U.S. forces in conjunction with military operations and exercises. HCA is specifically authorized by 10 U.S.C. § 401 and funded under separate authorities. HCA is limited to: (a) medical, dental and veterinary care provided in rural or underserved areas of a country; (b) construction of rudimentary surface transportation systems; (c) well drilling and construction of basic sanitation facilities; and (d) rudimentary construction and repair of public facilities. The assistance must fulfill unit-training requirements that incidentally create humanitarian benefit to the local populace. It should be noted that HCA is not the only form of assistance that may be conducted; other types of assistance are authorized by other provisions of the U.S. Code and other authorities.

(15) **Nation Assistance (NA)** is civil or military assistance (other than FHA) rendered to a nation by U.S. forces within that nation’s territory during peacetime, crises or emergencies, or war based on agreements mutually concluded between the United States and that nation. NA operations support an HN by promoting sustainable development and growth of responsive institutions. The goal is to promote long-term regional stability. NA programs often include but are not limited to, security assistance (SA), foreign internal defense (FID), and 10 U.S.C. (DoD) programs, as well as activities performed on a reimbursable basis by Federal agencies or IGOs. All NA operations are usually coordinated with the U.S. Ambassador through the Country Team.

(16) **Military Civic Action (MCA)** is a type of NA that involves activities intended to win support of the local population for the foreign nation and its military. MCA use predominantly indigenous or paramilitary forces as labor and is planned as a series of short-term projects with the long-term goal of fostering national development. Properly planned, executed, and promulgated in close cooperation with local authorities, military, and community leaders, MCA projects can be useful in reaching desired objectives and goals. In MCA programs, U.S. personnel are limited to training and advising the HN military on planning and executing projects useful to the local population, such as building schools and clinics, digging wells, and developing roads. The intent of MCA is to enhance the image of the HN military and increase its acceptance and the supported government’s acceptance with the local population.

(17) MCA must comply with U.S. fiscal laws. Except for de minimis activities authorized under 10 U.S.C. 401, expenses for consumable materials, equipment leasing, supplies, and necessary services incurred as a direct result of MCA projects may not be paid out of U.S. Government funds unless authorized under a foreign aid or SA program for which funds are appropriated under 22 U.S.C., or which have other authority and funding.

(18) CA forces plan, coordinate, advise and direct MCA operations for the host government. As an example, CA forces assist indigenous forces by providing skills in the technical areas of light-construction engineering and medical support. Successful CA operations eliminate or reduce military, political, economic and sociological problems. Although MCA may involve U.S. supervision and advice, the visible effort is conducted by the local military.
(19) **Support to Civil Administration (SCA)** are military operations that help to stabilize or to continue the operations of the governing body or civil structure of a foreign country, whether by assisting an established government or by establishing military authority over an occupied population.

(20) SCA occurs most often in stability operations. Some support to civil administration is manifested in the other CAO: PRC, FHA, and NA. SCA operations consist of two distinct mission activities:

(a) **Civil administration in friendly territory.** The Geographic Combatant Commander’s support to governments of friendly territories during peacetime, disasters, or war. Examples of support include advising friendly authorities or performing specific functions within limits of the authority and liability established by international treaties and agreements.

(b) **Civil administration in occupied territory.** The establishment of a temporary government, as directed by the SecDef, to exercise executive, legislative, and judicial authority over the populace of a territory which U.S. forces have taken from an enemy by force of arms until an indigenous civil government can be established.

(21) CA support includes: (a) assisting a host/allied government in meeting its people’s needs and maintaining a stable and viable civil administration; (b) establishing a temporary civil administration to maintain law and order and to provide life sustaining services until the HN can resume normal operations; and (c) establishing a civil administration in occupied enemy territory.

(22) In Operation IRAQI FREEDOM, CA forces are currently conducting nationwide reconstruction and restoration of basic infrastructure services, as well as other governmental functions. After the first Gulf War, CA forces conducted SCA operations in support of the Kuwait government. Specifically, CA forces defined contract requirements, reviewed contract proposals, and advised Kuwait government officials on the merits of proposed contract arrangements. As a result of CA efforts, the Kuwait government awarded more than $558 million in contracts to restore country operations. In addition, CA forces were involved in the restoration of electric power, repair of the desalination plants, and disposal of ordnance in Kuwait.

(23) In SCA, CA forces provide advisory assistance to a host government in a variety of areas such as rule of law, public safety, transportation, communications, and public education. For example, in Operation RESTORE DEMOCRACY, CA forces assessed the needs of the Haitian government ministries and provided training and assistance to the ministries. They worked with Haitian officials to improve public health, sanitation, education, welfare, public administration, justice, transportation and communication systems. CA forces also performed damage assessments of critical facilities within the country and recommended and coordinated short-term remedial action to restore the functions and services of the Haitian government.

(24) In addition to the above, CA forces provide the commander with information on protected cultural assets such as arts, religious edifices, monuments, and archives. They provide safeguards and any other required protection over collections of artifacts and objects of historical or cultural importance, including appropriate records thereof. Additionally, CA forces make appropriate recommendations on plans to use or target buildings or locations of cultural value, such as temples, universities and shrines.

(25) CA forces also assist the commander in fulfilling his or her legal and moral obligations in accordance with international law, including the LOW, as well as domestic U.S. laws, directives and policies. Toward that end, CA legal advisors, in coordination with the SJA of the supported command, review current plans and future operations with respect to applicable laws and agreements and advise the commander, as required. Additionally, CA forces observe conditions within the area of operations and ensure the commander is kept informed of the needs of the local populace.

(26) **Civil Information Management (CIM).** Civil information is information developed from data with relation to civil areas, structures, capabilities, organizations, people, and events, within the civil component of the commander’s operational environment that can be fused or processed to increase the situational awareness, situational understanding, or situational dominance of DoD (and other agencies), IGOs, NGOs and IPIs.
CIM is the process whereby civil information is collected, entered into a central database, and internally fused with the supported element, higher headquarters, other U.S. Government and DoD agencies, IGOs and NGOs to ensure the timely availability of information for analysis and the widest possible dissemination of the raw and analyzed civil information to military and nonmilitary partners throughout the AO.

(27) Functional Specialty Teams. Civil Affairs commands (CACOM) provide expertise in six functional specialty areas: rule of law, economic stability, governance, health and welfare, infrastructure, and education and public information. USAR CA brigades and battalions have capabilities in four of the functional specialty areas: rule of law, governance, health and welfare, and infrastructure. Although the Active Army CA battalions have the capability to execute missions in some of these functional specialty areas, they are not organized to maintain the high-level skills required for specialized CAO. Within each functional specialty area, technically qualified and experienced individuals, known as CA functional specialists, advise and assist the commander and can assist or direct their civilian counterparts. Operational and strategic levels, may be employed in general support of interagency operations, in addition to direct support of military operations.

d. Command and Control.

(1) CA mission capabilities support broad and specific U.S. foreign policy goals. Because the conduct of CAO and CMO entails joint and interagency coordination, commanders and senior staff must understand the U.S. organization for national security and the prevailing concepts of joint and multinational military operations. Therefore, CA forces require a centralized, responsive, and unambiguous C2 structure. Unnecessary layering of headquarters decreases responsiveness and available mission planning time and creates an opportunity for a security compromise.

(2) Normally, CA forces are attached to supported commanders with minimal layering of subordinate levels of command. This command organization may require an operational headquarters (for example, CA brigade) to interact directly with joint forces. Frequent involvement in joint and interagency operations requires an understanding of the U.S. organization for national security and the nature of joint military operations.

e. Legal Personnel in Support of Civil Affairs.

(1) JAs assigned to CA units are the primary legal advisors to their respective units. Within the USAR, JAs are assigned as International Law Officers at the command, brigade and battalion levels. The senior JA of the unit is designated the CJA and, therefore, is a member of the CA commander’s personal and special staff. CA JAs provide mission-essential legal services to the unit, including operational law legal services. A CJA of a deployed CA organization will coordinate with the SJA of the command to which the CA organization is assigned or attached for technical guidance and supervision.

(2) Although JAs are assigned to CA units, the SJA should not assume that the deployed CA force will have its own organic legal support. When deployed, CA forces are task-organized based upon mission requirements. CA JAs may not be included on the statement of requirements, or they may be task-organized to work at locations away from their units. For example, the CA force deployed in support of Operation JOINT FORGE to Multinational Division North, Bosnia and Herzegovina, did not have a JA assigned to the CA battalion. Thus, the SJA for the supported command was responsible for providing legal services to the battalion.

(3) One principal mission of JAs assigned to CA units is to perform rule of law operations, which require that they carry out operations to rebuild, reform, assist and, in some cases, administer the judicial sector of the host nation. The purpose of rule of law operations is to create security and stability for the civilian population by restoring and enhancing the effective and fair administration and enforcement of justice. Rule of law operations are of very great importance in stability operations and support operations. Rule of law operations are particularly

\[\text{See supra fn. 1. See also FM 27-100, § 4.6.2. An update of FM 27-100 will be renumbered as FM 1-04 and is expected to be published in Summer 2007.}\]
significant in the immediate aftermath of major ground combat operations, when it is imperative to restore order to
the civilian population in the vacuum that almost inevitably results when the routine administration of the society is
disrupted by combat. There must be synchronization and synergy between efforts to restore, reform, and assist the
court and legal system and efforts to restore, reform and assist the public safety system. A judicial system is
powerless without an effective public safety system, and a public safety system is not legitimate without a fair and
efficient judicial system. Therefore, rule of law missions will normally be executed by JAs working in conjunction
with public safety specialists. The rule of law functional specialty team will normally consist of JAs, paralegals,
public safety specialists, property control specialists and others.

f. Rule of Law Operations.

(1) Rule of law operations include measures to:

(a) Provide for the restoration of order in the immediate aftermath of military operations.
(b) Provide for reestablishing routine police functions, such as controlling the population,

(c) Restore and enhance the operation of the court system, to include vetting and training
judges, prosecutors, defense counsel, legal advisors and administrators, and restoring and equipping court and
administrative facilities.

(d) Restore and reform the HN civil and criminal legal system, to include reviewing and
revising statutes, codes, decrees, and other laws to ensure compliance with international legal standards, as well as
adopting transitional measures for the immediate administration of justice.

(e) Provide for an effective corrections system that complies with international standards, to
include selecting, vetting, and training corrections officials, and constructing or renovating appropriate facilities.

(2) Rule of law operations will rarely, if ever, be exclusively a military or even a
U.S. Government activity. Rule of law operations must be a collaborative effort involving:

(a) U.S. military assets, including military police (MP), engineers, combat forces, logistical

(b) Other agencies of the Federal government, to include Department of State (DoS),
Department of Justice (DoJ), and USAID.

(c) IGOs.

(d) Coalition and other national elements, including military and civilian agencies.

(e) NGOs engaged in judicial and legal reform.

(f) HN legal professionals, including judges, prosecutors, defense counsel, legal advisors,
legal administrators, and legal educators.

(g) HN law enforcement personnel, including administrators, police, investigators and
trainers.

(h) Other HN government officials.

(3) In CA organizations and task-organized forces based on CA organizations, the rule of law
operations are carried out by JA personnel assigned or attached to the CA organization, by CA specialists in public
safety with a background in law enforcement, and others with backgrounds in judicial administration, corrections,
and other relevant areas. Rule of Law Section personnel may be detailed to work with an interagency, international,
or other group carrying out rule of law operations. The JAs in the Rule of Law Section must have extensive training
in international law, comparative law and human rights law.

(4) Capabilities of the Rule of Law Section are to:

(a) Determine the capabilities and effectiveness of the HN legal systems and the impact of
those on CMO.

(b) Evaluate the HN legal system, to include reviewing statutes, codes, decrees, regulations,
procedures, and legal traditions for compliance with international standards, and advising and assisting the HN and
other rule of law participants in the process of developing transitional codes and procedures and long-term legal
reform.
(c) Evaluate the personnel, judicial infrastructure, and equipment of the HN court system to determine requirements for training, repair and construction and acquisition.

(d) Provide support to transitional justice, to include acting as judges, magistrates, prosecutors, defense counsel, legal advisors and court administrators, when required.

(e) Coordinate rule of law efforts involving U.S. and coalition military, other U.S. agencies, IGOs, NGOs and HN authorities.

(f) Assist the SJA in educating and training U.S. personnel in the indigenous legal system and its obligations and consequences.

(g) Advise and assist the SJA in international and HN legal issues, as required.

(h) Assist the SJA with regard to SOFA and status-of-mission agreement issues.

(i) Provide technical expertise, advice and assistance in identifying and assessing indigenous public safety systems, agencies, services, personnel and resources.

(j) Advise and assist in establishing the technical requirements for government public safety systems to support government administration (police and law enforcement administration and penal systems).

g. JA Functions in Rule of Law.

(1) By statute, the Judge Advocate General (TJAG) is “the legal advisor of the Secretary of the Army and of all officers and agencies of the Department of the Army.” Section 3037, Title 10, United States Code (10 U.S.C. 3037). TJAG carries out this statutory mission thorough the military attorneys of the JAG Corps and the civilian attorneys who work under TJAG’s qualifying authority. These attorneys are responsible to the TJAG under statute, Army regulations, and codes of professional conduct by which licensed attorneys are governed, and are the only persons authorized to practice law in the Army.

(2) Many activities conducted in rule of law operations involve the practice of law, and therefore must be performed by TJAG or other attorneys under TJAG’s supervision. These activities include:

(a) Evaluating and assisting in developing transitional decrees, codes, ordinances and other measures intended to bring immediate order to areas in which the HN legal system is impaired or nonfunctioning.

(b) Evaluating the reform of HN laws to ensure compliance with international legal standards and providing appropriate assistance to the drafting and review process, when necessary.

(c) Evaluating legal training given to HN judges, prosecutors, defense counsels, and legal advisors, and providing appropriate training, when necessary.

(d) Evaluating the legal training given police and corrections officials to ensure compliance with international human rights standards.

(e) Serving as judges, magistrates, prosecutors, defense counsels and legal advisors for transitional courts.

(f) Evaluating legal and administrative procedures to ensure compliance with international law, the law of the power administering the territory, and the law of the supported country.

(g) Determining which HN offices and functions have the legal authority to evaluate, reform and implement the law.

(h) Advising U.S. military commanders and U.S., international, and HN authorities on the status of the HN legal system and its compliance with international standards, and providing recommended reforms.

(i) Advising U.S. military commanders and others on the application of international law, U.S. domestic law, and HN law to the process of restoring and enhancing rule of law in the HN.

h. Legal Services in Support of Civil Affairs.

(1) IAW FM 27-100, LEGAL OPERATIONS, the SJA of the supported command and the CA CJA will effect coordination in an effort to provide legal support and services during all phases of CA operations. In the planning phase, CA JAs will plan for and prepare to execute rule of law operations. Additionally, CA JAs provide advice and assistance in the preparation and review of CA plans for consistency with U.S. law, guidance by the President and/or SecDef, and the rules and principles of international law, including those incorporated in treaties, other international agreements, and the provisions of the law of the place where U.S. Armed Forces will conduct operations.
(2) CA JAs prepare the legal section of the CA area study and assessment. The area study and assessment is a planning document containing information on the designated area of operations, and is compiled before deployment or hostilities. The legal section is a general review of the legal system of the country under review, and includes such matters as the civil and criminal codes and the organization, procedures and personnel involved in the administration of justice. (For a detailed review of the area study and assessment, see FM 3-05.40 (41-10), CIVIL AFFAIRS OPERATIONS, Appendix D.)

(3) CA JAs also provide pre-deployment training to CA forces. This training should include:
(a) LOW; (b) human rights violations and reporting requirements; (c) ROE; (d) military justice; (e) legal assistance; and (f) miscellaneous information concerning the SOFA with the HN, if any.

(4) During the combat operational phase, CA JAs address legal issues concerning population control measures; targeting to minimize unnecessary collateral damage or injury to the civilian population; treatment of DCs, civilian internees and detainees; requests for political asylum and refuge; acquisition of private and public property for military purposes; psychological operations and their effects on the civilian population; and other operational law matters. They will also, in conjunction with other members of the rule of law functional specialty team, plan and execute rule of law missions appropriate to the environment.

(5) During the stability and consolidation phase, CA JAs, in conjunction with other members of the rule of law functional specialty team, plan and execute rule of law missions in support of the theater rule of law plan. Additionally, CA JAs may provide legal services concerning such matters as claims submitted by local civilians, disaster relief, and humanitarian and civic assistance issues.

H. Counterproliferation (CP) of Weapons of Mass Destruction (WMD). CP refers to actions taken to seize, destroy, render safe, capture or recover WMD. If directed, SOF can conduct Direct Action, Special Reconnaissance, Counterterrorism, and Information Operations to deter and/or prevent the acquisition or use of WMD.

I. Information Operations (IO). IO are the actions taken to affect adversary information and information systems while defending one’s own information and information systems. An adversary’s nodes, links, human factors, weapons systems, and data are particularly lucrative targets, capable of being affected through the use of lethal and nonlethal applications or coordinated SOF IO capabilities. This is a new area of the law and is in the development stage. (See the chapter on Information Operations, this Handbook.)

VI. SPECIAL OPERATIONS COLLATERAL ACTIVITIES

In addition to the nine listed SOF activities, SOF also conduct what are known as collateral activities. Based on inherent capabilities possessed by SOF required to complete their primary missions, they are particularly suited for these collateral activities as well. The seven most common collateral activities in which SOF participate in are stated below.

A. Coalition Support.

1. SOF units will deploy whenever possible in small groups to accompany coalition forces during deployments or actual combat operations. This includes training coalition partners on tactics and techniques, assisting with communications and integrating into the command and intelligence structure. SOF personnel possess the language capability, cultural awareness, and interpersonal skills that enable them to build tight professional and personal bonds with allied contingents. Termed “coalition support teams” (CST), SOF personnel train, live, deploy, and sometimes fight alongside our allies.

2. CST play an integral part in ensuring that the ROE are understood and followed by the members of the coalition. They will dramatically assist the JA responsible for training foreign forces in the Task Force ROE. CST must understand that they are required to document and report LOW violations. CST may not be able to prevent (nor are they usually required by law or direct command policy to intervene) all ROE, LOW, or human rights violations committed by allied forces. They remain subject to the UCMJ and may not participate in violations, but must document and report such incidents immediately.
B. Combat Search and Rescue (CSAR).

1. CSAR involves the rescue and recovery of distressed personnel during war or military operations other than war (MOOTW). USSOCOM is responsible for the CSAR of its own forces and, when directed, other forces as well. SOF’s ability to conduct operations deep behind enemy lines makes it well-suited for CSAR.

2. As a result of the U.S. becoming a Party to the 1993 Chemical Weapons Convention, the use of riot control agents (RCA) in CSAR has become a significant legal issue. The Convention specifically bans the use of RCA as a “method of warfare.” However, EO 11850, which is still in effect, specifically permits the use of RCA in CSAR. The implementation section of the Senate resolution ratifying the treaty requires that the President not modify EO 11850. (See S. Exec. Res. 75, Senate Report, s3373 on 24 April 1997, section 2 - conditions (26) RCA.) The President, in his certification document, wrote that “the United States is not restricted by the convention in its use of riot control agents in various peacetime and peacekeeping operations. These are situations in which the U.S. is not engaged in the use of force of a scope, duration, and intensity that would trigger the laws of war with respect to U.S. forces.” Despite the fact that CSAR is defensive in nature, the use of RCA in such a case is arguably a method of warfare when used during international armed conflict. Therefore, even though EO 11850 is still valid, it is unlikely that the NCA would approve the use of RCA in CSAR during international armed conflict where LOW is applicable. It may, however, approve its use for CSAR in peacekeeping or peace enforcement operations.

C. Counterdrug Activities (CD). (See also the chapter on Domestic Operations, this Handbook).

1. SOF’s participation in CD includes active measures to detect, monitor and counter the production, trafficking and use of illegal drugs. In OCONUS CD, SOF possess the cultural and linguistics capabilities to assist foreign governments, largely though training. SOF also may help U.S. and foreign law enforcement agencies with military applications, such as SR, in CD. In CONUS CD, SOF are often used to train and assist local, state and Federal law enforcement agencies. SOF JAs must realize that, when conducting military support to civilian law enforcement agencies inside the U.S., the SROE do not apply. Rather, the provisions of CJCSI 3121.02, Rules on the Use of Force by DOD Personnel Providing Support to Law Enforcement Agencies Conducting Counterdrug Operations in the United States, (31 May 2000) apply to such missions. JAs must be thoroughly familiar with these rules on the use of force.

2. In CD, like other military operations, the SOF JA must be sensitive to fiscal issues. Money for CD programs with SOF involvement primarily comes from the O&M appropriation. While the funds come from O&M, a specific statutory authorization must be located to support the planned CD. It is not enough that the CD represents a training opportunity in order to justify the expenditure of money for CD. This is because CD involves aid or augmentation of one sort or another to foreign governments or U.S. civilian law enforcement agencies (CLEA), activities that are generally contrary to the proper use of O&M. General statutory authorizations can be found in 10 U.S.C. §§ 371-382 and various Authorization Acts. See § 1004, Nat’l Def. Auth. Act for 1991, Pub. L. 101-510, extended through FY06 by § 1021, Nat’l Def. Auth. Act for FY2002, Pub. L. 107-107. Most SOF OCONUS CD comes in the form of training foreign troops and is funded by way of 10 U.S.C. § 2011.

3. Absent specific Congressional authority to the contrary, the Posse Comitatus Act, 18 U.S.C. § 1385, prohibits the direct participation of DoD personnel in law enforcement activities inside the United States. For example, SOF may not be directly involved in searching or seizing contraband or arresting suspects. However, the act does not prevent DoD personnel from conducting routine training that incidentally benefits CLEA. Therefore, it is absolutely critical that all CONUS CD directly relates to the unit’s Mission Essential Task List (METL). It is up to the operators to determine their METL, but the JA may become involved in helping the operators determine whether what they are being asked to do comports with their METL. Legal review of CD is generally conducted by JAs assigned to the units that organize DoD involvement, such as JTF-6. However, the SOF JA cannot afford to defer completely to those other organizations because although the legally reviewed mission may be characterized as “legal,” it may not comply with SOF CD policies and procedures. The Posse Comitatus Act does not apply overseas as a matter of law. However, SOF may not directly participate in law enforcement overseas as a matter of policy, in accordance with DoD Dir. 5525.5, absent SecDef approval. Of course, the Posse Comitatus Act does not affect ARNG SOF acting in a state status, because they are not Federal troops in such a situation.
4. If SR is to be used in CD, the SOF JA must ensure that it does not include the collection of intelligence on U.S. persons in violation of EO 12333. (See the chapter on Intelligence Law, this Handbook.) Collection, however, is a term of art and means more than the mere acquisition of information. Collection entails the acquisition and maintenance of information for future use. This issue often arises in conjunction with Posse Comitatus in CD ground operations inside the United States. For example, a SOF team may be asked to establish an SR site at a seemingly deserted airstrip in the United States. They are told to radio in to CLEA when and if planes land at the strip, and to record the aircraft’s tail numbers or take pictures of the aircraft. A detachment may be asked to establish an SR site adjacent to a marijuana field in the U.S. and further directed to radio CLEA when anyone enters the field, and to take his or her picture. It is easy to see how these activities could be alleged to constitute direct participation in law enforcement and the collection of intelligence.

5. If information obtained in this fashion is immediately handed over to CLEA, either in the form of real time communication or undeveloped film, and not stored or maintained in any manner by SOF, then it does not constitute “collection” because there is no storage component. Although it is a METL task to develop film in the field, it should not be done if it involves taking pictures during a CD mission inside the United States. However, there is no requirement for SOF to wear blinders. SOF may pass on to CLEA information concerning criminal activities it observes while training. This points out the need to make sure that any CD activities in which SOF participates are clearly within their METL, or it may be characterized as law enforcement rather than training. If, as part of the SR, the team is to conduct an overall terrain reconnaissance, then taking pictures of the zone, including the field in question, would be permitted if it is part of that training mission. However, such a mission would not include the surveillance of persons. If the team begins to target individuals with a camera, it begins to look more like surveillance than zone reconnaissance. The purpose of taking pictures must be routine training.

6. Even if legally permissible, the decision to participate in CD has tremendous policy implications. The use of the military in any activity even remotely linked to CONUS law enforcement can generate considerable controversy, and potentially more controversial with the use of SOF. If a young infantryman makes a mistake during CD, it would be easier to explain the circumstances of such a Soldier’s mistake than it would be to explain a similar mistake made by a seasoned SF NCO. Any CD military application in CONUS creates the possibility of exposure of the unit’s activities through the courts and the media. In a criminal defense against alleged Posse Comitatus violations, members of SOF potentially could be brought into court and forced to testify regarding past and future CD ops and techniques used in SR.

D. Foreign Humanitarian Assistance (HA).

1. HA is provided by DoS through various economic aid programs. DoD does, however, provide some limited HA. For SOF, this generally is in the form of HCA (as discussed earlier), which is authorized by 10 U.S.C. § 401. HCA comes in three varieties. Demining, which will be discussed below, preplanned HCA, and “de minimis” or “target of opportunity” HCA. There is a clear nexus between a government’s ability to provide basic human services to its citizens and its internal security. Insurgencies and organized criminal enterprises are more successful, as a general rule, in countries where the government either will not or cannot support the populace. Through HA, the U.S. government is able to help developing nations provide those much-needed services to their citizens. This may result in greater regional stability, which is beneficial to U.S. interests. Moreover, HCA is often the gateway for U.S. Forces into areas where access is limited because of diplomatic concerns. There are obvious benefits to SOF in the form of training and in obtaining information regarding counties in their regional area.

2. For SOF, at the execution level, most problems occur when the teams either exceed the scope of the statute or leave behind the tools or medicine involved with the HN locals. For example, if an operation calls for a team to repair a medical clinic in a rural area as is authorized by statute, SOF may not buy refrigerators, sterilizers, tables and chairs for the clinic because such purchases would be considered stocking a clinic, not repair. In addition, such purchases may constitute foreign aid with no nexus to training and no improvement of SOF readiness skills. Similarly, leaving behind medicine or tools purchased to accomplish an HCA mission would arguably unlawfully augment DoS funds for foreign aid. Leaving behind DoD-purchased property where the unit is no longer present means that there is no longer training value to the U.S. Forces involved.

(See generally the chapters on Contract and Fiscal Law, this Handbook.)
E. **Countermine Activities.**

1. Demining is a form of HA. Demining projects may be funded by security assistance funds, 22 U.S.C. § 2765, or by HCA through 10 U.S.C. § 401(e)(5). The focus of this paragraph will be on HCA because it is the form of demining in which SOF units most often participate. HCA demining is funded by an annual O&M appropriation known as the Overseas Humanitarian, Disaster and Civic Aid (OHDACA) account. Although the money is appropriated annually, it is available for two years. Because OHDACA is actually a “fenced” pot of money within the general O&M account, it is often referred to as an appropriation within an appropriation. Five disaster and humanitarian programs, including § 401 demining, are funded with OHDACA. For FY 04, Congress appropriated $59 million to OHDACA. (See Nat’l Def. Auth. Act for FY2004, Pub. L. 108-136.) HCA demining covers the detection and clearance of landmines, including activities relating to the furnishing of education, training, and technical assistance with respect to the detection and clearance of landmines. However, there are significant limitations. U.S. forces may not engage in the physical detection, lifting or destroying of landmines, unless it is done for the concurrent purpose of supporting a U.S. military operation.

2. Unlike other HCA however, the assistance is to be provided during military operations with HN forces, which means that it may indirectly or directly benefit HN forces. Moreover, the equipment used in the demining operation may be transferred to the HN.

F. **Security Assistance (SA).**

1. SOF, particularly the Special Forces, are often tasked to deploy Mobile Training Teams (MTT) overseas to conduct security assistance training. The JA must review the proposed mission in order to ensure the jurisdictional status of the team members has been addressed. Typically, the mission will be conducted as a Foreign Military Sales (FMS) case under the Arms Export Control Act (AECA). The FMS Letter of Offer and Acceptance (LOA) should set forth the status of the team members while they are in the host country. These personnel likely will receive the same privileges and immunities as those accorded the administrative and technical staff of the U.S. Embassy pursuant to the Vienna Convention on Diplomatic Relations. Security assistance team members may also be considered part of the U.S. security assistance office (SAO) located in the host country. The JA should refer to the bilateral agreement between the U.S. and the host country in order to determine these privileges. If neither the LOA nor the SAO addresses the jurisdictional status of U.S. forces, the JA should contact the Security Assistance Training Management Organization, Fort Bragg, North Carolina (DSN: 239-9108/1599/5057/9008).

2. Although the MTT is responsible to the U.S. military mission in the host country, it may operate autonomously in the field. The team members must be aware of their sensitive, visible mission. For this reason, the JA should thoroughly brief the MTT on the laws and customs of the country to which they are deploying. This briefing is particularly important if team members have not previously deployed to this particular country. The MTT may deploy to a country experiencing internal armed conflict. In that situation, team members must be informed of the AECA (10 U.S.C. § 2671c), which prohibits U.S. personnel from performing any duties of a combatant nature, including duties related to training and advising, that may result in their becoming involved in combat activities. (See CJCS MSG DTG 1423587 Feb 91, which prohibits DoD personnel from accompanying HN forces on actual operations where conflict is imminent.) In addition, guidance with respect to the acceptance of gifts from foreign governments and humanitarian law concerns must be provided. (See generally the chapter on Fiscal Law, this Handbook.)

G. **Peace Operations.** SOF assist in peacekeeping operations, peace enforcement operations, and other military operations in support of diplomatic efforts to establish and maintain peace. (See generally Chapter 4, Section III, Peace Operations.)

H. **Special Activities.** These are activities that are planned and executed so that the role of the U.S. Government is not apparent or acknowledged publicly. Special activities require a Presidential finding and Congressional oversight.
Chapter 22

Air, Sea, and Space Law

References

10. Agreement on the Rescue of Astronauts, the Return of Astronauts, and the Return of Objects Launched Into Outer Space (Rescue Agreement) (1968).

I. Introduction

A. Unlike many other topics of instruction, which primarily address questions of “What” or “How,” this topic addresses the question of “Where.” In other words, what an individual or State may do depends on where the action is to take place.

B. This chapter will first discuss the various legal divisions of the land, sea, air and outer space. Next, it will turn to the navigational regimes within each of those divisions. Finally, it will present the competencies of the coastal State over navigators within the divisions.

C. There are many sources of law which impact on this area, but three are particularly noteworthy.

Chapter 22

Air, Sea, and Space Law

a. Opened for signature on December 10, 1982, UNCLOS III entered into force on November 16, 1994 (60 ratifications). Previous conventions on the law of the sea had been concluded, but none were as comprehensive as UNCLOS III. UNCLOS I (1958) was a series of 4 conventions (Territorial Sea/Contiguous Zone; High Seas; Continental Shelf; and Fisheries/Conservation). The Conventions’ major defect was their failure to define the breadth of the territorial sea. UNCLOS II (1960) was an attempt to resolve issues left unsettled in 1958. However, it closed without an agreement. UNCLOS III, which was negotiated over a period of nine years, created a structure for the governance and protection of the seas, including the airspace above and the seabed and subsoil below. In particular, it provided a framework for the allocation of reciprocal rights and responsibilities between States – including jurisdiction, as well as navigational rights and duties – that carefully balances the interests of States in controlling activities off their own coasts with the interests of all States in protecting the freedom to use ocean spaces without undue interference.

b. On July 9, 1982, the United States announced that it would not sign the Convention, objecting to provisions related to deep seabed mining (Part XI of the Convention). In a March 19, 1983 Presidential Policy Statement, the United States reaffirmed that it would not ratify UNCLOS III because of the deep seabed mining provisions. The United States considers the navigational articles to be generally reflective of customary international law, and therefore binding upon all nations. In 1994, the UN General Assembly proposed amendments to the mining provisions. In October 1994, the Convention, as amended, was submitted to the Senate for its advice and consent. On February 25, 2004, the Senate Foreign Relations Committee voted to send the treaty to the full Senate with a favorable recommendation for ratification. To date, no action has been taken by the full Senate.

2. Convention on International Civil Aviation (Chicago Convention). This 1944 Convention was intended to encourage the safe and orderly development of the then-rapidly growing civil aviation industry. It does not apply to State (military, police or customs) aircraft. While recognizing the absolute sovereignty of the State within its national airspace, the Convention provided some additional freedom of movement for aircraft flying over and refueling within the national territory. The Convention also attempted to regulate various aspects of aircraft operations and procedures. This is a continuing responsibility of the International Civil Aviation Authority (ICAO), which was created by the Convention.

3. Outer Space Treaty of 1967. This treaty limited State sovereignty over outer space. Outer space was declared to be the common heritage of mankind. This treaty prevented certain military operations in outer space and upon celestial bodies, including the placing in orbit of any nuclear weapons or other weapons of mass destruction, and the installation of such weapons on celestial bodies. Outer space was otherwise to be reserved for peaceful uses. Various other international conventions, such as the Moon, Registration, and Liability Treaties, expand upon provisions found in the Outer Space Treaty.

II. LEGAL DIVISIONS

A. The Earth’s surface, sub-surface and atmosphere is broadly divided into National and International areas.

B. National Areas.

1. Land Territory. This includes all territory within recognized borders. Although most borders are internationally recognized, there are still some border areas in dispute.

2. Internal Waters. These are all waters landward of the baseline. The baseline is an artificial line corresponding to the low-water mark along the coast. The coastal State has the responsibility for determining and publishing its baselines. The legitimacy of those baselines is determined by international acceptance or rejection of the claim. UNCLOS III recognizes several exceptions to the general rule:

   a. Straight Baselines. A coastal State may draw straight baselines when its coastline has fringing islands or is deeply indented (e.g., Norway). The lines drawn by the coastal State must follow the general

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542 UNCLOS III, Article 8.
543 UNCLOS III, Article 5.
544 UNCLOS III, Article 7.
direction of the coast. Straight baselines should not be employed to expand the coastal State’s national areas. Straight baselines are also drawn across the mouths of rivers and across the furthest extent of river deltas or other unstable coastline features.

b. Bays. Depending on the shape, size, and historical usage, the coastal State may draw a baseline across the mouth of a bay, making the bay internal waters. The bay must be a well-marked indentation, and more than a mere curvature in the coastline. A juridical bay (i.e., one defined by UNCLOS III) must have a water area greater than that of a semi-circle whose diameter is the length of the line drawn across its mouth (headland to headland), and the closure lines may not exceed 24 NM. Historic bays (bodies of water with closures of greater than 24 NM) may be claimed as internal waters when the following criteria are met: the claim of sovereignty is an open, effective, continuous and long term exercise of authority, coupled with acquiescence (as opposed to mere absence of opposition) by foreign States. The United States does not recognize any claims to historic bay status, such as Libya’s claim to the Gulf of Sidra (closure line in excess of 300 NM) or Canada’s claim to Hudson Bay (closure line in excess of 50NM).

c. Archipelagic Baselines. UNCLOS III allows archipelagic States (those consisting solely of groups of islands) to draw baselines around their outermost islands, subject to certain restrictions. The waters within are given special status as archipelagic waters.


3. Territorial Sea. This is the zone lying immediately seaward of the baseline. States must claim a territorial sea, to include its breadth. The maximum breadth is 12 NM. Most States, including the United States, have claimed the full 12 NM. Some States have claimed less than 12 NM, and some have made excessive claims of more than 12 NM. See the DoD Maritime Claims Reference Manual for claims of specific States, or NWP 1-14M (available on the Internet at http://www.nwc.navy.mil/ILD/NWP%201-14M.htm) for a synopsis of State claims.

4. National Airspace. This area includes all airspace over the land territory, internal waters and territorial sea.

C. International Areas.

1. Contiguous Zone. This zone is immediately seaward of the territorial sea and extends no more than 24 NM from the baseline.

2. Exclusive Economic Zone. This zone is immediately seaward of the territorial sea and extends no more than 200 NM from the baseline.

3. High Seas. This zone includes all areas beyond the Exclusive Economic Zone.

4. International Airspace. This area includes all airspace beyond the furthest extent of the territorial sea.

5. Outer Space. The Outer Space Treaty and those that followed do not define the point where national airspace ends and outer space begins, nor has there been any international consensus on the line of delimitation.

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543 UNCLOS III, Article 9.
546 UNCLOS III, Article 7(2).
547 UNCLOS III, Article 10.
549 UNCLOS III, Article 47.
550 UNCLOS III, Article 3.
551 UNCLOS III, Article 2.
552 UNCLOS III, Article 33.
553 UNCLOS III, Articles 55, 57.
554 UNCLOS III, Article 86.
Some of the suggested delimitations include the upper limit of aerodynamic lift (approximately 80 km); the lowest satellite orbit (approximately 90 km); and the end of measurable air resistance (approximately 200 km).

6. **Antarctica.** The Antarctic Treaty applies to the area south of 60° South Latitude, reserving that area for peaceful purposes only. Specifically, “any measure of a military nature, such as the establishment of military bases and fortifications, the carrying out of military maneuvers, as well as the testing of any type of weapon,” is prohibited. However, the Treaty does not prejudice the exercise of rights on the high seas within that area.

### III. NAVIGATIONAL REGIMES

A. Now that the various legal divisions have been presented, the navigational regimes within those zones will be discussed. The freedom of navigation within any zone is inversely proportional to the powers that may be exercised by the coastal State (see the discussion below on State Competencies). Where the State has its greatest powers (e.g., land territory, internal waters), the navigational regime is most restrictive. Where the State has its least powers (e.g., high seas, international airspace), the navigational regime is most permissive.

B. **National Areas.**

1. With limited exception, States exercise full sovereignty within their national areas. Therefore, the navigational regime is “consent of the State.” Although the State’s consent may be granted based on individual requests, it may also be manifested generally in international agreements such as:

   a. **Status of Forces Agreements.** These agreements typically grant reciprocal rights, without the need for securing individual consent, to members of each State party. Such rights may include the right-of-entry and travel within the State.
b. *Friendship, Commerce and Navigation (FCN) Treaties.* These treaties typically grant reciprocal rights to the commercial shipping lines of each State party to call at ports of the other party.

c. *Chicago Convention.* State parties to the Chicago Convention have granted limited consent to aircraft of other State parties to enter and land within their territory.


3. **Exceptions in the Territorial Sea.** Although the territorial sea is a national area, the need for greater freedom of navigation than consent of the coastal State has convinced the international community to recognize the exceptions specified below. Note that these exceptions do not apply to internal waters, for which consent of the State remains the navigational regime.

   a. **Innocent Passage.** Innocent passage refers to a vessel’s right to *continuous* and *expeditious* transit through a coastal State’s territorial sea for the purpose of traversing the seas without entering a State’s internal waters. Stopping and anchoring are permitted when incident to ordinary navigation or made necessary by *force majeur* (e.g., mechanical casualty, bad weather or other distress). Passage is innocent so long as it is not prejudicial to the peace, good, order, or security of the coastal State. There is no provision in international law for prior notification or authorization in order to exercise that right. UNCLOS III contains no requirement that passage through a State’s territorial sea be *necessary* in order for it to be innocent; it does, however, enunciate a list of activities deemed *not* to be innocent:

   1. any threat or use of force against the sovereignty, territorial integrity or political independence of the coastal State, or other acts in violation of the principles of international law as embodied in the UN Charter;

   2. any exercise or practice with weapons of any kind;

   3. any act aimed at collecting information to the prejudice of the security of the coastal State;

   4. any act of propaganda aimed at affecting the defense or security of the coastal State;

   5. launching, landing or taking on board of any aircraft;

   6. launching, landing or taking on board of any military device;

   7. loading or unloading of any commodity, currency or person contrary to the customs, fiscal, immigration or sanitary laws and regulations of the coastal State;

   8. any willful and serious pollution;

   9. any fishing activities;

   10. carrying out of any research or survey activity;

   11. any act aimed at interfering with any system of communication or any other facilities or installations of the coastal State; and

   12. any other activity not having a direct bearing on passage.556

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555 UNCLOS III, Article 18.
556 UNCLOS III, Article 19.
(a) The United States takes the position that the above list is exhaustive and intended to eliminate subjective determinations of innocent passage. If a vessel is not engaged in the above listed activities, its passage is deemed innocent.

(b) Innocent passage extends to all shipping, and is not limited by cargoes, armament or type of propulsion. Note that UNCLOS III prohibits coastal State laws from having the practical effect of denying innocent passage.

(c) Innocent Passage does not apply to aircraft. A submarine in innocent passage must transit on the surface, showing its flag.557

(d) **Challenges to Innocent Passage.**

(i) Merchant ships must be informed of the basis for the challenge and provided an opportunity to clarify intentions or correct the conduct at issue. Where no corrective action is taken by the vessel, the coastal State may require it to leave or may, in limited circumstances, arrest the vessel.

(ii) A warship/State vessel must be challenged and informed of the violation that is the basis for the challenge. Where no corrective action is taken, the coastal State may require the vessel to leave its territorial sea and may resort to minimum force to enforce the ejection.558

(e) **Suspension of Innocent Passage.** A coastal State may temporarily suspend innocent passage if such an act is essential for the protection of security. Such a suspension must be: (1) non-discriminatory; (2) temporary; (3) applied to a specified geographic area; and (4) imposed only after due publication/notification.559

b. **Right-of-Assistance Entry.** Based on the long-standing obligation of mariners to aid those in peril on the sea, the right-of-assistance entry gives limited permission to enter into the territorial sea to render assistance to those in danger. The location of the persons in danger must be reasonably well-known. The right does not permit a search. Aircraft may be used to render assistance, though this right is not as well-recognized as that for ships rendering assistance. See CJCSI 2410.01B for further guidance on the exercise of the right-of-assistance entry (available on the Internet at [http://www.dtic.mil/cjcs_directives/cdata/unlimit/2410_01.pdf](http://www.dtic.mil/cjcs_directives/cdata/unlimit/2410_01.pdf)).

c. **Transit Passage.** Transit passage applies to passage through *International Straits*, which are defined as: (1) routes between the High Seas or Exclusive Economic Zone and another part of the High Seas or Exclusive Economic Zone;560 (2) overlapped by the territorial sea of one or more coastal States; (3) with no High Seas or Exclusive Economic Zone route of similar convenience;561 (4) natural, not constructed (i.e., Suez Canal); and (5) must actually be used for international navigation. The U.S. position is that the strait must be susceptible to such use. Transit passage is unimpeded, continuous and expeditious passage through the strait.562 The navigational regime is “normal mode.”563 In normal mode, ships may launch and recover aircraft if that is normal during their navigation, and submarines may transit submerged. Aircraft may exercise transit passage. Transit passage may not be suspended by the coastal States.564

d. **Archipelagic Sea Lanes Passage (ASLP).**

(1) ASLP is the exercise of rights of navigation and overflight, in the normal mode of navigation, solely for the purpose of continuous, expeditious and unobstructed transit between one part of the High

557 UNCLOS III, Article 20.
558 UNCLOS III, Article 30.
559 UNCLOS III, Article 25(3).
560 UNCLOS III, Article 37.
561 UNCLOS III, Article 36.
562 UNCLOS III, Article 38.
563 UNCLOS III, Article 39.
564 UNCLOS III, Article 44.
Seas/Exclusive Economic Zone and another part of the High Seas/Exclusive Economic Zone through archipelagic waters. 565

(2) Qualified archipelagic States may designate Archipelagic Sea Lanes (ASL) for the purpose of establishing the ASLP regime within their Archipelagic Waters. States must designate all normal passage routes used as routes for international navigation or overflight through or over archipelagic waters, and the designation must be referred to the International Maritime Organization (IMO) for review and adoption. In the absence of designation, the right of ASLP may be exercised through all routes normally used for international navigation. 566

Once ASLs are designated, transiting ships and aircraft may not deviate more than 25 NM off the ASL axis, and must stand off the coastline no less than 10% of the distance between the nearest points of land on the islands bordering the ASL. Upon ASL designation, the regime of innocent passage applies to Archipelagic Waters outside ASL. ASLP is non-suspendable; however, if ASLs are designated, innocent passage outside the lanes – but within Archipelagic Waters – may be suspended in accordance with UNCLOS III.

C. International Areas. In all international areas, the navigational regime is “due regard for the rights of others.” 567 Although reserved for peaceful purposes, military operations are permissible in international areas. The U.S. position is that military operations which are consistent with the provisions of the United Nations Charter are “peaceful.”

III. STATE COMPETENCIES

A. General. The general rule is that the Flag State exercises full and complete jurisdiction over ships and vessels that fly its flag. The United States has, in 18 U.S.C. § 7, defined the “special maritime and territorial jurisdiction” of the United States as including registered vessels, U.S. aircraft and U.S. space craft. Various Federal criminal statutes are specifically made applicable to acts within this special jurisdiction. The power of a State over non-Flag vessels and aircraft depends upon the zone in which the craft is navigating (discussed below), and whether the craft is considered State or civil.

1. State Craft. State ships include warships 568 and ships owned or operated by a State and used only for government non-commercial service. State aircraft are those used in military, customs and police services. 569

2. Civil Craft. These are any craft other than State craft. States must set conditions for the granting of nationality to ships and aircraft. Craft may be registered to only one State at a time.

B. National Areas.

1. Land Territory and Internal Waters. Within these areas, the State exercises complete sovereignty, subject to limited concessions based on international agreements (e.g., SOFA).

2. Territorial Sea. As noted above, the navigational regime in the territorial sea permits greater navigational freedom than that available within the land territory or inland waters of the coastal State. Therefore, the State competency within the territorial sea is somewhat less than full sovereignty.

   a. Innocent Passage.

      (1) Civil. The State’s power is limited to:

      563 UNCLOS III, Article 53.
      564 UNCLOS III, Article 53(12).
      565 UNCLOS III, Article 58 for the Exclusive Economic Zone, Article 87 for the High Seas.
      566 “For the purposes of this Convention, “warship” means a ship belonging to the armed forces of a State bearing the external marks distinguishing such ships of its nationality, under the command of an officer duly commissioned by the government of the State and whose name appears in the appropriate service list or its equivalent, and manned by a crew which is under regular armed forces discipline.” Article 29, UNCLOS III.
      567 Article 3, Chicago Convention.
(a) safety of navigation, conservation of resources, control of pollution and prevention of infringements of the customs, fiscal, immigration or sanitary laws;

(b) criminal enforcement, but only when the alleged criminal act occurred within internal waters, or the act occurred while in innocent passage and it affects coastal State;\textsuperscript{570}

(c) civil process, but the coastal State may not stop ships in innocent passage to serve process, and may not arrest ships unless the ship is leaving internal waters, lying in territorial sea (i.e., not in passage), or incurs a liability while in innocent passage (i.e., pollution).\textsuperscript{571}

(2) \textbf{State.} State vessels enjoy complete sovereign immunity.\textsuperscript{572} The Flag State bears liability for any costs that arise from a State vessel’s violation of any of the laws that would otherwise be applicable to civil vessels.\textsuperscript{573} The coastal State’s only power over State vessels not complying with their rules is to require them to leave the territorial sea immediately.

b. \textit{Transit Passage and Archipelagic Sea Lane Passage.}

(1) \textbf{Civil.} The coastal State retains almost no State competencies over those craft in transit passage or ASL passage, other than the competencies applicable within the Contiguous Zone and Exclusive Economic Zone. These include customs, fiscal, immigration and sanitary laws, and prohibitions on fishing. Additionally, the coastal State may propose a traffic separation scheme, but it must be approved by the IMO.

(2) \textbf{State.} State vessels enjoy complete sovereign immunity. The Flag State bears liability for any costs that arise from a State vessel’s violation of any of the laws that would otherwise be applicable to civil vessels.

C. \textbf{International Areas.}

1. \textbf{Contiguous Zone.} The Contiguous Zone was created solely to allow the coastal State to exercise its customs, fiscal, immigration and sanitary laws.\textsuperscript{574}

2. \textbf{Exclusive Economic Zone.} Within this area, the coastal State exercises sovereign rights for managing natural resources.\textsuperscript{575} Coastal State consent is required for marine scientific research (with no exception for State vessels), but such consent should normally be given.\textsuperscript{576}

3. \textbf{High Seas.}

   a. \textbf{Civil.} On the high seas, the general rule is Flag State jurisdiction only.\textsuperscript{577} Non-Flag States have almost no competencies over craft on the high seas, with the following exceptions:

   (1) \textbf{Ships engaged in the slave trade.}\textsuperscript{578} Every State is required to take measures to suppress the slave trade by its flagged vessels. If any other State stops a slave vessel, the slaves are automatically freed.

   (2) \textbf{Ships or aircraft engaged in piracy.}\textsuperscript{579} Any State may seize, arrest and prosecute pirates.

\textsuperscript{570} UNCLOS III, Article 27.
\textsuperscript{571} UNCLOS III, Article 28.
\textsuperscript{572} UNCLOS III, Article 30.
\textsuperscript{573} UNCLOS III, Article 31.
\textsuperscript{574} UNCLOS III, Article 33.
\textsuperscript{575} UNCLOS III, Article 56.
\textsuperscript{576} UNCLOS III, Article 246.
\textsuperscript{577} UNCLOS III, Article 92.
\textsuperscript{578} UNCLOS III, Article 99.
\textsuperscript{579} UNCLOS III, Articles 101-107.
(3) **Ship or installation (aircraft not mentioned), engaged in unauthorized broadcasting.** Any State which receives such broadcasts, or is otherwise subject to radio interference, may seize and arrest the vessel and persons on board.

(4) **Right of visit.** The right of visit, which is quite similar to a traffic stop to check license and registration, may only be conducted by State ships and aircraft. There must be a reasonable suspicion that: (1) the ship visited is engaged in slave trade, piracy or unauthorized broadcasting; (2) the ship is without nationality (a ship that belongs to no State belongs to all States); or (3) the ship, although flying a foreign flag, actually is of the same nationality of the visiting State ship or aircraft. The visiting State ship may ask to see the visited ship’s documents.

(5) **Hot Pursuit.** Like right of visit, hot pursuit may be conducted only by State ships and aircraft. A craft suspected of committing a prohibited act may be pursued and captured upon the high seas. The pursued ship must have violated a law or regulation of the coastal State in any area in which those laws or regulations are effective. For example, the ship must have violated a customs rule within the Contiguous Zone, or a fishing regulation within the Exclusive Economic Zone. The pursuit must commence in the area where the violation was committed, and must be continuous. Pursuit must end once the ship enters the territorial sea of another State, including its own.

(6) **Terrorism.** Over the past 30 years, nations have attempted to combat the problem of criminal interference with aircraft, specifically hijacking. To deter hijackers, these legal strategies must be supported by strengthened airport security, commitment to prosecute terrorists, and sanctions against States that harbor terrorists. Hijacking is usually not an act of piracy as defined under UNCLOS III. Nations have entered into multilateral agreements to define the offense of hijacking and deter hijacking as a method of terrorism. These conventions include the Tokyo Convention, Hague Convention and Montreal Convention.

b. **State.** State vessels are absolutely immune on the high seas.

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580  UNCLOS III, Article 109.
581  UNCLOS III, Article 110.
582  UNCLOS III, Article 111.
583  UNCLOS III, Article 95.
CHAPTER 23

RESERVE COMPONENT SOLDIERS AND OPERATIONS

I. TYPES OF OPERATIONALLY DEPLOYED RESERVE COMPONENT SOLDIERS

A. Overview. The Army’s reserve components (RC) are the Army Reserve (USAR) and the Army National Guard of the United States (ARNGUS).2

B. USAR. The USAR consists of Soldiers assigned to units, and individual Soldiers who are not assigned to units. Most of the units are combat service and combat service support. They are more technically known as Troop Program Units (TPUs).3 Reserve Soldiers and units normally serve under the U.S. Army Reserve Command (USARC), a part of U.S. Army Forces Command (FORSCOM). Some Reserve units report to the U.S. Army Civil Affairs and Psychological Operations Command (USACAPOC), a component of Special Operations Command (SOC). Most of the individuals who are not assigned to units belong to a manpower pool known as the Individual Ready Reserve (IRR).4

C. ARNGUS. Each state and territory5 has a National Guard consisting of a variety of combat, combat support and combat service support units. Each also has a Joint Forces Headquarters (JFHQ). These commands, formerly known as the state/territorial area commands, serve to command and control Army and Air National Guard units during peace time. Under normal circumstances, these units of the National Guard report through the state’s adjutant general (TAG) to the governor of their state or territory.6

1. In addition to their service to the state, National Guard Soldiers and units hold a dual status as Reserve Soldiers in the United States Army. For that reason, National Guard Soldiers may serve in either a Federal status, like other Reserve Soldiers, or in a state status under the command of the governor.7 For this reason, they may also have an association with other states’ National Guard units or Active Army units with whom they mobilize. For example, the 38th Infantry Division (Mechanized) is headquartered in Indianapolis, but its units come from the Indiana, Michigan and Ohio National Guards.8 They can also serve in a hybrid status under Title 32 U.S. Code.9 In this hybrid “Title 32 status,” they are Federally-funded, but under the state’s command and control.

2. National Guard Soldiers serving in their home state in such roles as disaster relief or control of civil disturbances typically serve in a state status.10 By regulation, National Guard Soldiers serving outside the United States must serve in their Federal status.11

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1 For a further discussion of the RC, see CENTER FOR LAW AND MILITARY OPERATIONS, U.S. ARMY, DOMESTIC OPERATIONAL LAW HANDBOOK FOR JUDGE ADVOCATES, VOLUME I 185-222 (2005) [hereinafter DOM OPS Handbook].
2 See 10 U.S.C. § 3062(c)(1)(2000)(LEXIS 2006). The other RCs are the Air National Guard of the United States, the Air Force Reserve, the Navy Reserve, the Marine Corps Reserve and the Coast Guard Reserve. Id. § 10101. A discussion of service-peculiar issues is beyond this chapter’s scope, but certain parts of the discussion, such as that related to the authorities for mobilization, are germane to all services.
3 Troop Program Units and their Soldiers are assigned to the Selected Reserve, a component of the broader Ready Reserve. See id. § 10143. See also U.S. DEP’T OF ARMY, REG. 140-10, ARMY RESERVE: ASSIGNMENTS, ATTACHMENTS, DETAILS, AND TRANSFERS para. 2-1 (15 Aug. 2005) [hereinafter AR 140-10].
4 Like the Selected Reserve, the IRR is a part of the broader Ready Reserve. See 10 U.S.C. § 10144. Although individuals who belong to the IRR “are available for mobilization in time of war or national emergency,” they should not be confused with those who serve as individual mobilization augmentees (IMA). As a technical matter, IMAs belong to the Selected Reserve. AR 140-10, supra note 3, at para. 2-4a(2). See also U.S. DEP’T OF ARMY, REG. 140-145, ARMY RESERVE: INDIVIDUAL MOBILIZATION AUGMENTATION (IMA) PROGRAM (23 Nov. 1994).
5 In addition to the fifty states, the National Guard serves in Puerto Rico, Guam, the Virgin Islands and the District of Columbia. See 32 U.S.C § 104(a).
6 See generally 32 U.S.C § 314 (stating that there shall be an adjutant general in each State, the Commonwealth of Puerto Rico, the District of Columbia, Guam and the Virgin Islands).
9 In fact, the most typical annual cycle of duty for a Guardsman is rendered pursuant to Title 32. See 32 U.S.C. § 502(a)(LEXIS 2006).
10 See, e.g., N.Y. MIL. LAW § 6 (LEXIS 2005); GA. CODE ANN. § 38-2-6 (LEXIS 2005); W. VA. CODE § 15-1D-1 (LEXIS 2006).
3. The distinction between state and Federal status sometimes assumes critical legal importance. Unless ordered into Federal service under Title 10 U.S. Code, National Guard Soldiers serve under a state chain of command, with the governor as commander-in-chief.

   a. The UCMJ does not apply to Soldiers on duty in either a state status or a Title 32 status. Instead, state law provides for military justice.

   b. The Federal Posse Comitatus Act does not apply to National Guard Soldiers in state service or in a Title 32 status. Thus, they may legally participate in some law enforcement activities.

   c. When National Guard Soldiers and units are ordered into Federal service, most of these distinctions disappear.

II. TYPES OF USAR/ARNGUS DUTY IN THE OPERATIONAL ENVIRONMENT

A. Reserve and National Guard Soldiers and units may participate in operations under several different mobilization authorities. The list below summarizes some of the more important ones.

1. Annual Training. Traditionally, the ARNGUS and USAR serve on a two-week period of active duty and on inactive duty training (IDT) for one weekend every month.

2. 15 Days Without Consent. Service secretaries may bring members of the RC to active duty for not more than 15 days per year without the member’s consent. This type of secretarial authority is useful for training and processing in advance or anticipation of a longer mobilization period. It is distinct from those authorities that require performance of duty during weekend drills and a two week period of annual training.

3. With Consent. RC members may be ordered to active duty at any time with their consent. There is no limit to the duration of this duty aside from normal mandatory retirement dates and the expiration of enlistment contracts. Other than budgetary constraints, there is no cap on the number of reservists who may be on active duty.

4. Selective Mobilization. This authority exists for peacetime domestic mobilization to suppress insurrection, enforce Federal authority, or prevent interference with state or Federal law.

5. Presidential Reserve Call-Up (PRC). Up to 200,000 reservists from the Selected Reserve and IRR may be involuntarily called to active duty for up to 270 days, for purposes related to external threats to U.S. security.

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11 U.S. DEP’T OF ARMY, REG. 350-9, OVERSEAS DEPLOYMENT TRAINING, para. 4-2a (8 Nov. 2004). Prior to the birth of the modern National Guard, it was held that the militia was not available for overseas endeavors absent a nexus to repelling invasion. See Authority of President to Send Militia into a Foreign Country, 29 Op. Att’y Gen. 322 (1912).

12 The UCMJ is specific on this point indicating that it is applicable to “members of the Army National Guard of the United States or the Air National Guard of the United States only when in Federal service.” UCMJ, art. 2(a)(3) (2002). See also U.S. DEP’T OF ARMY, REG. 135-200, ACTIVE DUTY FOR MISSIONS, PROJECTS, AND TRAINING FOR RESERVE COMPONENT SOLDIERS, para. 1-11g(9) (30 June 1999) [hereinafter AR 135-200].


15 For an alternative discussion of the mobilization continuum, see U.S. FORCES COMMAND, REG. 500-3-1, FORSCOM MOBILIZATION AND DEPLOYMENT PLANNING SYSTEM (FORMDEPS): VOLUME I, FORSCOM MOBILIZATION PLAN, para. 3 (15 Apr. 1998).


17 See id.

18 10 U.S.C. § 12301(b)(LEXIS 2006). Members of the National Guard can only be brought to active duty under this authority with the consent of their governor. Id.

19 10 U.S.C. § 12301(d). National Guard Soldiers activated under this authority come to active duty with their governor’s consent. Those who have volunteered to serve through the active reserve (AGR) program with the USAR are on active duty pursuant to this authority. Congress does establish an upper limit on the number of AGR Soldiers who may be on duty at any time. See, e.g., Department of Defense Authorization Act, 2006, Pub. L. No. 109-163, § 412, 119 Stat. 3136 (2006). See also, U.S. DEP’T OF ARMY, REG. 135-18, THE ACTIVE GUARD RESERVE (AGR) PROGRAM (1 Nov. 2004).


21 10 U.S.C. § 12304 (LEXIS 2006). No more than 30,000 may come from the IRR. Id.
Soldiers may not be retained under this authority for more than 270 days, including time spent on active duty prior to and after deployment. The statute allows for the activation of units or individual Soldiers not assigned to a unit. Sometimes, special units (referred to as “derivative UICs”) may be created to mobilize needed unit members without mobilizing entire units. These derivative units can be comprised of particular skill sets needed in theater.

6. Partial Mobilization. Upon presidential proclamation of a national emergency, up to one million Reserve Soldiers may be involuntarily called to duty for up to 24 months.22

7. Full Mobilization. Under public law or Congressional resolution, all reservists may be involuntarily ordered to active duty for the duration of the war or emergency, plus six months.23

B. Determining when a Soldier’s active duty terminates can be critically important. Some types of duty end by operation of law. For example, no authority exists to extend a 270-day PRC. Therefore, the command must either complete actions pertaining to such a Soldier or initiate the Soldier’s continuation under other authority. Similarly, a unit present on a 15-day annual training tour cannot be retained involuntarily, even if its continued presence is essential to the success of a mission.

C. Continuation of duty beyond the limits of the authorization to active duty is one matter. It is another for a Soldier to be continued on active duty pursuant to some other authorization. Servicemembers ordered to active duty under a PRC, for instance, may be ordered to perform a consecutive period of active duty pursuant to a partial mobilization. Similarly, those ordered to duty under a partial mobilization may be ordered to a further consecutive period of active duty in the event of a full mobilization.24 Individuals may also volunteer to extend their activation.25 This latter option not only works to extend the period, but can also work to avoid the strength limitations in the event the mobilization calls for more personnel than authorized.

D. Another possibility is for Soldiers to be demobilized before the termination of the period to which they are subject to activation. Members ordered to active duty may be released before the end of the period of active duty specified in their orders. In such cases, they would still be subject to recall for the remainder of the period specified in their orders. Their period of duty would be split and they would be subject to recall at a later time to complete the period of service. For example, a Soldier might be mobilized for a period of 10 months under the partial mobilization authority, and then released from active duty for a period of 10 months. Although the total activation period for any given partial mobilization could not exceed 24 consecutive months,26 the entire activation could total 24 months and the Soldier could be brought back to active duty for the remaining 14 months.27

E. Whenever the imminent departure of a RC Soldier or a unit could cause problems, military personnel specialists and legal advisors need to review the records involved to accurately determine when the active duty period ends. For example, if a Soldier has a tour end date on her initial orders, then that date will control over subsequent orders issued by subordinate commands.

III. ADVERSE ACTIONS AGAINST DEPLOYED RC SOLDIERS

A. Overview. Mobilized RC Soldiers in Federal service have rights and obligations comparable to Active Army Soldiers. However, the judge advocate (JA) advising commanders of these Soldiers and units must take care to avoid some RC-specific problem areas.

B. Authority to take UCMJ action. Two points loom large when assessing the implications of UCMJ action against RC Soldiers. They are (1) jurisdiction over the RC Soldier at the time of the offense and (2) jurisdiction over the RC Soldier at the time of the UCMJ action.

23 Id. § 12301(a).
24 See U.S. DEP’T OF DEFENSE DIR. 1235.10, ACTIVATION, MOBILIZATION, AND DEMOBILIZATION OF THE READY RESERVE para. 4.2.4 (23 Sep. 2004) [hereinafter DoD Dir. 1235.10].
25 Id. at para. 4.1.1. See also 10 U.S.C. § 12301(d).
27 DoD Dir. 1235.10 supra note 25 at para. 4.2.4.
1. **Status at the time of the offense.** In order to be subject to UCMJ liability, a Soldier has to be in a Federal duty status at the time of commission of the offense. Proving this can sometimes present problems. For example, consider the case where a Soldier submits a urine sample shortly after beginning a tour of active duty. It may show ingestion of an illegal drug, but the command will need to prove that the Soldier was in an active duty status at the time of drug ingestion.

2. **Status at the time of the action.** In order to take UCMJ action against a RC Soldier, the Soldier must be in an active duty status. This makes it critically important that the command know when the Soldier’s active duty concludes. An RC Soldier may be retained on active duty for court-martial if action with a view toward court-martial is taken prior to the normal end of the Soldier’s period of active duty. An Active Army General Court-Martial Convening Authority can also order an RC Soldier back to active duty for court-martial or Article 15 punishment under this authority.

3. **Assignment or attachment.** In addition to determining duty status, these situations also call for a careful review of the RC Soldier’s orders. If a Soldier is assigned to a command, there should be no problem. However, if the orders specify that a Soldier is attached to a command, counsel must ensure that the terms of the attachment vest UCMJ jurisdiction in the command. If they do not, the attachment command may contact the assigning command to request any necessary amendments.

4. **Witness.** The authority to retain or call back a Soldier to active duty for court-martial does not apply to witnesses. In cases where RC Soldiers will be needed as witnesses after their release from active duty, the command may contact the Reserve Soldier’s chain of command to secure the witness’ presence under other authority.

C. **Administrative Actions.** Administrative actions against a deployed RC Soldier pose fewer jurisdictional issues than UCMJ actions, but must still be approached carefully.

1. Unlike UCMJ jurisdictional requirements, a Soldier need not be in a duty status when committing misconduct subject to administrative action. However, the command must have authority to take the action. Here again, the RC Soldier’s orders require careful examination. Assigned RC Soldiers generally fall under the command’s administrative authority like any other Soldier, but attachment orders may reserve authority for administrative actions to the Soldier’s reserve chain of command.

2. Generally, Active Army regulations will apply to mobilized RC Soldiers. For example, an administrative separation action against a mobilized Soldier would proceed under AR 635-200 rather than AR 135-178. Practical considerations are also a factor. It is imperative to check the applicable regulation carefully and determine its impact when a RC Soldier is involved. Often, the duration of a Soldier’s remaining active duty may be important. For example, what if a Soldier has only a week of active duty left? The Active Army command may lack sufficient time to complete a separation. Because a court-martial is not contemplated, there is no authority to extend the Soldier on active duty. The better alternative may be to ensure the documentation is forwarded to the Soldier’s RC chain of command for appropriate action. With other actions, the Active Army chain of command processes the action to completion even after the RC Soldier departs.

IV. **JUDGE ADVOCATES IN THE RESERVE COMPONENTS**

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28 The UCMJ is inapplicable to members of the National Guard serving in state active duty status or in a Title 32 status. UCMJ art. 2 (2002). See also AR 135-200, supra note 13 at para. 1-11g(9).
33 See, e.g., U.S. DEP’T OF ARMY, REG. 600-37, UNFAVORABLE INFORMATION para. 3-4d (19 Dec. 1986) (providing for the completion of the memorandum of reprimand process following the departure of a Soldier from the command).
34 For a further discussion of the roles of ARNGUS and USAR JAs and their organizations, see U.S. DEP’T OF ARMY, FIELD MANUAL 27-100, LEGAL SUPPORT TO OPERATIONS para. 2.1.5 and para. 2.1.6 (1 Mar. 2000). See also U.S. DEP’T OF ARMY, REG. 27-1, JUDGE ADVOCATE LEGAL SERVICES chp. 11 (30 Sep. 1996).
A. This chapter has outlined some key terminology relevant to the RC. It has also discussed some of the important authorities for and issues related to the mobilization of RC Soldiers. Assistance with those matters and the fuller spectrum of RC legal issues is available from JAs who serve in the RC.

B. JAs are “embedded” as command JAs in some brigades and other brigade-level units in the USAR and ARNGUS. Legal Service Organizations (LSO) and Mobilization Support Organizations (MSO) are USAR units, comprised solely of JAs and paralegal specialists. Within the USAR, JAs also serve in garrison support units, division headquarters, at certain higher echelon commands, such as a theater support command or a theater signal command, and at the regional readiness command headquarters. They are also found at the fifty-four state and territorial JFHQs and at divisions in the National Guard.
NOTES
I. The **Department of Defense (DoD)** is responsible for providing the military forces needed to deter war and protect the security of the United States. The major elements of these forces are the Army, Navy, Air Force, and Marine Corps. Under the President, who is also Commander-in-Chief, the Secretary of Defense exercises authority, direction, and control over the Department which includes the Office of the Secretary of Defense, the Chairman of the Joint Chiefs of Staff, three Military Departments, nine Unified Combatant Commands, the DoD Inspector General, fifteen Defense Agencies, and seven DoD Field Activities.

II. The **Secretary of Defense** is the principal defense policy advisor to the President and is responsible for the formulation of general defense policy and policy related to all matters of direct and primary concern to the DoD, and...
for the execution of approved policy. Under the direction of the President, the Secretary exercises authority, direction, and control over the Department of Defense.

III. The **Deputy Secretary of Defense** is delegated full power and authority to act for the Secretary of Defense and to exercise the powers of the Secretary on any and all matters for which the Secretary is authorized to act pursuant to law.

IV. The **Office of the Secretary of Defense** (OSD) is the principal staff element of the Secretary in the exercise of policy development, planning, resource management, fiscal, and program evaluation responsibilities. OSD includes the immediate offices of the Secretary and Deputy Secretary of Defense, Under Secretary of Defense for Acquisition, Technology and Logistics, Under Secretary of Defense for Policy, Under Secretary of Defense for Personnel and Readiness, Under Secretary of Defense (Comptroller), Director of Defense Research and Engineering, Assistant Secretaries of Defense, General Counsel, Director of Operational Test and Evaluation, Assistants to the Secretary of Defense, Director of Administration and Management, and such other staff offices as the Secretary establishes to assist in carrying out assigned responsibilities.

V. The **Defense Agencies**, authorized by the Secretary of Defense pursuant to the provisions of Title 10, United States Code, perform selected consolidated support and service functions on a Department-wide basis; Defense
Agencies that are assigned wartime support missions are designated as Combat Support Agencies.
VI. The **DoD Field Activities** are established by the Secretary of Defense, under the provisions of Title 10, United States Code, to perform selected consolidated support and service functions of a more limited scope than Defense Agencies.
JOINT COMMAND AND STAFF

The Joint Chiefs of Staff consist of the Chairman, the Vice Chairman, the Chief of Staff of the Army, the Chief of Naval Operations, the Chief of Staff of the Air Force, and the Commandant of the Marine Corps. The collective body of the JCS is headed by the Chairman (or the Vice Chairman in the Chairman’s absence), who sets the agenda and presides over JCS meetings. Responsibilities as members of the Joint Chiefs of Staff take precedence over duties as the Chiefs of Military Services. The Chairman of the Joint Chiefs of Staff is the principal military adviser to the President, Secretary of Defense, and the National Security Council (NSC), however, all JCS members are by law military advisers, and they may respond to a request or voluntarily submit, through the Chairman, advice or opinions to the President, the Secretary of Defense, or NSC. The executive authority of the Joint Chiefs of Staff has changed. In World War II, the U.S. Joint Chiefs of Staff acted as executive agents in dealing with theater and area commanders, but the original National Security Act of 1947 saw the Joint Chiefs of Staff as planners and advisers, not as commanders of combatant commands. In spite of this, the 1948 Key West Agreement allowed members of the Joint Chiefs of Staff to serve as executive agents for unified commands, a responsibility that allowed the executive agent to originate direct communication with the combatant command. Congress abolished this authority in a 1953 amendment to the National Security Act. Today, the Joint Chiefs of Staff have no executive authority to command combatant forces. The issue of executive authority was clearly resolved by the Goldwater-Nichols DoD Reorganization Act of 1986: “The Secretaries of the Military Departments shall assign all forces under their jurisdiction to unified and specified combatant commands to perform missions assigned to those commands...”; the chain of command “runs from the President to the Secretary of Defense; and from the Secretary of Defense to the commander of the combatant command.”

I. CHAIRMAN OF THE JOINT CHIEFS OF STAFF (CJCS)

A. The Goldwater-Nichols DoD Reorganization Act of 1986 identifies the Chairman of the Joint Chiefs of Staff as the senior ranking member of the Armed Forces. As such, the Chairman of the Joint Chiefs of Staff is the principal military adviser to the President. He may seek the advice of and consult with the other JCS members and combatant commanders. When he presents his advice, he presents the range of advice and opinions he has received, along with any individual comments of the other JCS members.

B. Under the DoD Reorganization Act, the Secretaries of the Military Departments assign all forces to combatant commands except those assigned to carry out the mission of the Services, i.e., recruit, organize, supply, equip, train, service, mobilize, demobilize, administer and maintain their respective forces. The chain of command to these combatant commands runs from the President to the Secretary of Defense directly to the commander of the combatant command. The Chairman of the Joint Chiefs of Staff may transmit communications to the commanders of the combatant commands from the President and Secretary of Defense, but does not exercise military command over any combatant forces.

C. The Act also gives to the Chairman of the Joint Chiefs of Staff some of the functions and responsibilities previously assigned to the corporate body of the Joint Chiefs of Staff. The broad functions of the Chairman of the Joint Chiefs of Staff are set forth in Title 10, United States Code, and detailed in DoD Directive 5100.1. In carrying out his duties, the Chairman of the Joint Chiefs of Staff consults with and seeks the advice of the other members of the Joint Chiefs of Staff and the combatant commanders, as he considers appropriate.
II. VICE CHAIRMAN OF THE JOINT CHIEFS OF STAFF

The DoD Reorganization Act of 1986 created the position of Vice Chairman of the Joint Chiefs of Staff, who performs such duties as the Chairman of the Joint Chiefs of Staff may prescribe. By law, he is the second ranking member of the Armed Forces and replaces the Chairman of the Joint Chiefs of Staff in his absence or disability. Though the Vice Chairman was not originally included as a member of the JCS, Section 911 of the National Defense Authorization Act of 1992 made him a full voting member of the JCS.

III. ASSISTANT TO THE CHAIRMAN

This three-star oversees matters requiring close personal control by the Chairman with particular focus on international relations and politico-military concerns.

IV. MILITARY SERVICE CHIEFS

The military Service Chiefs are often said to “wear two hats.” As members of the Joint Chiefs of Staff, they offer advice to the President, the Secretary of Defense, and the NSC. As the chiefs of the Military Services, they are responsible to the Secretaries of their Military Departments for management of the Services. The Service Chiefs serve for 4 years. By custom, the Vice Chiefs of the Services act for their chiefs in most matters having to do with day-to-day operation of the Services. The duties of the Service Chiefs as members of the Joint Chiefs of Staff take precedence over all their other duties.

V. THE JOINT STAFF

A. The Joint Staff assists the Chairman of the Joint Chiefs of Staff in accomplishing his responsibilities for: the unified strategic direction of the combatant forces; their operation under unified command; and for their integration into an efficient team of land, naval, and air forces. The “Joint Staff” is composed of approximately equal numbers of officers from the Army, Navy and Marine Corps, and Air Force. In practice, the Marines make up about 20 percent of the number allocated to the Navy.

B. Since its establishment in 1947, the Joint Staff is prohibited by statute from operating or organizing as an overall armed forces general staff; therefore, the Joint Staff has no executive authority over combatant forces.

C. The Chairman of the Joint Chiefs of Staff, after consultation with other JCS members and with the approval of the Secretary of Defense, selects the Director, Joint Staff, to assist in managing the Joint Staff. By law, the direction of the Joint Staff rests exclusively with the Chairman of the Joint Chiefs of Staff. As the Chairman directs, the Joint Staff also may assist the other JCS members in carrying out their responsibilities.

D. In the joint arena, a body of senior flag or general officers assists in resolving matters that do not require JCS attention. Each Service Chief appoints an operations deputy who works with the Director, Joint Staff, to form the subsidiary body known as the Operations Deputies or the OPSDEPS. They meet in sessions chaired by the Director, Joint Staff, to consider issues of lesser importance or to review major issues before they reach the Joint Chiefs of Staff. With the exception of the Director, this body is not part of the Joint Staff. There is also a subsidiary body known as the Deputy Operations Deputies (DEPOPSDEPs), composed of the Vice Director, Joint Staff, and a two-star flag or general officer appointed by each Service Chief. Currently, the DEPOPSDEPs are the Service directors for plans. Issues come before the DEPOPSDEPs to be settled at their level or forwarded to the OPSDEPS. Except for the Vice Director, Joint Staff, the DEPOPSDEPs are not part of the Joint Staff.

E. Matters come before these bodies under policies prescribed by the Joint Chiefs of Staff. The Director, Joint Staff, is authorized to review and approve issues when there is no dispute between the Services, when the issue does not warrant JCS attention, when the proposed action is in conformance with JCS policy, or when the issue has not been raised by a member of the Joint Chiefs of Staff. Actions completed by either the OPSDEPs or DEPOPSDEPs will have the same effect as actions by the Joint Chiefs of Staff.
You can fly over a land forever; you may bomb it, atomize it, pulverize it and wipe it clean of life but if you desire to defend it, protect it, and keep it for civilization you must do this on the ground, the way the Roman Legions did, by putting your young men in the mud.

T.R. Fehrenbach, This Kind of War

I. ARMY MISSION

A. The Army’s mission is to fight and win our Nation’s wars by providing prompt, sustained land dominance across the full range of military operations and spectrum of conflict in support of Combatant Commanders.

B. The Army accomplishes its mission by: 1) executing Title 10 and Title 32 United States Code directives, to include organizing, equipping and training forces for the conduct of prompt and sustained combat operations on land; and 2) accomplishing missions assigned by the President, Secretary of Defense and Combatant Commanders, and transforming for the future.

II. ARMY FORCE STRUCTURE

A. The major warfighting elements of the operational Army are the modular corps, the modular division, brigade combat teams and support brigades. Operational units are task-organized to make the most effective use of the functional skills and specialized equipment each unit brings to the fight. In addition to conventional organizations, the Army maintains a number of Special Operations units (e.g., the Special Forces Groups, the 160th Special Operations Aviation Regiment and the Ranger Regiment). The Army is currently transforming to a modular force centered on self-contained, highly-deployable brigade combat teams (BCT). Above the brigade level, units will generally consist of headquarters elements, to which brigades will be task-organized as missions and circumstances dictate. Major modular force organizations include:

1. Army Service Component Command (ASCC). Armies are commanded by 3- or 4-star Generals. Six ASCC headquarters are focused on six geographic regions (the five Combatant Command, plus Korea).

2. Corps. Commanded by 3-star Generals, there are currently four modular corps headquarters: I Corps (Fort Lewis, WA); III Corps (Fort Hood, TX); V Corps (Germany); and XVIII Airborne Corps (Fort Bragg, NC).

3. Division. Divisions are commanded by 2-star Generals. The Army will retain 18 modular division headquarters (10 Active Component and 8 National Guard). These modular division headquarters will remain as currently designated (e.g., light, armored, airborne, air-assault); however, these headquarters will routinely have all types of brigades task-organized to them for operations.
4. **BCT.** Commanded by Colonels, BCTs are task-organized with a vast array of forces in order to make them self-contained, highly-deployable units. For example, artillery, engineer and combat service support units are now assigned permanently to BCTs. Maneuver BCTs will be one of three modular packages: Infantry, Heavy and Stryker. The Army plans to field up to 40 BCTs in the Active Component. For more information, see [http://www.army.mil/thewayahead/foreword.html](http://www.army.mil/thewayahead/foreword.html).

   a. **Infantry BCT (IBCT).** IBCTs are primarily light infantry units. There are some specialized IBCTs that are designated as airborne or air assault.

   b. **Heavy BCT (HBCT).** HBCTs utilize large, heavily armored, tracked vehicles such as the M1 Abrams tank, the M2/M3 Bradley Fighting Vehicle, and the M109 Paladin howitzer.

   c. **Stryker BCT (SBCT).** The Army developed the SBCT to combine the strengths of its light and heavy forces and their technological advantages, providing a strategically responsive force for future contingencies. The SBCT is centered on the Stryker vehicle, a wheeled light armored vehicle.

5. **Combat Support Brigades.** Brigades are commanded by Colonels. Combat support brigades perform specialized functions in support of BCTs and other forces, and are typically under the control of a Division headquarters. There are five types of combat support brigades: (1) Fires Brigade; (2) Combat Aviation Brigade (CAB); (3) Battlefield Surveillance Brigade (BfSB); (4) Combat Support Brigade (Maneuver Enhancement) [CSB(ME)]; and (5) Sustainment Brigade.

### Army Units

<table>
<thead>
<tr>
<th>Unit</th>
<th>Commander/Leader</th>
<th>Approx. Size</th>
<th>Unit</th>
<th>Commander/Leader</th>
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<td>3,000-4,000</td>
<td>Squad</td>
<td>Staff Sergeant</td>
<td>10-13</td>
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</tbody>
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B. In addition to units, Army personnel are divided into branches:

1. **Combat Arms.** Traditionally involved in the conduct of actual fighting. Includes Infantry, Armor, Field Artillery, Air Defense Artillery, Engineers, Aviation and Special Forces.

2. **Combat Support.** Provides operational assistance to Combat Arms, including engagement in combat when necessary, along with additional responsibilities in providing logistical administrative support to the Army. Includes Signal, Chemical, Military Intelligence and Military Police.

3. **Combat Service Support.** Provides logistical and administrative support. Includes Adjutant General, Chaplain, Finance, Quartermaster, Medical, Ordnance, Transportation and the Judge Advocate General.

### III. ROLE OF THE ARMY OPERATIONAL LAWYER

A. **Legal support to operations** encompasses all legal services in support of units, commanders and Soldiers throughout an area of operation and across the spectrum of operations. Operational Law Attorneys deliver legal services in all six core legal disciplines: military justice, international law, administrative law, civil law (including contract and fiscal law), claims and legal assistance. He or she must also be proficient in command and control functions, to include interpreting and drafting rules of engagement (ROE); training commanders, staff and Soldiers on ROE; participating in targeting cells; participating in the military decision making process; participating in information operations; and dealing with the Law of Armed Conflict.
B. The BCT staff includes a Command Judge Advocate (O-4), an Operational Law Attorney (O-3), and a Senior Paralegal NCO (E-7). A paralegal is assigned to most battalions. These service members provide legal support to the BCT in all core legal disciplines. Combat Support Brigades have a similar legal support structure.

C. At echelons above Brigades, there is typically a full-service SJA Office that provides legal support to operations. There is usually a section devoted full-time to Operational Law duties. Attorneys and paralegals assigned to these sections provide legal expertise across all of the war-fighting functions.
I. AIR FORCE MISSION

A. The mission of the U.S. Air Force is to defend the United States and protect its interests through air and space power. To achieve that mission, the Air Force has a vision of Global Vigilance, Reach and Power. That vision orbits around three core competencies: Developing Airmen; Technology-to-Warfighting; and Integrating Operations.

B. Our core competencies make our six distinctive capabilities possible: Air and Space Superiority; Global Attack; Rapid Global Mobility; Precision Engagement; Information Superiority; and Agile Combat Support. The Air Force bases these core competencies and distinctive capabilities on a shared commitment to three core values: integrity first, service before self, and excellence in all we do.

II. AIR FORCE STRUCTURE

A. AF Organization. The Air Force has three components: Active Duty, Air National Guard, and Air Force Reserve. The Air Force organizes, trains and equips air forces through its Major Commands (MAJCOM). Active duty and Reserve component MAJCOMs are subdivided into Numbered Air Forces (NAF), wings, groups and squadrons.

1. MAJCOM. MAJCOM forces are provided to Combatant Commands for employment. The organization of these MAJCOMs is based on combat, mobility, space and special operations, plus the material support required for these operations. Normally commanded by a General (O-10).

2. NAF. The NAF is the senior warfighting echelon of the Air Force. A NAF conducts operations with assigned and attached forces under a command element. When participating in joint operations, the tasked NAF presents its forces to the Joint Forces Commander as an Aerospace Expeditionary Task Force (AETF). Normally a Lieutenant General (O-9) commands a CONUS NAF, while a Major General (O-8) commands an OCONUS NAF.

3. Wing. A wing contains all of the organic assets required to accomplish its organizational function. For instance, a fighter wing has subordinate groups that provide combat, combat support and combat service support functions in support of the wing’s air combat mission. There are four main groups within a typical wing: the operations group; the maintenance group; the mission support group; and the medical group. Normally a senior Colonel (O-6) commands a wing.
4. **Group.** There are several mutually-related squadrons within a group. For example, within a mission support group, there are usually civil engineer (CE); mission support (MS) (including personnel, family support and education flights); contracting; services; and security forces squadrons.

5. **Squadron.** The basic fighting unit of the Air Force is the squadron. Squadrons are not designed to conduct independent operations. They interact with other Squadrons to provide the necessary synergy to conduct effective air and space operations. Combining squadrons or squadron elements, such as fighters, refueling and airlift, into deployable groups or wings, is the purpose of an AETF. Normally commanded by a Lieutenant Colonel (O-5).

**B. Organizing for Air Operations.**

1. **Joint Task Force (JTF).** A JTF is a force composed of assigned or attached elements of the Army, the Navy or the Marine Corps, and the Air Force, or two or more of these Services, which is constituted and so designated by the Secretary of Defense or by the Commander of a Unified Command, or an existing JTF (Joint Pub 1-02). A JTF often contains a ground component, an air component and a naval component.

2. **Joint Force Air Component Commander (JFACC).** The JTF commander derives authority from the joint force commander who has the authority to exercise operational control, assign missions, direct coordination among subordinate commanders, and redirect and organize forces to ensure unity of effort in the accomplishment of the overall mission. The joint force commander will normally designate a JFACC. The JFACC’s responsibilities are assigned by the JTF commander and normally include, but are not limited to, planning, coordination, allocation and tasking based on the JTF commander’s apportionment decision. Using the joint forces commander’s guidance and authority, and in coordination with other Services component commanders and other assigned or supporting commanders, the JFACC will recommend to the joint force commander apportionment of air sorties to various missions or geographic areas.

3. **Air Operations Center (AOC).** The principal air operations installation from which aircraft and air warning functions of combat air operations are directed, controlled and executed. It is the senior agency of the Air Force Component Commander from which command and control of air operations are coordinated with other components and Services.

4. **Aerospace Expeditionary Force (AEF).** AEFs are composite organizations of aerospace capabilities from which a tailored AETF, composed of Aerospace Expeditionary Wings, Aerospace Expeditionary Groups, and Aerospace Expeditionary Squadrons, is created to provide forces to meet theater Commander-in-Chief requirements. An AEF is not a discrete warfighting unit.

5. **AETF.** An AETF is a tailored, task-organized aerospace force presented to a joint force commander consisting of a deployed NAF headquarters, or command echelon subordinate to a NAF headquarters, and assigned and attached operating forces (command element plus operating forces). An AETF can be sized depending on the level and nature of the conflict, and the size of the aerospace component required. The AETF is commanded by the designated Commander, Air Force Forces (COMAFFOR) and is activated by MAJCOM G-series orders.

6. **Aerospace Expeditionary Wing (AEW).** An AEW is a wing or a wing slice assigned or attached to an AETF or an in-place NAF by MAJCOM G-series orders. Normally, the AETF or in-place NAF commander also exercises OPCON of AEWs. An AEW is composed of the wing command element and some groups. The AEW commander reports to a COMAFFOR.

7. **Aerospace Expeditionary Group (AEG).** An AEG is an independent group assigned or attached to an AETF or in-place NAF by MAJCOM G-series orders. Normally, the AETF or in-place NAF commander also exercises OPCON of AEGs. An AEG is composed of the group command element and one or more squadrons. The AEG, depending on the size and structure of the AEF, is the lowest command echelon of AEFs that may report directly to a COMAFFOR.
I. MISSION

A. Under 10 U.S.C. § 5063, the Marine Corps’ primary mission is to be “organized, trained and equipped to provide fleet marine forces of combined arms, together with supporting air components, for service with the fleet in the seizure or defense of advanced naval bases and for the conduct of such land operations as may be essential to the prosecution of a naval campaign.” In addition, the Marine Corps provides detachments and organizations for service on Navy vessels, security detachments for the protection of naval property at naval stations and bases, and such other duties as the President may direct.

B. The ground, air, and supporting forces that make up the Marine Corps are trained and equipped to make available to the President and the unified Combatant Commanders the capability to react quickly to any military contingency in the world. As a result, Marine operational forces are “task organized” and deployed to meet whatever contingency mission they may be assigned, ranging from a natural disaster, such as Operation UNIFIED ASSISTANCE, the relief effort following the December 2004 Southeast Asian Tsunami, to sustained ground combat such as in Operation IRAQI FREEDOM. Because Marine forces often deploy from and are sustained by sea-based platforms, they are referred to as “expeditionary” (being able to operate in areas where there was previously no supporting infrastructure).

II. FORCE STRUCTURE

A. The Marine Corps is organized as the nation’s “force in readiness” into four broad categories: Headquarters Marine Corps (the Commandant of the Marine Corps and his advisory staff agencies); Operating Forces; Reserves; and the Supporting Establishment (personnel, bases, and activities that support the operating forces). According to 10 U.S.C. § 5063, “the Marine Corps, within the Department of the Navy, shall be so organized as to include not less than three combat divisions and three air wings, and such other land combat, aviation, and other services as may be organic therein.” The Marine Corps present force structure is approximately 175,000 active duty Marines and 40,000 Reserves.

B. The Operating forces (as supplemented by the Reserves), are considered the heart of the Marine Corps, and constitute the forward presence, crisis response, and fighting power available to the unified Combatant Commanders. Marine Corps Forces Command (MARFORCOM) is one of three major Marine Corps commands (along with U.S. Marine Corps Forces, Pacific (MARFORPAC) and U.S. Marine Corps Forces, Reserve (MARFORRES)) that provide operating forces to support Unified or Joint Task Force Commanders and Fleet Commanders in Chief (CINC). Commander, U.S. Marine Corps Forces Command (COMMARFORCOM) serves as a principal adviser to the CINC, USJFCOM, on Marine Corps matters. He is responsible for organizing, training and equipping forces for employment as directed by the U.S. Joint Forces Command (USJFCOM). About 64 percent of all active duty Marines are assigned to these operating forces. As dictated by 10 U.S.C. § 5063, operating forces are made available from four (3 active, 1 reserve) Divisions, Wings, and Marine Logistics Groups (MLG). I and II Marine Expeditionary Force (I and II MEF) (MEFs are discussed below) are provided by the Commander, MARFORCOM, to the Commander, USJFCOM, and the III MEF are provided by the Commander, MARFORPAC, to the Commander, U.S. Pacific Command. This assignment reflects the recently realigned peacetime disposition of Marine Corps Forces (MARFOR). Marine forces are apportioned to the remaining
geographic combatant commands for contingency planning and are provided to the Combatant Commands when directed by the Secretary of Defense.

C. The MLG, within the MEF, performs the combat service support function. This organization contains the maintenance, supply, engineer support, landing support, motor transport, medical, dental, and other units necessary to support sustained combat operations. The MLG is also tasked with providing legal services to the operational units. This is accomplished through the Legal Services Support Section (LSSS) within the MLG. The LSSS consists of approximately twenty lawyers performing the functions of prosecution, defense, and administrative law. In garrison, the legal assistance function is performed by the host installation. When the MLG is deployed, however, this function transfers to the LSSS. While the OIC is responsible for supporting the legal needs of the operational commands, he or she does not provide legal advice to the commanding general of the wing or division. That traditional duty remains with the SJA. Each major command (division, wing, MLG) has an SJA and a small legal staff consisting of a Deputy SJA and two or three clerks. The bulk of the legal assets remain in the LSSS. During OIF, lawyers have been directly assigned to deploying Battalion and Regimental staffs to work directly for that respective commander. This change, however, is not permanently embedded into the USMC Table of Organization (T/O).

III. TASK ORGANIZATION: THE MARINE AIR-GROUND TASK FORCE (MAGTF)

A. In order to meet mission-oriented expeditionary requirements, the Marine Corps has developed the concept of Marine Air-Ground Task Force (MAGTF) organization. The MAGTF is the Marine Corps principal organization for the conduct of all missions across the range of military operations. The MAGTF provides a combatant commander or other operational commander a versatile expeditionary force for responding to a broad range of crisis and conflict situations. MAGTFs are balanced, combined arms forces with organic command, ground, aviation, and sustainment elements. It is a building block concept: the fleet/joint commander’s operational requirement or task is analyzed, and type units are drawn from a Marine division, aircraft wing, and MLG into an air-ground-logistics team under one commander to meet the task. The resulting MAGTF may be of any size, and the weight and composition of its component elements may vary, depending on the mission and enemy situation. In each case, there will be a MAGTF command element (CE), a ground combat element (GCE) (under certain conditions, more than one), an aviation combat element (ACE), and a combat service support element (CSSE).

B. Four types of MAGTFs can be task organized as follows: the MEF, the Marine Expeditionary Brigade (MEB), the Marine Expeditionary Unit (Special Operations Capable) (MEU(SOC)), and the Special Purpose Marine Air Ground Task Force (SPMAGTF).

C. A MEF is the principal Marine Corps warfighting organization, particularly for a larger crisis or contingency, and is normally commanded by a lieutenant general. A MEF can range in size from 20,000 to 90,000 Marines and sailors, from less than one to multiple divisions and aircraft wings, together with one or more MLGs. With 60 days of accompanying supplies, MEFs are capable of both amphibious operations and sustained operations.
ashore in any geographic environment. With appropriate augmentation, the MEF command element is capable of performing as a Joint Task Force (JTF) Headquarters. A MEF will normally deploy in echelon and will designate its lead element as the MEF (Forward). MEFs are the primary “standing MAGTFs,” existing in peacetime as well as wartime. The Marine Corps has three standing MEFs: I MEF is located at bases in California and Arizona; II MEF is located at bases in North and South Carolina; and III MEF is forward-based in Okinawa and mainland Japan.

D. A MEB is an intermediate-size MAGTF that bridges the gap between the MEF and the MEU, ranging in size from 3,000 to 9,000 Marines and sailors, and is normally commanded by a brigadier general. A MEB can operate independently or serve as the advance echelon of the MEF. It is normally composed of a reinforced infantry regiment, a composite Marine Air Group (MAG), and a Brigade Service Support Group (BSSG). With 30 days of supplies, a MEB is capable of conducting amphibious assault operations and maritime prepositioning force (MPF) operations. During potential crisis situations, a MEB may be forward deployed afloat (typically aboard 15 amphibious ships, including 5 large-deck amphibious assault ships) for an extended period in order to provide an immediate combat response.

E. Forward deployed MEU(SOC) embarked aboard amphibious shipping (typically 3 ships) within a larger naval Expeditionary Strike Group (ESG) package operate continuously in the areas of responsibility of numerous unified combatant commanders. A MEU(SOC) is typically comprised of approximately 2,000 Marines and sailors. These units provide the President and combatant commanders an effective means of dealing with the uncertainties of future threats by providing forward-deployed units which offer unique opportunities for a variety of quick reaction, sea-based, crisis response options in either a conventional amphibious/expeditionary role or in the execution of maritime special operations. MEU(SOC) train for operations to be executed within 6 hours of receipt of the mission. The forward-deployed MEU(SOC), forged and tested in real-world contingencies, remains the benchmark forward operating Marine force. The MEU is commanded by a colonel and deploys with 15 days of accompanying supplies. It is composed of a reinforced infantry battalion, a composite squadron, and a MEU service support group.

F. A SPMAGTF is task organized to accomplish a specific mission, operation, or regionally focused exercise. As such, SPMAGTFs can be organized, trained, and equipped to conduct a wide variety of expeditionary operations ranging from crisis response to training exercises and peacetime missions. Their duties cover the spectrum from NEOs to disaster relief and humanitarian missions as seen after the Asian Tsunami in the Indian Ocean in 2004.

G. Air Contingency Forces. Both MARFORCOM and MARFORPAC maintain Air Contingency MAGTFs (ACM) in a continuous state of readiness. ACMs are air-deployable forces available to the unified combatant commanders. ACM lead elements can deploy within 18 hours of notification. The size of the ACM can vary, with a task organization designed to meet the mission, threat, and airlift availability.

H. Maritime Prepositioning Force. As is evident from the above, an overriding requirement for MAGTFs, and especially MEU(SOC) MAGTFs, is the ability to plan rapidly and effectively for the execution of real world contingencies with the forces, lift, logistics, and enemy situation at hand. To this end, MAGTFs deploy by amphibious shipping and airlift and are sustained on the ground by their own organic assets, as well as by Maritime Prepositioning Force (MPF) or other prepositioned equipment. The MPF program, which began in 1981, consists of 16 self-sustaining, roll-on/roll-off ships, civilian-owned and operated under long-term charters to the Military Sealift Command (MSC). The MPF is organized into three Maritime Prepositioning Ships Squadrons (MPSRON): MPSRON-1, based in the Mediterranean; MPSRON-2, based at Diego Garcia in the Indian Ocean; and MPSRON-3, based in the Guam-Saipan area. Each MPSRON provides enough tanks, artillery, vehicles, ammunition, supplies, food, fuel, and water to support a MEB for 30 days of combat. The ships can be used separately or in larger groups to support smaller or larger MAGTFs. A single MPF ship is capable of supporting a MEU for 30 days.
I. INTRODUCTION

A. The 1997 National Military Strategy is based upon an integrated, strategic approach embodied by the terms Shape, Respond and Prepare Now.1 It builds upon the premise that the U.S. will remain globally engaged to Shape the international environment, creating conditions favorable to U.S. interests and security; it emphasizes that our forces must be able to Respond to the full spectrum of crises; and directs that we must, as a nation, take steps to Prepare Now for an uncertain future. The U.S. Navy plays a key role in accomplishing these goals, providing the strategic tools for overseas presence and power projection.2

B. In September 1992, the Navy and Marine Corps published their strategy white paper entitled “.. From the Sea, Preparing the Naval Service for the 21st Century.” Closely followed in 1994 by “Forward…from the Sea,” these documents represented the Sea Services’ analysis of post-Cold War strategy. Instead of focusing attention on open ocean warfighting against the Soviet Union, the new strategies emphasized regional conflicts in the littoral (“near land”) regions of the world. “From the Sea” defined the littoral region as consisting of seaward and landward segments.3 To accomplish the overall mission, naval forces emphasized their traditional expeditionary roles: an eagerness to conduct joint operations coupled with the needs to operate forward to tailor forces for National Needs.4 The strategies recognized that future operations would have a significant joint/combined flavor, on the model of Operation UPHOLD DEMOCRACY (Haiti).5 Once completed, the evolution outlined in these publications led to a strategy in which naval forces were fully integrated with both joint and coalition partners, able to project and direct decisive combat power around the globe against regional and transnational threats.6

II. ORGANIZATION

The fundamental building blocks of naval power were (and currently remain) the Marine Air Ground Task Force (MAGTF), discussed above, and the Carrier Strike Group (CSG). The CSG generally consists of the aircraft carrier (CV/CVN) and its embarked airwing of approximately 80 fixed and rotary-winged aircraft (F-14, F/A-18, S-3, EA-6B, E-2, SH-3); two cruisers, two or three destroyers; two frigates; one or two replenishment/repair ships; and two submarines. The CSG is normally commanded by a Rear Admiral (one or two stars), who has a Lieutenant Commander (O-4) as his staff judge advocate (SJA). The SJA is essentially a solo practitioner who is assigned to the Admiral’s staff.7

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1 Chairman, Joint Chiefs of Staff, National Military Strategy of the United States of America (1997).
2 Id.
3 Seaward is defined as "the area from the open ocean to the shore which must be controlled to support operations ashore;" Landward is defined as "the area inland from the shore that can be supported and defended directly from the sea." SECRETARY OF THE NAVY, .. FROM THE SEA, PREPARING THE NAVY FOR THE 21ST CENTURY 6 (1992).
4 Id. at 7. See also, NAVAL DOCTRINE PUBLICATION 1, 28 March 1994.
5 Aircraft carriers America (CV 66) and Eisenhower (CVN 69) embarked approximately 2,000 soldiers from the 10th Mountain Division and 2,000 from the 82d Airborne Division, plus their associated helicopters. The JTF Staff Judge Advocate, COL Altenburg, XVIII Airborne Corps SJA, was embarked on USS Mount Whitney (LCC 20). Clinton Offers Haitian Junta Chance to Go Without Fight, N.Y. TIMES, Sept. 15, 1994, at A1.
7 The strike group commander, if not operating as head of, or a component of a Joint Task Force (JTF), will usually be operating under the direction of a numbered fleet commander (2d, 3d, 5th, 6th, or 7th), who will have a more senior staff judge advocate (O-5), but the battle group commander will rely almost exclusively on his own SJA. He or she will be relied upon for advice on a variety of issues ranging from rules of
III. LEGAL ISSUES

A. This littoral environment provides the operational judge advocate (JA) with significant and unique legal challenges. Two examples illustrate this point. First, drafting Rules of Engagement (ROE) requires significant attention, as a result of diminished response times and the likelihood of target discrimination problems in heavily populated coastal areas. Furthermore, operating in the littoral environment requires extensive familiarity with freedom of navigation and overflight issues treated in the United Nations Convention of the Law of the Sea (UNCLOS III).^8^

B. The fundamental reference for those operating in the littoral environment is the annotated version of NWP 1-14M (previously NWP 9(A)), The Commander’s Handbook on the Law of Naval Operations. The basic document contains no reference to sources of authority for statements of relevant law in order to simplify the reading for that publication’s intended audience: the operational commander and his non-lawyer staff. The annotated version of the NWP, however, is particularly helpful to JAs. Prepared by the Oceans Law and Policy Department, Center for Naval Warfare Studies at the Naval War College (Newport, Rhode Island), the annotated NWP 1-14M provides the text of the Commander’s Handbook verbatim, with accompanying citations to authorities, as well as supplementary annexes, figures and tables. The annotated NWP 1-14M is designed to support academic and research programs and is thus the rough equivalent of the Army’s FM 27-10.

IV. CONCLUSION

The concurrent alignment of global terrorism and political instability has necessitated a shift in the way the Navy organizes, deploys and operates its forces. In *Sea Power 21: Projecting Decisive Joint Capabilities*, the Chief of Naval Operations outlined his vision for navigating the challenging seas ahead. The new doctrine highlights a flexible force structure that evolves from MAGTFs and Carrier Battle Groups to CSGs, Expeditionary Strike Groups (ESG) and Missile-Defense Surface Action Groups. Ultimately this realignment will increase the Navy’s flexibility and enable the Navy to project decisive offensive and defensive combat power across a unified battlespace. With 12 CSGs and 12 ESGs, the new doctrine will produce a dispersed, flexible and operationally agile force capable of meeting the nation’s needs well into this new Century.\(^\text{10}\)

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^8^ The United States considers the freedom of navigation provisions of UNCLOS III to reflect customary international Law of the Sea. In 1983 President Reagan stated that the U.S. would follow those provisions as part of U.S. Ocean Policy. 19 WEEKLY COMP. PRES. DOC. 877 (Mar. 10, 1983). Furthermore, on 6 October 1994, following the U.S. signing of an agreement to amend the objectionable part of UNCLOS III dealing with deep seabed mining, President Clinton sent UNCLOS III to the Senate for its advice and consent. No further action has been taken to date. (See Chapter 7 for a discussion of the current status of US ratification.)

^9^ A CSG is similar in composition to the former Carrier Battle Group and contains: 1 CV/CVN, 1 CVW, 3 surface combatants (one Aegis CG, 2 Aegis DDGs), 1 SSN and 1 multiple product CLF ship. An ESG generally contains: 1 LHA/LHD, 1 LPD, 1 LSD, 1 USMC aviation combat element, 1 MEU, 4 surface combatants (1 Aegis CG, 2 Aegis DDGs, 1 FFG), 1 SSN.

^10^ Clark, supra note 6.
Semper Paratus

COAST GUARD

Core Values: Honor, Respect and Devotion to Duty

REFERENCES

1. U.S. Code:
   c. Title 14, U.S. Code (14 U.S.C. §§ 1, 2, 3, 4, 81, 89, 141 and 143, in particular).

2. Public Laws:

3. COMDTINST:
   b. Maritime Counter Drug and Alien Migrant Interdiction Operations, COMDTINST M16247.4 (NWP 3-07.4) (FOUO).
   d. Criminal Enforcement of Environmental Laws, COMDTINST M16201.1.
   e. Military Justice Manual, COMDTINST M5810.1D.

4. Coast Guard Publications:
   a. Coast Guard Publication 1, U.S. Coast Guard: America’s Maritime Guardian (1 January 2002).

5. DoDD:

6. Executive Orders:
b. EO 13276, Delegation of Responsibilities Concerning Undocumented Aliens Interdicted or Intercepted in the Caribbean Region, 67 FR 69985 (15 November 2002).

c. EO 13286, Amendment of Executive Orders, and Other Actions, in Connection with the Transfer of Certain Functions to the Secretary of Homeland Security, 68 FR 10619 (28 February 2003).

7. CFR and FR:
   a. 33 CFR §§ 165.9, 165.2025(b), 165.2030(b), Parts 6 and 165.
   b. 57 FR 23133.


12. 1995 Memorandum of Agreement Between the Department of Defense and the Department of Transportation on the Use of U.S. Coast Guard Capabilities and Resources in Support of the National Military Strategy.


17. USCG OPS Law Fast Action Binder.


20. SECNAVINST 5820.7B.

I. INTRODUCTION

This chapter provides a brief overview of the Coast Guard’s missions and the unique operational law issues faced by the Coast Guard, with a focus on the Coast Guard’s interaction with the DoD services. As an armed force, the Coast Guard shares many similar national security roles with the DoD services, and thus it must be prepared to address many of the same operational law issues. Nonetheless, because of its role as the nation’s primary maritime law enforcement agency, Coast Guard missions involve many unique operational law issues that are different from those ordinarily faced by the DoD services. Principal among these differences is that Coast Guard law enforcement missions, which often involve exercising jurisdiction over foreign-flagged vessels, may have an adverse impact on U.S. foreign relations. As a result, Coast Guard operational cases and the legal issues arising therein are often resolved through the interagency process.¹

II. MISSION

A. The United States Coast Guard is a military, multi-mission, maritime service and one of the Nation’s five armed forces. Its mission is to protect the public, the environment and U.S. economic interests in the Nation’s ports and waterways, along the coast, on international waters, or in any maritime region as required to support national security.² Although the Coast Guard’s transfer to the Department of Homeland Security (DHS)¹ following the


² See Coast Guard Publication 1, U.S. Coast Guard: America’s Maritime Guardian (1 Jan. 2002). This fundamental mission reflects the Coast Guard statutorily mandated primary duties. See also 14 U.S.C. § 2, which provides:

The Coast Guard shall enforce or assist in the enforcement of all applicable Federal laws on, under, and over the high seas and waters subject to the jurisdiction of the United States; shall engage in maritime air surveillance or interdiction to enforce or assist in the enforcement of the laws of the United States; shall administer laws and promulgate and enforce regulations for the promotion of safety of life and property on and under the high seas and waters subject to the jurisdiction of the United States covering all matters not specifically delegated by law to some other executive department; shall develop, establish, maintain, and operate, with due regard to the requirements of national defense, aids to maritime navigation, ice-breaking facilities, and rescue facilities for the promotion of safety on, under, and over the high seas and
events of September 11, 2001 has focused the service on homeland security, the Coast Guard continues to carry out its other core missions as it has for over 200 years by statutory mandate.\(^4\)

**B.** In the maritime environment, there is no geographical limit to the Coast Guard’s authority (although the exercise of that authority may be subject to flag and coastal State consent in accordance with international law). To the extent that seizure, arrest and prosecution are desired outcomes of any maritime interdiction, the Coast Guard is well positioned to enforce U.S. law on the high seas and in U.S. and foreign territorial seas and, indeed, does so nearly every day.

**C.** Since the beginning of the Republic, Congress has authorized the Coast Guard to exercise law enforcement authority upon the high seas and waters over which the United States has jurisdiction, and aboard any vessel wherever located, subject to the jurisdiction, or to the operation of any law, of the United States.\(^5\) The Coast Guard routinely exercises these authorities on foreign flag vessels thousands of miles from the United States, sometimes on the high seas and sometimes in foreign waters.\(^6\) The Coast Guard is also authorized to carry weapons ashore, and to make seizures and arrests at maritime facilities.\(^7\) Coast Guard commissioned, warrant and petty officers are also designated by statute as officers of the customs.\(^8\)

**D.** International and domestic laws that shape U.S. maritime interdiction policies across a spectrum of activities including drugs, migrants, firearms, fugitives, piracy, enforcement of Security Council resolutions, acts of violence in maritime navigation, and weapons of mass destruction govern the conduct of maritime interdiction operations. Generally, these laws focus on the exclusive jurisdiction of flag States on the high seas, and the sovereign rights and control exercised by coastal States in coastal waters. Thus, except in the exercise of national or collective self-defense, flag State and coastal State cooperation and consent are required for most maritime interdiction activities not undertaken pursuant to the enforcement of U.N. Security Council resolutions. Accordingly, maritime interdiction activities undertaken by the United States Coast Guard throughout the world must take into consideration the need to cultivate and sustain such cooperation and consent.

**E.** Consistent with the well-settled legal principles discussed above, the Coast Guard daily seeks flag or coastal State consent for extraterritorial enforcement operations on foreign vessels or in foreign waters, or exercises a variety of international legal authorities to obtain authority and jurisdiction over vessels not otherwise subject to unilateral U.S. jurisdiction.

**F.** In the exercise of its extraterritorial law enforcement authority in 2005, the Coast Guard interdicted over 300,000 pounds of cocaine worth more than $9 billion and more than 9,000 illegal migrants. The Coast Guard also made several hundred extraterritorial arrests and intervened in numerous extraterritorial cases involving fisheries enforcement, hijacking, and acts of violence. On any given day, Coast Guard cutters and aircraft are deployed and engaged in maritime interdiction operations in the Caribbean Sea, the Atlantic Ocean, the deep Eastern Pacific Ocean, and in other locations throughout the world.

### III. ORGANIZATION

**A.** The Coast Guard ordinarily operates under DHS. However, upon declaration of war, or when the President otherwise directs, the Coast Guard may transfer to the Department of the Navy.\(^9\) While operating as part of DHS,

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\(^6\) See e.g., 46 U.S.C. App. § 1903.

\(^7\) 46 U.S.C. § 70118.


\(^9\) See 14 U.S.C. §§ 1, 3; see also Coast Guard and Maritime Transportation Act of 2006, Conf. Rept., H. Rept. 109-413, § 211, as adopted by House and Senate conferees 6 Apr 2006 (to accompany H.R. 889).
the Commandant of the Coast Guard reports directly to the Department’s Secretary. Coast Guard Headquarters is responsible for policy development and overall Coast Guard operations and logistics.

B. Operationally, there are two area commands, Atlantic Area and Pacific Area, with intermediate command authority over subordinate units. Each Area is further subdivided into several geographically-arranged Districts. The Districts in turn exercise operational control over shore commands such as Sectors, Air Stations, Small Boat Stations, and Marine Safety Offices. While the Area Commanders exercise operational control over larger Coast Guard cutters, the Districts and Sectors have operational control of smaller cutters. Additionally, each Area has a Maintenance and Logistics Command, with subordinate commands, that provide administrative, logistical, and engineering support to the operational commands at the District level and below. There are command centers at Headquarters, Areas, Districts and Sectors to control operations within their areas of responsibility (AOR). The following chart shows the Coast Guard’s geographical alignment:

IV. MISSION OVERVIEW

A. The Coast Guard’s history reveals a gradual accumulation of additional responsibilities, resulting primarily from its status as the nation’s primary maritime law enforcement agency and protector of U.S. ports and waterways. Although the Coast Guard occupies a unique position as a military service that serves as the nation’s primary maritime law enforcement agency, and now the lead Federal agency for maritime homeland security, it is probably best known for its humanitarian service to the public.

B. The Coast Guard’s fundamental roles are to protect the public, the environment, and U.S. economic and security interests. This responsibility covers the following areas: in America’s inland waterways, ports and harbors; along 95,000 miles of U.S. coastline; in the U.S. territorial seas; in the nearly 3.4 million square miles of Exclusive

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10 See generally Coast Guard Publication 1, U.S. Coast Guard: America’s Maritime Guardian (1 Jan. 2002).
Economic Zones (EEZ); and on international waters, as well as in other maritime regions of importance to the United States. Reflecting its multi-mission character, prior to September 11, 2001, the Coast Guard organized its missions in five distinct core roles: Maritime Security, Maritime Safety, Protection of Natural Resources, Maritime Mobility, and National Defense. Although each role is composed of several missions, many missions benefit more than one role. For example, while fisheries enforcement is a maritime security mission, it also serves the Coast Guard’s Protection of Natural Resources role. The Homeland Security Act (HLSA) of 2002, which transferred the Coast Guard to DHS, categorizes the Coast Guard’s missions as either Homeland Security or Non-Homeland Security missions. The Coast Guard’s Homeland Security missions consist of the following: Ports, Waterways, and Coastal Security; Drug Interdiction; Migrant Interdiction; Defense Readiness; and other Law Enforcement. Non-Homeland Security missions consist of the following: Marine Safety; Search and Rescue; Aids to Navigation; Living Marine Resource Protection (Fisheries Enforcement); Marine Environmental Response; and Polar Icebreaking. The following brief description of the Coast Guard’s principal missions is organized around this HLSA framework, but in certain places links those missions to the Coast Guard’s core roles.

V. HOMELAND SECURITY MISSIONS


1. As both a military service and a Federal law enforcement agency, the Coast Guard plays a unique role in homeland security and homeland defense. Although the notion of homeland security had always been incorporated into the Coast Guard’s maritime security role, the Coast Guard refocused its capabilities in the homeland security mission in the wake of the September 11th terrorist attacks. Following those attacks, the Coast Guard quickly organized and conducted the largest port security operation since World War II to protect the U.S. Marine Transportation System (MTS). The Coast Guard immediately deployed resources and established security zones around vessels and significant critical infrastructure such as power plants, bridges, dams and locks, in addition to providing overall security in U.S. ports. Additionally, on September 21, 2001, the Coast Guard promulgated temporary regulations creating Naval Vessel Protection Zones (NVPZ), in order to ensure the safety and security of U.S. naval vessels within U.S. territorial waters. The temporary NVPZ regulations were subsequently made permanent.

2. As the Nation’s lead maritime law enforcement agency, the Coast Guard carries out its homeland security mission as a law enforcement agency working with the Department of Justice, as well as with components and bureaus of DHS. In addition to its general law enforcement authorities, the Coast Guard draws on a broad range of legal authorities specifically tailored to port and waterway safety and security to carry out its homeland security functions. Moreover, the Maritime Transportation Security Act (MTSA) of 2002, while establishing new security requirements, clarified Coast Guard legal authorities and provided additional enforcement capabilities. Maritime Safety and Security Teams (MSST) are an example of one such capability. MSSTs are a quick-response force capable of rapid, nationwide deployment via air, ground or sea transportation in response to changing threat conditions and evolving Ports, Waterways and Coastal Security (PWCS) mission requirements. MSSTs were created to “safeguard the public and protect vessels, harbors, ports, facilities, and cargo in waters subject to the jurisdiction of the United States from destruction, loss or injury from crime, or sabotage due to terrorist activity.”

3. As a military service, the Coast Guard maintains its capability to carry out defense-oriented missions at the direction of the President. Accordingly, the Coast Guard maintains a close relationship with NORTHCOM and other Combatant Commands that have responsibility for homeland defense, and the Coast Guard is prepared to perform homeland defense missions in addition to homeland security.

11 See id.; see also 6 U.S.C. § 468(a).
13 Id. § 468(a)(2).
14 Id. § 468(a)(1).
15 See 6 U.S.C. §§ 468(a), (c), & (e).
16 33 C.F.R. §§ 165.9, 165.2025(b), 165.2030(b).
4. Building on existing capabilities and traditional and expanded legal authorities, the Coast Guard has outlined a Maritime Strategy for Homeland Security, which contains six elements: (1) Increase Maritime Domain Awareness (MDA); (2) Conduct Enhanced Maritime Security Operations; (3) Close Port Security Gaps; (4) Build Critical Security Capabilities and Competencies; (5) Leverage Partnerships to Mitigate Security Risks; and (6) Ensure Readiness for Homeland Defense Operations.20

5. Maritime Homeland Defense is a mission for all U.S. armed forces, including the Coast Guard. Terrorist organizations can exploit the marine environment to attack vessels, ports, harbors and adjacent infrastructure, and to introduce illicit personnel or equipment into the United States. Commercial ports provide lucrative targets to terrorists desiring to inflict damage and casualties through conventional attacks or the use of weapons of mass destruction. The vast number of vessels, coupled with the inherent difficulty of determining the specific intent of all commercial and private vessels, makes detection and monitoring of potential threats a difficult challenge. Accordingly, transparency in operations, robust communication and collaboration, and flexibility in the ability to shift forces and focus, depending on the circumstances, will be the guarantor of a successful response to any terrorist threat.

6. The key to understanding the appropriate relationship of the Coast Guard and DoD in the context of maritime homeland defense is that incidents are not readily defined, at least initially, as having a discrete homeland defense or homeland security character. Maritime homeland security remains primarily a Federal law enforcement mission. The Coast Guard continues to have the predominant role in maritime homeland security, and Congress most recently recognized that role in the MTSA, in charging the Coast Guard to provide an armed deterrent and respond to acts of terrorism in the marine environment.25 Although DoD’s primary contribution to maritime homeland security is the provision of combat-capable forward deployed forces, U.S. policies acknowledge that law enforcement may not be capable of containing and resolving a terrorist incident, in which case a military response in defense of the United States may be necessary and appropriate. The Maritime Operational Threat Response (MOTR) Plan establishes an expedited, real-time process for national leaders to coordinate national policy for preventing and responding to acts of terrorism and other maritime threats, either internationally or domestically, including decisions on whether a particular case should be prosecuted as a law enforcement or military mission.22

7. Given DoD’s primary mission of forward deployment to fight the nation’s wars and protect national power, DoD assets simply may not be available on short notice to respond to maritime homeland security or defense operations in the approaches to the United States. Consequently, it is wise to consider how decision-makers might employ ever-present Coast Guard forces in various roles (both supported and supporting) in homeland defense missions, rather than pigeonholing such missions as DoD-only.23 Further, unlike the National Guard, which

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The MOTR Plan established a network of integrated national-level maritime command centers, including the Coast Guard Command Center, in order to achieve coordinated, unified, timely, and effective U.S. Government MOTR planning and operational maritime command and control. MOTR includes the deployment of capabilities and use of force required to intercept, apprehend, exploit, and, when necessary, defeat maritime threats. Additionally, the MOTR Plan sets forth roles and responsibilities of lead and supporting agencies and directs clear coordination relationships and operational coordination requirements enabling the U.S. Government to act quickly and decisively to counter maritime threats.

MOTR coordination protocols fall into two broad categories: special procedures for maritime terrorist acts or threats within the United States, and all other threats, including extraterritorial terrorist acts or threats.

MOTR execution commences upon identification of a maritime threat against the United States and its interests in the maritime domain and concludes upon completion of response activities. These activities include maritime security response and counterterrorism operations; maritime interception operations; the boarding of vessels for law enforcement purposes; prevention and detection of, and response to, mining of U.S. ports; detection, interdiction, and disposition of targeted cargo, people, and vessels; and countering attacks on vessels with U.S. citizens aboard; or any other maritime activities that affect U.S. interests anywhere in the world.

23 This consideration is also relevant to a problematic internal DoD seam. Pursuant to the Unified Command Plan, NORTHCOM’s AOR extends 500 nautical miles from the United States. A typical terrorist scenario involves a threat in the maritime approaches to the United States beyond
operates either in a non-Federal (Title 32) or Federal (Title 10) status, the Coast Guard operates concurrently under Titles 10 and 14. In order to serve in a Title 10 status, the National Guard must be ordered to active Federal duty either by order of the President or with consent of the Governor. In contrast, the Coast Guard is at all times an armed force (Title 10 status), even while performing law enforcement (Title 14). Coast Guard units conducting maritime homeland security operations could find themselves in a maritime homeland defense situation in a matter of minutes. Hence, the ability to handle evolving scenarios as a Federal law enforcement agency or an armed force is a unique characteristic of the Coast Guard.

8. Although the Secretary of Homeland Security does not have authority to engage in warfighting, the military defense of the United States, or other military activities under the Homeland Security Act, the Coast Guard retains its identity and capabilities as an armed force within the DHS. Further, nothing in the Homeland Security Act limits “the existing authority of the Department of Defense or the Armed Forces to engage in warfighting, the military defense of the United States, or other military activities.” Accordingly, in its role as an armed force, the Coast Guard is available at all times to the President, as Commander-in-Chief, as an instrument of national policy and defense. The Coast Guard could assume the role of a supporting or supported commander in any homeland defense mission, regardless of DoD involvement.

9. Consistent with this analysis, military participation by the Coast Guard in planned homeland defense operations could be by order of the President, or in response to a request for forces by DoD, where Coast Guard forces act under the direction of SecDef. DoD and DHS have entered into reciprocal memoranda of agreement to manage the flow of forces between DoD and the Coast Guard for both maritime homeland defense and maritime homeland security.

B. Maritime Law Enforcement, Drug Interdiction and Migrant Interdiction.

1. Since its founding as the Revenue Marine in 1790, the Coast Guard has been the Nation’s primary maritime law enforcement agency. The Coast Guard’s statutorily-defined law enforcement mission provides that it “shall enforce or assist in the enforcement of all applicable Federal laws on, under, and over the high seas and waters subject to the jurisdiction of the United States.” Coast Guard active duty commissioned, warrant and petty officers are authorized to “make inquiries, examinations, inspections, searches, seizures, and arrests upon the high seas and waters over which the United States has jurisdiction, for the prevention, detection, and suppression of violations of laws of the United States.” The Coast Guard, unlike the DoD services, is not constrained by the Posse Comitatus Act, which prohibits the use of the Army or Air Force to execute the laws of the United States, or by 10 U.S.C. § 375, which prohibits direct participation by DoD personnel in search, seizure, arrest or other similar activities unless otherwise authorized by law. Notwithstanding this prohibition, DoD assistance to Coast Guard law enforcement missions could include: providing information collected during military operations; using military equipment and facilities, or providing DoD personnel to operate and maintain that equipment; and using U.S. Navy vessels to embark Coast Guard Law Enforcement Detachments (LEDETS) for counterdrug support and homeland security missions. Maritime Law Enforcement missions involve significant DoD-Coast Guard interaction, as Coast Guard LEDETS routinely deploy on U.S. Navy ships to interdict illegal narcotics and for maritime homeland security operations.

that boundary within the EUCOM, PACOM, or SOUTHCOM AORs. This presents considerable command and control (C2) issues involving particular incidents. This seam does not affect Coast Guard C2 of its own assets, which are available to all three COCOMs.

25 See, e.g., E.O. 12807 (directing Coast Guard to prevent the entry of undocumented aliens as far as possible from U.S. shores, which is fundamentally an exercise of a national security mission); see also E.O. 13286 (28 Feb 2003) (amending E.O. 12807).
27 The Revenue Marine was also known as the Revenue Cutter Service.
31 10 U.S.C. §§ 371-382; 10 U.S.C. § 379 (mandating the assignment of Coast Guard personnel to certain naval vessels for law enforcement purposes).
2. The Coast Guard is the lead Federal agency for maritime drug interdiction. As such, it is a key player in combating the flow of illegal drugs to the United States by denying smugglers the use of air and maritime routes in the Transit Zone, a six million square mile area, including the Caribbean, Gulf of Mexico and Eastern Pacific. In meeting the challenge of patrolling this vast area, the Coast Guard coordinates closely with other Federal agencies, including DoD services, and countries within the region to disrupt and deter the flow of illegal drugs. The Departments of State and Justice and the Coast Guard have negotiated over two dozen bilateral agreements, on behalf of the United States, with Caribbean and South American Nations to assist in maritime law enforcement. The most comprehensive model agreement gives the Coast Guard standing authority to do the following enforcement actions: shipriding; pursuit; entry to investigate; overflight; and interdiction support (detainee transfer).

3. The Coast Guard’s alien migrant interdiction operations are part humanitarian operations, part border control, and part law enforcement. Because migrants take great risks to flee their countries, often sailing in overloaded and unseaworthy conditions, Coast Guard migrant interdiction operations often begin as search and rescue operations. Nonetheless, these migrants pose a significant potential security threat and, as outlined in Executive Orders and other Presidential directives, the President has suspended the entry of undocumented aliens into the U.S. and established a policy that the Coast Guard interdict migrants as far as possible from U.S. shores.33 The nature of the migrant interdiction mission continues to change in response to increasingly sophisticated smuggling operations and enhanced security risks that undocumented migration poses to the United States.

C. National Defense.

1. The Coast Guard is at all times an armed force of the United States.34 Indeed, the Coast Guard, is a military, multi-mission maritime service that has answered America’s calls continuously for over 211 years. In addition to its status as a Federal maritime law enforcement agency35 within the DHS, the Coast Guard “shall be a military service and a branch of the armed forces of the United States at all times.”36 Thus, although the more familiar non-defense missions dominate the public perception of the Coast Guard, it remains a military service. During peacetime, the Coast Guard supports the Navy and regional Combatant Commanders by participating in military exercises, providing polar icebreaking capabilities, and conducting Freedom of Navigation (FON) operations. As one of five armed services of the United States, the Coast Guard has served alongside the U.S. Navy in critical national defense missions in all major conflicts, and today is prepared to support DoD’s homeland defense mission.

2. The close historical relationship between the Coast Guard and Navy is reflected in a 1995 agreement between the Secretaries of Defense and Transportation.37 Pursuant to the agreement and its five annexes, the Coast Guard supports DoD and the regional Combatant Commanders by providing specialized, non-redundant capabilities in five specific national defense missions: Maritime Interception Operations (MIO); Military Environmental Response Operations; Port Operations, Security and Defense; Peacetime Military Engagement; and Coastal Sea Control Operations. The important role of the Coast Guard’s capabilities under the 1995 agreement were demonstrated most recently in Operation Iraqi Freedom, during which the Coast Guard deployed Port Security Units, the National Strike Team, a specialized oil pollution unit, and nine cutters to execute its specialized missions in MIO, Port Security and Defense, and Military Marine Environmental Response.

VI. NON-HOMELAND SECURITY MISSIONS

A. Marine Safety.

34 14 U.S.C. § 1 (establishing the U.S. Coast Guard as a military service and branch of the armed forces); 10 U.S.C. § 101 (a)(4) (including “the Army, Navy, Air Force, Marine Corps, and Coast Guard” in the definition of “armed forces”).
35 14 U.S.C. § 89.
37 Memorandum of Agreement Between the Department of Defense and the Department of Transportation on the Use of U.S. Coast Guard Capabilities and Resources in Support of the National Military Strategy, Washington DC, 3 Oct. 1995.
1. The Coast Guard’s Maritime Safety role involves a variety of mission areas, including establishing design and equipment standards, inspecting merchant and recreational vessels, conducting search and rescue operations, and tracking icebergs in the North Atlantic. Each of these missions is carried out with the fundamental goal of protecting the lives and safety of Americans in the maritime arena. Two of the principle missions encompassing the Maritime Safety role are marine safety and search and rescue.

2. The Coast Guard Marine Safety program is multifaceted and includes both preventative and remedial activities. On the preventative side, the Coast Guard inspects U.S. flag vessels, offshore drilling platforms and marine facilities; licenses U.S. merchant mariners; and reviews and approves plans for vessel construction, repairs and alterations. Moreover, Captains of the Port (COTP) manage the Coast Guard’s Port State Control program through which the Coast Guard responds to potential safety and environmental threats posed by over 7,500 foreign flags calling at U.S. ports each year. These efforts help ensure that both foreign and domestic ships meet standards implemented under international conventions, such as the International Convention for the Safety of Life (SOLAS) and the International Convention for the Prevention of Pollution from Ships (MARPOL), as well as U.S. standards. The Coast Guard’s COTP missions involve substantial interface with the DoD services, both in regulating vessel movement and in establishing safety zones and security zones38 around high threat areas and critical infrastructure. The Coast Guard’s remedial activities in the marine safety program include marine casualty investigations whenever vessels are involved in accidents in U.S. waters, and marine environmental responses when vessel accidents lead to oil spills or the release of other hazardous materials.

B. Search and Rescue.

1. Dating back to the founding of the U.S. Life Saving Service in 1848, Search and Rescue (SAR) is a cornerstone mission of the Coast Guard.39 The Coast Guard is the lead U.S. agency for maritime SAR in U.S. waters, and the service saves thousands of lives and millions of dollars of property each year. Established and operated in accordance with international40 and national legal obligations and standards, the Coast Guard serves as a model for SAR services in other countries.

2. The quick-paced and transferable skills executed by the Coast Guard during search and rescue operations were readily apparent during the response efforts to the 2005 hurricanes in the Gulf Coast. Normally, the Coast Guard saves 5,500 people each year.41 However, in response to Hurricane Katrina, “[m]ore than 5,290 Coast Guard personnel conducted search-and-rescue operations, waterway reconstitution and environmental assessment operations. More than 400 Coast Guard reservists were recalled to active duty.”42 “By Sept. 11, 2005, the Coast Guard had rescued more than 24,000 people and assisted with the joint-agency evacuation of an additional 9,400 patients and medical personnel from hospitals in the Gulf coast region. More than 33,520 lives were saved and evacuated.”43


1. Protecting the EEZ and key areas of the high seas is an important mission for the Coast Guard. The U.S. EEZ is the largest in the world, containing 3.3 million square miles of ocean and 90,000 miles of coastline, in which the Coast Guard carries out the Nation’s primary at-sea fisheries enforcement activities. In carrying out this mission, the Coast Guard enforces both international treaties and domestic fisheries laws, primarily the Magnuson-Stevens Fisheries Conservation and Management Act44 that extended U.S. fisheries management authority out to the full 200 nautical miles authorized by international law.45 The Coast Guard’s fisheries priorities, in order of importance, are: (1) to protect the U.S. EEZ from foreign encroachment; (2) to enforce domestic fisheries laws; and

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38 See 33 C.F.R. Parts 6 (Protection and Security of Vessels, Harbors, and Waterfront Facilities) and 165 (containing general regulations governing regulated navigation areas).
43 Id.
44 16 U.S.C 1801 et seq.
(3) to enforce international fisheries agreements. The Coast Guard’s efforts reflect the substantial economic interest the Nation has in protecting its ocean resources.

2. The Coast Guard’s role in protecting the Nation’s resources combines Maritime Security and Maritime Safety missions. For example, the Coast Guard enforces domestic fisheries and living marine resource laws through at-sea law enforcement activity. Yet, these missions are principally designed to protect the Nation’s marine resources and the economic interests that are dependent on the continuing availability of those resources. Similarly, the Coast Guard’s environmental response program fulfills both roles to protect natural resource and maritime safety.

D. Marine Environmental Protection.

1. In response to the Exxon Valdez oil spill on March 23, 1989, Congress passed the Oil Pollution Act of 1990 (OPA 90), through which the Coast Guard regulates the shipping industry to reduce the likelihood of oil spills. The Act placed new demands on the Coast Guard and solidified the role of the Coast Guard as the Federal agency with primary responsibility for preventing and responding to maritime oil spills. Coast Guard Captains of the Port (COTP) are the pre-designated Federal On-Scene Coordinators (FOSC) for instances involving oil and hazardous substances in all coastal, and some inland, areas.

2. Increasingly, the Coast Guard is playing an active role in the prosecution of environmental crimes involving other Federal statutes, such as the Clean Water Act (CWA), the Act to Prevent Pollution From Ships (APPS), the Comprehensive Environmental Response, Compensation and Liability Act (CERCLA), the Ocean Dumping Act, and the Refuse Act. Criminal prosecutions have also been based upon False Representations of an Official Matter.

E. Maritime Mobility: Aids to Navigation and Icebreaking.

1. The U.S. Marine Transportation System (MTS) “facilitates America’s global reach into foreign markets and the nation’s engagement in world affairs.” The Coast Guard is a leading force in ensuring a safe and efficient marine transportation system. Pursuant to its maritime mobility role, the Coast Guard is responsible for maintaining aids to navigation administering the Nation’s bridges; providing waterways and vessel traffic management systems; and conducting icebreaking operations.

2. Additionally, the Coast Guard plays a substantial role in, and is the country’s principal point of contact for, diplomatic efforts involving international marine transportation issues at the International Maritime Organization (IMO).

VII. USE OF FORCE POLICY/RULES OF ENGAGEMENT

Since a primary Coast Guard mission is law enforcement, most Coast Guard use of force issues arise in that context. The Coast Guard’s use of force in law enforcement operations is governed by the Coast Guard Use of Force Policy, which implements the reasonableness requirement of the Fourth Amendment to the U.S. Constitution. Coast Guard units adhere to the Standing Rules of Engagement (SROE) for unit self-defense, wherever located, when operating under DoD Tactical Control outside U.S. territory, and when engaged in national self-defense. Similarly,
Navy units operating under Coast Guard TACON follow the Coast Guard Use of Force Policy for employing warning shots and disabling fire pursuant to 14 U.S.C. § 637, and the SROE for all other purposes.

VIII. MILITARY JUSTICE

Coast Guard members are subject to the Uniform Code of Military Justice (UCMJ). The Coast Guard utilizes the Manual for Courts-Martial in the same manner as the DoD services, and virtually the same nonjudicial punishment provisions apply under Article 15, UCMJ. Coast Guard-specific procedures and forms are located in the Coast Guard Military Justice Manual.58

IX. ROLE OF THE COAST GUARD JUDGE ADVOCATE AND CG/DOD LEGAL INTERFACE

A. The Coast Guard does not have a separate Judge Advocate General’s Corps or Department. All Coast Guard Judge Advocates (JA) are unrestricted line officers and many serve in non-legal operational, training or administrative assignments during their careers. Coast Guard JAs are assigned to a variety of commands. While serving as JAs, Coast Guard lawyers provide legal advice on a broad range of topics including military justice, administrative and personnel law, and operational law in all mission areas.

B. The Judge Advocate General of the Coast Guard provides legal advice to the Commandant, manages the Coast Guard’s Legal Program, and supervises the delivery of legal services and military justice. The Chief, Office of Maritime and International Law (G-LMI), phone 202-267-1527/202-267-2100 (24x7), has primary responsibility for international, operational and marine safety legal issues. JAs are also assigned to larger support and training commands, and as Staff Judge Advocates to each operational commander. These include “District Legal Officers” who actively practice operational law within the geographical boundaries of the districts to which they are assigned, and JAs who are assigned to the Atlantic and Pacific Area Commanders. Additionally, JAs serve in liaison positions at various other Federal agencies, such as the Department of State and Department of Justice; at DoD commands such as NLSO Washington, DC and NORTHCOM; and at joint commands with significant law enforcement missions, like JIATF South.

NORTH ATLANTIC TREATY ORGANIZATION (NATO)

I. OVERVIEW

A. The North Atlantic Treaty Organization (NATO) has existed for just over 50 years, yet its organizational structure remains obscure to many judge advocates. This chapter discusses the NATO structure and decision making process.

B. Twelve countries founded the NATO on 4 April 1949 by signing the North Atlantic Treaty in Washington, D.C. Because it was signed in Washington, the North Atlantic Treaty is often referred to as the “Washington Treaty.” Today, NATO’s Headquarters are located in Brussels, Belgium.

C. Article 9 of the North Atlantic Treaty develops the basic structure of NATO, establishing a “Council to consider matters concerning the implementation of this Treaty.” This Council is known as the North Atlantic Council (NAC). All NATO members have a Permanent Representative (PermRep) of ambassadorial rank in the NAC. PermReps must be available “to meet promptly at any time.” The NAC meets regularly, usually on Wednesdays, to fulfill its treaty based obligation.

D. Article 9 also created “such subsidiary bodies as may be necessary,” specifically requiring establishment of a defense committee now known as the “NATO Military Committee.” This committee is composed of the Military Representatives (MilReps), usually general officers of three star or equivalent rank, from the members participating in NATO’s integrated military structure including, by special arrangement, France. The Military Committee (MC) is the senior military authority in NATO and the primary source of military advice to the Secretary General and the NAC/ Defense Planning Committee. The Military Committee meets regularly, usually on Thursdays. The Defense Planning Committee (DPC), consisting of all NATO members except France, is the highest authority in defense policy matters involving the integrated force structure. Simply put, the DPC is a meeting of the PermReps except France.

E. Article 9 also specifically tasks the defense committee to “recommend measures for the implementation of Articles 3 and 5.” Article 3 requires “the Parties, separately and jointly, by means of continuous and effective self-help and mutual aid, [to] maintain and develop their individual and collective capacity to resist armed attack.” Thus NATO seeks to be interoperable across numerous military forces, many with several branches. France does not participate in the integrated military structure of NATO and Iceland has no military. The individual nations have joint and individual responsibilities to be able to defend themselves and others.

F. There are five other “subsidiary bodies”: The International Staff (IS), the International Military Staff (IMS), the Political Committee, and the two Strategic Commands. The IS provides direct support to the NAC/DPC and the civilian committees under them. The IS facilitates attaining a consensus among the Allies by chairing meetings, preparing policy recommendations and drafting communiqués and reports. The IMS provides support for the Military Committee and is composed of military officers from each NATO country. The Political Committee is a forum for regular political consultations chaired by the Assistant Secretary General for Political Affairs. Its members are the political counselors of each NATO delegation. Besides keeping abreast of political trends and developments of interest to the members, the Political Committee prepares studies of political problems for discussion by the NAC and submits reports on subjects to be debated. The Political Committee is tasked to follow up on and implement NAC decisions.
G. The Strategic Commands (SC) of NATO are SACEUR and SACLANT. SACEUR is located at Supreme Headquarters Allied Powers Europe (SHAPE) in Mons, Belgium, located about 45 miles south of NATO Headquarters. SACLANT is located in Norfolk, Virginia. The SCs are responsible to the Military Committee for the overall direction and conduct of all NATO military matters within their command areas. The SCs provide direct advice about their command to the Military Committee and are authorized to provide direct advice to the NAC/DPC on matters pertaining to their commands while keeping the Military Committee simultaneously informed. When preparing for and conducting operations, the SCs receive political guidance directly from the NAC/DPC. SACEUR and SACLANT are continuously represented at NATO Headquarters by representatives from their respective staffs to facilitate the timely two-way flow of information.

H. Article 5 is the heart of NATO in that “[t]he Parties agree that an armed attack against one or more of them in Europe or North America shall be considered an attack against them all…..” This Article forms the basis for the collective defense, but it is not unlimited since “if such an armed attack occurs, each of them, in exercise of the right of individual or collective self-defense recognized by Article 51 of the Charter of the United Nations, will assist the Party or Parties so attacked by taking forthwith, individually, and in concert with the other Parties, such action as it deems necessary, including the use of armed force, to restore and maintain the security of the North Atlantic area.” [emphasis added].

I. Article 5, as well as Article 51 of the United Nations Charter, requires notification to the United Nations Security Council of “[m]easures taken” in self-defense. Actions planned or actually undertaken pursuant to Article 5 are referred to as “Article 5 Operations.” Article 6 defines the area where Article 5 applies, that is, essentially, “on the territory of any of the Parties in Europe or North America” or the islands in the North Atlantic “under the jurisdiction of any of the Parties…north of the Tropic of Cancer…..” Also included in the geographic confines of Article 6 are attacks “on the forces, vessels, or aircraft of any of the Parties when in or over these territories… the Mediterranean Sea or the North Atlantic area north of the Tropic of Cancer.” Besides “Article 5” operations, NATO conducts “non-Article 5” operations. Often these “non-Article 5 operations” are referred to as Peace Support Operations (PSO). The first NATO PSO was the Implementation Force (IFOR) in the Balkans in 1995, pursuant to the General Framework Agreement for Peace (GFAP, also known as the Dayton Peace Accord).

J. NATO has expanded four times and now numbers 26 members. The expansion process is elaborated in Article 10 of the Treaty. Specifically, “any other European State” may be invited to join NATO. The invitation is made by unanimous agreement of the current members and is based on the invitees’ ability to further the principles of the Treaty and “contribute to the security of the North Atlantic area….”

K. To assist the candidate nation, NATO has developed the Membership Action Plan (MAP). While not establishing criteria, the MAP is a consultative process between NATO and the prospective member to ascertain the progress toward membership. The MAP is divided into five areas dealing with political and economic issues, military and defense issues, resource issues, security issues and legal issues. Each aspiring nation will draft an annual “national programme” on preparations for possible membership, setting objectives for its preparations, and containing specific information on step being taken on the preparations. Participation in MAP does not imply a timeframe for or guarantee of NATO membership. Decisions on membership have been, and will continue to be, decided on a case-by-case basis. The Alliance has no precondition for stationing troops or nuclear weapons on the territory of new members. New members must accede to several key NATO status and technical agreements.

L. The Alliance rests upon commonality of views and a commitment to work for consensus. To enhance the consensus building process NATO developed the silence procedure. The silence procedure permits the members to have a vote after discussions and debates have been held in the working groups.

M. The NAC tasks the Military Committee to provide guidance on an issue. The MC provides guidance to the SCs, who develop their input and report back to the MC. Then the MC tasks the IMS to develop a document called an IMS Working Memorandum (IMSWM). This document is sent to each member for consideration and coordination with the respective capitals. Each member has two options after reviewing the IMSWM. They may either maintain or break silence. This is the so-called “silence procedure.” If silence is maintained, this means that the member agrees with the content of the IMSWM. If all members agree and maintain silence, then the IMSWM goes forward to the NAC as a MC Memorandum (MCM) of military advice. Silence is broken by the member
nation sending a letter to the IMS indicating its objection and the rationale for this objection. When silence is broken, the working group meets to attempt to achieve consensus.

N. After this attempt at consensus, the Chairman of the Military Committee convenes the MC. If consensus is reached, the MCM is sent forward to the NAC as military advice. However, the Chairman may send forward his own recommendation, called the Chairman’s Memorandum (CMCM), to the Secretary General as military advice. Consensus is the goal, and often there is a lack of understanding, requiring a member to explain the importance of their position or perspective regarding an issue. Since the process may move quickly, or the Chairman may request approval “at the table,” members assign very senior and knowledgeable officers to the position of MilRep and Deputy MilRep.

II. THE U.S. DECISION-MAKING PROCESS

A. The formulation of the U.S. position involves coordination between many agencies such as DoD, Department of State (DoS), and the Joint Staff. The U.S. Mission to NATO and the U.S. Military Delegation to the NATO Military Committee also coordinate with each other. On issues within the cognizance of the European Union, coordination is established with the U.S. Mission to the EU (USEU) located in Brussels.

B. When the U.S. position is formulated and the guidance issued, the planners begin to work the issue with the IMS and the other member’s staffs in Brussels to arrive at consensus. If this background work is successful, the issue is resolved by the document “passing silence.”

III. NATO RULES OF ENGAGEMENT

A. The NATO Rules of Engagement (ROE) provide “the sole authority to NATO/NATO-led forces to use force.” The NATO ROE are “written as a series of prohibitions and permissions….” The ROE issued as prohibitions “are orders to commanders not to take the designated action(s).” Promulgated as permissions, the ROE “define the limits of the threat or use of force, or of actions that might be construed as provocative, that commanders may take to accomplish their mission.” In contrast with the U.S. standing ROE which are considered generally permissive, NATO ROE are generally restrictive in nature.

B. International law, including the law of armed conflict, applies to all NATO military operations. With the different obligations of each NATO member to “relevant conventions and treaties, every effort will be made to ensure…that a common approach is adopted…for the purpose of military operations.”

C. NATO members must also adhere to their respective national laws. Each nation has two separate obligations under this provision. Each nation must issue instructions restricting and/or amplifying the ROE to their troops to ensure compliance with their respective national laws. “[N]ations must inform the NAC/DPC or the Strategic Commander of any inconsistencies, as early as possible.” While separate obligations may exist under other treaties and conventions, the unifying element in the NATO is the commitment in the Preamble to the Washington Treaty to maintaining a common defense under the rule of law.

D. NATO defines “self-defense” as “the use of such necessary and proportional force, including deadly force, by NATO/NATO-led forces to defend themselves against attack or an imminent attack.” The definition is further refined by defining “necessary” as “indispensable,” “proportional” as “a response commensurate with the perception of the level of the threat posed,” “imminent” as “manifest, instant and overwhelming,” and “attack” as “the use of force against NATO/NATO-led forces….” Note that Appendix 1 to Annex A of the NATO ROE, entitled Hostile Intent and Hostile Act, clarifies this guidance. NATO also employs the concept of “extended self-defense” to “defend other NATO/NATO-led forces and personnel in the vicinity from attack or imminent attack.”

E. Guidance regarding the use of force during peacetime and in operations prior to a declaration of counter aggression is contained in paragraphs 9 and 10 of the NATO ROE. After a declaration of counter aggression, the NATO ROE “generally limit the otherwise lawful use of force.” Annex A is entitled “Compendium of Rules of Engagement.” For ease of use, there is an index to the ROE in Annex A. Additionally in Annex A there are “Notes” to some of the ROE. These notes should be carefully reviewed since they contain significant information regarding
combined operations. Specific guidance on the use of ROE in each of the various war-fighting mediums are contained in Annexes B (air), C (land), and D (maritime). There is also a glossary in Annex F that is helpful. The Compendium may be obtained from the Center for Law and Military Operation (CLAMO) via SIPRNET (see the CLAMO chapter for contact information).
COALITION ACTION

REFERENCES

1. JP 3-16, Joint Doctrine For Multinational Operations (5 April 2000).

I. OVERVIEW

A. The United States often chooses to participate in operations alongside other nations. While some of these operations are conducted within an established alliance such as NATO, others are coalition action. Coalition action is multinational action outside the bounds of established alliances, usually for single occasions or longer cooperation in a narrow sector of common interest. Recent examples are Operation Enduring Freedom and Operation Iraqi Freedom. Unlike NATO operations, coalition action by its nature does not have a pre-determined structure or decision-making process.

B. A coalition will only remain in being so long as sufficiently strong mutual interest exists in undertaking a common military enterprise. Working in a coalition brings political, diplomatic and military advantages, including the aggregation of capabilities and previous experience, flexible war-fighting options and the sharing of intelligence and risk. Coalition action also allows the costs of an operation to be shared among several nations. A broad coalition, with representation from a variety of cultures, religions and ethnic groups, provides a greater perception of legitimacy and increases public acceptance of the operation, both domestically and in the international community. The disadvantage of coalition action is that it often raises significant interoperability issues that need to be resolved early to ensure military effectiveness and the success of the operation. Resolution requires mutual respect, rapport, knowledge of coalition partners, and patience.\(^1\)

C. This section provides an overview of some of the interoperability issues that arise when participating in coalition action. The range and extent of issues arising during a particular coalition action will depend on the number of coalition partners, the role of each partner in the coalition, and the previous experience of the United States interacting with that partner. The challenge for commanders is to synchronize the contributions of coalition partners in order to project focused capabilities that present no seams or vulnerabilities to an enemy for exploitation.\(^2\)

II. COMMAND AND CONTROL

A. Overview. Command and control arrangements for coalition action are specific to the particular operation. The command of forces from other nations requires particular skills and attributes. Commanders should understand the cultural background of the troops involved and the conditions under which they are provided by the sending nations. Coalition partners may operate independently in separate areas of operations, they may operate under the tactical control (TACON) and operational control (OPCON) of a lead nation, or some arrangement in-between.

\(^1\) JP 3-16 at I-9 - I-10.
\(^2\) Id. at I-4.
Judge advocates (JA) need to develop a sound understanding of the command structure for the operation. The command and control issues that may be faced can be considerable especially when one considers the number and variety of coalition partners that may exist.

B. Successful Coalitions. In operation Iraqi Freedom, the U.S played the major role in bringing rapidly together a coalition of nearly 40 countries who were either committing troops, providing logistical basing or giving political support. General Eisenhower stated that mutual confidence is the one thing that makes an allied command work. That confidence stems from some intangibles such as: rapport between senior officers and personnel; mutual respect for the professional ability, culture, history, religion, custom and values of participants; knowledge of partners; and patience, as differences of opinion and perspective will need to be worked out to have a unified approach. Regardless of the structure a coalition adopts, the President always retains command authority over U.S. personnel.[3]

III. SOURCES OF INTEROPERABILITY ISSUES

A. Interoperability issues arise for a number of reasons. First, coalition strategic planning is essential for there to be successful and “joined up” coalition. Prudent military planning can be started months before it is clear whether military action will be required, or what form it may take. However, the flexible approach and measured military preparations can lead to delaying the essential detailed planning and training. There are difficult choices as there is a fine balance to be struck between allowing diplomacy and politicians to explore all of the avenues open to them and ensuring that coalition partners have sufficiently close and established working relationships. Second, the coalition partner may have different legal obligations, such as being a signatory to a treaty to which the United States is not a party, and which the United States does not consider customary international law. Considerable differences of opinion of the precise nature or the stage that a conflict is in, may have considerable influence on the way that a coalition partners acts. It is imperative that the position that coalition partners find themselves in, is understood so that cohesion can be maintain and that stresses are anticipated and dealt with in advance. Third, the United States and the coalition partner may both be legally bound by a provision of international law, by treaty or custom, but may interpret their obligations differently. Finally, some differences may not result from law at all, but from the application of domestic policy and domestic politics.

B. Other considerations. The resources, or lack of resources, that are available to a coalition partner may also be influential when dealing with a coalition partner. The respective capabilities, political will and national interests of each partner will impact on its role in the coalition. Legal and policy differences may be exacerbated by language, lack of interoperability in communications, and differences in training.

IV. RESOLVING INTEROPERABILITY ISSUES

A. Interoperability issues can be successfully managed through:

1. early and ongoing liaison to identify any differences;

2. resolution of those differences where possible; and

3. where resolution is impossible, ensuring that the differences are not overstated and that action is taken to ensure that the differences are properly factored into the planning and execution of missions.

B. The development of relationships between coalition attorneys is an important aspect of this process. Operational and training experience is valuable and is enhanced by numerous bilateral and institutional contacts which are evidenced by the U.S. Army JAG Corps having exchange officers in the UK and Australia. For example, the legal officers sent to the U.S. develop a thorough understanding of U.S. military culture and ethos, as well as seeing first hand the equipment, training and doctrine that JAG officers are provided with. It further enables the exchange officer to consider U.S. politics, policy and history and this knowledge gained partly offsets the differences in military culture and equipment.

[3] Id. 3-16 at II-13.
V. SOME SPECIFIC INTEROPERABILITY ISSUES

A. Rules of Engagement (ROE).

1. The ROE for coalition action may consist of a single set of coalition ROE or, perhaps more likely, each coalition partner may operate under national ROE. The standing ROE (SROE) provide that U.S. forces assigned to the OPCON or TACON of a multinational force will follow the ROE of the multinational force if authorized by the National Command Authorities (NCA). When U.S. forces, under U.S. OPCON or TACON, operate in conjunction with a multinational force, reasonable efforts will be made to effect common ROE. If such ROE cannot be established, U.S. forces operate under the SROE.

2. When each coalition partner is operating under national ROE, differences in use of force terminology may result in different triggers for the use of force on the same operation. Even when the terminology looks familiar, JAs must ensure that they understand the coalition partner’s meaning in advance of a mission. For example, the U.S. and the U.K. have different doctrine concerning “hostile intent.” While the U.S. meaning is constant, and use of lethal force in response is always permitted, the U.K. meaning is mission-specific, and use of force in response must be specifically authorized in the ROE.

3. Clearly, it is essential that the ROE for each coalition partner is understood and kept under review, as the ROE are likely to be subject to change, particularly as the nature of the operation changes in the view of the troop-sending nation. Differences in terminology should be kept to a minimum, and joint consultation, so far as is possible, whilst drafting the ROE is beneficial.

B. Self-Defense.

1. Regardless of the terms of the ROE, or any Status of Forces Agreement (SOFA), U.S. forces retain the right to use necessary and proportional force for unit self-defense in response to a hostile act or demonstration of hostile intent. However, the NCA must specifically authorize U.S. forces to defend coalition forces.

2. Self-defense is a term that does not have one universal meaning, and it must not be assumed that the coalition partner has the same understanding of the term as U.S. forces. Some States require specific ROE to authorize self-defense. Some believe that the right of self-defense is inherent, but have different criteria for when the right is triggered. Differences in interpretation may also arise in relation to the ability of commanders to limit Soldiers acting in self-defense, the ability (or requirement) to fire warning shots, and the ability to act in defense of coalition forces in the absence of specific ROE. Unit self-defense rules in relation to protection of property may also differ. One solution is to discuss the mission in advance, and clarify how each partner would respond to particular situations. Often the doctrinal differences do not translate to differences in application, which becomes evident when examples are considered. However, advanced training and cooperation may assist military planners in configuring their forces in such a way as to benefit a particular operation.

C. Military Objectives. States may come to different conclusions regarding whether certain objects are military objectives IAW GP1, Art. 52(2). Differences of opinion are common, for example, regarding television and radio stations that are state owned or may be used for propaganda purposes; symbols of the enemy regime such as palaces and statues; and civilian (non-uniformed) enemy regime officials. In addition, certain objects may not be politically acceptable targets to some coalition partners, despite their permissibility under international law. These may either be prohibited outright, or require high-level approval before engagement. An impermissible target influences not only a coalition partner’s ability to deliver a weapon onto that object, but may also affect the level of permissible support that may be given to U.S. engagement of the target. For example, if the target is impermissible, then that coalition partner may also be prohibited from refueling strike aircraft, providing airborne early warning and control, or participating in the planning for that particular mission. Despite the legality of an operation against a military objective, some coalition partners may have particular sensibilities which need to be considered if the

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[8] Id, encl. A para. 7b.
support of their public is to be maintained. Consultation in the planning process, and minor operational changes, may avoid potential negative consequences for coalition cohesion.

D. Anti-Personnel Landmines (APL). Most of our regular coalition partners, but not the United States, are bound by the Ottawa Treaty, which prohibits developing, producing, acquiring, stockpiling, retaining or transferring APL, either directly or indirectly, and from assisting, encouraging or inducing any of these activities.\[9\] When APL use is under consideration by the coalition, it is important to understand the parameters of the APL prohibition for a particular coalition partner, especially regarding assistance and whether they are permitted to take tactical advantage if we use them. These parameters are not necessarily the same for each State, as they will depend on national interpretation and policy. The prohibition on assistance may impact a coalition partner’s ability to be involved in air-to-air refueling, transport, or even mission planning. While several regular coalition partners have issued unclassified guidance on their national interpretation of their obligations,\[10\] there is insufficient detail in these documents for mission planning.\[11\] Accordingly, JAs should seek the assistance of coalition attorneys to advise on their State’s position.

E. Riot Control and Riot Control Agents (RCA). The CWC requires that RCAs be not used “as a method of warfare.”\[12\] However, the term “method of warfare” is not defined. The interoperability issue arises due to interpretation and policy, with several States, including the U.K. and Germany, not sharing the U.S. interpretation. Their view is that the CWC places a total prohibition on the use of RCAs in an armed conflict. The use of military personnel in policing and riot control work is fraught with difficulties. Consultation with coalition partners is essential to see if their troops are permitted to be involved with such operations, and whether they have the necessary training, equipment and experience to conduct such actions. For example, the British army has considerable recent experience of quasi-police force action from its operations in the province of Northern Ireland and the Italian Carabinari, and has one of the most well-equipped and trained military police forces accustomed to conducting various policing activities.

F. Detainees. Detainee management is of particular importance to a number of our regular coalition partners, including the U.K. and Australia. Concerns that may need to be addressed include different national interpretations for determining enemy prisoner of war (EPW) status and the procedures involved; human rights obligations, especially with regard to the death penalty; and EPW tracking obligations under GPW. One solution is to negotiate an arrangement establishing procedures for the transfer of EPWs, civilian internees, and civilian detainees between coalition partners, as was done during Operation Iraqi Freedom.\[13\]

G. Access to Information. Coalition partners may request access to U.S information, including the U.S. ROE. However, the security classification of that information may preclude access. Lack of coalition access to the SIPRNET in particular is a major interoperability issue as a large amount of operational information is transmitted via SIPRNET. An effort must be made to have authorized coalition members granted access to the systems.

H. Investigations. Incidents that give rise to investigations, including accidents and alleged war crimes, may involve members of more than one coalition partner. Each coalition partner will have its own national requirements for investigations and release of information, and it may not be possible for all partners to adopt the same policy. While there is no simple solution, early discussion of what incidents each coalition partner will investigate and what information will be released may minimize the impact of national policy differences on the operation.

I. Fiscal Law. Many coalition partners do not have the same degree of fiscal regulation as the United States. Coalition partners often make logistic requests of the United States, and it is imperative that JAs understand and can explain U.S. fiscal limitations, in particular the operation of acquisition and cross-servicing agreements (ACSA). In

\[9\] Ottawa Treaty, art 1(1).

\[10\] See Landmines Act 1998 (UK) (as long as the UK military member does not actually lay the APL, the statute does not prohibit participation in the operation); Anti-Personnel Mines Convention Implementation Act 1997 (Canada) (can participate in an operation with a State that uses APL but may not actively assist). Declaration to the Ottawa Convention by Australia (assistance does not include permissible indirect support such as the provision of security for the personnel of a State not party to the Convention engaging in such activities.)

\[11\] Copies of classified policies releasable to the United States are on file with the International and Operations Law Department, The Judge Advocate General’s Legal Center and School.

\[12\] CWC, art. 1(5).

\[13\] An Arrangement For The Transfer Of Prisoners Of War, Civilian Internees, And Civilian Detainees Between The Forces Of The United States Of America, The United Kingdom Of Great Britain And Northern Ireland, And Australia (23 Mar. 2003) (on file with CLAMO).
some circumstances, the greater fiscal flexibility of a coalition partner may be utilized to achieve coalition objectives that could not be funded from U.S. sources.

J. Conduct Of Soldiers. Each coalition partner is responsible for the discipline of its own force. However, operating in close proximity to coalition partners exacerbates issues arising from the different policy approaches of each nation. While U.S. forces are generally subject to overarching orders detailing minimum standards of behavior, such as General Order No. 1A, coalition partners may not necessarily issue such orders, or may issue orders that are more or less strict. While the United States cannot impose its standards on coalition forces, liaison on these issues is appropriate, as behavioral standards may affect internal discipline or the coalition’s relationship with the local population. Local coalition partner commanders may well be sympathetic to these issues and ensure consistent standards are applied.

K. Exchange Personnel. The United States has a number of permanent individual exchange positions with other States. These exchange personnel must comply with their own domestic law while they are on operations. When an exchange officer is subject to domestic law that is more restrictive than that of his host unit, his government may place conditions on his involvement. It is likely that future coalition operations will be U.S.-led. Exchange personnel are essential to promoting coalition interoperability[14] and disseminating lessons learned from previous coalition operations. This is important for improving communications between partners and ensuring that all coalition partners’ doctrine is coherent and relevant, so as to enable the characteristics of speed, simultaneity, multiple choice of effects and precision, and to apply these characteristics to coalition use of force. Exchange personnel can be key to explaining to other coalitional partners how the evolving nature of an operation may impact them, and therefore prevent misunderstanding and undermining of confidence in each other. For example, many European countries are bound by the European Convention of Human Rights (ECHR), which may have significant effects on a country’s armed forces, particularly if the nation is of the opinion that the operation has moved essentially from war-fighting operations to post-conflict operations. Such a position can have far-reaching effects on its ROE, its ability to police and detain persons, and investigations that it must make when there is an incident.

V1. Working In A Coalition

Close working relationships and liaison, both military and civilian, at all levels are key to coalition operational planning. Such relationships should continue routinely and be cultivated with potential coalition partners. However, each coalition will be different, and key liaison appointments and requirements should be reviewed at the outset of planning for a new operation. Potential future coalition partners, traditional allies, and less familiar partners must maintain contact and consistency with, as well as assess, each other’s technical and doctrinal advances. This requires that forces must be organized, and regularly trained and resourced for interoperability with partners. Moreover, extensive information sharing must occur between coalition members if there is to be successful coalition action.

CHAPTER 25

DETAINEE OPERATIONS

REFERENCES

4. AR 190-8, Enemy Prisoners of War, Retained Personnel, Civilian Internees and Other Detainees (1 October 1997).
6. DoDD 2310.1, DoD Program for Enemy Prisoners of War (EPOW) and Other Detainees (18 August 1994; under revision).

I. FRAMEWORK

A. Throughout the 20th century, American forces have engaged their adversaries in numerous conflicts within the entire spectrum of conflict. From the Banana Wars of the middle 1920s to World War II and Operation DESERT STORM, American forces have captured personnel who have been treated as criminals, insurgents and prisoners of war (POW). Following the September 11, 2001 attacks on the United States, an enemy has arisen who has been described as all three.

B. The United States has been at the forefront of legally defining and treating its enemies since the inception of the Lieber Code in 1863. The Hague Conventions of 1907 provided the first international attempt to codify the treatment of captured individuals. The first substantive treatment of captured personnel, however, was codified in the 1929 Geneva Conventions Relative to Prisoners of War. Following World War II, the international community came together to improve the 1929 POW conventions to address significant shortcomings that arose during World War II. The 1949 Geneva Conventions became the preeminent international standards for treatment of Prisoners of War in Convention III and Civilians in Convention IV.

1. The full body of customary international law, as well as the Geneva Conventions of 1949, are triggered when an international armed conflict arises between two high contracting parties to the convention. Referred to as Common Article 2 conflicts, armed international conflict occurs during declared war or de facto conflicts between two contracting states. The easiest example to describe a recent armed international conflict is Desert Storm, in which the United States and its coalition fought Iraq for control of Kuwait.

2. Many other conflicts that the United States has fought in are considered internal armed conflicts. These conflicts are traditionally known as civil wars. They do not involve two belligerent States fighting each other.
Rather, they involve one nation fighting indigenous forces, and may involve another state assisting the current
government’s attempt to retain its sovereignty. These conflicts have significantly lessened protections for its
combatants. The protections afforded from Common Article 3 of the Geneva Conventions, however, do provide a
minimal amount of protections. These protections are generally accepted as so basic to fundamental human rights
that their universality is rarely questioned. American assistance to Columbia in its fight against the FARC is an
example of American forces in an internal armed conflict.

3. The Global War on Terrorism (GWOT) is best described as the American and allied effort to defeat Al-
Qaida and its loose affiliation of terrorists. Within the framework of the GWOT, however, are examples of both
international and internal armed conflicts.

a. The United States characterized military operations conducted against the Taliban in Afghanistan
during Operation ENDURING FREEDOM (OEF) as international armed conflict, even though there was some
question as to whether the Taliban constituted a government of that nation, or was more appropriately characterized
as one of a number of warring factions in a failed state. The U.S. also characterized military operations against the
armed forces of Iraq in Operation Iraqi Freedom (OIF) as an international armed conflict. The U.S. Government’s
position as of May 2006 is that neither of these international armed conflicts have officially terminated. There has
been no formal termination of either conflict, and large numbers of U.S. military personnel continue to conduct
combat operations in both countries. Additionally, U.S. forces have been continuously engaged in armed conflict
with various opposition groups, to include remnants of the Taliban in Afghanistan, and former Iraqi armed forces
and Saddam loyalists in Iraq. Finally, in both nations, Al Qaida-associated foreign fighters and other armed groups
opposed to the new governments continue to engage U.S. forces. Issues related to operations conducted against
such groups are addressed on a case-by-case basis, reflecting the distinct nature of these conflicts from the broader
international armed conflicts surrounding them.

b. Other coalition partners, nations, international organizations and commentators have asserted that,
while U.S. forces were engaged in international armed conflict initially in Afghanistan and Iraq, U.S. forces are now
engaged in internal armed conflicts in support of the nascent Afghani and Iraqi governments as they strive to defeat
opposition groups. No matter how the conflicts are characterized, there is little dispute that both situations qualify
as armed conflicts. For the purpose of U.S. legal advisors, this requires analysis of applicable policy related to the
conduct of military operations by U.S. forces; specifically, DoD policy related to compliance with the law of war is
established in DoD Directive 2311.01E. The clear policy mandate of that directive is that the armed forces of the
United States will comply with the law of war during all armed conflicts, no matter how those armed conflicts are
characterized. This mandate is directly applicable to military operations in Afghanistan and Iraq. Indeed, it was the
almost inevitable uncertainty related to determining the legal status of such armed conflicts that motivated a policy
mandate requiring full compliance with the law of war during any armed conflict as the default standard for the
armed forces of the United States.

c. The main take-away for the legal advisors involved in detainee operations in today’s operational
environment is that there will almost inevitably be some uncertainty related to the nature of armed conflicts. Even
when the nature of the conflict seems relatively apparent, “flash to bang” time might necessitate a resort to the
policy default standard. Thus, with regard to detainee issues, it is essential to emphasize the basic mandate to treat
all detainees humanely; to treat captured personnel consistently with the Geneva Conventions until a more precise
determination is made regarding status; and to raise specific issues on a case-by-case basis when resorting to the
policy mandate is insufficient to provide effective guidance to the operational decision-makers.

II. LEGALLY-DEFINED PERSONS

A. The following are defined persons that can be found in Geneva Conventions III (GPW) and IV (GC):

1. Prisoner of War. A detained person as defined in Article 4 of GPW. Traditionally, these are members
of the armed forces of a Party, or militias forming a part of an armed force who comply with criteria set out in
Article 4(a)(2) of GPW. The term Enemy Prisoner of War (EPW) is also used by U.S. forces. There is no legal
difference in either of the names. In practice, EPW refers to POWs that Americans capture in international armed
conflict. POW is the term for U.S. servicemembers captured by our enemy. POW is also the international name of choice for armed forces captured on the battlefield.

2. Protected Person. A person protected by the Convention [GC] at a given moment and in any manner whatsoever who finds himself, in case of conflict or occupation, in the hands of a Party to the conflict or Occupying Power, of which he is not a national.

3. Detainee. Any person captured or otherwise detained by an armed force. It includes any person held during operations other than war. This is the default term to use when discussing persons who are in custody of U.S. Forces. A POW may be termed a detainee initially by U.S. forces if there is doubt as to his status. If he is later declared a POW by competent authority, he should be called a Prisoner of War. It is good practice to have capturing forces refer to persons in their custody as detainees if there is doubt as to their status.

4. Civilian Internee. A civilian who is interned during armed conflict or occupation for security reasons, or for protection, or because he has committed an offense against the detaining power.

B. Other terms for detainees. The following names have been used to describe persons detained by U.S. Forces in the GWOT. Some of the terms have no legal background, while others are used to describe persons who did not appear to fit neatly into the recognized framework of the Geneva Conventions:

1. Unlawful Combatant.
2. Unlawful Belligerent.
3. Person of Interest.
5. Unprivileged Belligerent.
6. Terrorist.

III. DETAINEE OPERATIONS IN THE GWOT

A. OEF.

1. Following the attacks on the United States on September 11, 2001, the United States prepared various potential responses against the attackers. Once identified as Al-Qaida, the U.S. attacked the Al-Qaida leadership and their Taliban allies in Afghanistan. The President of the United States, in a Presidential Order dated 13 November 2001, implemented the detention authority of the Secretary of Defense (SecDef) to detain individual subjects captured by American forces. The order listed the basic protections that the individuals would receive:

   a. humane treatment without distinction based on race, color, religion, gender, birth, wealth or similar criteria;
   b. adequate food, drinking water, shelter, clothing and medical treatment;
   c. free exercise of religion consistent with requirements for detention; and
   d. in accordance with other such conditions as SecDef may proscribe.

2. The protections afforded captured individuals were not as broad as those found in Common Article 3 of the Geneva Conventions, and have been subject to criticism from domestic and international commentators.
B. Prelude to Guantanamo.

1. American and allied forces captured thousands of Taliban and Al-Qaida fighters during the ground war phase of OEF. Among the captured were American citizens, as well as nationals from numerous countries as diverse as Australia and Saudi Arabia. Afghan nationals were also captured along with the foreign fighters. This led to the first distinction based on nationalities, and rationale for the treatment given to these detainees.

2. Initial guidance for American forces was to treat the detainees in accordance with the GPW, but not to grant the status of POW to the detained personnel. As the detainees were being transferred to Guantanamo (GITMO), the policy guidance became public.

C. Treatment vs. Status.

1. On January 19, 2002 the SecDef transmitted to DoD the official U.S. Government position on the status of Taliban and Al-Qaida individuals under U.S. control. This policy was backed by a memorandum from the Department of Justice (DoJ) Office of Legal Counsel (OLC) to Counsel to the President, Alberto Gonzales, and General Counsel to DoD, William J. Haynes II. The memo laid out the legal rationale for the denial of POW status for Taliban and Al-Qaida detainees.

2. The advice provided to the President and subsequently passed to DoD was formally mandated by Presidential memorandum dated February 7, 2002, and publicized by a press conference on the same day. The Presidential memorandum did not take an expansive view of Afghanistan as a failed state, but it did end up with the same conclusions relative to Al-Qaida and the Taliban.

   a. **Al-Qaida.** Al-Qaida is a trans-national criminal organization. It is not a Party to the Geneva Conventions and, therefore, its members derive no protections from the Conventions. There has been little international outcry as to this opinion relative to Al-Qaida.

   b. **Taliban.** The Presidential Memo accepted that Afghanistan was a Party to the Geneva Conventions. The Taliban was the de facto head of the government of Afghanistan at the onset of international armed conflict with the United States. However, Taliban soldiers did not satisfy the criteria of GPW Article 4(a)(2) mandating that a militia or volunteer corps:

      (1) be commanded by a person responsible for his subordinates;

      (2) have a fixed distinctive sign recognizable from a distance;

      (3) carry their arms openly; and

      (4) conduct their operations in accordance with the law of war.

   c. The Taliban’s practice of not adhering to these criteria may be the object of some question regarding one or two of the provisions, but there is little to no question that they did not adhere to all four, which is the requirement for militia members to rate POW status.

   d. The other subject of disagreement is whether the Taliban even have to adhere to the criteria, since they were the legitimate armed force of Afghanistan and should be accorded status based on GPW Article 4(a)(1), which, arguably, grants status based on membership in the armed service of a high contracting Party.

   e. Of particular note to those working with allies is Geneva Protocol I (GP I), to which neither the United States or Afghanistan is a party. Several of our allies, including Great Britain, did ratify GP I and have a much less onerous standard to qualify for POW status. Under GP I, anyone who openly carries their arms in the attack and follows the law of war can qualify for POW status.
f. The 7 February 2002 memo stated that Taliban and Al-Qaida detainees would be treated humanely and, to the extent appropriate and consistent military necessity, in a manner consistent with the principles of the Geneva Conventions of 1949. No formal unclassified guidance has been given as to what the language quoted actually mandates for protections. International Committee of the Red Cross (ICRC) representatives have been allowed to visit GITMO and report on their findings.

D. Interrogation Methods.

1. In August 2002, the DoJ OLC wrote an opinion on the legality of torture in light of the 1994 Torture Statute. The opinion, when released, was highly controversial and remains so today. It asserted that interrogation methods that did not cause death or severe pain would not run afoul of domestic law. The opinion rested strongly on the ability of the President to authorize extreme measures commensurate with his powers as Commander-in-Chief. Additionally, interrogation methods that were violative of the Torture Statute were justifiable as self-defense or necessity, thereby voiding criminal liability. The opinion was later superseded in its entirety by another OLC memo that was released on 30 December 2004.

2. GITMO and SOUTHCOM requested legal guidance on measures they felt necessary for extremely resistant detainees. In response, in December 2002, SecDef promulgated measures more severe than FM 34-52. These measures could be used with appropriate-level approvals.

3. In response to serious concerns of DoD uniformed Judge Advocates and Dept. of Navy General Counsel, SecDef rescinded his December 2002 directive, and returned interrogation techniques to those mirroring FM 34-52. SecDef also tasked DoD to form a working group to formulate guidance on interrogations that would comport with existing legal obligations.

4. The DoD working group forwarded their recommendations to SecDef in April 2003, and they were transmitted to GITMO with implementation guidance that the measures were only for GITMO detainees. These rules for GITMO were in effect until the Detainee Treatment Act of 2005 was signed by the President on 30 December 2005.


   a. Section 1002 directly relates to the treatment of detainees under DoD custody or effective control. No detainee in custody shall be subject to any treatment not authorized by the Army Field Manual on Intelligence Interrogation. The FM currently is numbered FM 34-52, but is soon to be released as FM 2-22.3.

   b. Section 1003 states that no individual in the custody or under the physical control of the U.S. Government, regardless of nationality or physical location, shall be subject to cruel, inhuman or degrading treatment or punishment. **NOTE:** this section goes beyond DoD to the entire U.S. Government. This should be of special emphasis to judge advocates when dealing with agencies and personnel outside of DoD.

   c. The Detainee Treatment Act, along with numerous DoD Directives and Field Manuals due shortly for publication, will be the guidance for commanders and judge advocates as we continue to prosecute the GWOT.

IV. DETAINEE OPERATIONS IN OIF

A. The Ground War.

1. American forces, with their coalition allies, began combat operations against Iraq in March 2003. The U.S. Government announced that the entire body of the law of war, including the Geneva Conventions, would apply to American forces during OIF.
2. Immediately after combat operations began, American and allied coalition Soldiers captured Iraqi soldiers who were dressed in civilian clothes. Allied forces also were engaged by Saddam Fedayeen forces wearing civilian clothes. The majority of Iraqi forces captured in the opening days of the war were taken to Camp Bucca in southeastern Iraq.

3. Major combat activities were declared over by U.S. President Bush on 1 May 2003. This ostensibly began the occupation of Iraq by American and allied forces. The period of occupation has historically lasted for one year from declaration of occupation, but in this case the American occupation ended on June 28, 2004 with the handover of sovereignty to the interim Iraqi government.

   a. During a period of occupation, the Geneva Conventions remain applicable law. Forces may capture EPWs during an occupation, as was the case with Saddam Hussein, who was captured in December 2003. Hussein was an EPW at the time of his capture, but was also an unindicted war criminal who is now facing prosecution by the Iraqi government.

   b. As the occupation continued into the summer of 2003, insurgent activity increased, especially in Sunni-dominated central Iraq. While protections of GC IV were applicable for Iraqi citizens, a new class of insurgents also was found in Iraq. The foreign fighters who came into Iraq after May 1, 2003 could be deemed as not falling under the protections of GC IV. Issues related to these individuals need to be addressed on a case-by-case basis.

   c. The official position of the U.S. Government in May 2006 is that the United States is still engaged in international armed conflict in Iraq. This position is debated among international lawyers, as noted previously. The key remains to treat all detainees humanely and in accordance with DoD policies.

V. ABU GHRAIB AND THE INVESTIGATIONS

A. During the October/November 2003 timeframe, numerous members of the 800th Military Police (MP) Brigade and 205th Military Intelligence (MI) Brigade took part in abuses that were subsequently reported to the world in 2004. The aftermath of the abuses at Abu Ghraib have yet to be fully accounted for.

1. The events of the personnel at Abu Ghraib led to many investigations into the practices of the units involved, as well as reviews of Department of the Army policy on detention operations in Iraq, Afghanistan and Gitmo. The following are the most applicable to detainee operations:

   a. Maj. Gen. Taguba 15-6. This investigation was initiated in January 2004, well before the release of the photos that sparked a world-wide media frenzy. This investigation focused on the 800th MP Brigade and found that, among other problems, the MPs were not adequately trained for their mission, and there was no clear guidance on the chain of command at Abu Ghraib.

   b. Maj. Gen. Fay/Lt. Gen Jones 15-6. The investigation was initiated in the spring of 2004 and focused on the activities of the 205th MI Brigade. Among major problems listed were confusion concerning authorized interrogation techniques, a failure of leadership, and the presence of Other Governmental Agencies (OGA) that did not have the same rules or procedures as DoD personnel.

   c. DAIG Report on Detainee Operations. The Inspector General of the Army completed an assessment of detainee doctrine in the United States Army, and found that the doctrine in place was basically sound, and that the brunt of the responsibility for abuses fell on the leadership of the units in question. The report did acknowledge that MP and MI doctrine needed to be revised to accommodate the presence of both units in detainee operations.

   d. Schlesinger Report. Completed by former Secretary of Defense James Schlesinger and others, the report looked into the overall tenor of detainee operations in DoD. It is a compilation of the above-mentioned reports, as well as several others. It highlighted that no one decision at any level led to the abuses of detainees. It
generally shared in the conclusions of leadership failure at the tactical level, as well as confusion as to the proper conduct of interrogations.

e. *Church Report*. The most recent report on Iraq released by DoD is the Final Report on Detainee Operations and Detainee Interrogation Techniques, chaired by Vice Admiral A.T. Church III. Some of the main conclusions are listed below.

1. One-third of detainee abuses occur at the point of capture. This reinforces the necessity of training all personnel in detainee handling.

2. There was a failure to react to early warning signs of abuse. Accordingly, military leaders must constantly guard against apathy and constantly monitor their units that are dealing with detainees.

3. There was a breakdown in fundamental good order and discipline in the units that had confirmed cases of abuse. This highlights the need for initial and refresher training for detainee operations.
CHAPTER 26

THE MILITARY DECISION MAKING PROCESS AND OPERATION PLANS

I. OPERATIONS PLANS AND ORDERS IN THE ARMY ARENA

A. The military decision making process (MDMP) is an established and proven analytical process (Figure 1). It is an adaptation of the Army’s analytical approach to problem-solving that helps organize the thought process of commanders and staffs, and is typically used to develop staff estimates and an operation plan (OPLAN) or operation order (OPORD). The difference between an OPLAN and OPORD is that an OPLAN becomes an OPORD when the commander sets an execution time. The judge advocate (JA) must be involved in every aspect of the MDMP process, beginning with the Plan Development process, not merely the Plan Review stage. Participation in the Plan Development process enables JAs to assist in the development of a plan that is acceptable, suitable and legally feasible. JAs can accomplish this by fully integrating themselves into the planning staff and providing direct input into the decision-making process along with other staff officers.

![Figure 1. The Military Decision Making Process](image)

- \* Mission received from higher HQs or deduced by commander and staff
- \* Higher HQs order/plan
- \* Higher HQs IPB
- \* Staff Estimates
- \* Restated mission
- \* Initial Cdr’s intent, planning guidance, and CCIR
- \* Updated staff estimates
- \* Initial IPB products
- \* Refined Cdr’s intent and planning guidance
- \* Enemy COAs
- \* COA statements and sketches
- \* War-Game results
- \* Criteria for comparison
- \* Decision Matrix
- \* Approved COA
- \* Refined Cdr’s intent and guidance
- \* Refined CCIR
- \* Decision Matrix
- \* Approved COA
- \* Refined Cdr’s intent
- \* Refined CCIR
- \* High pay-off target list
- \* OPLAN/OPORD

Figure 1. The Military Decision Making Process
B. The planning staff will vary in size and composition depending on the complexity of the operation and the size of the unit. The key players in the Brigade Combat Team (BCT) will be the brigade S3 (operations officer), the brigade S2 (intelligence), the brigade S4 (logistics officer), and the brigade fire support officer (FSO). These officers are primarily responsible for taking the brigade commander’s intent and producing a workable, thorough OPORD. There are other important members of the planning staff, usually a representative from each of the battlefield operating systems (BOS) and perhaps Air Force, Air & Naval Gunfire Liaison Company (ANGLICO), allied, and special operations forces (SOF) liaisons, and of course the BCT JA. These supporting members of the planning staff all take an active part in the planning process and have the responsibility of assisting the key players in fulfilling the commander’s intent. Significantly, all these officers have other crucial duties in the BCT. The planning staff comes together upon the receipt of a warning order (WARNO) from higher headquarters, then plans, produces an order, and moves into the execution phase.

C. The planning staff at the Division level or higher will usually be of such importance as to consist of officers and non-commissioned officers (NCO) who serve on that staff as their primary duty. Often the planning staff will be called the Battle Management Cell (BMC) or the Future Plans Group (FPG). The operational law (OPLAW) attorneys at the Division level will work on a daily basis with the individuals who comprise the BMC. The relationship between those JAs and the officers who make up this planning cell is as crucial as the JAs’ knowledge of relevant legal issues.

D. OPLAW Concerns in Plans and Orders. By participating in the MDMP, JAs can review plans and mission orders to determine if: (1) law of war issues have been addressed; (2) legally and practically sufficient rules of engagement (ROE) have been defined; and (3) other necessary legal issues have been adequately discussed. Legal issues can be found in various parts of the plan other than obvious places like the fire support annex. The best advice for JAs is to remain fully engaged in the process as the staff discusses and develops the plan. JAs must know the law and be able to identify operational issues that raise potential legal issues. Every plan will address many other OPLAW issues including, but not limited to, criminal jurisdiction; claims; flows of displaced persons; riot control agents; command and control; and fiscal law. The plan’s Legal Annex is the focal point for the JA to capture guidance on policy matters that are contained in other annexes throughout the plan. The JA will be responsible for producing a Legal Annex that is consistent with the remainder of the plan.

E. MDMP Step 1: Receipt of Mission.

1. The MDMP begins with the receipt or anticipation of a new mission. As soon as a new mission is received, the unit’s operations section alerts the staff of the pending planning requirement. The unit’s standing operating procedure (SOP) will identify who is to participate and where they should assemble. The staff (including the JA) prepares for the mission by gathering the tools needed to conduct mission analysis. These include:

   a. Higher headquarters order or plan.
   b. Map of the area of operations (AO).
   c. Appropriate field manuals.
   d. Any existing staff estimates.
   e. SOP for both your own and higher headquarters.

2. The JA must also prepare for the upcoming mission analysis by having the proper resources. These include:

   a. Current ROE with any changes and any requests for changes.
   b. Relevant status of forces agreement (SOFA) or relevant local law in the anticipated AO.

e. OPLAW Handbook.

3. A critical decision made during the “receipt of mission” step is the allocation of available time. The commander must provide guidance to subordinate units as early as possible to allow subordinates the maximum time for their own planning and preparation for operations. As a general rule, the commander allocates a minimum of two-thirds of available time for subordinate units to conduct their planning and preparation. This leaves one-third of the time for the commander and his staff to do their planning. The commander will then issue initial planning guidance to the staff. In a time-constrained environment, the commander may decide to abbreviate the MDMP.

4. The final task during this step is to issue a WARNO to subordinate and supporting units.

F. MDMP Step 2: Mission Analysis.

1. Mission analysis is crucial to the MDMP. It allows the commander to begin battlefield visualization, a combination of situational awareness (achieving a clear understanding of the current state of friendly forces with relation to the enemy and environment) and commander’s intent (the desired end state that represents mission accomplishment and the key tasks that will get the force from the current state to the end state). The result of mission analysis is defining the tactical problem and beginning the process of determining feasible solutions. It consists of 17 steps, not necessarily sequential, and results in the staff formally briefing the commander. The JA has an important role in each step.

   a. Step 1 – Analyze the higher headquarters order. Determine where the unit mission fits into the mission of higher and adjacent headquarters.

   b. Step 2 – Conduct initial intelligence preparation of the battlefield (IPB). Analyze the threat and environment.

   c. Step 3 – Determine the specified, implied and essential tasks. Ask: what tasks are specifically assigned to the unit by higher headquarters; what tasks must be performed to accomplish a specified task or mission, but are not stated in the higher headquarters order; and what specified or implied tasks must be satisfied to accomplish the mission.

   d. Step 4 – Review available assets. Determine whether the unit has the assets needed to accomplish all tasks.

   e. Step 5 – Determine constraints.Ascertain any restrictions a higher command has placed on the unit that dictate an action or inaction, thereby restricting freedom of action for planning.

   f. Step 6 – Identify critical facts and assumptions.

   g. Step 7 – Conduct risk assessment.

   h. Step 8 – Determine initial commander’s critical information requirements (CCIR) and Essential Elements of Friendly Information (EEFI). Determine the information the commander needs to support his visualization and make critical decisions (i.e., CCIR), as well as critical aspects of the friendly operation that cannot be compromised (i.e., EEFI).

   i. Step 9 – Determine the initial intelligence, surveillance and reconnaissance (ISR) plan. This entails collection efforts to produce intelligence on the enemy and the environment that help develop situational awareness and effective plans.
j. **Step 10 – Update the operational time line.**

k. **Step 11 – Write the restated mission.** Compose a short sentence or paragraph describing the unit’s essential task(s) and purpose that clearly indicates the action to be taken and the reason for doing so. It should contain the elements of “who, what, when, where and why” (but usually not “how”).

l. **Step 12 – Conduct a mission analysis briefing.** Brief the commander, if time permits.

m. **Step 13 – Approve the restated mission.** Immediately after the mission analysis briefing, the commander approves the restated mission, which becomes the unit mission.

n. **Step 14 – Develop the initial commander’s intent.** This is a clear, concise statement of what the force must do, and the conditions it must meet, to succeed with respect to the enemy, terrain and desired end state.

o. **Step 15 – Issue the commander’s planning guidance.** This conveys the commander’s visualization to the staff, focusing on course of action (COA) development, analysis and comparison.

p. **Step 16 – Issue a WARNO.** Issued to subordinate and supporting units, the WARNO contains many of the outputs of mission analysis.

q. **Step 17 – Review facts and assumptions.** This is a continuous process to determine whether facts and/or assumptions have changed, requiring adjustments to the planning process.

2. Significant legal issues will arise during each of the above steps. The JA must ask the difficult questions of the plans officer leading the mission analysis to ensure that all relevant legal concerns are worked into the plan. The Joint Operations Planning and Execution System (JOPES) checklist at the end of this chapter provides a useful checklist of legal issues that commonly arise. Above all else, by actively participating in the mission analysis phase of orders development, the JA will become intimately familiar with the operation’s parameters.

G. **MDMP Step 3: COA Development.** After receiving the restated mission, commander’s intent and commander’s planning guidance, the staff develops COAs for the commander’s approval. The commander must involve the entire staff in COA development. The commander’s guidance and intent focus the staff’s creativity to produce a comprehensive, flexible plan within the time constraints. Typically, the staff will develop at least two, and as many as five, different COAs for the commander to consider.

1. The staff will develop a concept of operations for each COA. The concept of operations describes how arrayed forces will accomplish the mission within the commander’s intent. It concisely expresses the “how” of the commander’s visualization, summarizing the contributions of each BOS, as well as information operations (IO). Also, the operations officer will prepare a COA statement and supporting sketch for each COA. The COA statement clearly portrays how the unit will accomplish the mission, and explains the concept of operations. The sketch provides a picture of the maneuver aspects of the concept of operations.

2. The JA must know the legal advantages and disadvantages of each COA and be ready to brief them if required. For example, COA 1 may involve bypassing a major urban area and subsequently using indirect fire on enemy forces defending the city. COA 2 might involve the destruction of an enemy dam in order to flood a likely enemy counterattack axis of advance. COA 3 might use FASCAM mines to achieve the same end. Each COA presents unique legal issues that the JA must be prepared to brief to the commander in a simple advantage/disadvantage style.

3. Most staffs use a synchronization matrix during COA development. The top of the matrix shows the “H-hour” (the hour at which the operation begins) sequence (e.g., H-4, H-hour, H+2, etc.), which allows the staff to synchronize the COA across time and space in relation to anticipated enemy action (Figure 2). The first column on the left usually contains each BOS (intelligence; maneuver; fire support; air defense; mobility, countermobility, survivability; combat service support; command and control), IO, projected enemy actions, and decision points to be
made at certain H-hours. The synchronization matrix provides a highly visible, clear method for ensuring that planners address all operating systems when they are developing COAs and recording the results of wargaming. The matrix clearly shows the relationships between activities, units, support functions and key events. It assists the staff in adjusting activities based on the commander’s guidance and intent, as well as the enemy’s most likely COAs.

H. MDMP Steps 4-6: COA Analysis / COA Comparison / COA Approval.

<table>
<thead>
<tr>
<th>TIME/EVENT</th>
<th>H – 8</th>
<th>H – hour</th>
<th>H + 8</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Enemy Action</strong></td>
<td>Enemy Monitors Movements</td>
<td>Defends from Security Zone</td>
<td>Commits Reserve</td>
</tr>
<tr>
<td><strong>Decision Points</strong></td>
<td>Launch Deep Attack</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>MANEUVER</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1st Bde</td>
<td>Move on Route Paula</td>
<td>Cross LD</td>
<td>Seize on OBJ Nick</td>
</tr>
<tr>
<td>2nd Bde</td>
<td>Move on Route Mike</td>
<td>Cross LD</td>
<td>Seize on OBJ Dave</td>
</tr>
<tr>
<td>3rd Bde</td>
<td>Move on Route Sean</td>
<td></td>
<td>FPOL with 1st BDE</td>
</tr>
<tr>
<td>Avn Bde</td>
<td>Deep Attack on OBJ Rose @ H - 1</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Div Cav</td>
<td></td>
<td>Screen North Flank</td>
<td></td>
</tr>
<tr>
<td><strong>Air Defense</strong></td>
<td></td>
<td>Weapons Hold</td>
<td></td>
</tr>
<tr>
<td><strong>Fire Support</strong></td>
<td>Prep Fires Initiated at H - 5</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Information Operations</strong></td>
<td>Surrender Broadcasts</td>
<td></td>
<td>Enemy C2 Jammed</td>
</tr>
<tr>
<td><strong>M/C M/S</strong></td>
<td>Route Maintained</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>CSS</strong></td>
<td>MSR Tampa Closed Southbound</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>C2</strong></td>
<td>TAC CP with Lead Bde</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

NOTE: The first column is representative only and can be modified to fit unit needs.

Figure 2. Example of Synchronization Matrix
1. **COA Analysis.**

   a. Using the process of wargaming, COA Analysis identifies which COA will accomplish the mission with minimum casualties, while best positioning the force to retain the initiative for future operations. Wargaming is a disciplined process with rules and steps with the objective of visualizing the flow of battle in each of the COAs. During wargaming, the staff takes a COA and begins to develop a detailed plan, while determining the strengths and weaknesses of each COA. Wargaming tests a COA or improves a developed COA.

   b. The JA should be an active participant in the wargaming process. Such participation will not only increase the JA’s knowledge of the military art and operational planning, but will also provide opportunities to address other legal issues that inevitably will arise as the staff wargames each COA. For example, during wargaming, the staff member playing the part of the opposing force may react to a U.S. air assault deep behind his lines by using poison gas on the landing zone. Suddenly, an unplanned legal issue is presented to the staff, and the JA is given the opportunity to resolve it before the COA is approved.

2. **COA Comparison.**

   a. Each staff officer analyzes and evaluates the advantages and disadvantages of each COA from his or her perspective, using evaluation criteria developed prior to wargaming. Staff members present their findings for the others’ consideration. Each BOS representative will rate each COA according to how well his or her system can support it. From these numerical ratings, a decision matrix will be assembled in which each COA is compared for supportability according to BOS. After completing the matrix and the analysis, the staff identifies its preferred COA and makes a recommendation to the commander.

   b. Although JAs are not included as one of the BOS representatives, their input before this phase is crucial, since an initial COA may be insupportable from a legal standpoint. For example, COA 1 may rely on the use of riot control agents (RCA), without approval from the President or Secretary of Defense, for the suppression of enemy air defense (SEAD) on the drop zone before a planned airborne assault. In such a case, the JA must identify the critical issue during the COA development, and before the staff spends precious time and resources planning it.

3. **COA Approval.** After the decision briefing, the commander selects the COA he believes will best accomplish the mission. If the commander rejects all developed COAs, the staff will have to start COA development all over again. If the commander modifies a proposed COA or announces an entirely different one, the staff must wargame the revised or new COA to derive the products that result from that process. Based on the commander’s decision, the staff will immediately issue another WARNO with the essential information subordinate units need to refine their plans.

I. **MDMP Step 7: Orders Production.**

1. Based on the commander’s decision and final guidance, the staff refines the COA, completes the plan and prepares to issue the order. The staff prepares the order or plan by turning the selected COA into a clear, concise concept of operations and required supporting information.

2. The plans officers may ask the JA to read the finished order to see if it meets general standards of clarity, internal consistency and completeness. The JA should seek every opportunity to serve in such a capacity, as it demonstrates that she is considered “one of the team.” Increasingly, JAs serve as the “honest broker” in the review of plans and orders. Good advice to JAs serving in such a role is to: (a) look at the entire plan—both of your unit and of the higher unit; (b) read and study the mission statement and commander’s intent (ask: are the statement and intent clear? Do they sufficiently define the parameters of the operation, while affording the requisite flexibility to the unit?); (c) carefully review the parts of the plan that discuss civil affairs, military police, intelligence (particularly low level sources), acquisition and funding. Look to the command’s authority to undertake proposed actions. Consider:

   a. Express authority (e.g., the mission statement).
b. Implied authority (e.g., the authority to detain civilians can be implied from the mission to “restore order;” the authority to undertake minor, short-term repairs to a civilian power plant, thereby enabling lights to operate, can be implied from the mission to “enhance security and restore civil order”).

c. Inherent authority (e.g., authority—always—to protect the force).

d. Watch out for “mission creep,” in that you should help the commander stay in his lane. When dealing with the State Department (DoS), typically through the Country Team, do not presume DoD/DoS synchronization. Protect the commander and use technical channel communications and resources. Remember that “color of money” issues are important, particularly in post-combat stability, security, transition and reconstruction (SSTR) operations and military operations other than war (MOOTW). See this Handbook’s Fiscal Law Chapter.

3. When called upon to proofread an order, try to use the following checklist:

a. Does the order use doctrinally-established terms?

b. Is there sufficient detail to permit subordinate commanders to accomplish the mission without further instructions?

c. Is there sufficient detail for subordinate commanders to know what other units are doing?

d. Does the order focus on essential tasks?

e. Does the order limit the initiative of subordinate commanders? That is, does it prescribe details of execution that lie within the subordinate commanders’ province?

f. Does the order avoid qualified directives such as “try to hold” or “as far as possible”?

g. After finishing the order, does the reader have a grasp of the “big picture” of the operation?

II. OPERATION PLANS AND ORDERS IN THE JOINT ARENA

A. The Joint Task Force (JTF) OPLAN in Context.

1. Almost all future contingency operations will be based on the JTF, which will consist of combat and support units from all services. The JTF will have one commander, who will be responsible for coordinating the complex interplay between the services to produce maximum combat power. The JTF OPLAN is the mechanism by which this objective is planned. It does not exist in a vacuum. In that regard, as a supporting plan to the OPLAN of a particular Combatant Command, the JTF OPLAN must reflect the guidance contained in the Combatant Command OPLAN and be structured in such a way as to assist in the overall accomplishment of the Combatant Command mission.

2. Combatant Command OPLANSs are the mechanisms through which Combatant Commanders will accomplish national security objectives, as well as the derived military objectives and tasks assigned to them in the Joint Strategic Capabilities Plan (JSCP). This is one of the principal documents prepared by the Chairman of the Joint Chiefs of Staff (CJCS) for the purpose of translating national security policy (formulated by the National Security Council (NSC)) into strategic guidance, direction and objectives for operational planning by Unified and Specified Commands.

3. Planning for military operations is conducted either deliberately or in crisis action mode.

a. Deliberate (a/k/a contingency) planning. Deliberate planning is triggered by the JSCP for the development of Combatant Command OPLANSs or other plans. Traditionally, deliberate planning involved five phases: (1) initiation; (2) concept development; (3) plan development; (4) plan review; and (5) supporting plans.
However, those five phases are expected to be consolidated into four: (1) strategic guidance; (2) concept development; (3) plan development; and (4) plan refinement.

b. Crisis action planning. Crisis action planning is initiated by CJCS orders during a crisis, resulting in the development of an OPORD. Traditionally, crisis action planning involved six phases: (1) situation development; (2) crisis assessment; (3) course of action development; (4) course of action selection; (5) execution planning; and (6) execution. Those six phases are expected to be consolidated into three: (1) situational awareness; (2) planning; and (3) execution.

4. As indicated earlier, JOPES is a single, standardized framework for developing and executing plans and orders, and is used to coordinate the actions of the various services to accomplish a mission. It prescribes a standardized format that is uniform, predictable and thorough. JAs should be familiar with the JOPES format for constructing OPLANS and OPORDs because the relevant information will be located in standardized areas in the plan. For example, the legal annex will always be Appendix 4 to Annex E. The ROE are always Appendix 6 to Annex C. Note that the format and annexes for JOPES plans and orders differs slightly from the standard format and annexes for Army plans and orders.

B. Reviewing Plans and Mission Orders.

1. Types of Plans and Mission Orders. Units plan for specific contingencies and missions with OPLANs or CONPLANs. CONPLANs are abbreviated and require additional planning to become OPLANs. Once the time of execution is set, an OPLAN becomes an OPORD. Combatant Commands, and units down to the Division level, prepare and maintain OPLANS and CONPLANs days, months or even years prior to execution. These plans, in conjunction with the forces assigned or apportioned to the Combatant Commander, enable the staff to develop the Time Phased Force Deployment Data (TPFDD). The TPFDD is a sequenced plan that details the flow of forces into theater using available lift or transport assets. The TPFDD determines the priority and sequence of units that the JA must ensure are trained in the ROE, and will impact the composition and availability of legal assets in theater.

2. Responsibility for Plans and Order Review. OPLAW attorneys must periodically review all existing OPLANS and CONPLANs, though the responsibility for the review rests with the Staff Judge Advocate (SJA). The plans review process must be continuous, with the SJA’s representative in constant coordination with the G3 Plans (or the J35 or J5 if the JA is working with a JTF element). The SJA’s representative must be in the decision-making cycle not only of his or her unit, but of the next higher unit as well. Some units assign an operational lawyer to work in the G3 Plans shop for several days each week. The key point is that the JA must be a member of the plans team and a “known commodity,” not an interloper in the operations planning process.

3. At brigade level and below, written and oral mission orders are often prepared and executed within hours.

4. The OPLAN/OPORD Review Process. The appendix to this chapter contains an OPLAN checklist using the JOPES format. Though structured for the review of OPLANS at higher echelons, the checklist offers an extensive list of issues to look for in plans and mission orders at all levels of command. JAs with more experience than time may prefer to use a shorthand approach to OPLAN/OPORD review. The FAST-J method, which precedes the OPLAN checklist, is a good generalized mechanism for this review.

5. Developing the Legal Appendix to an OPLAN. A detailed and easily understood Legal Appendix to an OPLAN/OPORD, complete with relevant references, is essential. Specific Legal Annexes or Appendices must be tailored to each operation, and developed on the basis of individual mission statements and force composition. In addition, pay particular attention to tailoring a “General Order Number One” to each operation. For example, what worked (and made sense) in a conventional conflict may not be prudent for a UN peacekeeping operation. The appendix to this chapter includes relevant JOPES formats, as well as an example of Appendix 4 to Annex E (Legal) for U.S. Forces Haiti, the U.S. component of the UN Mission in Haiti (UNMIH), FRAGO 16 of OPLAN 2380 (Uphold Democracy).
6. **Personal Preparation for Deployment.** Deploying JAs must ensure that their personal affairs are current and that they are prepared for deployment. Personal equipment, TA-50, hygiene materials and clothing should be assembled upon assignment to the unit and continually maintained in a state of readiness for deployment. Procedures for drawing/securing weapons and protective masks should be predetermined. Inquire whether additional equipment or special clothing will be required, what additional documents (such as Tactical Operations Center (TOC) passes and meal cards) may be needed, and how they will be obtained. Develop a plan to gain interim top secret clearances for all BCT JAs and other JAs who have a need to see top secret materials. Annual weapons qualification with assigned weapon, military skills proficiency and physical fitness must be taken seriously. SJAs and other leaders must train subordinate JAs on preparation for, and execution of, deployment.

7. **Preparation of the Legal Deployment Package.** A deployment package includes tactical and office equipment, office supplies and reference materials. This equipment should be packed and ready for deployment at all times. Store deployment materials in footlockers, plastic truck boxes or other containers, and keep them up to date to prevent delays during the deployment sequence. Check the contents and condition of the containers according to a schedule. Determine how the deployment package can be palletized. Keep load plans for vehicles on file. Know how to prepare vehicles and equipment for air movement or shipment. In most units, the SJA deployment package is the responsibility of the OPLAW attorney or NCO, but the Legal Administrator and the Chief Legal NCO must participate in the preparation and care of the deployment package. Specifically, NCOs should take charge of palletizing, preparing for and executing movement. Train on executing the office deployment plan. Take the deployment package to the field. Tailor the materials for your unit’s AO and likely missions. Consider packing a manual typewriter, extension cords, transformers and toilet paper, in addition to traditional legal and office materials. A mission-specific review of essential materials must be done as early as possible once deployment is ordered. The deployment package should include all applicable SOFAs; country law and area studies; and publications of the Combatant Command with responsibility for the country in which operations will occur.

8. **Deployment SOP.** Deployable SJA offices must maintain an up-to-date deployment SOP, checklists and “smart,” or “continuity,” books. Corps and Division SOPs will necessarily vary as a result of differences in missions and force composition. To the extent possible, SOPs for SJA offices operating in the same theater should be coordinated for the purpose of ensuring uniformity and consistency of approach toward the provision of legal services to combat commanders. Deployment SOPs must be exercised and refined periodically.
THE FAST-J METHOD FOR OPLAN/OPORD REVIEW

1. **FORCE.**
   - When and what do we shoot?
   - Mission?
   - Commander’s Intent?
   - ROE?

2. **AUTHORITY**
   - To conduct certain missions
     - “Law enforcement”
     - Training (FMS, FAA)
     - HCA
   - To capture/detain locals

3. **STATUS**
   - Ours
     - Law of the Flag (combat or vacuum [e.g., Somalia])
     - SOFA
     - Other (e.g., Admin. & Tech., P. & I. through Diplomatic Note)
   - Theirs
     - Status
     - Treatment
     - Disposition

4. **THINGS**
   - Buying (Contracting)
     - Breaking (Claims)
     - Blowing Up (Targeting)

5. **JUSTICE (“Job One”)**
   - Jurisdiction (Joint or service specific)
   - Convening Authorities
   - Control Measures (GO # 1)
   - TDS, MJ Support
APPENDIX

FORMATS FOR LEGAL APPENDICES

NOTE: ADDITIONAL SAMPLE LEGAL ANNEXES ARE CONTAINED IN THE JAGCNET (CLAMO) DATABASE.

(Standardized JOPES Format, Rules of Engagement Appendix)

CLASSIFICATION

HEADQUARTERS, US EUROPEAN COMMAND
APO AE 09128
28 February 1999

APPENDIX 6 TO ANNEX C TO USCINCEUR OPLAN 4999-99 ( ) RULES OF ENGAGEMENT (ROE) ( )

( ) References: List DOD Directives, rules of engagement (ROE) issued by the Chairman of the Joint Chiefs of Staff, and existing and proposed ROE of the supported commander to be applied when conducting operations in support of this OPLAN.
1. ( ) Situation
   a. ( ) General. Describe the general situation anticipated when implementation of the plan is directed. Provide all information needed to give subordinate units accurate insight concerning the contemplated ROE.
   b. ( ) Enemy. Refer to Annex B, Intelligence. Describe enemy capabilities, tactics, techniques, and probable COAs that may affect existing or proposed ROE on accomplishment of the U.S. mission.
   c. ( ) Friendly. State in separate subparagraphs the friendly forces that will require individual ROE to accomplish their mission; for example, air, land, sea, SO, hot pursuit. Where appropriate, state the specific ROE to be applied.
   d. ( ) Assumptions. List all assumptions on which ROE are based.
2. ( ) Mission. Refer to the Basic Plan. Further, state the mission in such a way that ROE will include provisions for conducting military operations according to the “Laws of War.”
3. ( ) Execution
   a. ( ) Concept of Operation
      (1) ( ) General. Summarize the intended COA and state the general application of ROE in support thereof. Indicate the time (hours, days, or event) the ROE will remain in effect.
      (2) ( ) U.S. National Policies. Refer to appropriate official US policy statements and documents published by the command pertaining to ROE and the Laws of War. Include reference to ROE for allied forces when their participation can be expected. When desired, include specific guidance in a tab. Refer to a separate list of NO STRIKE targets in Appendix 4 to Annex B, which may include facilities afforded special protection under international law.
   b. ( ) Tasks. Provide guidance for development and approval of ROE prepared by subordinate units.
   c. ( ) Coordinating Instructions. Include, as a minimum:
      (1) ( ) Coordination of ROE with adjacent commands, friendly forces, appropriate second-country forces, neutral countries, appropriate civilian agencies, and Department of State elements.
      (2) ( ) Dissemination of ROE.
      (3) ( ) Provision of ROE to augmentation forces of other commanders.
      (4) ( ) Procedures for requesting and processing changes to ROE.
4. ( ) Administration. Provide requirements for special reports.
5. ( ) Command and Control. Refer to the appropriate section of Annex K. Provide pertinent extracts of information required to support the Basic Plan, including:
   a. ( ) Identification, friend or foe, or neutral (IFFN) ROE policy.
   b. ( ) Relation of ROE to use of code words.
c. ( ) Specific geographic boundaries or control measures where ROE are applicable.
d. ( ) Special systems and procedures applicable to ROE.

CLASSIFICATION

(Standardized JOPES Format, **Enemy Prisoners of War, Civilian Internees, and Other Detained Persons Appendix**)

CLASSIFICATION

HEADQUARTERS, US EUROPEAN COMMAND
APO AE 09128
28 February 1999

APPENDIX 1 TO ANNEX E TO USCEINCEUR OPLAN 4999-99 ( ) ENEMY PRISONERS OF WAR, CIVILIAN INTERNEES, AND OTHER DETAINED PERSONS ( )

( ) References:
a. Joint Pub 3-57, (date), (title)
b. Joint Pub 1-0, (date), (title)
c. Cite other documents specifically referred to in this plan element.

1. ( ) Situation. Identify any significant factors (e.g., collection, processing, evacuation) that may influence EPW, CI, and DET activities in support of the OPLAN. Delineate the general policy for accomplishing EPW, CI, and DET activities by the Service components and other supporting commands.
   a. ( ) Enemy. Refer to Annex B, Intelligence. Assess the impact of enemy capabilities and probable COAs on EPW, CI, and DET activities. Summarize the expected enemy military, paramilitary, and civilian forces and resources.
   b. ( ) Friendly. Include any non-US military forces and US civilian agencies augmenting assigned forces for EPW, CI, and DET activities.

2. ( ) Execution
   a. ( ) Concept of Operations. State the general concept of EPW, CI, and DET activities in support of the OPLAN.
   b. ( ) Assignments of Tasks. In separate numbered subparagraphs for each applicable component, identify specific responsibilities for EPW, CI, and DET activities. Indicate the component responsible for each of the following as applicable:
      (1) ( ) Developing, in coordination with intelligence planners, gross time-phased estimates of the number of EPWs, CIs, and DETs.
      (2) ( ) Developing overall in-theater policy and coordinating matters pertaining to EPW, CI, and DET activities.
      (3) ( ) Establishing and operating collection points and processing centers.
      (4) ( ) Establishing and operating EPW and CI camps.
      (5) ( ) Activating and operating EPW information centers and branches.
   c. ( ) Coordinating Instructions. Include general instructions applicable to two or more components, such as:
      (1) ( ) Agreements with the host country, allied forces, and US Government and nongovernment agencies.
      (2) ( ) Relationships with the International Committee of the Red Cross (ICRC) or other humanitarian organizations.
      (3) ( ) Arrangements for transfer of EPWs, CIs, and DETs between Service components or acceptance of EPWs, CIs, and DETs from allied forces.

3. ( ) Special Guidance. Provide guidance not discussed elsewhere concerning the collection, safeguarding, processing, evacuation, treatment, and discipline of EPWs and all personnel detained or captured. Include each of the following as applicable:
   a. ( ) Handling, processing, and evacuating EPWs at the capture point. Discuss assignment of EPW escorts and their responsibilities (escorts should bring personal effects of EPWs to include uniforms, undergarments,
civilian clothes). Discuss the requirements and assignment of a single point of contact to coordinate all return and administrative requirements of repatriated POWs.

b. ( ) Accounting for EPWs, CIs, and DETs.

c. ( ) Interrogating and exploiting EPWs. (Cross-reference to Annex B, Intelligence and Appendix 5, Human Resource Intelligence, and Annex C, Appendix 4, Psychological Operations.)

d. ( ) Granting of legal status.

e. ( ) EPW, CI, and DET advisory assistance programs.

f. ( ) Transferring of EPWs, CIs, and DETs to another detaining power.

g. ( ) Investigating, reporting, and adjudicating alleged violations of the laws of war applicable to detained persons.

4. ( ) Administration and Logistics. Provide a concept for furnishing logistic and administrative support for EPW, CI, and DET activities. Include guidance on the following:

a. ( ) Accounting for personal property and deceased EPWs, CIs, and DETs. (Cross-reference to Appendix 2, Mortuary Services, to Annex D, Logistics.)

b. ( ) EPW, CI, and DET documentation and records.

c. ( ) Medical care and treatment. (Cross-reference to Annex Q.)

d. ( ) EPW canteens and welfare funds.

e. ( ) EPW and CI labor programs.

5. ( ) Command and Control

a. ( ) Command

(1) ( ) Command Relationships. Discuss any unique command relationship issues for executing the mission.

(2) ( ) Reports. Indicate reports required by appropriate references.

b. ( ) Command, Control, Communications, and Computer Systems. Discuss C4 systems support and procedures necessary to conduct EPW, CI, and DET activities. Refer to appropriate sections of Annex K.

Tabs (None specified but may be included, as necessary, when required by length or detail of guidance.)

CLASSIFICATION
APPENDIX 4 TO ANNEX E TO USCINCEUR OPLAN 4999-99 ( ) LEGAL ( )

( ) References: Cite the documents specifically referred to in this plan element.
1. ( ) Legal Basis for the Operation. Recite appropriate international and domestic law.
2. ( ) General Order Number One. Recite for wide dissemination.
3. ( ) General Guidance. See appropriate references, including inter-Service support agreements.
4. ( ) Specific Guidance. Coordinate with supporting commanders and Service component commanders on the items listed below. For each subheading, state policies, assign responsibilities, and cite applicable references and inter-Service support agreements:
   a. ( ) International Legal Considerations.
   b. ( ) Legal Assistance.
   c. ( ) Claims.
   d. ( ) Military Justice.
   e. ( ) Acquisitions During Combat or Military Operations.
   f. ( ) Fiscal Law Considerations.
   g. ( ) Legal Review of Rules of Engagement.
   h. ( ) Law of War.
   i. ( ) Environmental Law Considerations.
   j. ( ) Intelligence Law Considerations.
   k. ( ) Humanitarian Law.
   l. ( ) Operations Other Than War.
   m. ( ) Nuclear, Biological and Chemical Weapons.
   n. ( ) Targeting and Weaponry (including nonlethal weapons).
   o. ( ) Enemy Prisoners of War.
   p. ( ) Interaction with the International Committee of the Red Cross and other nongovernmental and Private Voluntary Organizations (NGOs/PVOs).

CLASSIFICATION
SAMPLE LEGAL APPENDIX

APPENDIX 4 TO ANNEX E TO USFORHAITI OPORD (U)

LEGAL (U)

(U) REFERENCES:

a. UN Charter (U)
c. Multinational Force (MNF) Status of Forces Agreement, dated 8 Dec 1994 (U)
d. UN Status of Mission Agreement, dated XXXXXXX (U)
e. Agreement for Support of UNMIH, dated 19 Sep 1994 (U)
f. Governors Island Agreement of 3 July 1993 (U)
g. UN Participation Act (UNPA), 22 U.S.C. § 287 (U)
h. Foreign Assistance Act (FAA), 22 U.S.C. § 2151-2429 (U)
i. Joint Pub 0-2, Unified Action Armed Forces (UNAAF) (U)
j. U.S.-Haiti, Bilateral Mutual Defense Assistance Agreement, dated 28 Jan 1955 (U)
k. International Agreement Negotiation: DoD Directive 5530.3, and CINCUSACOM 5711.1A (U)
l. Service regulations on Legal Assistance: AFI 51-504, AR 27-3, JAGMAN (USN/USMC) (U)
o. CINCUSACOMINST 5710.3A, Political Asylum (U)
r. Control and Registration of War Trophy Firearms: AR 608-4, OPNAVINST 3460.7A, AFR 125-13, MCO 5800.6A (U)

1. (U) General Guidance. JTF USFORHAITI will conduct operations in Haiti as the U.S. military component of the United Nations Mission in Haiti (UNMIH), OPCON to the Commander, UNMIH. Reference (a) establishes the general legal foundation for peacekeeping operations (Chapter VI) and peace enforcement operations (Chapter VII). References (b), (d), (e), and (f) are the specific authorizations for the UNMIH. References (g) and (h) contain statutory authority for U.S. manpower and logistics contributions to United Nations operations. Reference (i) establishes the general policy for addressing legal issues of U.S. joint service operations.

b. (U) The JTF SJA will:
   (1) Provide legal advice to JTF and Staff.
   (2) Serve as a single point of contact for operational legal matters affecting forces under the operational command of JTF within Haiti.
   (3) Monitor foreign criminal jurisdiction matters involving U.S. personnel within Haiti.
   (4) Ensure all plans, rules of engagement (ROE), policies, and directives, are consistent with the DoD Law of War Program and domestic and international law.
   (5) Monitor foreign claims activities within country.

2. (U) Specific Guidance.

   a. (U) Claims.
      (1) (U) U.S. Claims. The Department of the Army (DA) has been assigned Executive Agency, UP ref (p), for claims arising from U.S. operations in Haiti. An Army Judge Advocate will be appointed as a Foreign Claims Commission to adjudicate U.S. claims, where possible, and forward them to DA. Any residual claims resulting from U.S. operations should be addressed through the SJA, USFORHAITI, to the Chief, Foreign Claims Branch, U.S. Army Claims Service, Ft. Meade, Maryland, DSN 923-7009, Ext. 255.
      (2) (U) UN Claims. Per ref (e), the UN has held the United States and all U.S. members of the UNMIH harmless from all claims arising from acts or omissions committed by U.S. personnel serving with the UNMIH. Commanding officers of U.S. personnel assigned to the UNMIH will be sensitive to any damage caused by members of their command. Claims arising from UN operations will be submitted per UN direction, in accordance with the
UN claims procedures, ref (d), and UN directives.

(3) (U) Claims investigations. Any injury of a civilian or damage of personal property will be reported to the SJA, JTF USFORHAITI, immediately. JTF USFORHAITI will coordinate with the commanding officer of the service member involved in any alleged claim to ensure that an officer from that service is appointed to conduct a thorough investigation into the matter. All claims investigations will be promptly completed and forwarded to the SJA for review. Information copies will be forwarded to the SJA, U.S. Atlantic Command (USACOM). Unless otherwise directed, the SJA, JTF USFORHAITI, will review the investigation, and after approval by JTF USFORHAITI, forward the report through the appropriate chain of command for adjudication and payment.

b. (U) International Legal Considerations

(1) (U) Status of Forces. UP of para. 52, of ref (c), any residual MNF personnel in country after transition to UNMIH will be covered by the MNF SOFA, ref (c). Reference (d) details the status of UNMIH, its component personnel, and assets. All questions regarding status and privileges should be referred to the Legal Advisor, Commander, UNMIH. Any U.S. bilateral security assistance elements will be given administrative and technical status of embassy personnel, as provided for in Article V of ref (j), upon negotiation of an implementing agreement.

(2) (U) Peacekeeping Operations. The UNMIH is a peacekeeping operation as described in Chapter VI, reference (a). It is organized under the command of the United Nations, exercised on behalf of the Security Council and the Secretary-General by a Special Representative. Both a military and a civilian component report to the Special Representative. Logistics support may be provided in part by one or more contractors. Participating nations give operational control of their military component forces to the Military Component Commander, UNMIH, but retain all other functions of command.

(3) (U) Jurisdiction Over Non-UNMIH Personnel. Per ref (d), jurisdiction over non-UNMIH personnel remains with the GOH.

(4) (U) Political asylum. UNMIH personnel are not authorized to grant political asylum. U.S. personnel should forward requests for asylum in the U.S. by immediate message to CINCUSACOM and refer applicant to the U.S. diplomatic mission. Temporary refuge will be granted only if necessary to protect human life. Reference (o) provides detailed information concerning political asylum and temporary refuge.

c. (U) Legal Assistance. JTF USFORHAITI will make arrangements for legal assistance for U.S. personnel of the UNMIH. U.S. service components should ensure maximum use of pre-deployment screening for wills and powers of attorney to reduce demands for emergency legal assistance. Component commanders will make arrangements for legal assistance for personnel assigned or attached to their respective forces. Use inter-service support to maximum extent. Ref (l) applies.

d. (U) Military Justice

(1) (U) The inherent authority and responsibilities for discipline of the commanders of U.S. military personnel assigned to UNMIH, described in references (i), (m) and (n), remain in effect.

(2) (U) Courts-martial and nonjudicial punishment are the responsibility of service component commands, IAW service regulations.

(3) (U) Component commanders will establish appropriate arrangements for disciplinary jurisdiction, including attachment orders for units and individuals, where appropriate.

(4) (U) Immediately report to component and the JTF SJA all incidents in which foreign civil authorities attempt to assume jurisdiction over U.S. forces. The SJA, JTF USFORHAITI, will coordinate all military justice actions with the SJA, USACOM.

(5) (U) Jurisdiction. Under the privileges and immunities enjoyed by the UN, criminal and civil jurisdiction over U.S. members of UNMIH resides solely with the United States. Detailed guidance on the jurisdictional status of the UNMIH is contained in ref (d).

(6) (U) Criminal investigations. JTF USFORHAITI will coordinate with the commanding officer of any U.S. service member who is allegedly involved in an act of criminal misconduct to ensure that an official from the appropriate investigative service is appointed to conduct a thorough investigation into the matter. Allegations against non-military U.S. nationals should be forwarded to an appropriate investigative service after consultation with the SJA, JTF USFORHAITI. Allegations against non-U.S. persons will be forwarded to the UNMIH Special Representative for proper disposition. Completed reports of investigation that involve U.S. nationals shall be reviewed by the SJA, approved by JTF USFORHAITI, and forwarded to the appropriate authority, with copies to the SJA, USACOM, and the UNMIH Special Representative.

e. (U) Reporting violations of the Law of War and ROE

(1) (U) Acts of violence. UNMIH personnel will report all acts of violence, to include homicides, assaults, rapes, robberies, abductions, and instances of mayhem or mass disorder, immediately to their commanding officer. Those officers shall immediately pass reports to JTF USFORHAITI and the UNMIH Special

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Representative. UNMIH personnel will interfere with the actions of Haitian military or police personnel only as authorized by the rules of engagement.

(2) (U) Law of War. Ref (d) requires that military personnel assigned to UNMIH apply the minimum standards of the Law of War contained in ref (q). Component commanders who receive information concerning a possible violation of the Law War and ROE will:

(A) (U) Conduct a preliminary inquiry to determine whether violations were committed by or against U.S. personnel.

(B) (U) Cooperate with appropriate allied authorities should their personnel be involved.

(C) (U) Report all suspected violations to the JTF SJA, as well as through service component channels, according to service regulations, utilizing OPREP-3 procedures.

(D) (U) When U.S. personnel are involved as either victims or perpetrators, or when directed by CINCUSACOM, conduct a complete investigation, preserve all evidence of the suspected violation, and take appropriate corrective and/or disciplinary action.

(E) (U) Provide copies of all OPREPs, initial reports and reports of investigation to SJA, JTF USFORHAITI, and SJA, USACOM.

f. (U) Captured Weapons, war trophies, documents, and equipment. Component commanders will establish immediate accountability for all captured property, including weapons, trophies, documents and equipment. See refs (q) and (r), and MNF Guidelines, for disposition of captured public and private property remaining from MNF operations. UN directives apply to any items seized during the duration of UNMIH.

g. (U) Host Nation Support and Fiscal Authority.

(1) (U) Refs (c) and (d) contain basic provisions for host nation support, which is acquired by bilateral logistics agreements or off-shore contracts.

(2) (U) Fiscal authority is always available for U.S. support to U.S. forces, even when they are assigned a UN mission. UN operational requirements, even those involving U.S. personnel, should be supported under the authority discussed below. However, logistics support for U.S. forces which is above and beyond the capacity of UN logistics operations, and determined by the command to be essential to the sustainment of U.S. forces, is authorized under Article II of the U.S. Constitution and 22 U.S.C. § 2261.

(3) (U) Authority for support to other nations participating in MNF, provided under provisions of sections 506 (Drawdown), 451 and 632 (Peacekeeping) of the FAA [ref (h)], will terminate upon transition of those contingents to UNMIH.

(4) (U) U.S. support to UN operational requirements, the UNMIH staff, or UNMIH contingent nations should be effected pursuant to ref (e). Ref (e) and section 2357 of ref (h) require a request in writing from the UN, with a commitment for reimbursement. UN procedures should be used to ensure proper documentation of the request, and proper accounting of funds for reimbursement. Support for the UN may also be provided under separate authority, pursuant to section 7 of the UN Participation Act (22 U.S.C. § 287), where reimbursement may be waived by the NCA.

(5) (U) Economy Act reimbursement from DoS, cross-servicing agreements, separate 607 agreements with participating countries, and other alternate authorities may be relied on to support third countries in the absence of a UN request. Cross-servicing agreements are currently in effect with several nations participating in UNMIH. Copies of the agreements can be obtained from J4 or SJA, USACOM. As a last resort, in cases of an emergency request for food or shelter from other contingents, the President’s Article II authority may be relied on to support a DoD response.

h. (U) Legal Review of the Rules of Engagement (ROE). UNMIH ROE are in effect as of 31 March 95. In cases not covered by the UNMIH ROE, U.S. Standing ROE (SROE) are in effect. U.S. MNF forces remaining in Haiti after transition to UNMIH will continue to operate under MNF ROE until redeployment to home station. The Commander, UNMIH, may promulgate further UN ROE policies. The SJA should review any policies or proposed changes to the UNMIH ROE, to ensure compliance with PDD 25 and other U.S. law and policy. Any modifications to the UNMIH ROE that will effect U.S. forces should be coordinated with USACOM prior to implementation.

i. (U) Law Enforcement and Regulatory Functions. All MNF General Orders are in effect until 31 March; they remain in effect for residual MNF forces in country. Commander, USFORHAITI may promulgate appropriate disciplinary regulations for U.S. forces in Haiti.

j. (U) Component and Supporting Commanders’ and Staff Responsibilities: Subordinate component commanders will:

(1) (U) Ensure that all plans, orders, target lists, policies, and procedures comply with applicable law and policy, including the Law of War and ROE.

(2) (U) Report on all legal issues of joint origin or that effect the military effectiveness, mission
accomplishment, or external relations of USFORHAITI to the JTF SJA.

(3) (U) Provide a weekly status of general legal operations for their component to the JTF SJA. This report should include, at a minimum, the following information:

(A) (U) International law - incidents effecting any bilateral or UN agreements, a potential violation of the law of war or ROE, and diplomatic incidents involving U.S. forces the forces, government agents, or nationals of another country.

(B) (U) Military justice - incidents which may give rise to disciplinary action under the UCMJ, as well as the final disposition of such actions, and any U.S. forces in pretrial confinement. Immediately report serious incidents.

(C) (U) Claims - any incidents which may give rise to a claim against the United States or the UN.

k. (U) Acquisitions During Combat or Military Operations.

(1)(U) U.S. forces will acquire most goods and services in Haiti in accordance with UN procedures for contracting, per the authority discussed in paragraph g, above.

(2) (U) Goods and services to satisfy U.S.-specific requirements will be obtained in accordance with applicable U.S. and host nation laws, treaties, international agreements, and directives. Commander, USFORHAITI, does not have the authority to waive any of the statutory or regulatory requirements contained in the Federal Acquisition Regulation (FAR).

(3) (U) Only contracting officers may enter into and sign contracts on behalf of the U.S. Government. Only those persons who possess valid contracting warrants may act as contracting officers and then only to the extent authorized. Only those persons who have been appointed as ordering officers by competent authority may make obligations under the terms of, or pursuant to contracts.

(4) (U) Avoid unauthorized commitments. Although an unauthorized commitment is not binding on the U.S. Government, in appropriate cases it may be ratified by an authorized person in accordance with the FAR provisions. Unratified unauthorized commitments are the responsibility of the person who made the commitment. In appropriate cases, such persons may also be subject to disciplinary action.

l. (U) International Agreements and Congressional Enactments. All international agreements will be in writing. Pursuant to reference (k), agreements of any kind in which the U.S. or a U.S. military component is a party require the written authorization of CINCUSACOM. Agreements made under UN authority and procedures are not affected by reference (k).

m. (U) Nuclear, Biological, and Chemical Weapons. Riot control agents are an authorized method of employing non-deadly force under the UNMIH ROE. No further U.S. authorization is required for their employment.

n. (U) Targeting. A judge advocate will review all fire support targeting lists to ensure compliance with the Law of War and ROE, and will act as a member of the JTF targeting cell.

o. (U) Detainees. [The UNMIH will exercise only that degree of control over non-UNMIH persons that is necessary to establish and maintain essential civic order. UNMIH is not tasked to perform Haitian law enforcement or judicial responsibilities.] Wherever practicable, and as soon as possible, deliver custody of non-UNMIH personnel detained for suspected offenses against UN personnel or property to official representatives of the GOH. Further guidance regarding the detention of non-UNMIH persons is contained in the UNMIH rules of engagement, and ref (d).

p. (U) Interaction with the International Committee of the Red Cross (ICRC). All interaction with non-governmental organizations (NGOs) should be accomplished through the UNMIH staff, including the civilian staff of the Special Representative. The SJA will continue to monitor all Law of War issues and provide subject matter expertise to the UNMIH staff.
NOTES
CHAPTER 27

CENTER FOR LAW AND MILITARY OPERATIONS (CLAMO)

REFERENCES

1. FM 27-100, Legal Support to Operations (1 March 2000).
2. FM 5-0, Army Planning and Orders Production (January 2005).

I. OVERVIEW

The purpose of this Chapter is to familiarize legal personnel with the Center for Law and Military Operations (CLAMO), the U.S. Army’s Combat Training Centers (CTC), and to assist in preparing judge advocates (JAs) and paralegals for deployments.

II. CLAMO: A RESOURCE

A. Mission. CLAMO’s mission is to collect and synthesize data relating to legal issues arising in military operations, to manage a central repository of information relating to these legal issues and to disseminating resources about these issues to facilitate the development of doctrine, organization, training, materiel, leadership, education, personnel, facilities as these areas affect the military legal community.

1. CLAMO is a joint, interagency, and multinational legal center located at The U.S. Army Judge Advocate General’s Legal Center and School in Charlottesville, Virginia. In addition to U.S. Army judge advocates (JAs), CLAMO’s staff has included members of the U.S. Marines, U.S. Coast Guard, Department of State, The British Army, and both the Royal Australian Army and Air Force.

2. As its name implies, CLAMO engages in collecting and synthesizing data relating to law and military operations, and has done so since inception via SECARMY order in 1988. This information is collected from a variety of resources, including both formal and informal after-action review (AAR) interviews with recently redeployed legal personnel, written AARs, observations from Army Combat Training Centers, source documents submitted by deployed JAs, and through written communications with deployed JAs submitting requests for assistance/information (RFIs/RFAs) to CLAMO.

3. The data CLAMO collects includes materials relating to the practice of military justice, international law, administrative law, civil law, claims, and legal assistance as well as information on legal issues arising during the conduct of homeland security operations, coalition operations, and interagency operations.

4. Once information is collected, CLAMO acts as the central repository within the Army and Marine Corps for these memoranda, after-action materials, and lessons learned. This information is maintained for current and future reference and to facilitate the development of training, doctrine, force structure, materiel, curriculum and other resources. This material is also used to integrate lessons learned from operations and the CTCs into the curricula of all relevant courses conducted at TJAGLCS.

B. Publications. CLAMO takes the lessons learned from the various resources and compiles them into written texts. CLAMO has written numerous publications on a wide variety of topics, ranging from hurricane relief to current operations in Iraq and Afghanistan. Recent AARs have suggested that a majority of the legal lessons learned in diverse contingency operations are similar in nature. As a result, many of the same “lessons” are relearned each time a new operation commences. To assist legal personnel in avoiding repeated relearning of these lessons, CLAMO is currently
compiling a compendium of lessons learned from each of the aforementioned publications as well as current operations. Estimated release will be in the fall of 2006.1

CLAMO publications include:

3. FM 27-100, Legal Support to Operations (with the Combat Developments Department, TJAGLCS) (2000).

C. Resource Databases. CLAMO maintains an Internet-accessible database with more than 6,000 primary source documents; directives; regulations; country law studies; graphic presentations; photographs; and items of legal work product at http://www.jagcnet.army.mil/clamo. Registration for access to JAGCNet is available upon application by members of the Department of Defense legal community and legal personnel from certain foreign countries. Registered JAGCNet users are able to view the entire database while nonregistered users are able to view only certain portions of the database. The database includes the following major categories:

<table>
<thead>
<tr>
<th>Administrative Law</th>
<th>Homeland Security</th>
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</thead>
<tbody>
<tr>
<td>Civil Law</td>
<td>Interagency Operations</td>
</tr>
<tr>
<td>Claims</td>
<td>International Law</td>
</tr>
<tr>
<td>Coalition Operations</td>
<td>Legal Assistance</td>
</tr>
<tr>
<td>Country Materials</td>
<td>Military Justice</td>
</tr>
</tbody>
</table>

To access the CLAMO unclassified database:
If you are a first time user (i.e., you do not have a JAGCNet user name and password):

- Go to the www.jagcnet.army.mil web site.
- Click the “Request/Update Account” link at the left side of the page.
- Follow the instructions.

Once registered, or if you already have a JAGCNet user name and password:

- Go to the CLAMO home page site directly at www.jagcnet.army.mil/clamo OR go to the www.jagcnet.army.mil web site and click the “Center for Law and Military Operations” link.
- Click the “CLAMO Databases” link.

CLAMO also maintains a classified database containing many operational law products, ranging from classified international agreements to classified Rules of Engagement (ROE) presentations.

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To access the CLAMO classified database:

- Go to http://www.us.army.smil.mil (you will need Secure Internet Protocol Router Network (SIPRNET) access). First time users will have to register. If you are not in the Army, the site will ask you for an Army sponsor. If you do not have an Army sponsor, call CLAMO for assistance at 434-971-3339 (DSN prefix 521). First time users must wait 24 hours before proceeding to the next step.
- Click the “Collaborate” tab at the top of the page.
- Click “Army Communities.”
- Under the “Unsubscribed Army Communities and Knowledge Centers” heading, click the “Legal” link.
- Under the “Legal” heading, check the “CLAMO” box.
- A “Subscribe” icon will appear at the top of the page. Click the icon to complete the process.

D. The Army JAG Corps’ JAGCNet Databases. In addition to the CLAMO databases, the Army Judge Advocate General’s Corps maintains databases dedicated to all core legal disciplines. These databases are available to registered users at http://www.jagcnet.army.mil. On the JAGCNet home page, simply click on any one of the “public core functional areas” (administrative law, military justice, civil law, claims law, international law, legal assistance, and operational law) to access the desired database.

E. CLAMO’s Organization.

1. CLAMO is located at the Army Judge Advocate General’s Legal Center and School in Charlottesville, VA. The director is an active duty Army JA lieutenant colonel. CLAMO is also staffed with a Deputy Director; a Director, Domestic Operational Law; a Director, Joint Operational Law; a Director, Interagency Operational Law; a Director, Coalition Operations; one Army Advanced Operational Law Studies Officer; a Coast Guard JA; a Legal Administrator; and a CLAMO Staff NCO.

2. The Deputy Director provides assistance to legal teams preparing to deploy or deployed on both exercises and operations, as well as coordinates with the JAs and paralegal Observer Controllers at the CTCs to identify current legal issues and trends that rotational units confront. The Director of Domestic Operational Law is the primary point of contact for legal issues arising from domestic support operations and handles all Reserve Component legal issues. The Director of Joint Operational Law, a Marine Corps JA, handles all Marine-specific and joint legal issues. The Director of Interagency Operational Law, a State Department Attorney, addresses interagency legal issues and the Director of Coalition Operations, a British Army legal officer, addresses coalition legal issues. The Advanced Operational Law Studies Officer serves a one-year tour in CLAMO gaining additional operational legal experience by deploying on real-world missions and to the CTCs to observe and assess legal issues from current operations. The Coast Guard JA is on a similar one-year tour with CLAMO. The CLAMO Legal Administrator and Senior Operational Law NCO provide support to deployed legal administrators and enlisted paralegals. They gather and analyze legal lessons learned from the legal administrator and paralegal perspective. In addition to the specific responsibilities outlined above, all the CLAMO staff provide assistance to deployed legal personnel and participate in the production of CLAMO’s various publications.

F. Contact CLAMO. CLAMO invites contribution of operational law materials, ideas from the field, comments about its products, and requests for information. E-mail, call or write to request or submit materials. E-mail CLAMO at CLAMO@hqda.army.mil, SIPRNET or classified e-mail at CLAMO@hqda-s.army.smil.mil. Write to the Center for Law and Military Operations at 600 Massie Road, Charlottesville, Virginia 22903-1781. Call CLAMO at (434) 971-3278/9, DSN prefix 521. Visit the CLAMO web page at www.jagcnet.army.mil/clamo.

III. COMBAT TRAINING CENTER (CTC) PARTICIPATION

The Army has four combat training centers: The Joint Readiness Training Center (JRTC), The National Training Center (NTC), The Joint Multinational Readiness Center (JMRC), and The Battle Command Training Program (BCTP). These four CTCs, along with the Joint Warfighting Center (JWFC), train all components of the fighting force. Each of the CTCs focuses on specific warfighting elements incorporating lessons from all recent operations, including those in the Balkans, Afghanistan and Iraq. This section will describe the CTCs, who they train, and the role of the JA and paralegal at each.
A. The Joint Readiness Training Center.

1. The JRTC is located at Fort Polk, LA. This CTC focuses primarily on training brigade task forces for the full spectrum of military operations in the contemporary operational environment (COE) and mission rehearsal exercises (MRX). This is accomplished through the use of tough, realistic training conditions in both remote and urban environments.

2. A rotation at JRTC varies in length, but generally lasts from 14-21 days. Units ordinarily begin planning for their JRTC rotation more than 7 months prior to the rotation, and identify their training objectives to JRTC at home station 210 days prior to execution. Around 90 days before the rotation, the unit will send primary staff members to JRTC for the Leadership Training Program (LTP). Judge advocates should be integrated into the staff to participate in the LTP. During the LTP, JAs have the opportunity to plan an operation with the brigade staff. Judge advocates will meet the OPLAW O/Cs during the time set aside for Battlefield Operating Systems (BOS) O/C linkup at the end of the LTP session. Time spent during LTP should be used to prepare for the upcoming rotation. Consider developing an office Mission Essential Task List (METL) or the major training objectives for the Brigade Operational Legal Team (BOLT) to accomplish during its JRTC rotation.

3. The typical training scenario at JRTC includes a brigade-sized joint task force conducting a relief in place (RIP) with a fictitious brigade in the location where it is scheduled to deploy. Observer/controllers act as the outgoing Brigade JA for one day. During the RIP day, JAs should identify issues for the outgoing unit to answer. Also identify areas in the maneuver area to see or personalities to meet based on planned interactions during the rotation. In addition to the approximately 3,500 troops supporting the brigade, there are also approximately 1,500 troops supporting echelons above division (EAD) units during a normal rotation. These EAD units may include a special forces unit, a PATRIOT battalion, a combat hospital or a corps support group. Numerous forces may augment the brigade task force to provide flexibility and “light-heavy” integration. Such forces include mechanized and armor units, special operations forces, Air Force Air Combat Command forces, and Civil Affairs (CA) and Psychological Operations (PSYOP) units. It is therefore incumbent upon the Brigade JA to determine how, when and where these units will receive training on the ROE for the rotation.

4. The JRTC provides a legally rich training environment. JAs will encounter issues such as the collection of intelligence from civilians; ROE; detention operations; claims; fiscal law (specifically Commanders’ Emergency Response Program (CERP) and Operation and Maintenance (O&M) funds); and numerous investigations. Very few of the issues that arise for the BOLT are “injects.” Instead, the vast majority of these issues arise as the result of actions taken by the brigade. For example, units that cause damage or act recklessly in civilian-populated areas will see a significant number of claims arise as a result. Units may be directed to investigate fraticides or the deaths of civilians, even though the unit may not be aware that it caused the deaths of those persons, except from allegations that are made in the local media. The International Committee for the Red Cross (ICRC) will conduct inspections of the brigade detention/internment facility, and JAs will be directed to be present during such inspections. Expect that multiple events that require the presence of a JA will arise on the same day, forcing the BOLT to integrate paralegals more heavily into operations than otherwise expected. Anticipate that paralegals will be present at the battalion level, in accordance with Army doctrine and unit MTOE, rather than consolidated at the brigade level. Ensure that paralegals have the training required to spot issues during battalion planning sessions, and that they have a method of communication with attorneys at brigade. Take the time to review battalion-level TACSOPs and integrate paralegal tasks into the battalion TACSOP. Developing claims packets, investigations packets, detention packets, ROE matrices, CERP guidance, and reviewing SOPs will also assist the JA prior to deployment to Fort Polk.

5. While at the JRTC, U.S. forces encounter many difficult situations dealing with civilians. Over 1,000 civilians are on the battlefield, a significant number of whom are non-native English speakers who will not speak with rotational units in English. Civilians on the battlefield (COB) perform multiple roles, including those supporting the host nation government and the U.S. government, as well as those espousing the overthrow of the host nation government. Many of the COBs are neutral, and can be swayed. What this means for the BOLT is that the prompt payment of claims, the rapid use of CERP monies, and plans in place to affect the neutral civilian populace can have a significant impact on the area of operations. Units will encounter non-governmental organizations (NGO), competing governmental organizations, political parties, news media, police and paramilitary forces, and insurgent military forces. The presence of these organizations may require JA involvement to determine their status, and how they should be treated by U.S. Forces.
6. There are four O/Cs at JRTC: three JAs and one paralegal NCO. These O/Cs take a hands-on role in teaching, coaching and mentoring the BOLTs involved in the exercises in an effort to help them improve their respective contributions to their unit’s mission. After significant events or at the end of the day, JA O/Cs will conduct “green book” after-action reviews (AAR) to reinforce positive and negative actions or trends within the BOLT or throughout the brigade. AARs are designed to help the BOLT become better as a collective whole. Formal AARs are conducted after each operational phase, and a final exercise review occurs at the exercise conclusion. Upon leaving JRTC, note cards are given to the rotational unit to assist with actions that can be taken over the short term to improve BOLT and unit performance. Later, a Take Home Packet capturing O/C observations is provided to the BOLT and the unit to assist the BOLT.

7. In conclusion, a BOLT should begin preparing for its rotation a minimum of 90 days prior to the rotation. Greater preparation by the BOLT results in a higher level of legal support to the brigade during operations. A BOLT that arrives with personnel who are untrained for the mission, lacks the prepared materials, and has not developed an ROE card will have far more work than it can handle during the unit’s rotation. Similarly, paralegals who are not integrated with their battalion will find themselves pulling far more details than their peers and unable to perform their mission for the BOLT.

B. The National Training Center (NTC).

1. The NTC is located at Fort Irwin, California, in the middle of the Mojave Desert. In July 2004, the NTC training environment shifted from the traditional role of training heavy Brigade Combat Teams (BCT) in mid-to-high intensity conflict, to preparing brigade-level units to support the Global War on Terror (primarily, deployment to Afghanistan and Iraq). The NTC regularly hosts brigade-sized units—regular Army BCTs, Stryker Brigade Combat Teams (SBCT), or Army National Guard Brigade Combat Teams (collectively, “brigades”)—sometimes deploying them directly from the NTC into other theaters of operation. Much like JRTC, this training is accomplished through the use of realistic joint and combined arms training in COE-based scenarios and MRXs. The NTC provides comprehensive training scenarios from force-on-force maneuver fighting in a high-intensity environment, to brigade-size live fire, to stability operations and support operations (SOSO) training in a continuous environment.

2. The maneuver box at the NTC is as large as the state of Rhode Island (1,001 square miles). The depth and width of the battle space gives a brigade the unique opportunity to exercise all of its elements in a realistic environment. This is often a unit’s only opportunity to test its combat service and combat service support elements over a doctrinal distance. Brigades must be able to communicate through up to 8 communications corridors, evacuate casualties over 40 kilometers, and navigate at night in treacherous terrain with few distinguishable roads. Other environmental conditions, such as a 40 to 50 degree diurnal temperature range, winds over 45 knots, and constant exposure to the sun, stress every system and soldier to their limit.

3. The NTC’s training scenario is typically based on COE scenarios originally developed at Fort Leavenworth. However, as NTC began training brigades for deployment to Iraq and Afghanistan, the scenarios shifted from COE to a true Iraq or Afghanistan scenario with actual Arabic names and Arabic-speaking role players. These MRX rotations have become common at the NTC. The MRX scenario places the brigade in a country or region recently occupied by U.S. and coalition forces, much like Afghanistan or Iraq. The brigade conducts a transfer of authority with the outgoing unit, then takes responsibility for an area of operations containing 7-10 villages populated by 1,000-4,000 civilians (played by contracted personal and 11th ACR soldiers). The brigade must conduct SOSO operations dealing with local leaders, militant organizations, coalition forces, terrorists, displaced civilians, non-governmental organizations, and local and international press. The end state for the brigade is to conduct elections and hand over control of their sector to local security and government leaders. The COE-based scenario deploys the brigade into a country that is on the brink of invasion from its neighboring country. The brigade must conduct Reception, Staging, Onward Movement and Integration (RSOI) in a new theater of operations. The brigade is then tasked to fight through desert and populated areas to restore the international border of the supported country. The brigade experiences the full spectrum of operations, from high intensity conflict (HIC), to military operations in urban terrain (MOUT), to SOSO – all of which challenge the brigade resources and staff over the course of a 28-day rotation. In the COE scenario, the brigade will typically fight through 5-10 villages populated by civilians, militants and terrorists, and occupied by military forces. After the brigade clears a village, it must conduct civil military operations (CMO) to gain the support of the population left behind. The end state for the brigade is to defeat the aggressor forces, restore the international border of the host nation, reestablish safety and security in the host nation, and help legitimize the host nation’s government.
4. Each fiscal year, NTC conducts 10 rotations, each rotation consisting of 28 days. The first 5 days (RSOI 1-5) are spent generating combat power and integrating the brigade into the notional division headquarters, 52nd ID (M). During this period, there are host nation visits, civilian demonstrations, SOSO missions, media events, and attacks by militants and terrorists, which challenge the brigade JA and civil-military operations cell. The second phase, training days 1-10, is force-on-force and SOSO training where the brigade conducts high intensity, low intensity, and/or SOSO operations based on the two scenarios described above. During this time period, the brigade will either occupy a forward operating base (FOB) and conduct SOSO operations, or conduct force-on-force battles (offensive and defensive operations, as well as cordon, searches and raids). Most rotations include a third phase, training days 11-14, for live fire. The NTC is the only training area in the U.S. that allows a complete brigade-sized unit to conduct both a live fire attack and a live fire defense integrating all of the Battle Operating Systems (BOS), including direct air support from the Air Force. The brigade then fights through the ground upon which it conducts the live fire, requiring the brigade to carefully control its mobility and counter-mobility efforts, as well as its indirect fires. Live fire may also include a dismounted attack by light forces or MPs to clear militants or terrorists from the NTC live fire MOUT site. The final 8 days of the typical NTC rotation are regeneration of combat power and redeployment back to the brigade’s home station.

5. Judge advocates can expect to encounter numerous legal issues during all phases of the rotation. During the RSOI phase, JAs will be involved in humanitarian assistance operations, ROE training and annex production, interaction with key host nation civilians, and foreign claims, as well as “real world” emergency legal assistance and trial counsel duties. During the training days, whether it is high intensity, SOSO or live fire, JAs must deal with issues involving ROE; Law of War (LOW) violations; fratricide; detainee operations (Article V tribunals, status hearings); evidence collection; targeting (lethal and non-lethal); foreign claims; funding for humanitarian assistance operations; CERP funds; field contracting; support of and interaction with NGOs, CA soldiers and CMO; PSYOP; and information operations (IO).

6. Currently, there are three legal O/Cs at the NTC: two JAs and one paralegal NCO. Both JA O/Cs are responsible for teaching, coaching and mentoring the JAs involved in the exercise. The second JA focuses on developing scenarios, preparing COBs to interface with rotational units, and replicating the 52nd ID (M) Staff Judge Advocate (SJA). The JA O/Cs are also responsible for covering IO, CA, PSYOP and Public Affairs (PA) for the rotational unit. This gives rotational JAs important opportunities to interface and work with BCT S7 (IO) Officers, who require much legal support during real-world operations. There is a “HMMWV top” AAR after each civilian event, and a brigade-wide, instrumented AAR at the end of RSOI and after each battle period.

7. For more information on how to prepare for, and what to expect during, an NTC rotation, see the NTC portion of the CLAMO Website on JAGCNet. This site contains an NTC orientation, current JA issues and a detailed packing list. To contact NTC O/Cs, send an e-mail to: bronco70@irwin.army.mil.

C. The Joint Multinational Readiness Center (JMRC).

1. The Joint Multinational Readiness Center is located at Hohenfels, Germany. The JMRC trains tailored forces and headquarters for full spectrum, joint, and combined operations. It provides Current Force, Stryker Brigade Combat Teams, and Units of Action with tough, realistic, Army/Joint battle-focused training. The focus is on training adaptive leaders for full spectrum operations by integrating Joint, Interagency, Multinational (JIM) players, exploiting distributive live-virtual-constructive (LVC) capabilities, and focusing on execution of simultaneous, non-contiguous operations scenarios on the Joint Operational Environment (JOE) battlefield.

2. The JMRC trains up to a task-organized BCT, with selected division/corps and Joint Force assets. It plans and conducts MRX and mission readiness exercises to prepare units for operational missions, and conducts live fire exercises at the Company/Team level.

3. The JMRC supports the USAREUR Expeditionary Training Center with the Deployed Instrumentation System by providing CTC capabilities to deployed forces. It provides doctrinally-sound observations, training feedback and DOTMLPF feedback, and trends and lessons learned.

4. The JMRC typically conducts approximately five brigade rotations per year, each with embedded battalion rotations. The JMRC also conducts two MRXs per year and teaches four Individual Readiness Training Situational Training Exercises (IRT STX) per month. Each brigade rotation is comprised of up to three battalion-sized task forces. Rotations typically employ the 3-5-14-3 day rotational task force window model: 3 day deployment/MILES draw; 5 day
company-focused lane training (STXs); 14 day force-on-OPFOR maneuver exercise in movement to contact/attack/defend stages; and a 3 day recovery.

5. JAs can expect to encounter a wide variety of legal issues at JMRC, whether involved in HIC or stability and support operations. Issues that routinely arise include ROE training and annex production; detention operations; foreign claims; targeting (lethal and non-lethal); LOW violations and investigations; the handling of displaced persons; and fiscal law issues.

6. Currently, there is one JA O/C (known as “Mustang 05”) at JMRC. The role of the JA O/C is to teach, coach and mentor the JAs and enlisted paralegals involved in the exercise in order to help them improve their contribution to the unit’s mission. The JA O/C conducts an informal “hotwash” at the conclusion of each mission; a more formal AAR is conducted at the culmination of the unit’s training exercise. Two brigade-wide, instrumented AARs are conducted during the rotation: one at the mid-point, and one upon conclusion of the rotation. The JA O/C captures his observations of the BOLT in a take home packet that is provided to the BOLT upon the conclusion of the rotation.

D. The Battle Command Training Program (BCTP).

1. The BCTP is located at Fort Leavenworth, Kansas. The BCTP supports realistic, stressful training for corps, division, and BCT commanders, and supports Army components participating in joint exercises to assist the Army Chief of Staff in fulfilling his duties to provide trained and ready units to win decisively on the modern battlefield and conduct contingency operations worldwide.

2. The BCTP is composed of four Operations Groups (OPSGRP), a Headquarters, and the World Class Opposition Forces (WCOPFOR). The Operational Law Observer Trainers (OPLAW OTs), three JAs assigned to Headquarters, BCTP, support all of the OPSGRPs. Each OPSGRP is commanded by a colonel, known as the Commander, Operations Group (COG), and has a unique mission. Operations Groups A and B focus primarily on training division- and corps-sized units. The exercises ordinarily consist of traditional warfighter exercises (WFX) or specific MRXs. Operations Groups A and B also conduct planning conferences, seminars, and advanced-decision making exercises (ADME) for training units. Operations Group C focuses on training National Guard brigades and separate active duty BCTs. Operations Group C is also responsible for conducting brigade-level training on urban operations. To accomplish this mission, OPSGRP C has a mobile training team (MTT) that travels to units and conducts seminars on urban operations for brigade commanders, their staffs, and their subordinate commands. Before WFXs and MRXs conducted by OPSGRPs A, B, or C, the designated OPSGRP conducts a seminar at either Fort Leavenworth, KS, or the training unit’s home station. Operations Group D focuses on ASCC/ARFOR training and Army components participating in joint exercises. This OPSGRP does not normally conduct its own exercises. Instead, it observes training units during joint exercises, often in conjunction with the Joint Warfighting Center of Joint Forces Command (JFCOM).

3. BCTP differs from NTC, JRTC, and CMTC in two respects. First, BCTP is a “mobile CTC.” The OPSGRPs from BCTP travel to the unit to conduct training. Second, with BCTP exercises, there is no tangible maneuver battlespace, or “box.” Instead, training is performed via computer simulation within a notional computer-generated box. Many spontaneous legal issues arise naturally during the course of an exercise, such as targeting issues, fratricides, detention operations and COB. Additionally, OPSGRPs inject legal issues into the training scenario. “Inject” topics include: law of armed conflict; ROE; international agreements; justification of the use of force; contract and fiscal law; military justice; foreign claims; and legal aspects of joint, inter-agency, NGO and international organization coordination. For corps and division MRXs and WFXs, many of these issues are injected via the “Green Cell,” a neutral exercise control cell that adds greater realism to training events. Normally, two JAs from the training unit or an augmenting unit are tasked to support the contractors in the Green Cell. The tasked JAs inject and track legal issues and provide legal guidance to Green Cell personnel on other proposed injects. The number of legal events inserted depends on the training unit and the SJA’s training objectives. Ideally, the training will stress all members of a unit’s legal team and present an opportunity to examine the relationships between the legal team, unit commanders and staff sections.

4. Approximately 100 days before a BCTP training exercise begins, the OPSGRP plans and executes a five to seven day Battle Command Seminar (BCS) at Fort Leavenworth, KS, or the unit’s home station. The seminar affords the commander and staff an opportunity to focus on the military decision-making process (MDMP) and build the battle command staff. Normally, a reduced staff from the training unit that includes the SJA and the Chief of Operational Law participates in the seminar discussions and an MDMP exercise.
5. Each BCTP exercise is based on the training unit commander’s METL. Once the exercise actually begins, the OPLAW OTs, with help from the JAs working in the Green Cell, support the unit’s training objectives by monitoring events that indicate how well the unit has integrated the SJA cell into its operations. All BCTP OTs observe the relationships between the training unit’s SJA cell and commanders and staff sections to help identify ways in which the SJA cell can be better integrated into the command information process. OPLAW OTs work directly with the SJA to help improve staff functions, information flow, and management processes.

6. Every OPSGRP rotation includes at least two formal AARs lead by the COG. In addition, the OPLAW OT conducts at least one informal AAR with the SJA cell, several “hotwashes,” and a great deal of one-on-one mentoring for the JAs undergoing training.

IV. DEPLOYMENT PREPARATION

A. Deployment preparation falls into two categories: (a) general and (b) mission-specific. General deployment preparation should be continuous and ongoing. Mission-specific deployment preparation begins once a warning order is received or a deployment is imminent. Ongoing, general pre-deployment preparation is the key to success. There are many tasks the operational JA, Brigade JA, and other attorneys can perform now and on a regular basis to better prepare them for a short-notice deployment. A few examples include:

1. Creating a pre-deployment SOP and checklists that are exercised and rehearsed.

2. War-gaming deployments. Walk up the escalating scale of contingencies with the SJA and create an office-level plan detailing who will deploy and how deployed JA and paralegal positions will be staffed. This is a prime opportunity to tie in nearby Reserve Component legal personnel and develop a working relationship with them before a contingency arises.

3. Create a “battle box” loaded with legal references, materials, CLAMO publications and its DVD, Electronic Judge Advocate Warfighting System (E-JAWS) and its supporting equipment, and office supplies.

4. Create and streamline an efficient Soldier Readiness Program (SRP) for supported units to avoid last minute waves of wills, powers of attorneys, family support plan issues, etc.

B. Whether deploying to a CTC, another exercise, or an actual operation, the keys to pre-deployment preparation remain the same:

1. Doctrine.

2. Training.

3. Leadership and Integration.

4. Legal Support Plan (Organization, Materiel and Soldiers considerations).

C. Doctrine. General deployment preparation must begin with the Judge Advocate General’s Corps keystone doctrinal publication for legal support to operations, FM 27-100. FM 27-100 explains the role of the legal team in support of military operations through the core legal disciplines. It provides the basis for legal training, organizational and materiel development, and it contains guidance for SJA and other legal personnel, as well as for commanders and their staffs.

D. Training. As reflected in current operations, there is no substitute for tough, realistic training. Preparation for deployment requires training of three target audiences: JA personnel, commanders and their staffs, and Soldiers. Training methods include briefings, individual training, leader/commander training, and collective training.
1. **Judge Advocate Personnel.** SJAs/Command Judge Advocates (CJAs) are responsible for implementing a training program for their legal personnel. This program should abide by the Army’s principles of training. See FM 27-100, section 4.5, for a detailed description of these principles and how a training program should be established.

   a. **METL.** A legal office training program must be integrated with the unit’s overall mission and training program. This is done through the development of battle tasks and selection of those tasks that are mission essential to form the METL. Based on these tasks, subordinate collective and individual tasks are developed with conditions and standards.

   b. **Training Plan.** Once the METL, battle, and supporting collective and individual tasks are identified, a training plan should be developed. The training plan should begin with an assessment of each task’s training status; i.e., trained, needs improvement or untrained. Then a long-range plan of specific training events and activities is developed to bring untrained tasks and tasks needing improvement to a trained level, while ensuring trained tasks remain constant. The training program should be a cycle of assessment, training, evaluation and retraining.

   c. **Common Soldier Task Training (CTT).** Training must address both the Soldier and the lawyer and include tactical skills and legal skills. Legal personnel must all train common Soldier tasks. Often, it is possible to get this training from the supported combat units, providing an added opportunity for integration with units.

   d. **Legal Skills.** In today’s legally complex operations, the JA must be a “jack of all trades,” proficient in all of the core legal disciplines and legal functional areas. Today’s operational environment often requires JAs and their enlisted paralegals to be geographically dispersed and to operate individually. Thus, JAs and paralegals must all train in each of the core legal disciplines. Paralegals should be able to recognize legal issues requiring JA attention (“issue-spot”); research to obtain answers and guidance; initiate investigations and actions; and be familiar with all other aspects of the delivery of legal services in a potentially austere environment.

   e. **Types (unit, office, individual).** Legal personnel should use all available training methods. Unit collective training is a prime mode of conducting common task training. Office professional development sessions and mini-JA exercises are good for training JAs in the core legal disciplines and the practice of operational law. When field training opportunities arise, legal teams should deploy and exercise their technical chains. Ultimately, all legal personnel must proactively seek out resources, reading materials and opportunities to train themselves.

2. **Commanders and Staff.** Judge advocates must know how to train commanders and staffs in the critical operational issues of ROE and LOW. However, general deployment preparation should also include a strong preventive law training program. For example, commanders and staff should be trained on fiscal law principles and constraints. This will help prevent unauthorized commitments in operations and exercises. Preventive legal assistance instruction should educate commanders about the Servicemembers’ Civil Relief Act (SCRA), basic tax filing and exemption considerations that accompany a deployed environment, and more.

3. **Soldiers.** Judge advocate-conducted ROE, LOW and Code of Conduct training of Soldiers is the minimum requirement. However, like commanders and their staffs, Soldiers also stand to gain from preventive law training in the core legal disciplines. Instruction on basic family and financial obligations and how they are affected by deployments should be part of ongoing general deployment preparation. Additionally, instruction on the concept and normal contents of general orders helps Soldiers understand the deployed disciplinary environment.

C. **Leadership and Integration.** A critical lesson learned and observation from most deployments is the importance of pre-deployment integration with the supported commander, staff and unit. Judge advocates must take the initiative and

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3 See U.S. DEP’T OF ARMY, FIELD MANUAL 27-100, LEGAL SUPPORT TO OPERATIONS (1 Mar. 2000). The six core legal disciplines are administrative law, civil law, claims, international law, legal assistance and military justice. The three legal functional areas are command and control, sustainment, and personnel service support (or support, for short). The practice of operational law consists of legal services that directly affect the command and control and sustainment of an operation.

4 See CENTER FOR LAW AND MILITARY OPERATIONS, RULES OF ENGAGEMENT (ROE) HANDBOOK FOR JUDGE ADVOCATES, Ch.2 (1 May 2000) (detailing ROE training).
proactively lead legal support to operations. This means focusing on deployment preparation, developing legal support plans (see para. D. below), and integrating with the unit. Efforts to integrate with the command and staff will become easier as the Army transforms and the JAs are assigned to brigades. Legal personnel should attend regularly-scheduled meetings (training, command and staff), social events, field exercises and key training events. Moreover, legal personnel should ensure that legal issues and reporting requirements and formats (such as fratricides, LOW violations and civilian casualties) are integrated into unit standing operating procedures (SOPs). Mission-specific integration should include attending planning meetings, situational updates, commander backbriefs, and orders briefings.

D. Legal Support Plan (Organization, Materiel, and Soldiers Considerations).

1. In general deployment preparation, the legal support plan is the Deployment SOP. The Deployment SOP should be constantly reviewed, revised and rehearsed. In mission-specific deployment preparation, the legal support plan is the Legal Annex to the Operations Order/Plan (OPORD/OPLAN). The legal support plan is the first and most significant task to be performed by the SJA/CJA in preparing for deployment.

2. For specific missions, decisions must be made as to the personnel, resources, materiel and equipment required to provide legal support throughout the phases of the operation and throughout the area of operations. The legal support plan must consider and support each phase of the operation. It should map out the personnel, resources, materiel and equipment needed, as well as where they are needed, and when and how they will get there. The plan should account for legal personnel in the Time Phased Force Deployment Data (TPFDD) so they arrive in theater at appropriate times, meet load-out deadlines for vehicles and equipment, and consider what communications support will be available throughout the theater, etc. The legal support plan should be tied to both the legal preparation of the battlefield and overall mission analysis. The Legal Annex to the OPLAN/OPORD is a formal, written distillation of the legal support plan.

   a. Legal Preparation of the Battlefield (LPB).

      (1) Even though the legal issues confronted by a JA in operations are varied, they also are predictable to a great extent. Predicting legal issues in an operation is important because doing so contributes directly to the JA’s planning and decision-making process. One method of predicting the legal issues is to read AARs and lessons learned materials gathered and published by CLAMO. Another proactive method of predicting legal issues is to conduct Legal Preparation of the Battlefield (LPB). Legal preparation of the battlefield is a methodology, or a planning tool, derived from the Intelligence Community’s Intelligence Preparation of the Battlefield (IPB), to help the JA anticipate legal issues in operations. Simply put, the JA prepares a chart analyzing requirements from each core legal discipline for each phase of the operation (see Figure 1).

      (2) Next the JA identifies those issues that are mission-critical, and attempts to resolve them proactively—applies “preventive law” to any issues that can be addressed prior to deployment—and raises “show-stoppers” to the commander and his or her staff. This is done in the format of a legal estimate.

      (3) The resulting LPB product should also be used to create a legal support plan. As operations change over time and by phase, so too will the type and quantity of legal issues. Phases of an operation may be generically labeled, such as mobilization and predeployment, deployment and entry, and redeployment and demobilization. Operations may have more mission-specific names, such as Joint Task Force Bravo’s phases for the Hurricane Mitch relief operations in Honduras: readying, reaction, relief, and rebuilding.

      (4) The type and quantity of legal issues faced by JAs, as well as the quality of information available upon which to base an analysis, and hence the basis of legal opinions, will vary by phase. This lesson was learned in Bosnia, and the Hurricane Mitch relief operations, and most recently in Iraq. The patterns of legal issues that developed

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5 Legal Preparation of the Battlefield (LPB) is a concept developed by then MAJ Geoffrey Corn of the International and Operational Law Department at the Judge Advocate General’s School, Charlottesville, Virginia. A more complete explanation of the LPB process can be found at International and Operational Law Note, A Problem Solving Model for Developing Operational Law Proficiency: An Analytical Tool for Managing the Complex, ARMY LAW., Sept. 1998, at 36.

during past operations may help JAs to conduct better legal preparation of the battlefield for future operations. Accurately predicting the flow of legal issues allows the JA to better tailor legal support to the specific operation. An important lesson learned about rapidly changing phases in an operation is that legal opinions can grow “stale” (i.e., become invalid or erroneous) with time. JAs must ensure legal opinions address each issue under the current facts and situation, and that commanders do not rely upon old or uniquely-grounded opinions as a continued basis of authority.

b. The Military Decision Making Process. The SJA or CJA must be part of the MDMP and its seven steps: (1) Receipt of mission; (2) Mission analysis; (3) Course of action development; (4) Course of action analysis; (5) Course of action comparison; (6) Course of action approval; and (7) Orders production. Functions performed by staff members, to include the SJA/CJA, include providing information; making estimates; making recommendations; preparing plans and orders; and supervising the execution of decisions. Mission analysis is critical to the overall planning process and to the preparation of the legal support plan. Mission, Enemy, Terrain and weather, Troops and Support, Time, and Civil considerations (METT-TC) is an analytical tool critical to conducting mission analysis, creating the legal estimate, and creating a legal support plan. While LPB maps out the types and quantities of legal issues expected to arise through the operation, the METT-TC analysis fills in the remaining gaps, context and constraints. For example, by considering where friendly troops will be, what they will be doing, what enemy actions will likely occur, where displaced and/or host nation civilians are likely to be, etc., JAs can better decide where provision of legal support is most critical.

c. The Resulting Product. The Legal Annex to the OPLAN/OPORD LPB is a device for predicting the type and quantity of legal issues that will arise through the phases of an operation. Legal preparation of the battlefield is interrelated with METT-TC analysis, as LPB is based in part on the projected phases of the operation. Accordingly, METT-TC analysis should be done in conjunction with the commander and other staff members during the decision-making process. By tying together the LPB-predicted flow of legal issues with the concept and phases of the operation, an idea of how many JAs will be needed and where, and at what times (when), may be developed. Then, after considering the overall task organization—units that will compose the deployed forces and their organic JA assets—the decision as to who (which specific JAs by name or position) will deploy is made. The result should be a written Legal Annex to the OPLAN/OPORD that summarizes the legal support to the operation throughout the area of operations for all needed phases.

NOTE: Sample Legal Annexes and other sample legal products may be found on the CLAMO database (see para. II.C. above for instructions on accessing the CLAMO database) and Deployed JA DVD.

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8 See U.S. DEP’T OF ARMY, FIELD MANUAL 27-100, LEGAL SUPPORT TO OPERATIONS, sec. 4.2 Planning and Decision-Making (1 Mar. 2000) and CENTER FOR LAW AND MILITARY OPERATIONS, RULES OF ENGAGEMENT (ROE) HANDBOOK FOR JUDGE ADVOCATES, Ch.1 (1 May 2000) (currently under revision) (for detailed descriptions of the Military Decision Making Process and the Judge Advocate’s role therein).
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Figure 1. Legal Preparation of the Battlefield.
CHAPTER 28

INTERNET WEBSITES USEFUL FOR OPERATIONAL LAWYERS

Acquisition Deskbook Homepage http://www.deskbook.osd.mil

The United States Agency for International Development. www.usaid.gov

Air Force

Materiel Command http://www.afmc.wpafb.af.mil

Publications http://www.e-publishing.af.mil/

Aerospace Power Journal http://www.airpower.maxwell.af.mil

Army

Homepage http://www.army.mil


Field Manuals/TNG Cir. / Graphic TNG aids http://www-cgsc.army.mil/ or http://www.army.mil/usapa/doctrine/Active_FM.html

Various References http://www.usapa.army.mil

Associated Press http://www.ap.org

Association of the United States Army http://www.ausa.org


Brookings Institution http://www.brook.edu/

Cable News Network

http://www.cnn.com/

http://www.cnn.com/world (CNN World News)


http://www.cnn.com/ALLPOLITICS// (CNN Politics)

Center for Army Lessons Learned http://call.army.mil

Center for Defense Information http://www.cdi.org/

Center for Disaster Management & Humanitarian Assistance http://www.cdmha.org
Center for Nonproliferation Studies  http://cns.miis.edu/
Center for Strategic and International Studies  http://www.csis.org/
Central Intelligence Agency  http://www.cia.gov
Centre for Strategic Studies (New Zealand)  http://www.vuw.ac.nz/css/
Coalition for International Justice  http://www.cij.org/
Coast Guard  www.uscg.mil
Congress
  www.senate.gov
  http://www.house.gov
  http://thomas.loc.gov/
Congressional Record  http://www.gpoaccess.gov/index.html
Country Studies (DoS)  http://libfind.unl.edu:2020
Country Studies (Library of Congress)  http://lcweb2.loc.gov/frd/cs/
Court opinions
  http://www.law.emory.edu (includes decisions for 4th, 6th, and 11th Cir.)
Court of Appeals for the Armed Forces  www.armfor.uscourts.gov
Criminal Justice sites  http://www.vera.org/
Defense Intelligence Agency  http://www.dia.mil
Defense Link  http://www.defenselink.mil
Demining  http://www.humanitarian-demining.org/demining/default.asp
Department of Defense Directives and Instructions:  http://www.dtic.mil/whs/directives
Department of National Defence  http://www.dnd.ca/
Department of Justice  http://www.usdoj.gov
Department of State  http://www.state.gov
Department of Treasury  http://www.ustreas.gov
Embassies  http://www.embassy.org
Environmental Protection Agency  http://www.epa.gov
Europa  http://europa.eu.int
European Line  http://www.europeonline.com (provides latest info on events in Europe)
Executive Orders  http://www.fas.org/irp/offdocs/direct.htm
Federal Acquisition Regulations  http://acquisition.gov/comp/far/index.html (includes FAR Circulars)
Federal Acquisition Virtual Library  http://acquisition.gov/
Federal Bureau of Investigations (FBI)  http://www.fbi.gov
Federal Communications Commission  http://www.fcc.gov
Federal Register  http://fr.cos.com/
FedWorld  http://www.fedworld.gov/ (a one-stop location to locate/order USG documents)
Fletcher Forum  http://fletcher.tufts.edu (Forum requires a subscription.)
Forces Command  (FORSCOM)  http://www.forscom.army.mil/jag
Foreign Affairs  http://www.foreignaffairs.org
General Service Administration  http://www.gsa.gov
German Information Center  http://www.germany-info.org/relaunch/index.html
Hoover Institution  http://www-hoover.stanford.edu/
House Armed Services Committee  http://www.house.gov/hasc/
House of Representatives  http://www.house.gov/

**Human Rights**  [http://www1.umn.edu/humanrts](http://www1.umn.edu/humanrts) (Univ. Of Mn. Human Rights library)

**Industrial College of the Armed Forces**  [http://www.ndu.edu/icaf/](http://www.ndu.edu/icaf/)

**Institute for National Strategic Studies**  [http://www.ndu.edu/inss/insshp.html](http://www.ndu.edu/inss/insshp.html)

**Institute for the Advanced Study of Information Warfare**  [http://www.psycom.net/iwar.1.html](http://www.psycom.net/iwar.1.html)

**IntelWeb**  [http://intelweb.janes.com/](http://intelweb.janes.com/)

**Intelligence Related links**  [http://www.fas.org/irp/index.html](http://www.fas.org/irp/index.html)


**International Committee of the Red Cross**  [http://www.icrc.org](http://www.icrc.org)

**International Court of Justice Opinions**  [http://www.lawschool.cornell.edu/library/](http://www.lawschool.cornell.edu/library/)


**International Institute for Strategic Studies**  [http://www.iiss.org/](http://www.iiss.org/)

**International Laws and Treaties**

[http://www.fletcher.tufts.edu/](http://www.fletcher.tufts.edu/)

[http://www.jura.uni-sb.de/english/](http://www.jura.uni-sb.de/english/) (contains German & European codes)

**International Security Network**  [http://www.isn.ethz.ch](http://www.isn.ethz.ch)

**Jaffee Center for Strategic Studies**  [http://www.tau.ac.il/jcss/](http://www.tau.ac.il/jcss/)

**Janes's Information Store**  [http://www.janes.com/](http://www.janes.com/)

**Joint Chiefs of Staff**  [http://www.dtic.mil/jcs](http://www.dtic.mil/jcs)


**Joint Readiness Training Center**  [http://www.jrtc-polk.army.mil](http://www.jrtc-polk.army.mil)


**Justice Information Center (NCJRS)**  [http://www.ncjrs.org](http://www.ncjrs.org)

**Legal Research**

[http://findlaw.com](http://findlaw.com)
http://www.lawcrawler.com/

Legislative Information

http://thomas.loc.gov

http://www4.law.cornell.edu/uscode (access to the U.S.C.)

Library of Congress  http://www.loc.gov/

http://lcweb.loc.gov/homepage/lchp.html

http://thomas.loc.gov

MarineLink  http://www.hqmc.usmc.mil/

Marine Corps Judge Advocate Division Home Page  http://www.hqmc.usmc.mil

Marshall Center http://www.marshallcenter.org

Military Times  http://www.militarycity.com


Ministry of Defense (U.K.)  http://www.mod.uk/

National Archives and Records Administration  http://www.nara.gov

National Defense University  http://www.ndu.edu/

National Public Radio  http://www.npr.org/


National Technical Information Service  http://www.ntis.gov/

National War College  http://www.ndu.edu/nwc/index.htm

NATO  http://www.nato.int/

Navy Electronic Directives System  http://neds.daps.dla.mil/


Navy JAG Instructions  http://www.jag.navy.mil/JAGTools/JAGINSTRUCTIONS.htm

Naval Postgraduate School  http://www.nps.navy.mil/

Net Surfer Digest  http://www.netsurf.com/nd


Organization of American States  http://www.oas.org/

**RAND Corporation**  [http://www.rand.org/](http://www.rand.org/)

**Search tools**  [http://www.lycos.com](http://www.lycos.com)

  - [http://www.go.com](http://www.go.com)
  - [http://www.altavista.com](http://www.altavista.com)
  - [http://www.yahoo.com](http://www.yahoo.com)
  - [http://www.google.com/](http://www.google.com/)
  - [http://www.dogpile.com](http://www.dogpile.com)
  - [http://webcrawler.com/](http://webcrawler.com/)

**Senate**  [http://www.senate.gov](http://www.senate.gov)

**Senate Armed Services Committee**  [http://www.senate.gov/~armed_services/](http://www.senate.gov/~armed_services/)

**Smithsonian Institution**  [http://www.si.edu](http://www.si.edu)

**Social Security Administration**  [http://www.ssa.gov](http://www.ssa.gov)


**Time Magazine**  [http://www.time.com/time/](http://www.time.com/time/)


**Treaties**  See United Nations

**Unified Commands**

  - [http://www.transcom.mil](http://www.transcom.mil) (TRANSCOM)
  - [http://www.eucom.mil](http://www.eucom.mil) (EUCOM)
  - [http://www.pacom.mil/](http://www.pacom.mil/) (PACOM)
  - [http://www.southcom.mil/](http://www.southcom.mil/) (SOUTHCOM)
  - [http://www.centcom.mil](http://www.centcom.mil) (CENTCOM)
  - [http://www.socom.mil](http://www.socom.mil) (SOCOM)
  - [http://www.jfcom.mil](http://www.jfcom.mil) (JFCOM)
    http://www.un.org/depts/dpko  (UN PKOs)
United Nations Scholars’ Workstation  http://www.library.yale.edu/un/
U.S. Army Command and General Staff College  http://www-cgsc.army.mil
U.S. Congress (Thomas)  http://thomas.loc.gov/
U.S. Government (General)  http://www.fedworld.gov
United States Institute of Peace  http://www.usip.org/
U.S. Information Agency  http://dosfan.lib.uic.edu/usia/
U.S. Marine Corps:  www.usmc.mil
United States Military Academy  http://www.usma.edu/
U.S. Supreme Court Info  http://www.uscourts.gov
USA Today  http://www.usatoday.com/
Veterans Affairs  http://www.va.gov
Virtual law library  http://www.law.indiana.edu/v-lib/
Voice of America  http://www.voa.gov/
Weather info  http://www.nws.noaa.gov  (Nat’l Weather Service)
    http://cirrus.sprl.umich.edu/wxnet
White House  http://www.whitehouse.gov/
World News Connection  http://wnc.fedworld.gov/
Yahoo WWW Server  http://dir.yahoo.com/government/law/
NOTES
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<tr>
<th>Acronym</th>
<th>Description</th>
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<tr>
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<td>Army Audit Agency; Anti-Air Defense Artillery</td>
</tr>
<tr>
<td>AADC</td>
<td>Area Air Defense Coordinator</td>
</tr>
<tr>
<td>AADCOM</td>
<td>Army Air Defense Command</td>
</tr>
<tr>
<td>AADCOORD</td>
<td>Army Air Defense Coordinator</td>
</tr>
<tr>
<td>AATF</td>
<td>Air Assault Task Force</td>
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<tr>
<td>ABCA</td>
<td>Australian, British, Canadian, American</td>
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<tr>
<td>ABCC</td>
<td>Airborne Battlefield Command &amp; Control</td>
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<tr>
<td>ABL</td>
<td>Ammunition Basic Load</td>
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<tr>
<td>ABN</td>
<td>Airborne</td>
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<tr>
<td>AC</td>
<td>Active Component</td>
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<td>ACA</td>
<td>Airspace Control Authority</td>
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<td>ACC</td>
<td>Air Combat Command</td>
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<tr>
<td>ACofS</td>
<td>Assistant Chief of Staff</td>
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<tr>
<td>ACMR</td>
<td>Army Court of Military Review</td>
</tr>
<tr>
<td>ACP</td>
<td>Army Country Profiles</td>
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<tr>
<td>ACR</td>
<td>Armored Cavalry Regiment</td>
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<td>ACSA</td>
<td>Acquisition &amp; Cross-Servicing Agreement</td>
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<td>AD</td>
<td>Active Duty; Air Defense</td>
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<td>ADA</td>
<td>Air Defense Artillery</td>
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<td>ADC</td>
<td>Area Damage Control</td>
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<td>ADC-M</td>
<td>Ass’t Division Commander-Maneuver</td>
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<td>ADC-S</td>
<td>Ass’t Division Commander-Support</td>
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<td>ADCON</td>
<td>Administrative Control</td>
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<td>ADDS</td>
<td>Army Data Distribution System</td>
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<td>ADP</td>
<td>Automated Data Processing</td>
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<td>ADSW</td>
<td>Active Duty Special Work</td>
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<td>Active Duty for Training</td>
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<td>Air Force</td>
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<td>AFARS</td>
<td>Army Federal Acquisition Regulation Supplement</td>
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<td>AG</td>
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<td>AGR</td>
<td>Active (duty) Guard Reserve</td>
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<td>AID</td>
<td>Agency for International Development</td>
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<td>ALO</td>
<td>Air Liaison Officer</td>
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<td>AMC</td>
<td>At My Command; Air Mobility Command</td>
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<td>Air Operations Center</td>
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<td>AOR</td>
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<td>ANGLICO</td>
<td>Air &amp; Naval Gunfire Liaison Company</td>
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<td>AO</td>
<td>Area of Operations</td>
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<td>AR</td>
<td>Army Regulation</td>
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<td>ARC</td>
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<td>ARFOR</td>
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<td>Army National Guard</td>
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<td>ARRC</td>
<td>Allied Rapid Reaction Corps</td>
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<td>ARSOC</td>
<td>Army Special Operations Command</td>
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<td>ASAP</td>
<td>As Soon As Possible</td>
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<td>ASG</td>
<td>Area Support Group</td>
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<td>ASIC</td>
<td>All Source Intelligence Center</td>
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<td>ASP</td>
<td>Ammunition Supply Point</td>
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<tr>
<td>AT</td>
<td>Antiterrorism; Antitank; Annual Training</td>
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<tr>
<td>A&amp;T,P&amp;I</td>
<td>Administrative and Technical Staff, Privileges and Immunities</td>
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<td>ATC</td>
<td>Air Traffic Control</td>
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<tr>
<td>ATF</td>
<td>Alcohol, Tobacco, &amp; Firearms</td>
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<td>AUTODIN</td>
<td>Automatic Digital Network</td>
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<td>AVCRAD</td>
<td>Aviation Classification Repair Activity Depot (ARNG)</td>
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<td>AVIM</td>
<td>Aviation Intermediate Maintenance</td>
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<td>AVN</td>
<td>Aviation</td>
</tr>
<tr>
<td>AVUM</td>
<td>Aviation Unit Maintenance</td>
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<td>AWACS</td>
<td>Airborne Warning and Control System</td>
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<tr>
<td>AWOL</td>
<td>Absent Without Leave</td>
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<td>AWRS</td>
<td>Army War Reserve Sustainment</td>
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<tr>
<td>BAS</td>
<td>Battlefield Automated Systems</td>
</tr>
<tr>
<td>BB</td>
<td>Break Bulk</td>
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<tr>
<td>BBP</td>
<td>Break Bulk Points</td>
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<tr>
<td>BCOC</td>
<td>Base Cluster Operations Center</td>
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<tr>
<td>BCTP</td>
<td>Battle Command Training Program</td>
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<tr>
<td>BDE</td>
<td>Brigade</td>
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<tr>
<td>BDOC</td>
<td>Base Defense Operations Center</td>
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<tr>
<td>BDU</td>
<td>Battle Dress uniform</td>
</tr>
<tr>
<td>BN</td>
<td>Battalion</td>
</tr>
<tr>
<td>BOMREP</td>
<td>Bombing Report</td>
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<tr>
<td>BSB</td>
<td>Base Support Battalion</td>
</tr>
<tr>
<td>BOS</td>
<td>Battlefield Operating Systems</td>
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<tr>
<td>BPS</td>
<td>Basic PSYOP Study</td>
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<tr>
<td>C2</td>
<td>Command &amp; Control</td>
</tr>
<tr>
<td>C2I</td>
<td>Command, Control, &amp; Intelligence</td>
</tr>
<tr>
<td>C3</td>
<td>Command, Control, &amp; Communications</td>
</tr>
<tr>
<td>C3I</td>
<td>Command, Control, Communications, &amp; Intelligence</td>
</tr>
<tr>
<td>C4</td>
<td>Command, Control, Communications, &amp; Computers</td>
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<tr>
<td>CA</td>
<td>Civil Affairs</td>
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<td>CAAF</td>
<td>Court of Appeals for the Armed Forces</td>
</tr>
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<td>CAG</td>
<td>Civil Affairs Group</td>
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<td>CALL</td>
<td>Center for Army Lessons Learned</td>
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<td>CARE</td>
<td>Cooperative for Assistance &amp; Relief Everywhere</td>
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<td>CAS</td>
<td>Close Air Support</td>
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<td>CAV</td>
<td>Cavalry</td>
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<tr>
<td>CCIR</td>
<td>Commander’s Critical Information Requirements</td>
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<td>CCP</td>
<td>Civilian Collection Point</td>
</tr>
<tr>
<td>CCT</td>
<td>Combat Control Team</td>
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<tr>
<td>CD</td>
<td>Counterdrug</td>
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<td>CDC</td>
<td>Center for Disease Control</td>
</tr>
<tr>
<td>CDS</td>
<td>Container Delivery System</td>
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<tr>
<td>CE</td>
<td>Corps of Engineers</td>
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<tr>
<td>CENTCOM</td>
<td>Central Command</td>
</tr>
<tr>
<td>CEP</td>
<td>Circular Error Probable</td>
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<tr>
<td>CFA</td>
<td>Covering Force Area</td>
</tr>
<tr>
<td>CFL</td>
<td>Coordinated Fire Line</td>
</tr>
<tr>
<td>CFZ</td>
<td>Critical Friendly Zone</td>
</tr>
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<td>CG</td>
<td>Commanding General</td>
</tr>
<tr>
<td>CGSC</td>
<td>Command &amp; General Staff College</td>
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<tr>
<td>CI</td>
<td>Civilian Internee; counter-intelligence</td>
</tr>
<tr>
<td>CIA</td>
<td>Central Intelligence Agency</td>
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<tr>
<td>CID</td>
<td>Criminal Investigation Division</td>
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<tr>
<td>CIF</td>
<td>Central Issue Facility</td>
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<tr>
<td>CIMIC</td>
<td>Civil-Military Cooperation</td>
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<tr>
<td>CINC</td>
<td>Commander in Chief</td>
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<tr>
<td>CJA</td>
<td>Command Judge Advocate</td>
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<tr>
<td>CJCS</td>
<td>Chairman, Joint Chiefs of Staff</td>
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<tr>
<td>CJTF</td>
<td>Combined Joint Task Force or Commander, JTF</td>
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<td>CMCA</td>
<td>Court-Martial Convening Authority</td>
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<td>CMO</td>
<td>Civil-Military Operations</td>
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<td>CMOC</td>
<td>Civil-Military Operations Center</td>
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<tr>
<td>CMTC</td>
<td>Combined Maneuver Training Center</td>
</tr>
<tr>
<td>CO</td>
<td>Commanding Officer; Conscientious Objector</td>
</tr>
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<td>COA</td>
<td>Course of Action</td>
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<td>COM</td>
<td>Casualty Operations Management</td>
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<td>COMCOM</td>
<td>Combatant Command</td>
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<td>COMA</td>
<td>Court of Military Appeals</td>
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<td>Communications Zone</td>
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<td>CONPLAN</td>
<td>Concept Plan</td>
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<td>Continental United States</td>
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<td>Continental United States Army</td>
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<td>COR</td>
<td>Contracting Officer’s Representative</td>
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<td>COS</td>
<td>Chief of Station</td>
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<td>COSCOM</td>
<td>Corps Support Command</td>
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<td>Command Post</td>
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<td>Command Post Exercise</td>
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<td>Combat Support</td>
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<td>Combat Search and Rescue</td>
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